

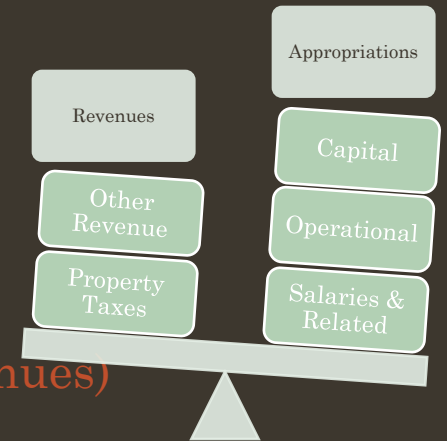
Town of Highland Beach

5-Year Budget Forecast



5-Year General Fund Budget with Millage Rate Stabilization

- **Goal:** is to establish a 5-year General Fund Budget (Target) based on a set of assumptions which include:
 - **Expenditures (Salaries, Operations & Capital) (Appropriations):**
 - Salaries, Wages & Related
 - Operating Expenses
 - Capital Outlay
 - Debt Service
 - **Other Revenue Assumptions (Account for approximately 25% of GF Revenues)**
 - Franchise Fees, Sales & Use Tax, Inter-Governmental (Florida) ~ 10%
 - Charges for Service, Rents & Leases, Fines & Forfeitures, Misc. Revenues ~ 5%
 - Grants, Intra-Governmental (Depts), Other & Reserves ~ 10%
 - **Property Value Growth Assumptions**



Expenditures (Appropriations) – Salaries, Wages & Related

- Salaries, Wages & Related include the following (Historically account for 32% of General Fund expenditures):
 - Salaries, Wages, Education Incentive, Overtime & Shift Differential ~ **Used 5% Annual Increase as baseline***
 - * Adjusted for estimated Collective Bargaining Agreements
 - FICA Taxes ~ **Used 8%** (SS 6.2%, Medicare 1.45%) of Taxable Wages
 - Retirement Contributions – Florida Retirement System (FRS) – Positions range from 13- 35% of base pay ~ **Used 2-4% annual increases**
 - Health Insurance & Workers' Compensation – Kept benefits backage the same ~ **Used declining scale starting at 15% and ending at 11%**

Operating Categories	Forecast Year				
	Year 1	Year 2	Year 3	Year 4	Year 5
HEALTH INSURANCE	15%	15%	13%	11%	11%
WC INSURANCE	15%	15%	13%	11%	11%

Expenditures (Appropriations) – Operating

- Operating Expenditures include the following (Historically account for approximately 54% of General Fund expenditures)
- Delray Fire & Rescue accounted for approximately 38% of General Fund expenditures

Operating Categories	Forecast Year				
	Year 1	Year 2	Year 3	Year 4	Year 5
PROFESSIONAL FEES	12%	12%	10%	8%	8%
TRAVEL	7%	7%	6%	6%	5%
COMMUNICATIONS & IT	10%	10%	8%	8%	7%
OPERATING SUPPLIES	7%	7%	6%	6%	5%
MISC	6%	6%	5%	5%	5%
CONTRACTUAL SERVICES	12%	12%	10%	9%	9%
TRAINING	7%	7%	6%	6%	5%
INSURANCE	15%	15%	13%	13%	10%
FUEL	8%	8%	7%	7%	6%
LEASES AND RENT	5%	5%	5%	5%	5%
REPAIRS AND MAINT	10%	10%	8%	6%	6%
UTILITIES	10%	10%	8%	6%	6%

Expenditures (Appropriations) - Capital

Department	5 Yr Avg	Annual %		Forecast				
		Incr	Year 1	Year 2	Year 3	Year 4	Year 5	
Town Commission	\$ 791	5%	\$ 1,000	\$ 1,050	\$ 1,103	\$ 1,158	\$ 1,216	
Town Manager	9,579	5%	12,000	12,600	13,230	13,892	14,586	
Town Clerk	1,234	5%	3,000	3,150	3,308	3,473	3,647	
Finance	8,356	5%	8,000	8,400	8,820	9,261	9,724	
Public Works	15,168	5%	35,000	36,750	38,588	40,517	42,543	
Post Office	-	5%	2,000	2,100	2,205	2,315	2,431	
Shared Services	714	5%	35,000	36,750	38,588	40,517	42,543	
Police	27,402	5%	50,000	52,500	55,125	57,881	60,775	
Fire	-	5%	100,000	105,000	110,250	115,763	121,551	
Library	22,995	5%	30,000	31,500	33,075	34,729	36,465	
	<u>\$ 86,238</u>		<u>\$ 276,000</u>	<u>\$ 289,800</u>	<u>\$ 304,290</u>	<u>\$ 319,505</u>	<u>\$ 335,480</u>	

