Sustainability

ID #	Status	Initiative	Initiative Lead	Timeline	Progress Notes
S 1.1	-	Overhaul the Unified Development Ordinance and Zoning Map to reflect current development trends and patterns to incorporate sustainability, environmental and climate best practices, economic resiliency measures, and equity in development and redevelopment as well as meet water and sewer system-wide needs.	Planning	FY24-FY25	Q1 - Added additional planner II position. Expected start of project is early 2024, with project lasting 8-12 months. Work session anticipated early 2024 once scope is updated. Q2 - Planner II position filled. Draft request for proposals is in progress. Contacting other agencies who have recently been through the process for lessons learned and budget estimation.
S 1.2	-	Update the Future Land Use Map to simplify land use categories and express current preferred future land use and growth patterns.	Planning	FY24-FY25	 Q1 - Draft land use categories and descriptions complete, map in progress. Targeting public hearing before the end of 2023. Q2 - GIS software issue has delayed completion of map for new categories. Staff is working on solutions and will schedule public hearing as soon as possible.
S 2.1	-	Assess renewable energy generation potential for solar photovoltaics and wind energy projects on town-owned properties and identify priority sites for planning and implementation.	Public Space	FY24-FY26	Q1 - No current staff capacity to assess additional town-owned sites beyond train station, which includes solar integration as part of the net- zero design. There is interest in assessing other town facilities in the future, but staff doesn't have capacity or expertise at this point to determine which sites should be targeted. Q2 - No further progress. No current staff capacity for this initiative. Board received staff update on sustainability efforts and future plans at the January 22 workshop.
S 2.2	-	Investigate opportunities and incorporate to the greatest extent possible sustainability and climate initiatives in facility development including geothermal, solar, weatherization, and green infrastructure.	Public Space	FY24-FY26	Q1 - Efforts are ongoing and initiatives will be implemented in Train Station and Highway 86 facility plans, as able. An example was making decision to use electric heating instead of natural gas for new storage buildings at Highway 86. Q2 - Staff is still exploring options for incorporating solar at facilities and parks. Need to conduct an analysis that investigates roof age and structural capacity at facilities and parks. Board received update on future plans related to this item at the January workshop.
S 2.4	-	Evaluate the town's vehicle fleet to determine right-sizing and transition to electric vehicle (EV) potential. Transition the town's vehicle fleet to zero emission alternatives on a schedule consistent with vehicle lifecycles and market availability. Advance the schedule of this transition as feasible.	Fleet Maintenance	FY24-FY26	Q1 - Town staff continue to monitor opportunities to pilot transition to hybrid and electric vehicles. Fleet maintenance staff attending regional events to learn more about fleet options. This will be discussed during the upcoming FY25 budget process. Q2 - Two hybrid Police patrol vehicles have been purchased. Fleet staff is monitoring the performance of these vehicles and can provide updates when possible.
S 2.7		Continue to coordinate at a regional level on the Electric Vehicle Supply Equipment Location Suitability Analysis	Public Space	FY24	Q1 - Prioritization model and map have been completed, and joint grant funding application has been submitted for potential installations. The grant application is to deploy 24 Level 2 chargers identified in the prioritization model. Staff expects more information on grant funding status by new year. Q2 - The town didn't receive a round 1 CFI grant but are working with partners to bolster application for round 2 and investigate additional grant opportunities.
S 3.5	-	Investigate options to develop incentives for developers to incorporate sustainable environmental best practices for managed natural areas and landscapes.	Stormwater	FY25-FY26	Q2 - While these incentives are planned to be codified as part of the UDO re-write, staff did provide significant input and review of a request by the UNRBA to allow the Soil Improvement credit to be used for new development. Currently that practice is approved as a nutrient reduction credit for existing development, but if approved for new development it would be an incentive for developers.

S 3.6	-	Update and adopt a comprehensive stormwater management plan.	Stormwater	FY25	Q2 - The town's first ever stormwater program audit was completed in FY24. As a result, a new stormwater management plan has already been drafted and submitted to the state in January of 2024. The state will review and provide comments/changes. Town staff will make necessary changes and approval of the plan is expected by the end of FY24 with implementation of the new stormwater management plan to begin in FY25.
S 3.7	F	Continue implementing watershed improvement projects under the Interim Alternative Implementation Approach for compliance with the Falls Lake Stage 1 Existing Development Rule for Stormwater.	Stormwater	FY24-FY26	Q2 - Construction of the Odie Street Green Infrastructure project complete and is now in the operational phase; additional outreach is planned for the residents and public on maintenance requirements. Installation of a cistern and rain garden at Fairview Community Center and smaller riparian planting projects along Riverwalk in the planning stage. Planning has begun for projects expected to start in FY25: stream stabilization project at Odie Street (grant funding secured), compost blanket at town's wastewater treatment plant, design of a stormwater treatment swale at the proposed skate park, and living retaining wall at the town's parking lot at 125 W. King St.

