



Village Fire Department

901 Corbindale Road
Houston, Texas 77024
(713) 468-7941

April 28, 2026

Dear Mayors:

In accordance with the terms of the Interlocal Agreement, the Village Fire Commission has unanimously approved and is forwarding for the consideration and approval of each City the following:

- Proposed FY 2027 Budget. The budget is explained in detail in the attached materials. It is presented in summary form for ease of review, with the full worksheet available for detailed line-item analysis.

The FY 2027 Budget reflects an overall assessment increase of 4.23% from the prior year, maintains current service levels through targeted investments in personnel, equipment, and facilities, and improves long-term cost stability.

A key component of this year's budget is the establishment of the Equipment Replacement Fund (ERF), which provides a structured approach to funding the replacement of major equipment. While no expenditures are planned from the ERF in FY 2027, its creation establishes a framework for more predictable and consistent (equipment > \$20,000) capital planning in future years.

The budget includes targeted investments in equipment replacement, facility maintenance, and personnel compensation, including a 3.5% salary adjustment, step increases, and enhancements to certification and longevity pay. These investments are intended to maintain service levels, support personnel retention, and ensure the Department remains equipped to meet operational demands.

The Commission will continue to evaluate long-term capital needs, including apparatus and equipment replacement cycles, to ensure appropriate planning and financial stability in future years.

Throughout this process, the Fire Commission's goal has been to present a budget that is transparent, practical, and sustainable, while maintaining the high level of service expected by the residents of the Memorial Villages.

We ask that you place this item on your Council's agenda for consideration within the time and manner specified in the Interlocal Agreement and advise the Department of your Council's action in writing.

Respectfully submitted,

Dan Ramey, Chair
Village Fire Department Board of Commissioners

Attachments:

FY 2027 Proposed Budget

CC: Village Fire Department Commissioners and Alternates
City Administrators / City Secretaries

**Village Fire Department
2027 Proposed Budget**

CAPITAL EXPENDITURES:

Capital Expenditures TOTAL

210,000

PERSONNEL EXPENDITURES:

Payroll 7,606,703

Benefit 1,873,817

Personnel Expenditures TOTAL

9,480,520

OPERATIONAL EXPENDITURES

Red Trucks & Saving Lives 349,076

Dispatch 12,997

Fire Prevention - Fire Marshal's Office 10,000

Fire Station 270,410

Office 68,662

Professional Services 200,622

Training 99,500

Maintenance 286,800

Events & Other 47,100

Operating Expenditures TOTAL

1,345,166

Subtotal

11,035,686

CAPITAL REPLACEMENT ASSESSMENT

0

0

TOTAL BUDGET TO BE ASSESSED

11,035,686

EMS Revenue Contribution

400,000

Total Budget for Village Fire Department

11,435,686

2027 Proposed Budget: BOTTOM LINE SUMMARY			2023 Actual	2024 Actual	2025 Actual (Unaudited)	2026 Adopted	2026 Amended	2027 Proposed	\$ Increase Base/ 2026-2027	% Increase	Memo Item
		GENERAL FUND (CITY ASSESS.)	\$9,061,049	\$9,090,611	\$9,258,039	\$10,587,801	\$10,587,800	\$11,035,686	\$447,886	4.23%	
		CRF CONTRIBUTION (CITY ASSESS.)	\$200,000	\$400,000	\$200,000	\$0	\$0	\$0	\$0	0.00%	
		CRF CONTRIBUTION (EMS REVENUE)	\$0	\$0	\$450,000	\$400,000	\$400,000	\$400,000	\$0	0.00%	
		TOTAL BUDGET	\$9,261,049	\$9,490,611	\$9,908,039	\$10,987,801	\$10,987,800	\$11,435,686	\$447,886	4.08%	
		TOTAL ASSESSED TO CITIES	\$9,261,049	\$9,490,611	\$9,458,039	\$10,587,800	\$10,587,800	\$11,035,686	\$447,886	4.23%	

