

Organizational Chart: Harris Industrial Park LLC

CPACE Development Team

Harris Industrial Park (HIPCO) was developed in conjunction with Swan Rose Holdings LLC, in February 2021. The company was created after the purchase of the land asset found in Huerfano County, Colorado. October 2019 was our first encounter with the C-PACE program. Now, in 2024, Tracy Phillips, Director of C-PACE Colorado, and Harris Industrial Park LLC have designed an opportunity that will develop sustainable critical infrastructure and industrial generation upgrades in southern Colorado therefore creating and increased opportunities for economic development.

Harris Industrial Park Inc. (HIPCO): Board Members & Duties

- CEO: Leon Harris Jr. – Executive Consultant & Operations Visionary
- COO: Leon Harris Sr. – Chairman & Executive Project Management
- CFO: Adolfo Bernal Vega – Executive Finance, Executive Construction Operations
- CTO: Andrew Nelson – Executive IT Operations & Developments
- CAO: Melodie Harris – Executive Administrative & Logistics Manager
- CBO: Allan Brewster – Executive Developments & Relationships Consult

Harris Family Industries LLC is an internal control company, designed to handle the post-construction operations of Harris Industrial Park. Harris Family Industries contracts specialty companies to handle each build aspect of the development and report back to the Board. The Board is designed to handle the analytical data and flow of performance information to satisfy future C-PACE project progress and financial audits.

Duties performed include:

- Lease Contract Enforcement
- Property Management
- Visual Marketing Operation
- Asset Management Operation
- Analytical and Statistical Data Collection
- C-PACE Compliance

Harris Family Industries is composed of the following companies:

- Swan Rose Holdings LLC: Leon Harris Jr., C-PACE Developer & Consultant
- ACE Corp: Allan Brewster, C-PACE Developer & Consultant
- Borderland Development LLC: Sponsor & Construction Partner
- Est-West Datacom: Leon Harris Sr., Executive Project Management
- 229 Technology Solutions: Drew Nelson, Technical Consultant
- Eco-Mechanical Industries: Keith Aiello, Mechanical Engineer

Construction & Sponsorship Partner

Borderland Development LLC

Borderland Development LLC is a construction developer based out of El Paso, Texas. Borderland Development LLC brings 15+ years of experience designing and building custom luxury homes and commercial / residential land development projects in TX and NM.

Borderland Development LLC was commissioned by Swan Rose Holdings LLC, to help prepare the construction budget for our C-PACE mega-construction developments. In addition, Borderland's team has since prepared themselves to become a C-PACE builder under the program guidelines to build sustainable projects and systems with emissions conservation as a focus. This collaboration has led to a joint-venture C-PACE development opportunity in Huerfano County Colorado between Borderland Development LLC, Mayan Industries LLC and Harris Industrial Park LLC. Together, our combined experience and years of expertise will provide the necessary tools and building blocks to successfully deploy and complete our HIPCO C-PACE project.

Duties Performed:

- Residential and Commercial builder and land developer
 - See attached company Resume

Licenses & Certification

- Colorado Class AA Builder License
- Texas Contractor License
- NM Contractor License (pending approval)

Borderland Development Board:

- CEO & CFO: Adolfo Bernal
- COO: Gaston Ollivier
- CMO: Jorge Covarrubias
- Director of Quality Control Gaston Ollivier Jr.

Affiliate Companies:

Harris Industrial Park LLC

Construction Support Team Introduction:

Mayan Industries LLC

Mayan Industries LLC delivers green-building solutions to the commercial and residential construction industries. Mayan Industries LLC specializes in commercial and residential solar energy production systems (Mayan Solar Division), and the manufacturing and installation of ultra energy efficient structural insulated panels (Mayan SIPs Division).

Mayan Industries LLC, partner and sub-contractor for Borderland Development LLC, will be handling interconnectivity, engineering and installation of the C-PACE HIPCO solar project in addition to designing, manufacturing, transporting and installing all structurally insulated panel (SIPs) eco-friendly, energy efficient green buildings to be erected at the C-PACE HIPCO project site.

The Mayan Solar Design and Installation Division of Mayan Industries LLC has a team with over 35 years of combined experience deploying residential and commercial solar systems across the southwest. This experience allows Mayan Solar Division to partner up with premium solar panel and solar inverter distributors that can currently meet equipment demand needed for the upcoming C-PACE HIPCO project.

The Mayan SIPs Division specializes in manufacturing structurally insulated panels at its Warehouse facility located in El Paso TX using a proprietary process.

Mayan Industries LLC, in conjunction with Harris Family Industries LLC and Borderland Development LLC will introduce SIPs manufacturing opportunities in Colorado to offer an array of eco-friendly, green building solutions for the future of commercial and residential builds in the state of Colorado, New Mexico and Texas.

Mayan Industries continues to be the leader in development, engineering and installation of residential and commercial solar systems and SIPs buildings, homes and tiny homes throughout the southwest enjoying contracts with the private sector, international eco-builders, municipal / state government and local Tribes.

