	Action	Action Type		ı	Project Initiati	ion	Implementation Leadership			Funding Source / Opportunity	Related Element
#			Status	0-3 YRS	4-7 YRS	7+ YRS		Implementation Partners	Estimated Budget		
CE-1	Engage an energy consultant to conduct energy audits at the Town's buildings.	Plan					Public Space & Sustainability Division		\$ (Reevaluate every 5 years)	Town budget	
CE-2	Assess renewable energy generation potential (i.e., generating capacity) for solar photovoltaics and wind energy projects on town-owned properties and identify priority sites for planning and implementation.	Plan					Public Space & Sustainability Division		\$	Town budget	
CE-3	Develop and adopt a policy that requires all new facility construction and major facility renovations undertaken by the Town to achieve net-zero status/LEED equivalent/Energy Star (i.e., all energy consumed annually by the building must be completely offset by energy renewably produced on-site) or better (i.e., the facility would generate more energy than it consumes in a year). This policy should encourage the use of building materials with low embodied carbon.	Policy					Public Space & Sustainability Division	Facilities Manager, Planning & Economic Development Division, Budget Division	Time	N/A	Land Use & Development
CE-4	Develop and adopt a policy that requires all municipal departments to incorporate zero emission vehicles and manual or electric-powered equipment when feasible. Incorporate reasonable timeframes based on vehicle class (i.e., light-duty, mediumduty, heavy-duty) and informed by market availability of alternatives.	Policy					Fleet Maintenance Division	Public Space & Sustainability Division	Time	N/A	
CE-5	Develop and adopt a no idling policy for vehicles that is enforceable. Communicate anti-idling policy with employees, contractors, and guests of town facilities.	Policy					Fleet Maintenance Division	Public Space & Sustainability Division	Time	N/A	Town Government & Public Services
CE-6	Prioritize electronic filing and discourage printing and copying when feasible.	Policy					Town Manager		Time	N/A	Town Government & Public Services
CE-7	Develop and adopt a Green Purchasing Policy that outlines environmental criteria and purchasing requirements for ongoing consumables (e.g., paper, batteries, desk accessories, food and beverages) and durable goods (e.g., furniture, appliances). Maintain a list of qualifying purchases and available suppliers.	Policy					Finance Services Department	Public Space & Sustainability Division	Time	N/A	Town Government & Public Services
CE-8	Develop and adopt a policy the prohibits the acquisition and use of single-use plastics and Styrofoam for town use when feasible.	Policy					Finance Services Department	Public Space & Sustainability Division	Time	N/A	Town Government & Publi Services
CE-9	Integrate life cycle costing into the Town's capital and asset management planning to ensure that total cost of ownership is considered, not just upfront one-time/non-recurring costs to choose projects with the highest return on investment.	Policy					Budget Division	Public Space & Sustainability Division, Planning & Economic Development Division, Public Works Division, Financial Services Department	Time	N/A	Town Government & Publi Services
CE-10	Set time-of-day scheduling for HVAC systems at town facilities, which should include setting proper occupied and unoccupied temperature setpoints.	Project					Public Space & Sustainability Division	Facilities Manager	Time (unless new equipment needed)	N/A	
CE-11	Install bottle fillers on water fountains.	Project					Public Space & Sustainability Division	Facilities Manager	\$	Town budget	
CE-12	Perform energy retrofits and strive to enable buildings to be net-zero energy capable.	Project					Public Space & Sustainability Division	Facilities Manager	\$-\$\$\$ - Ongoing	Energy efficiency and renewable incentives available through state and federal programs for implemented technologies.	Town Government & Publi Services
CE-13	Electrify all fossil fuel-consuming end uses to the extent practicable, including space heating and hot water systems – in particular, through ground and air heat pump technologies.	Project					Public Space & Sustainability Division	Facilities Manager	\$\$\$ - Ongoing	Town budget	
CE-14	Fully replace all lighting fixtures, including exit signs, with LED technology. Where applicable, couple LED fixtures with automatic or smart sensors.	Project					Public Space & Sustainability Division	Facilities Manager	\$\$\$	Duke Energy Carolinas Non-Residential Energy Efficiency Rebate Program	