- Evaluated a 5-year average of Capital Expenditures
- Indexed Cost up to our Discretionary Sales Tax Fund
- Indexed annual cost by 5% per year over the forecast period

Expenditures (Appropriations) Fire Rescue Project

Category	Estimate
Architects	\$ 310,109
Kaufman Lynn	8,585,531
Equipment/Other	1,604,360
	<u>\$ 10,500,000</u> (\$10 Million Ad Valorem limit plus \$500K Grant Funds)

- Project Cost based on latest estimates from Kaufman Lynn

TOWN OF HIGHLAND BEACH FIRE RESCUE NPV PROJECT COST ESTIMATE						
Line No	FY	Year	Investment cost of Project	Estimated net annual benefits	Discount Factor	PV of Benefits
1		0	\$ 10,500,000			
2	2024	1	Caring cost of Delray Contract + HB Labor not included			
3	2025	2		\$ 1,441,712	0.9070	\$ 1,307,676
4	2026	3		\$ 1,706,556	0.8638	\$ 1,474,188
5	2027	4		\$ 2,018,301	0.8227	\$ 1,660,461
6	2028	5		\$ 2,363,112	0.7835	\$ 1,851,560
7	2029	6		\$ 2,742,297	0.7462	\$ 2,046,344
8	2030	7		\$ 3,164,822	0.7107	\$ 2,249,180
9		Total	\$ 10,500,000	\$ 13,436,800		\$ 10,589,408
10		NPV =	\$ 10,589,408 - \$ 10,500,000 = <u>\$ 89,408</u>			

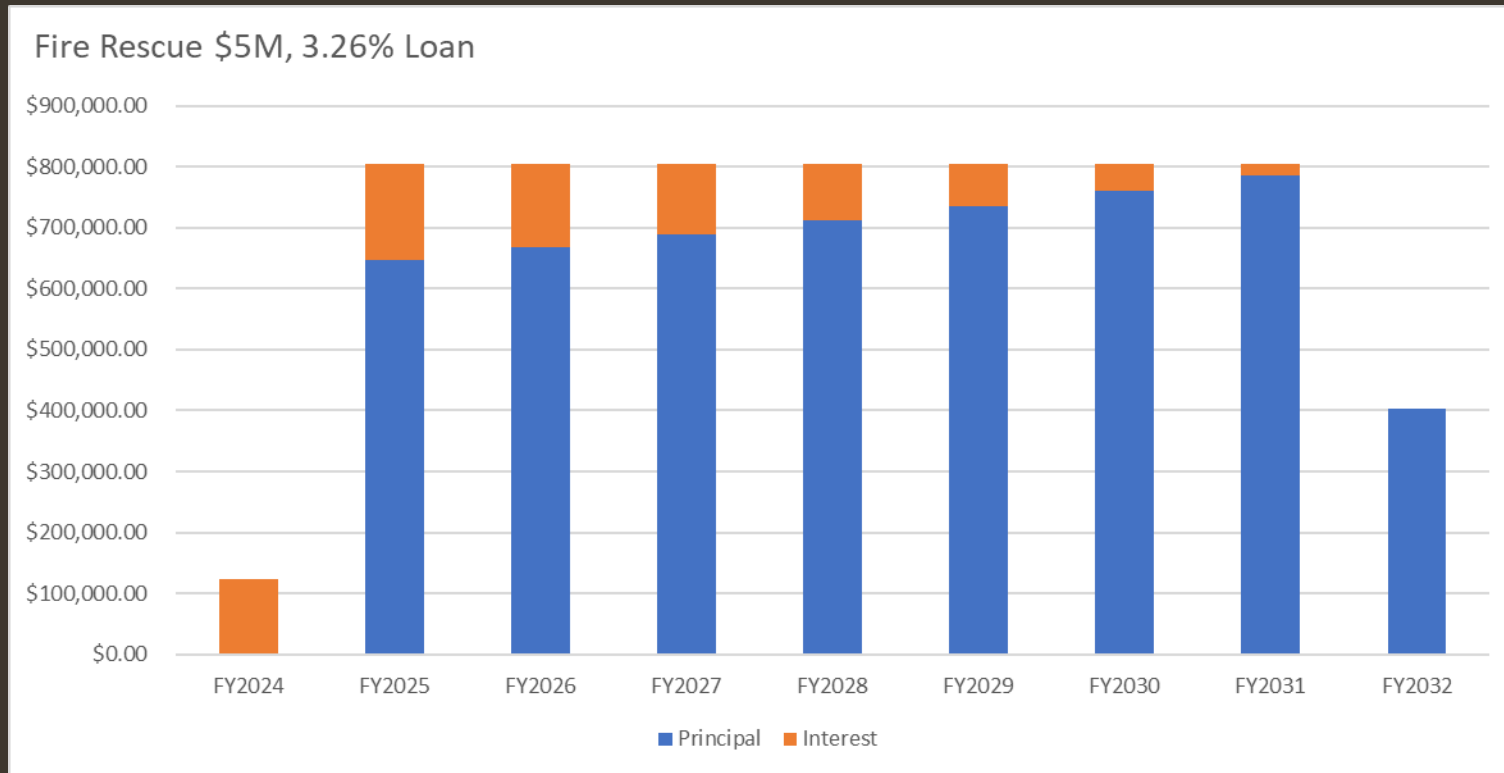
- Evaluating the Fire Rescue Project in term of Net Present Value (NPV), staff estimates that the project will provide a positive NPV within 6 years at a discount rate of 5%
- How did we determine the Estimated Net Annual Benefits?