Duties Performed:

- Solar provider & installation services
- Engineering collaboration w/ San Isabel Electric Association
- SIPs manufacture w/ proprietary IP systems
- SIPs deployment team

Mayan Industries LLC Organizational Chart and Board

- Founder & CEO: Andrew Sanchez
- CFO and Co-Owner: Adolfo Bernal Vega

Consultation & Advisory Partner

Swan Rose Holdings LLC

Swan Rose Holdings LLC, an asset development company established June 2018 has evolved into a consulting firm tasked with finding commercial opportunities to support new ventures in commercial real estate development at a grand scale. The collaboration between ACE Corps and Swan Rose Holdings LLC led to the current C-PACE project thus narrowing the focus and goals of both organizations.

During the C-PACE pre-development phase (5 years back), Swan Rose Holdings LLC has expanded from Colorado to New Mexico creating joint-venture partnerships with Harris Industrial Park LLC, Borderland Development LLC and Mayan Industries LLC. In addition, Swan Rose Holdings LLC recent expansion to New Mexico has created the strategic partnerships allowing the group to further expand into the newly adopted C-PACE New Mexico markets.

Swan Rose Holdings LLC, presently, manages diverse portfolio of businesses providing critical solutions for the development and launch of complex projects including phased organizational direction.

Notable Projects:

- Cannabis Business Developments and Consult
- Green Construction Solutions
- Sustainable Generation Consultation
- (C-PACE) Land & Project Developer

Swan Rose Holdings Board:

- CEO: Leon Harris Jr., Founder
- CAO: Melodie Harris, Harris Family Industries
- CEnO: Keith Aiello, Eco-Mechanical LLC

Joint Venture Partner:

ACE Corp, 229 Technology Solutions

ACE Corp was created as a clean carbon sequestration, energy/sustainability designer, and industrial clean energy generation consultant. ACE Corp has consulted with numerous commercial and agricultural organizations to develop opportunities using innovative thinking and ultramodern technology integration. This unique approach has led to the further development and planning of our HIPCO / C-PACE project providing the path for joint-venture opportunities with Swan Rose Holdings LLC and its collaborators. This professional relationship and partnership have positioned us to Project Developer Status for C-PACE programs.

ACE Corp and HIPCO have jointly ventured into asset management and CPACE development opportunities as our core mission. The CPACE program is exceptionally attractive to landowners and developers; and with proper guidance our consultation leads to successful operational deployment. Our venture has allowed us to perfect our strategy for establishing industrial generation opportunities.

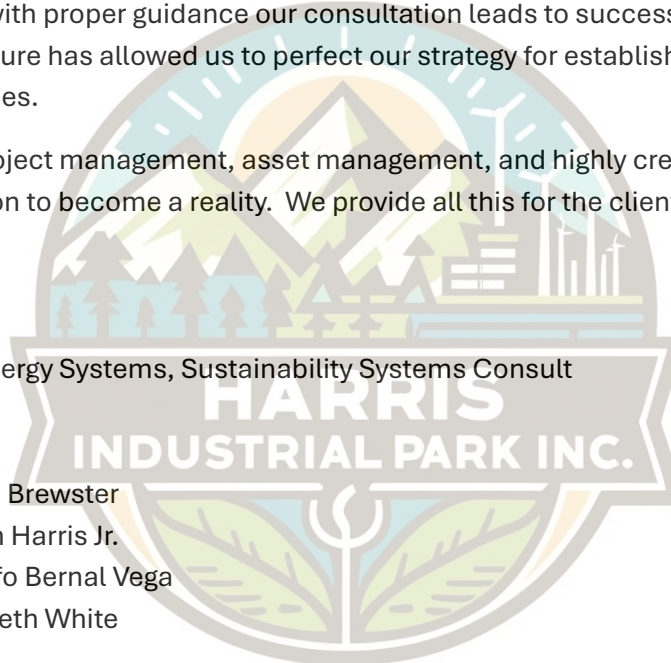
Team organization, project management, asset management, and highly creditable sponsorship allows the clients vision to become a reality. We provide all this for the client, and have established the best team over

Duties Performed:

- CPACE, Energy Systems, Sustainability Systems Consult

ACE Corp Board:

- CEO: Allan Brewster
- COO: Leon Harris Jr.
- CFO: Adolfo Bernal Vega
- CTO: Kenneth White



Colorado Pyrolysis Center: Regenerative Generation Operation

Regenerative Generation is composed of specialized individuals that will bring the CHP engineering marvel to fruition in southern Colorado. The company is broken into four major departments each focused on the varying aspects of the Pyro/Orion center:

Sponsor Co. Lead by: (primary financial managers)

CEO: Leon Harris Sr., COO: Leon Harris Jr., CFO: Adolfo Bernal

Reference.HIPCO.Org.Chart.™.BLD.Sponsor.Resume

Software Co. Lead by:

David Thomson – President.