Memo Item	Budget Category	Account Number	Line Item Detail	2023 Actual	2024 Actual	2025 Actual (Unaudited)	2026 Adopted	2026 Amended	2027 Proposed	\$ Increase Base/ 2026-2027	% Increase	Memo Item
GENERAL FUND												
CAPITAL												
Capital												
D #1		15015	Physical Plant/Facility	190,315	8,380	208,822	0	0	38,000	38,000	100%	D #1
D #2		15020	Misc. Tools & Equipment - FIRE	66,898	30,339	85,550	10,000	10,000	40,000	30,000	300%	D #2
		15025	Misc. Tools & Equipment - EMS		27,308	6,276	60,210	60,210	20,000	(40,210)	-67%	
D #3		15030	Protective Gear	126,727	33,492	30,284	45,000	45,000	84,000	39,000	87%	D #3
D #4		15065	Gym Equipment		0	1,424	0	0	9,000	9,000	100%	D #4
		15050	Office Computers	6,882	12,791	8,816	4,000	4,000	10,000	6,000	150%	
		15035	Apparatus Computers + Ipads	22,117	0	0	12,000	12,000	4,000	(8,000)	-67%	
		15055	Radios	70,649	61,646	38	45,000	45,000	5,000	(40,000)	-89%	
			TOTAL CAPITAL	483,588	173,955	341,210	176,210	176,210	210,000	33,790	19%	
PERSONNEL												
Payroll												
		16010	Base Pay	5,054,985	5,458,111	5,471,704	6,062,300	6,002,800	6,171,325	168,525	3%	
		16020	457 Plan Compensation	98,401	94,251	106,093	242,492	242,492	246,853	4,361	2%	
P #2		16015	Longevity		23,734	23,850	25,100	25,100	53,400	28,300	113%	P #2
		16016	Higher Class		29,917	41,092	28,111	28,111	35,000	6,889	25%	
		16011	Overtime	483,164	330,292	232,684	372,000	372,000	372,000	0	0%	
P #1		16018	Professional Cert, Degree, & Bilingual Pay	57,269	63,758	62,933	21,402	76,402	164,666	88,264	116%	P #1
		16030	FICA	425,470	407,359	503,297	540,112	544,612	563,459	18,847	3%	
			TOTAL PAYROLL	6,119,290	6,407,422	6,441,653	7,291,517	7,291,517	7,606,703	315,186	4.3%	
Benefits												
		16050	Retirement - TMRS	371,849	332,356	373,455	419,937	423,937	394,422	(29,515)	-7%	
		16060	Health Insurance	1,034,529	891,593	942,077	1,163,050	1,081,050	1,222,315	141,265	13%	
		16040	Basic Life, ADD, & LTD Insurance	29,649	28,792	20,807	25,540	25,540	26,080	540	2%	
		16070	Worker's Comp. Insurance	65,372	74,963	108,510	107,562	185,562	185,000	(562)	0%	
		16090	Unemployment Claim		8,671							
		16100	Meal Allowance	40,000	46,500	46,187	46,000	46,000	46,000	0	0%	
			TOTAL BENEFITS	1,541,399	1,382,875	1,491,036	1,762,089	1,762,089	1,873,817	111,728	6%	
			TOTAL PERSONNEL	7,660,690	7,790,297	7,932,689	9,053,606	9,053,606	9,480,520	426,914	5%	