Expenditures (Appropriations) Fire Rescue Project continued

Line No	Year	Delray Contract	\$Δ	%Δ			
11	2019	\$ 4,223,795					
12	2020	\$ 4,439,684	\$ 215,889	5%			
13	2021	\$ 4,657,148	\$ 217,464	5%			
14	2022	\$ 5,149,096	\$ 491,948	11%			
15	2023	\$ 5,553,068	\$ 403,972	8%			
16			Avg:	7.1%			
17			+ Inflation Est:	1.5%			
		[3]			Budget Forecast [1]	EMS Transport Fees [2]	Estimated net annual benefits
18	2024	\$ 6,630,885	\$ 1,077,817	19%	\$ 8,487,381	\$ 85,000	\$ (1,771,496)
19	2025	\$ 7,201,443	\$ 570,558	9%	\$ 5,847,281	\$ 87,550	\$ 1,441,712
20	2026	\$ 7,821,095	\$ 619,652	9%	\$ 6,204,715	\$ 90,177	\$ 1,706,556
21	2027	\$ 8,494,066	\$ 672,971	9%	\$ 6,568,647	\$ 92,882	\$ 2,018,301
22	2028	\$ 9,224,943	\$ 730,877	9%	\$ 6,957,499	\$ 95,668	\$ 2,363,112
23	2029	\$ 10,018,708	\$ 793,765	9%	\$ 7,374,949	\$ 98,538	\$ 2,742,297
24	2030	\$ 10,880,773	\$ 862,065	9%	\$ 7,817,446	\$ 101,494	\$ 3,164,822
<p>[1] Assumed 6% growth in Budgeted forecast expenditures after year 1</p> <p>[2] Assumed 3% increase in EMS Transport Fees</p> <p>[3] Delray contract increased by estimated \$600K for additional positions in new contract</p>							

- We simply compared our estimated Fire Rescue Budget vs the current Delray Contract
- Keep in mind that the Delray contract was set to increase by \$600K when they decided to add additional staff in future years. (See line 18)
- In addition, staff are of the opinion that EMS Transport Fees were understated, so we assumed a conservative amount for EMS Transport Fees
- In addition, we determined that Delray was staffing our fire department with the most expensive staff. Typically, 3-9% higher plus Delray 5% overhead charge AND 5% profit.