					Project Initiation							
	#	Action	Action Type	Status	0-3 YRS	4-7 YRS	7+ YRS	Implementation Leadership	Implementation Partners	Estimated Budget	Funding Source / Opportunity	Related Element
	CE-15	Convert public streetlights in residential areas to the Town standard - Type 2, 50-Watt, 3000 Kelvin, LED fixtures.	Project					Public Works Division		\$\$\$	Duke Energy Carolinas - Non-Residential Energy Efficiency Rebate Program	Transportation & Connectivity
	CE-16	Convert public streetlights on high traffic roadways to LED fixtures.	Project					Public Works Division		\$\$\$	Duke Energy Carolinas - Non-Residential Energy Efficiency Rebate Program	Transportation & Connectivity
	CE-17	Investigate opportunities and incorporate to the greatest extent possible sustainability and climate initiatives in facility development including geothermal, solar, weatherization, and green infrastructure.	Project					Public Space & Sustainability Division	Facilities Manager	Ongoing - Cost incorporated into new development.		Town Government & Public Services, Land Use & Development
	CE-18	Conduct weatherization improvements and upgrades to conserve energy and reduce energy costs in Town facilities. Weatherization strategies may include insulation, leak repair, window replacements, and other measures.	Project					Public Space & Sustainability Division	Facilities Manager	\$\$-\$\$\$ - Ongoing	Duke Energy Carolinas - Non-Residential Energy Efficiency Rebate Program	
	CE-19	Assess the potential for energy savings and proceed with any efficiency opportunities at the Town's water pumping infrastructure – including replacements with more efficient models.	Project					Utilities Department		Time	N/A	
	CE-20	Evaluate the potential for the Wastewater Treatment Plant to run at lower solid levels, which would reduce the amount of aeration the plant requires.	Project					Utilities Department		Time	N/A	Land Use & Development
	CE-21	For on-site renewable energy generation, explore the feasibility of energy storage systems (e.g., solar PV plus battery storage).	Project					Public Space & Sustainability Division	Facilities Manager, Public Works Division	Time	N/A	
	CE-22	Implement a water conservation and efficiency program marketed towards residents and local businesses with the aim of reducing water treatment loads and associated energy use.	Policy					Utlilities Department	Public Space & Sustainability Division	Time	N/A	Land Use & Development, Environment & Natural Systems
>	CE-23	Track and monitor the Town's electricity, natural gas, and other fuel use. Identify what options might be available for more detailed or real-time energy monitoring to further understand operational needs and trends. Use benchmarking platforms, such as the US Environmental Protection Agency's Energy Star Portfolio Manager, to continuously monitor building performance.	Project					Public Space & Sustainability Division	Facilities Manager	Time (unless new equipment needed)	N/A	
Energy	CE-24	Track energy use at town facilities and monitor energy conservation measures.	Project					Public Space & Sustainability Division	Facilities Manager	Time	N/A	
Climate &	CE-25	Develop an energy efficiency operations and maintenance program for the town facilities and provide necessary trainings to staff and hired contractors. Incorporate best practices, such as turning off lights and electronics when not in use.	Project					Public Space & Sustainability Division	Facilities Manager	Time	N/A	
ס	CE-26	Provide recycling at all town facilities.	Project					Public Works Division	Facilities Manager	\$\$	Town budget	
	CE-27	Hire a grant administrator to research and identify, apply for, and administer grants that help to accomplish climate and energy goals.	Project					Public Space & Sustainability Division	Town Manager	\$\$ - annual	Town budget	Town Government & Public Services
	CE-28	Evaluate the Town's vehicle fleet to determine right-sizing and transition to EV potential. Transition the Town's vehicle fleet to zero emission alternatives on a schedule consistent with vehicle lifecycles and market availability. Advance the schedule of this transition as feasible.	Project					Fleet Maintenance Division	Public Space & Sustainability Division	\$	Town budget	