Memo Item	Budget Category	Account Number	Line Item Detail	2023 Actual	2024 Actual	2025 Actual (Unaudited)	2026 Adopted	2026 Amended	2027 Proposed	\$ Increase Base/ 2026-2027	% Increase	Memo Item
	OPERATING											
	Red Trucks & Saving Lives											
		17010	Ambulance Medical Supplies	47,303	69,358	49,138	70,000	70,000	75,000	5,000	7%	
		17040	IP Address VPN - PS Lightwave		6,611	12,211	13,000	13,000	15,000	2,000	15%	
		17041	Internet, Phones, & TV - Comcast		22,155	10,165	10,000	10,000	12,000	2,000	20%	
		17042	Mobile Device Services		9,092	6,429	6,600	6,600	6,600	0	0%	
		17043	City of Houston Radio System		15,165	22,970	19,680	19,680	25,000	5,320	27%	
		17044	Communications - Motorola 47 & NICE		40,819	42,109	45,000	45,000	45,000	0	0%	
		17045	Incident Records & CAD - Propheonix		25,297	25,838	28,810	28,810	28,000	(810)	-3%	
		17047	EMS Protocol App - Handtevy		5,234	4,819	6,300	6,300	5,100	(1,200)	-19%	
		17046	Training Software & Vehicle Checks - Vector Solutions		8,078	8,308	8,600	8,600	8,600	0	0%	
		17048	EMS Equipment Maintenance - ProCare/Stryker		21,286	20,545	23,594	23,594	23,594	0	0%	
D #5		17190	Uniforms	6,638	11,208	34,769	40,000	40,000	40,000	0	0%	D #5
		17085	Fuel	47,491	147,910	336	55,000	55,000	55,000	0	0%	
		17136	Vehicle Licenses & Permits		94	87	5,000	5,000	5,000	0	0%	
		17020	Dues & Subscriptions	4,895	3,868	3,401	4,850	4,850	5,182	332	7%	
			TOTAL RED TRUCKS & SAVING LIVES	106,329	386,176	241,125	336,434	336,434	349,076	12,642	3.8%	
	Dispatch											
		17230	Dispatch Alerting System - US Designs (Samant	17,637	12,528	20,699	12,500	12,500	12,500	0	0%	
		17240	Electronic Protocol Cards - Pro QA		309	53	350	350	297	(53)	-15%	
		17250	Translation Service - Language Line		20	25	100	100	200	100	100%	
			TOTAL DISPATCH	17,637	12,857	20,777	12,950	12,950	12,997	47	0.4%	
	Fire Prevention - FM's Office											
		17070	Public Education & Relations & Promotional	5,210	0	3,131	5,000	5,000	10,000	5,000	100%	
			Inspections		0	0	0	0	0	0	0	
		17072	Fire Investigations		577	0	0	0	0	0	0	
		17073	Law Enforcement Equipment		3,070	97	0	0	0	0	0	
			TOTAL FIRE PREVENTION - FM'S OFFICE	5,210	3,647	3,228	5,000	5,000	10,000	5,000	100.0%	
	Fire Station											
		17030	Building Maintenance	41,279	20,044	25,701	52,300	52,300	52,400	100	0%	
		17035	Station Supplies		18,828	15,464	18,000	18,000	18,000	0	0%	
		17140	Utilities	62,179	52,044	42,463	55,000	55,000	55,000	0	0%	
		17086	Rent	10	10	10	10	10	10	0	0%	
		17090	Property & Casualty Insurance	85,418	84,955	141,806	130,000	130,000	145,000	15,000	12%	
			TOTAL FIRE STATION	188,885	175,882	225,444	255,310	255,310	270,410	15,100	5.9%	
	Office											
		17129	Other Office Expenses		2,253							
		17205	Office Supplies		8,026	6,322	32,900	32,900	8,000	(24,900)	-76%	
		17225	Office Software	0	25,236	26,987	63,300	63,300	58,662	(4,638)	-7%	
		17207	Bank Service Charges		211	132	2,000	2,000	2,000	0	0%	
			TOTAL OFFICE	51,158	35,726	33,441	98,200	98,200	68,662	(29,538)	-30.1%	