Connected Community

ID #		Initiative	Initiative Lead	Timeline	Progress Notes
CC 1.1	-	Complete Churton Street Multi-Modal Corridor Study to inform the future NC Department of Transportation-funded project.	Public Space	FY24	 Q1 - Plan is ongoing. Update presented to board Sept. 11, 2023. Plan should be finalized in late winter 2023. Q2 - Draft plans and report are being finalized. Will be presented to the town board in March.
CC 1.2	-	Contribute annual budget allocations to expand public art and amenities and public spaces.	Public Space	FY24-FY26	Q1 - Staff assisted with Uproar festival, with temporary art installed throughout the county. Next festival scheduled for 2025. First Town Hall campus public art installation selected earlier this year, certificate of compliance was approved by Historic District Commission and art has been installed. Q2 - Asking for an increase to \$2,500 (from \$1,000) per year for public art projects FY25 and beyond. This will allow us to advance public art projects more quickly and participate in additional public art initiatives with partners.
CC 1.3	-	Ridgewalk feasibility study is complete. If directed by the board, design and engineering for the section from downtown to Collins Ridge will proceed	Public Space	FY24-FY25	Q1 - Ridgewalk feasibility study has been received by the Board of Commissioners and a work session was held on September 25, 2023, to receive board input on next steps. Moving forward with phase 2 feasibility to review alternatives. Q2 - Ridgewalk Phase 2 study is underway. Also, the town is conducting a needs and benefits analysis for the greenway. The project is expected to be complete in fall 2024. Once complete, the studies will be shared with the town board for direction on next steps.
CC 2.1	-	Explore offering wireless access points at parks and public spaces to increase internet accessibility	Information Technology	FY24	Q1 - Efforts ongoing. Plan and cost projections have been received from one internet service provider. Awaiting cost options from two additional service providers. Also reviewing option to include this with the fiber to town facilities project. Q2 - No updates for this quarter.
CC 2.2	F	Review broadband speed accessibility in different areas of town using the state's coverage map	Information Technology	FY24	Q1 - North Carolina Broadband provides a detailed map, Fixed Broadband Service Areas, detailing which broadband service providers serve which specific area of town with minimum speeds of 25mb/s download and 3mb/s upload. Awaiting the arrival of two additional internet service providers to town to further review coverage. Q2 - No updates for this quarter.

Economic Vitality

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ID #	Status	Initiative	initiative Lead	rimeline	Progress Notes Q1 - Draft request for proposals is in progress with anticipated
EV 1.1	-	Conduct a downtown parking study to develop and adopt a long-range parking plan.	Planning	FY24	Q2 - Draft request for proposals is in progress with anticipated solicitation late fall/winter 2023. Q2 - Draft request for proposals complete, seeking input from Durham- Chapel Hill-Carrboro Metropolitan Planning Organization and NC Department of Transportation as funding partners before release of solicitation.
EV 1.2	-	Complete Train Station Development Master Plan.	Public Space	FY24-FY25	 Q1 - Board work session on Hillsborough Station Transit Oriented Development held in September. Next steps include market feasibility study and better site plan, with anticipated kick off in early 2024. Q2 - No additional updates on this project from this quarter.
EV 1.3	-	Invest in wayfinding and interpretive signage programs.	Public Space	FY24-FY26	Q1 - Efforts ongoing. Staff is currently working on developing a sign for the Occaneechi Replica Village, anticipated to be installed in January. The last one completed and installed was at Dickerson Chapel in September. Staff is also working on creating a wayfinding sign for Orange County Arts Eno Arts Mill. Q2 - Dickerson Chapel and Occaneechi Village interpretive signs are complete. Staff is currently working on design for an interpretive sign in Kings Highway Park.
EV 1.4	-	Market and brand Hillsborough through town website and social media as a great place to live, work and do business by engaging in partnerships to highlight success stories and incentive opportunities.	Planning	FY24-FY26	Q1 - Efforts ongoing as opportunities arise. Staff will begin to work in May 2024 on ad to be included in Chapel Hill Magazine featuring restaurants and businesses in town that have won a "Best of" award. Q2 - No additional updates on this project from this quarter.
EV 2.2	-	Engage with the local business community through periodic small business workshops hosted by town or in conjunction with economic development partners.	Planning	FY24-FY26	Q1 - Staff working with Chamber on a small business workshop in the spring. Community business meeting anticipated in January with social district, snow removal, parking, and interest in Triangle Restaurant Week as potential topics. Q2 - Community business meeting was held January 22.
EV 3.2	-	Work with local and regional partners to identify and promote woman and Black, Indigenous and People of Color (BIPOC) owned businesses through marketing success stories and tracking contractual partnerships with the town.	Planning	FY24-FY26	Q1 - Have not started on this initiative yet. Q2 - No updates from this quarter.
EV 4.1	-	Actively participate in county-wide housing plan effort to inform a local action plan.	Community Services	FY24	 Q1 - Joint request for proposals has been postponed, awaiting Local Government Affordable Housing Collaborative decision on next steps for funding and potential re-advertisement. Q2 - County housing staff has reorganized and a new draft request for proposals is under review. Due to the need for additional budgetary participation from partner agencies, no additional progress is anticipated until the beginning of the next fiscal year.
EV 5.2	-	Support changes to town code and state law to provide new funding sources and reduce administrative barriers for affordable housing creation.	Community Services	FY24-FY26	Q1 - Efforts ongoing. Work being done through our advocacy networks on these efforts. Q2 - No updates for this quarter.
EV 5.3	-	Prioritize surplus of town-owned land for creation of affordable housing and strategically acquire additional land or financial participation from new development for affordable housing	Community Services	FY24-FY26	Q1 - Options are under consideration for town-owned land at Hillsborough Station, and conversations being held with funding partners and non-profit housing developers to guide next steps. Q2 - No updates for this quarter.