	CE-29	Ensure electric vehicle charging infrastructure is appropriately provided to support the Town's electric vehicle transition.	Project					Public Space & Sustainability Division	Public Space & Sustainability Division, Planning & Economic Development Division, Public Works Division	\$\$\$ - Ongoing	Federal Alternative Fuel Vehicle Refueling Property Tax Credit	Transportation & Connectivity
	CE-30	Transition the Town's equipment (e.g., maintenance) to manual or electric-powered alternatives.	Project					Fleet Maintenance Division	Public Works Division	\$\$\$	Town budget	
	CE-31	Launch an educational campaign to inform staff on the ways they can assist the Town in reducing its energy use, among other ways to improve the Town's sustainability performance.	Project					Public Space & Sustainability Division	Communications Division, Human Resources Division	Time	N/A	
	CE-32	Develop a recognition and incentive program to reward staff for making positive contributions to the Town's sustainability performance.	Project					Public Space & Sustainability Division	Communications Division, Human Resources Division	Time	N/A	

				F	Project Initiation	on				Funding Source / Opportunity	Related Element
#	Action	Action Type	Status	0-3 YRS	4-7 YRS	7+ YRS	Implementation Leadership	Implementation Partners	Estimated Budget		
CE-33	Establish a Green Team to champion sustainability and climate initiatives.	Project					Public Space & Sustainability Division		Time	N/A	Town Government & Pub Services
CE-34	Regularly report/communicate sustainability performance data to town staff and external stakeholders, such as residents.	Project					Public Space & Sustainability Division	Communications Division	Time	N/A	
CE-35	Develop a sustainability performance dashboard.	Project					Public Works Division	Facilities Manager	Time	N/A	
CE-36	Complete a formal GHG emissions inventory for local government operations to capture the full range of emissions sources owned or influenced by the Town's operations and activities.	Project					Public Space & Sustainability Division	Facilities Manager, Public Works Division, Utilities Department	\$	Town budget	
CE-37	Evaluate options for resilient power, such as backup generation sources, fuel, microgrids, telecommunications, and emergency service providers.	Project					Public Space & Sustainability Division	Facilities Manager, Public Works Division, Utilities Department, Police Department, Fire Department	Time	N/A	
CE-38	Prepare a community-wide GHG emissions inventory to understand how to reduce emissions associated with the broad set of activities occurring within town's jurisdictional boundary (e.g., energy consumption in residential buildings, on-road transportation, waste generation).	Project					Public Space & Sustainability Division		\$	Town budget	
CE-39	Prepare a Community Sustainability Action Plan that celebrates progress to date, and evaluates and identifies strategies for the residents, businesses, property owners and visitors of Hillsborough to implement that address social equity, climate resiliency, and energy conservation.	Project					Public Space & Sustainability Division		\$\$	Town budget	All
CE-40	Install smart meters in town buildings to enable more efficient energy management.	Project					Facilities Manager		\$-\$\$	Duke Energy Carolinas - Non-Residential Energy Efficiency Rebate Program	
CE-41	Identify and leverage applicable rebates, grants, and low-cost financing programs offered by federal and state governments (e.g., Qualified Energy Conservation Bonds, Clean Renewable Energy Bonds) and utilities (e.g., Duke Energy Carolinas' Non-Residential Smart \$aver Incentive Program and NC Solar Rebate Program).	Partnerships					Public Space & Sustainability Division	Utilities Department, Financial Services Department	Time	N/A	
CE-42	Engage in energy savings performance contracting, where typically the financing for large energy efficiency projects, such as deep energy retrofits, is arranged and implemented by an ESCO and the project is paid for by guaranteed energy savings.  ESCOs can also be engaged in the development of on-site renewable energy projects.	Partnerships					Public Space & Sustainability Division	Financial Services Department	Time	N/A	
CE-43	Advocate for state-level legislation, policies, and incentives that decarbonize the state's electricity supply and expand access to energy efficiency programs and technologies.	Partnerships	Underway				Public Space & Sustainability Division		Time	N/A	