Memo Item	Budget Category	Account Number	Line Item Detail	2023 Actual	2024 Actual	2025 Actual (Unaudited)	2026 Adopted	2026 Amended	2027 Proposed	\$ Increase Base/ 2026-2027	% Increase	Memo Item
	Professional Services											
		17304	Accounting Services		53,700	45,338	20,000	20,000	35,000	15,000	75%	
		17302	Legal Services		30,362	28,393	36,000	36,000	40,000	4,000	11%	
		17306	IT Services		31,085	36,789	44,000	44,000	44,000	0	0%	
		17308	Health Insurance Consulting Services		10,186	10,400	13,622	13,622	13,622	0	0%	
		17309	Medical Director Services		17,077	19,154	25,000	25,000	25,000	0	0%	
		17311	Legal Notices & Advertising		3,573	0	10,000	10,000	10,000	0	0%	
		17310	Salary/Benefit Survey Services*	0	0	4,000	0	0	5,000	5,000	0	
		17313	Other Professional Services (Audit)		18,986	29,448	24,000	24,000	28,000	4,000	17%	
			TOTAL PROFESSIONAL SERVICES	163,601	164,969	173,522	172,622	172,622	200,622	28,000	16.2%	
	Training											
		17170	Fire Training	41,723	14,348	33,764	29,830	29,830	41,000	11,170	37%	
		17160	Fire Certification Fees	2,817	8,856	2,450	6,539	6,539	6,400	(139)	-2%	
		17171	EMS Training		3,363	17,442	18,000	18,000	18,000	0	0%	
		17173	EMS Certification Fees		6,617	801	6,000	6,000	6,000	0	0%	
		17174	Other Training Expenses		1,674							
		17175	Emergency Management Training - (TDEM)		4,913	4,155	6,000	6,000	5,000	(1,000)	-17%	
		17176	Training Exams (deleted)		606							
		17177	Fire Marshal Training & Certification Fees		5,033	3,653	8,600	8,600	8,600	0	0%	
		17183	Dispatch Training & Certification Fees		1,549	662	9,000	9,000	5,000	(4,000)	-44%	
		17185	Admin Training & Certification Fees		1,971	2,003	9,500	9,500	9,500	0	0%	
		17187	General Supplies for Training		0	134	0	0	0			
			TOTAL TRAINING	44,540	48,930	65,064	93,469	93,469	99,500	6,031	6.5%	
	Maintenance											
		17100	Vehicle Maintenance	271,853	213,666	155,224	250,000	250,000	200,000	(50,000)	-20%	
		17111	Main - Contracts			4,291						
		17123	Equipment & Supplies Maintenance		18,584							
		17099	Maintenance of Equipment		849	9,438	40,000	40,000	40,000	0	0%	
		17110	Main - Other		13,978	1,701						
		17131	Bunker Gear Maintenance		14,365	15,652	28,600	28,600	28,000	(600)	-2%	
		17133	SCBA Maintenance		7,417	14,157	15,000	15,000	15,000	0	0%	
		17127	Knox Contracts		4,625	721	800	800	800	0	0%	
		17135	Fuel System	0	6,378	665	5,000	5,000	3,000	(2,000)	-40%	
			TOTAL MAINTENANCE	271,853	279,862	201,849	339,400	339,400	286,800	(52,600)	-15.5%	
	Events & Other											
		17401	VFD Fire Commission & Meeting Expenses	6,790	3,010	2,902	7,500	7,500	7,500	0	0%	
		17403	VFD Employee Appreciation & Events	21,084	8,594	10,166	10,000	10,000	12,500	2,500	25%	
		17405	CPR Supplies, Cards, & Equipment	39,685	6,800	4,122	7,100	7,100	7,100	0	0%	
		17407	Emergency Contingency		0	2,500	20,000	20,000	20,000	0	0%	
			TOTAL EVENTS & OTHER	67,559	18,404	19,690	44,600	44,600	47,100	2,500	6%	
			TOTAL OPERATIONS	916,771	1,126,358	984,140	1,357,984	1,357,984	1,345,166	(12,818)	-0.9%	

Capital Replacement Fund Schedule

Vehicles	Life (years)	2025	2026	2027	2028	2029
2026 Aerial	15		2,121,000			
2020 Pumper 1	20					
2008 Pumper 2	20			1,600,000		
2014 Deputy Chief's Vehicle	10	150,000				
2019 Fire Marshal's Vehicle	10					110,000
2020 Utility Vehicle	10					
2023 Medic 1	10					
2023 Medic 2	10					
2014 Medic 3	10				410,000	
2017 Fire Chief Vehicle	10			110,000		
2002 Blocker Truck	10		85,000			
2026 Boat 1			15,000			
SCBA			225,000			
Interest Earnings Used for Lease			135,000			
Total to be spent for Vehicles		150,000	2,581,000	1,710,000	410,000	110,000

Balance	2025	2026	2027	2028	2029
Beginning Cash - AP	1,299,538	3,777,799	1,740,799	490,985	656,205
Planned Budgeted Annual Contribution	0	0	0	200,000	200,000
Additional Contributions	0	0	0	0	0
EMS Revenue	450,000	400,000	320,000	320,000	320,000
Interest Income	178,261	144,000	55,186	20,220	23,524
Revenue from sale or trade-in	2,000,000	0	85,000	35,000	5,000
Disbursements	-150,000	-2,581,000	-1,710,000	-410,000	-110,000
Ending Cash	3,777,799	1,740,799	490,985	656,205	1,094,729

Interest Assumption Cell: 2.00%
 (average of highest and lowest rates)