Over his 25-year career, David has developed highly innovative software systems used in a wide range of financial services companies such as private equity and VC, hedge funds, stock exchanges.

He was an early MuleSoft employee (acquired by Salesforce), creator of the #1 most popular Salesforce AppExchange app <https://dataLoader.io>

Orpheus Lummis – VP

Experienced developer, AI and machine learning and web3 expert, winner of many hackathons Additionally, founder of Horizon Events focusing on AI safety

Consultant: Kenneth White – IBM Maximo

Science Co. Lead by:

Clayton Turner – President Scientific Research

Clayton Turner is an entrepreneur, scientist, and professor specializing in carbon sequestration technology, software, biomass processing, and hemp extraction. He has also developed and installed over 86 biomass facilities and led a team that qualified for the \$100 Million Dollar Carbon XPRIZE. As the Chief Visionary Officer of Santa Fe Farms and co-founder of The Carbon Protocol, he has extensive experience in ISO 9000 medical cannabinoid isolation, carbon sequestration, engineering industrial systems, trichome extraction, fiber processing, carbon products, pyrolysis, distilling, fractional distillation, HPLC, and distributed ledger technology.

Steve Lund – Vice President Scientific Research

For over 20 years, Steve Lund has been immersed in biological research, employing various analytical techniques. He has developed extraction and analytical quantitation methods for plant and mammalian tissue analytes. Steve has extensive

experience in installing and repairing HPLC systems and expertise in GC/MS, Tandem Quad MS, TOF, and MRM tuning. He excels in formulating and developing white label products. Steve collaborated with Clayton Turner for two years, running testing labs to create novel carbon products and carbon sequestration systems. His production research experience includes work with Weyerhaeuser and Fred Hutchinson Cancer Research Center.

Benjamin Gasser – Software Engineer

Benjamin Gasser is an accomplished software engineer, web admin, and entrepreneur specializing in software development, database systems, carbon tracking, and physical carbon sciences. As the founder of Quantum Digital, he has led the design and integration of complex information systems for various companies.

He served as the Lead Technical Officer for HPLC Solutions, Santa Fe Farms, Carbon Protocol and Carbon Track AI, playing a pivotal role in creating CarbonTrack.AI as a Co-Founder and project lead for completing the successful alpha build of the software.

With extensive experience in testing and validating carbon products, Benjamin excels in systems integration, graphics design, financial package presentation, and marketing development.

Royalty Co. Lead by:

Kevin Hoffberg – President

Kevin Hoffberg is a seasoned executive with extensive experience in sales, marketing, decision-making, and venture capital. He has founded multiple companies, served as a Venture Partner at Ulu Ventures, and held leadership positions at Russell Investments and Onyx Software. Kevin has consulted major corporations and authored numerous publications on business strategy and decision-making.

Jake Hoffberg – Vice President

Jake Hoffberg is an accomplished capital markets professional with extensive experience in raising capital from retail investors using the JOBS Act exempt offering frameworks. Since 2021, his marketing strategies have helped 17 issuers raise ~\$75m from more than 20,000 individuals. He also serves as a consultant to private equity sponsors looking to build investor relations programs to support retail AUM.

Colorado Pyrolysis Team

Harris Industrial Park Inc. (Sponsor Co.) consists of Leon Harris Jr. & Adolfo Bernal, HIPCO and BLD. Sponsor Co. is the primary financial decision-maker and facilitator of the funding operation in conjunction with HIPCO (Landowner). Our sworn duty is to protect the funds and ensure all developmental milestones are met. This is achieved through proper internal management and closely monitored budgeting.

Sponsor Co. is responsible for deploying critical infrastructure and facilities for all Regenerative Industrial. Regenerative Industrial is responsible for all scientific consultation and implementation.

Advanced Bio Carbon Science (Science Co.) was founded for the purpose of commercializing novel material science breakthroughs invented by Clayton Turner.

Turner is providing RoyaltyCo with a Master License for the exclusive commercialization rights, and sub licensing rights, for the conversion of biomass into carbon negative renewable energy and high value add commodities, i.e., activated carbon substrates and carbon black.

Covalence (Software Co.) enables multilateral partnerships across ecosystems, facilitating capitalization tables, royalty agreements, and joint development agreements with greater speed and efficiency.

The company is providing RoyaltyCo – as well as SponsorCo – with all of the IT and software development needed to build and integrate the “Networked Marketplace” functionality.

This includes tracking all payments to ensure royalty compliance, valuation and attribution, as well as supply chain management.

Regenerative Industrial (Royalty Co.) was founded for the purpose of commercializing novel material science breakthroughs, with a focus on developing profitable “waste to profit” pipelines that support a Circular Economy.

The company does this by acquiring commercialization rights to material science breakthroughs that have the potential to become “platform” technologies.

By combining this IP with best-in-class software development and a highly scalable capital markets strategy, **management believes they can engineer superior after-tax returns for our clients (as well as solve some of the world's most pressing problems).**