Community Safety

Com		ty Safety			
ID #	Status	Initiative	Initiative Lead	Timeline	Progress Notes
CS 1.1	-	Complete North Carolina League of Municipalities risk assessment and begin follow up on implementation of results.	Police	FY24	Q1 - This is in progress but has been slow due to limited staff time. Town staff are still in the preparation stages, which involves going through all the department policies and making some significant updates that are needed to out-of-date policies and establishing some needed policies. Q2 – Significant progress was made by assigning Lt. Trimmer to focus solely on this project during his last few months. Progress will be slowing down now that he retired.
CS 1.2	-	Host a community conversation that focuses on a broader concept of safety. Pilot completed in FY23.	Police	FY24	Q1 - The Engage pilot that focused on public safety was held Spring 2023. The Police Department is an active participant in this project, which was led by the Communications Division in collaboration with other departments. Q2 - No activity. Some discussions have been had about next steps and possible spring meeting.
CS 2.1	-	Complete refresh of the Emergency Operations Plan.	Emergency Management Team	FY24	 Q1 - After town staff discussion, the plan is to contract out plan development in partnership with other Orange County agencies. A request for proposals will be posted later this year with the goal of having the plan updated in 2024. Q2 - Town staff provided feedback on draft request for proposal and interlocal agreement. Orange County will manage the request process.
CS 2.2	 	Establish quarterly management check-ins.	Emergency Management Team	FY24-FY26	 Q1 - While the emergency operations team has had various conversations on topics like the Emergency Operation Plan, training, etc., staff have not held any quarterly management check-ins. Check-in is scheduled for December. Q2 - The emergency operations team met on December 11 and discussed mobile EOCs, radios, the current status of the EOP and January meeting. The next meeting will be March 2024.
CS 2.4	=	Establish Emergency Operations Centers.	Emergency Management Team	FY24	Q1 - This is pending the completion of the refreshed Emergency Operation Plan. Q2 - Permanent EOCs are still being discussed. The finalized EOP will help finalize this. Staff moving forward with establishing mobile EOCs that can be set up at any designated location if needed.
CS 2.5		Restart employee emergency preparedness training.	Emergency Management Team	FY24	Q1 - Training was restarted March 2023 with all employees asked to complete ICS-100 by July 1. This effort is being managed by Administrative Services Department. The Emergency Services Team is evaluating available courses and determining which employees should take additional courses. Q2 - No updates for this quarter.

Service Excellence

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ID #	Status	Initiative	Initiative Lead	Timeline	Progress Notes	
SE 1.1	F	Schedule and consolidate building maintenance services.	Public Space	FY24	 Q1 - Facilities staff is mainly complete in consolidating building maintenance services and contracts, such as pest control and grounds maintenance. Evaluating software options for better workflow and facilities management. Q2 - This item is ongoing. Facility management software is needed and will be requested in the FY25 budget. 	
SE 2.1	-	Evaluate onboarding process and identify gaps and redesign process.	Human Resources	FY24	Q1 - Lead for NC Fellow is taking a comprehensive look at town's onboarding process, including new employee orientation and has made recommendations on how to improve our processes. Staff is drafting an onboarding checklist for supervisors and will be developing a supervisor focus group to help identify gaps and support that can be provided when onboarding and training new employees. Q2 - No updates for this quarter.	
SE 2.2	-	Explore and develop strategies to encourage the timely completion of performance evaluations.	Human Resources	FY24	Q1 - Most employees completed their performance evaluation in a timely manner, by July 31. HR is taking notes of suggestions that have been made to improve the performance evaluation structure. HR will use these suggestions to improve the evaluation process going forward, which includes strategies that continue to encourage the timely completion of performance evaluations. Q2 - Received additional suggestions from the Operations Team to better enhance and streamline the performance evaluation process in Neogov.	
SE 3.1	-	Assess representation on appointed boards and boost recruitment efforts for underrepresented groups and areas.	Town Clerk	FY24	Q1 - Staff have begun collecting appointed board member demographic data for further analysis. Member demographics will be compared to the community's demographics to examine where there are gaps in representation. After that is complete, the next step is to identify strategies for boosting recruitment efforts for underrepresented groups and areas. Q2 - No updates for this quarter.	
SE 4.1	-	Develop, adopt, and implement a racial equity plan.	Human Resources	FY24-FY26	 Q1 - Started reviewing GARE manual on how to develop action plan and working with DEI team on planning. Q2 - A draft workplan has been developed to move forward our efforts in using the racial equity assessment lens, and to start the development of an equity action plan. 	