Capital Replacement Fund Schedule

Vehicles	2030	2031	2032	2033	2034	2035
2026 Aerial						
2020 Pumper 1						2,000,000
2008 Pumper 2						
2014 Deputy Chief's Vehicle						150,000
2019 Fire Marshal's Vehicle						
2020 Utility Vehicle						
2023 Medic 1				425,000		
2023 Medic 2				425,000		
2014 Medic 3						
2017 Fire Chief Vehicle						
2002 Blocker Truck						
2026 Boat 1			8,000			
SCBA						
Interest Earnings Used for Lease						
Total to be spent for Vehicles	0	0	8,000	850,000	0	2,150,000

Balance

	2030	2031	2032	2033	2034	2035
Beginning Cash - AP	1,094,729	1,647,023	2,210,364	2,776,971	2,512,911	3,093,569
Planned Budgeted Annual Contribution	200,000	200,000	200,000	200,000	200,000	200,000
Additional Contributions	0	0	0	0	0	0
EMS Revenue	320,000	320,000	320,000	320,000	320,000	320,000
Interest Income	32,295	43,340	54,607	65,939	60,658	72,271
Revenue from sale or trade-in	0	0	0	0	0	0
Disbursements	0	0	-8,000	-850,000	0	-2,150,000
Ending Cash	1,647,023	2,210,364	2,776,971	2,512,911	3,093,569	1,535,840

Interest Assumption Cell:
(average of highest and lowest rates)

Capital Replacement Fund Schedule

Vehicles	2036	2037	2038	2039
2026 Aerial				
2020 Pumper 1				
2008 Pumper 2				
2014 Deputy Chief's Vehicle				
2019 Fire Marshal's Vehicle				125,000
2020 Utility Vehicle				
2023 Medic 1				
2023 Medic 2				
2014 Medic 3			500,000	
2017 Fire Chief Vehicle		125,000		
2002 Blocker Truck	85,000			
2026 Boat 1			9,000	
SCBA				
Interest Earnings Used for Lease				
Total to be spent for Vehicles	85,000	125,000	509,000	125,000

Balance

	2036	2037	2038	2039
Beginning Cash - AP	1,535,840	2,011,958	2,457,597	2,528,149
Planned Budgeted Annual Contribution	200,000	200,000	200,000	200,000
Additional Contributions	0	0	0	0
EMS Revenue	320,000	320,000	320,000	320,000
Interest Income	41,117	50,639	59,552	60,963
Revenue from sale or trade-in	1	0	0	0
Disbursements	-85,000	-125,000	-509,000	-125,000
Ending Cash	2,011,958	2,457,597	2,528,149	2,984,112

Interest Assumption Cell:
(average of highest and lowest rates)

Capital Replacement Fund Schedule

Vehicles	2040	2041	2042	2043	2044	2045
2026 Aerial		4,400,000				
2020 Pumper 1						
2008 Pumper 2			2,000,000			
2014 Deputy Chief's Vehicle						150,000
2019 Fire Marshal's Vehicle						
2020 Utility Vehicle						
2023 Medic 1				500,000		
2023 Medic 2				500,000		
2014 Medic 3						
2017 Fire Chief Vehicle						
2002 Blocker Truck						
2026 Boat 1					10,000	
SCBA						
Interest Earnings Used for Lease						
Total to be spent for Vehicles	0	4,400,000	2,000,000	1,000,000	10,000	150,000

Balance

	2040	2041	2042	2043	2044	2045
Beginning Cash - AP	2,984,112	3,574,194	-223,922	-1,698,000	-2,201,560	-1,725,192
Planned Budgeted Annual Contribution	200,000	200,000	200,000	200,000	200,000	200,000
Additional Contributions	0	0	0	0	0	0
EMS Revenue	320,000	320,000	320,000	320,000	320,000	320,000
Interest Income	70,082	81,884	5,922	(23,560)	(33,631)	(24,104)
Revenue from sale or trade-in	0	0	0	0	0	0
Disbursements	0	-4,400,000	-2,000,000	-1,000,000	-10,000	-150,000
Ending Cash	3,574,194	-223,922	-1,698,000	-2,201,560	-1,725,192	-1,379,295

Interest Assumption Cell:
(average of highest and lowest rates)