CE-44	Coordinate with state, regional, and nonprofit partners to advance climate and energy goals.	Partnerships	Underway				Public Space & Sustainability Division		Time	N/A	
CE-45	Explore power purchase agreements (PPAs) – physical and/or virtual – to close the gap after maximizing on-site renewable energy generation. The Town may also want to consider purchasing RECs separately – unbundled from the electrons in a PPA.	Partnerships					Public Space & Sustainability Division	Financial Services Department	Time	N/A	
CE-46	Advocate for Duke Energy to prioritize clean energy solutions over coal-burning practices.	Partnerships	Underway				Public Space & Sustainability Division		Time	N/A	
CE-47	Work with regional partners to expand the number of EV charging stations in the Town to support EV readiness and encourage widespread adoption, especially in key places like Gold Park and Town Hall. Prioritize the installation of Level 3 fast chargers along the interstate DC fast charge corridor, where possible.	Partnerships	Underway				Public Space & Sustainability Division	Planning & Economic Development Division	Time	N/A	Transportation & Connectivity
CE-48	Continue to coordinate at a regional level on the EVSE Location Suitability Analysis.	Partnerships	Underway				Public Space & Sustainability Division	Planning & Economic Development Division	Time	N/A	Transportation & Connectivity
CE-49	Coordinate with NCDOT on the EV Infrastructure Plan and potential funding opportunities under the NEVI Program.	Partnerships					Public Space & Sustainability Division	Planning & Economic Development Division	Time	N/A	Transportation & Connectivity
CE-50	Establish incentives for new developments and redevelopments to incorporate climate and energy initiatives, including but not limited to the potential for solar PV and EV readiness. (and include in UDO)	Regulations					Public Space & Sustainability Division	Planning & Economic Development Division	Time	N/A	Land Use & Development Housing & Affordability, Transportation & Connectivity

					Project Initiation							
	#	Action	Action Type	Status	0-3 YRS	4-7 YRS	7+ YRS	Implementation Leadership	Implementation Partners	Estimated Budget	Funding Source / Opportunity	Related Element
	CE-51	Update the UDO to incorporate requirements for the plan review process to evaluate the potential for green infrastructure and energy efficient practices of a proposed development.	Regulations					Planning & Economic Development Division	Public Space & Sustainability Division	Time*	N/A	Land Use & Development, Housing & Affordability
	CE-52	Develop educational and training materials and take advantage of outreach opportunities that advance climate and energy goals.	Engagement					Public Space & Sustainability Division		Time	N/A	
	CE-53	Practice equitable and authentic community engagement on topics related to climate and energy initiatives.	Engagement					Communications Division	Public Space & Sustainability Division	\$ - Ongoing	Town budget	
	CE-54	Share best practices for climate and energy actions at community events and through public information platforms.	Engagement					Communications Division	Public Space & Sustainability Division	Time	N/A	

<sup>\*</sup> Action is associated with the larger effort to rewrite the UDO - cost is assumed under the full "UDO Rewrite" action in the Land Use & Development Chapter

- ► **Action Type** Plan, Policy, Project, Partnership, Regulation, Engagement
- Related Elements identifies the other Comprehensive Plan Elements where an action has influence or can be influenced.
- ▶ Implementation Leadership the entities that hold primary responsibility for implementing a recommended action, seeing it through to completion.
- ▶ Implementation Partners the entities that shall assist the Implementation Leadership in actualizing a recommended action, providing valuable input or services.
- Estimated Budget an approximation of direct financial cost of a recommended action, generally defined as either "\$" (less than \$50,000), "\$\$" (between \$50,000 and \$100,000), and "\$\$\$" (greater than \$100,000).
- Project Initiation the schedule of implementation, defined as either "0 to 3 years," "4 to 7 years," or "7+ years." Where relevant, the timeframe is also identified as "Ongoing, as needed." In some cases, the Town has already started or completed the implementation of a recommended action, and such progress is noted.