Expenditures (Appropriations) Fire Rescue Project Loan



- \$5M Construction LOC/Loan
- During Construction, considered a LOC
- After Construction, considered a loan
- Fixed P&I payments on March & September
- Matures 3/30/2032

Expenditures (Appropriations) Fire Rescue Project continued

TOWN OF HIGHLAND BEACH FIRE RESCUE FIVE YEAR FORECAST with 10% OT						
FIRE RESCUE	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PERSONAL SERVICES	\$ 482,303	\$ 3,974,978	\$ 4,251,325	\$ 4,538,922	\$ 4,835,160	\$ 5,153,081
OPERATING EXPENSES	5,706,067	4,287,941	686,630	751,218	813,398	878,542
CAPITAL OUTLAY	1,200,000	100,000	105,000	110,250	115,763	121,551
DEBT SERVICE	-	124,462	804,326	804,326	804,326	804,326
Sub-Total	\$ 7,388,370	\$ 8,487,381	\$ 5,847,281	\$ 6,204,716	\$ 6,568,647	\$ 6,957,500

Town of Highland Beach Year 1 estimate							
Position	Earnings	10% OT	50% Benefit	8% Employer Tax	Total	Positions	TOHB Avg
FF/PARAMEDIC	\$ 1,121,895	112,190	\$ 617,042	\$ 98,727	\$1,949,854	15	\$129,990
FIRE AND LIFE SAFETY INSPECTOR	115,000	-	57,500	9,200	181,700	1	181,700
D/E PARAMEDIC	502,914	50,291	276,603	44,256	874,065	6	145,677
CAPTAIN	301,749	30,175	165,962	26,554	524,440	3	174,813
CHIEF	159,000	-	79,500	12,720	251,220	1	251,220
EMS TRAINER	115,000	-	57,500	9,200	181,700	1	181,700
Total	\$ 2,315,558	192,656	\$ 1,254,107	\$ 200,657	\$3,962,978	27	
% of Total	58%	5%	32%	5%			

- Our estimated five-year Fire Rescue Department forecast includes all Personal, Operating, Additional Capital and Debt Service.
- After the Stable Year (2024-25) we estimate that cost will grow by 6% annually
- Our estimated labor cost is competitive within the industry and includes additional position includes 10% allowance for Overtime
- Debt Service is \$804,326 per year. The \$5M loan will mature on March 30, 2032

Expenditures (Appropriations) Summarized

	Actuals as of September 30,				
	2018	2019	2020	2021	2022
PERSONAL SERVICES	\$ 3,436,347	\$ 3,621,679	\$ 3,701,251	\$ 3,726,294	\$ 3,948,588
OPERATING EXPENSES	5,611,527	5,858,248	6,121,078	6,534,531	7,557,725
CAPITAL OUTLAY	286,451	137,601	99,726	69,172	212,117
DEBT SERVICE	-	-	-	-	52,624
	9,334,325	9,617,528	9,922,054	10,329,997	11,771,053
	-	-	-	-	-
INTERFUND TRANSFERS	1,417,542	2,085,886	1,482,004	1,477,669	1,094,436
	-	-	-	-	-
Expenditures	\$ 10,751,867	\$ 11,703,414	\$ 11,404,058	\$ 11,807,666	\$ 12,865,490

	Actuals as of September 30,				
	2018	2019	2020	2021	2022
PERSONAL SERVICES	32%	31%	32%	32%	31%
OPERATING EXPENSES	52%	50%	54%	55%	59%
CAPITAL OUTLAY	3%	1%	1%	1%	2%
DEBT SERVICE	0%	0%	0%	0%	0%
INTERFUND TRANSFERS	13%	18%	13%	13%	9%
Total	100%	100%	100%	100%	100%