Capital Replacement Fund Schedule

Vehicles	2046	2047	2048
2026 Aerial			
2020 Pumper 1			
2008 Pumper 2			
2014 Deputy Chief's Vehicle			
2019 Fire Marshal's Vehicle			
2020 Utility Vehicle			
2023 Medic 1			
2023 Medic 2			
2014 Medic 3			
2017 Fire Chief Vehicle		140,000	
2002 Blocker Truck			
2026 Boat 1 SCBA			
Interest Earnings Used for Lease			
Total to be spent for Vehicles	0	140,000	0

Balance

	2046	2047	2048
Beginning Cash - AP	-1,379,295	-876,481	-503,611
Planned Budgeted Annual Contribution	200,000	200,000	200,000
Additional Contributions	0	0	0
EMS Revenue	320,000	320,000	320,000
Interest Income	(17,186)	(7,130)	328
Revenue from sale or trade-in	0	0	0
Disbursements	0	-140,000	0
Ending Cash	-876,481	-503,611	16,717

Interest Assumption Cell:
(average of highest and lowest rates)

Equipment Replacement Fund Schedule

Equipment				2026	2027	2028	2029	2030	2031
M1	Lifepak 35	8				70,000			
M2	Lifepak 35	8					70,000		
M3	Lucas 3.0	10						32,000	
E1	Lifepak 35	8						70,000	
M3	Power Pro XT Ambulance Cot	7							35,000
L1	Lifepak 35	8							70,000
M1	Power Load	7							
M2	Power Load	7							
M2	Power Pro XT Ambulance Cot	7							
M1	Power Pro 2 Ambulance Cot	7							
E1	Fire Hose	10							
L1	Fire Hose	10			20,000		20,000		
E2	Fire Hose	10						20,000	20,000
Personnel	Protective Gear	10			60,000		65,000	72,000	79,000
	SCBA Equipment	10							
Total to be spent for Equipment				0	0	150,000	155,000	194,000	204,000

Balance		2026	2027	2028	2029	2030	2031
	Beginning Cash -AP	0	81,600	164,832	99,729	28,323	16,490
	Planned Budgeted Annual Contribution	0	0	0	0	100,000	75,000
	Additional Contributions	0	0	0	0	0	0
	EMS Revenue	80,000	80,000	80,000	80,000	80,000	80,000
	Interest Income	1,600	3,232	4,897	3,595	2,166	1,930
	Revenue from sale or trade-in	0	0	0	0	0	0
	Disbursements	0	0	-150,000	-155,000	-194,000	-204,000
	Ending Cash	81,600	164,832	99,729	28,323	16,490	-30,581

Interest Assumption Cell: 2.00%

Equipment Replacement Fund Schedule

Equipment		2032	2033	2034	2035	2036	2037
M1	Lifepak 35					80,000	
M2	Lifepak 35						80,000
M3	Lucas 3.0						
E1	Lifepak 35						
M3	Power Pro XT Ambulance Cot						
L1	Lifepak 35						
M1	Power Load	50,000					
M2	Power Load		50,000				
M2	Power Pro XT Ambulance Cot	35,000					
M1	Power Pro 2 Ambulance Cot		35,000				
E1	Fire Hose						50,000
L1	Fire Hose						
E2	Fire Hose						
Personnel	Protective Gear	87,000	95,000	100,000	105,000	110,000	115,000
	SCBA Equipment					225,000	
Total to be spent for Equipment		172,000	180,000	100,000	105,000	415,000	245,000

Balance		2032	2033	2034	2035	2036	2037
	Beginning Cash -AP	-30,581	-46,592	-70,924	-15,742	35,543	-222,146
	Planned Budgeted Annual Contribution	75,000	75,000	75,000	75,000	75,000	75,000
	Additional Contributions	0	0	0	0	0	0
	EMS Revenue	80,000	80,000	80,000	80,000	80,000	80,000
	Interest Income	988	668	182	1,285	2,311	-2,843
	Revenue from sale or trade-in	0	0	0	0	0	0
	Disbursements	-172,000	-180,000	-100,000	-105,000	-415,000	-245,000
	Ending Cash	-46,592	-70,924	-15,742	35,543	-222,146	-314,989

Interest Assumption Cell:

Equipment Replacement Fund Schedule

Equipment		2038	2039
M1	Lifepak 35		
M2	Lifepak 35		
M3	Lucas 3.0		
E1	Lifepak 35	80,000	
M3	Power Pro XT Ambulance Cot		
L1	Lifepak 35		80,000
M1	Power Load		
M2	Power Load		50,000
M2	Power Pro XT Ambulance Cot		45,000
M1	Power Pro 2 Ambulance Cot		
E1	Fire Hose		
L1	Fire Hose	50,000	
E2	Fire Hose		50,000
Personnel	Protective Gear	120,000	125,000
	SCBA Equipment		
	Total to be spent for Equipment	250,000	350,000

Balance

	2038	2039
Beginning Cash -AP	-314,989	-414,689
Planned Budgeted Annual Contribution	75,000	75,000
Additional Contributions	0	0
EMS Revenue	80,000	80,000
Interest Income	-4,700	-6,694
Revenue from sale or trade-in	0	0
Disbursements	-250,000	-350,000
Ending Cash	-414,689	-616,383

Interest Assumption Cell:

Equipment Replacement Fund Schedule

Equipment		2040	2041	2042	2043	2044	2045
M1	Lifepak 35					90,000	
M2	Lifepak 35						90,000
M3	Lucas 3.0	36,000					
E1	Lifepak 35						
M3	Power Pro XT Ambulance Cot						35,000
L1	Lifepak 35						
M1	Power Load	50,000					
M2	Power Load						
M2	Power Pro XT Ambulance Cot						
M1	Power Pro 2 Ambulance Cot	45,000					
E1	Fire Hose						
L1	Fire Hose						
E2	Fire Hose						
Personnel	Protective Gear	130,000					
	SCBA Equipment						
Total to be spent for Equipment		261,000	0	0	0	90,000	125,000

Balance		2040	2041	2042	2043	2044	2045
	Beginning Cash -AP	-616,383	-733,111	-591,173	-446,396	-298,724	-238,099
	Planned Budgeted Annual Contribution	75,000	75,000	75,000	75,000	75,000	75,000
	Additional Contributions	0	0	0	0	0	0
	EMS Revenue	80,000	80,000	80,000	80,000	80,000	80,000
	Interest Income	-10,728	-13,062	-10,223	-7,328	-4,374	-3,162
	Revenue from sale or trade-in	0	0	0	0	0	0
	Disbursements	-261,000	0	0	0	-90,000	-125,000
	Ending Cash	-733,111	-591,173	-446,396	-298,724	-238,099	-211,261

Interest Assumption Cell:

Equipment Replacement Fund Schedule

Equipment		2046	2047	2048
M1	Lifepak 35			
M2	Lifepak 35			
M3	Lucas 3.0			
E1	Lifepak 35	90,000		
M3	Power Pro XT Ambulance Cot			
L1	Lifepak 35		90,000	
M1	Power Load			50,000
M2	Power Load		50,000	
M2	Power Pro XT Ambulance Cot		30,000	
M1	Power Pro 2 Ambulance Cot		35,000	
E1	Fire Hose			
L1	Fire Hose			
E2	Fire Hose			
Personnel	Protective Gear			
	SCBA Equipment	225,000		
Total to be spent for Equipment		315,000	205,000	50,000

Balance

	2046	2047	2048
Beginning Cash -AP	-211,261	-373,886	-429,764
Planned Budgeted Annual Contribution	75,000	75,000	75,000
Additional Contributions	0	0	0
EMS Revenue	80,000	80,000	80,000
Interest Income	-2,625	-5,878	-6,995
Revenue from sale or trade-in	0	0	0
Disbursements	-315,000	-205,000	-50,000
Ending Cash	-373,886	-429,764	-331,759

Interest Assumption Cell:

2027 Assessments

	Total City Assessment		Jan Payment	Feb-Nov	Dec Payment
Bunker Hill	19%	\$2,096,780	\$262,098	\$174,732	\$87,366
Hedwig Village	18.50%	\$2,041,602	\$255,200	\$170,133	\$85,067
Hilshire Village	3%	\$331,071	\$41,384	\$27,589	\$13,795
Hunters Creek Village	22.25%	\$2,455,440	\$306,930	\$204,620	\$102,310
Piney Point Village	21%	\$2,317,494	\$289,687	\$193,125	\$96,562
Spring Valley Village	16.25%	\$1,793,299	\$224,162	\$149,442	\$74,721
	100%	\$11,035,686	\$1,379,461	\$919,640	\$459,820