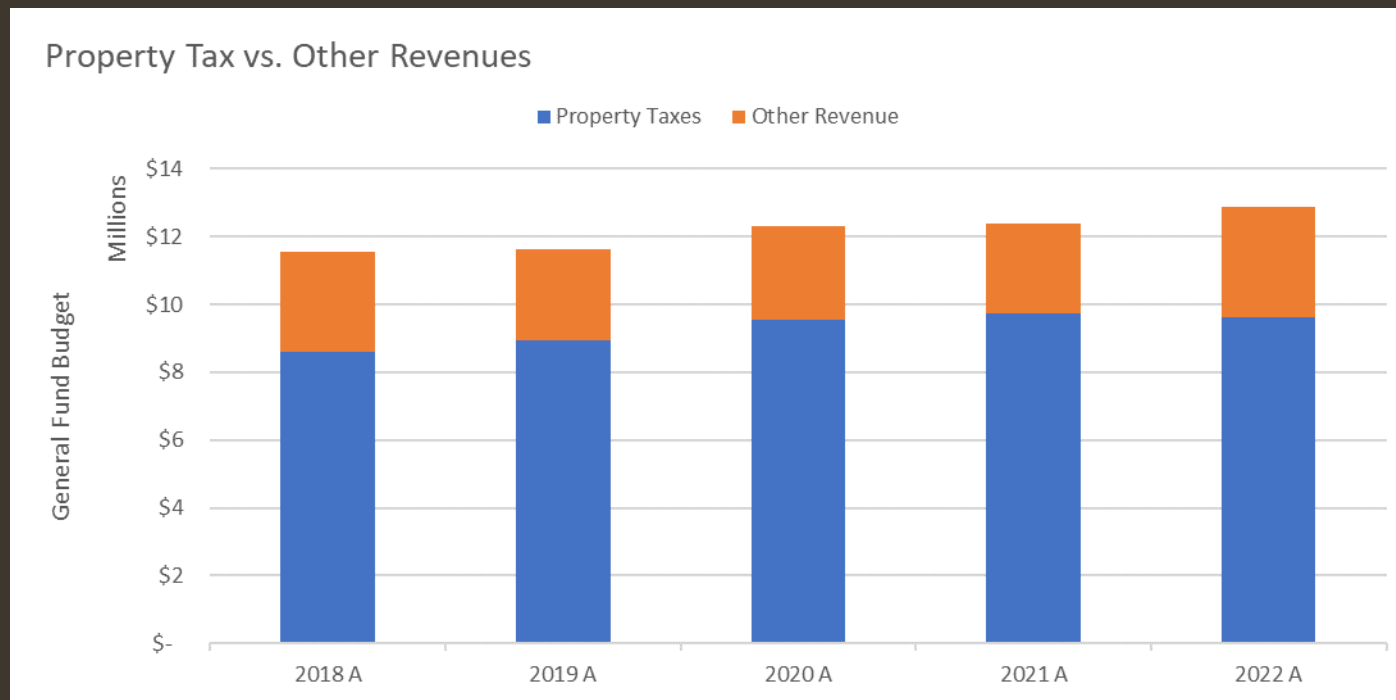
Amended Budget	Forecast at Year End				
2023	Year 1	Year 2	Year 3	Year 4	Year 5
\$ 5,574,028	\$ 9,455,667	\$ 10,188,612	\$ 10,957,729	\$ 11,728,342	\$ 12,557,803
7,691,452	6,567,944	3,205,301	3,491,556	3,772,857	4,064,684
1,257,500	274,000	287,700	302,085	317,189	333,049
-	124,462	804,326	804,326	804,326	804,326
14,522,980	16,422,073	14,485,938	15,555,696	16,622,713	17,759,861
-	-	-	-	-	-
1,000,519	508,128	57,784	59,229	60,710	62,227
\$ 15,523,499	\$ 16,930,201	\$ 14,543,722	\$ 15,614,925	\$ 16,683,423	\$ 17,822,088

Amended Budget	Forecast at Year End					
2023	Year 1	Year 2	Year 3	Year 4	Year 5	
36%	56%	70%	70%	70%	70%	
50%	39%	22%	22%	23%	23%	
8%	2%	2%	2%	2%	2%	
0%	1%	6%	5%	5%	5%	
6%	3%	0%	0%	0%	0%	
100%	100%	100%	100%	100%	100%	

Notice the switch from FY2022 and FY2023 through the five-year forecast and how cost switch from Operating Expenses (Delray Contract) to Personal Expenses as we develop our own Fire Rescue Department.

Other Revenues

Needed to evaluate Other Revenues as an offset to Expenditures to determine Ad Valorem/Reserve need.



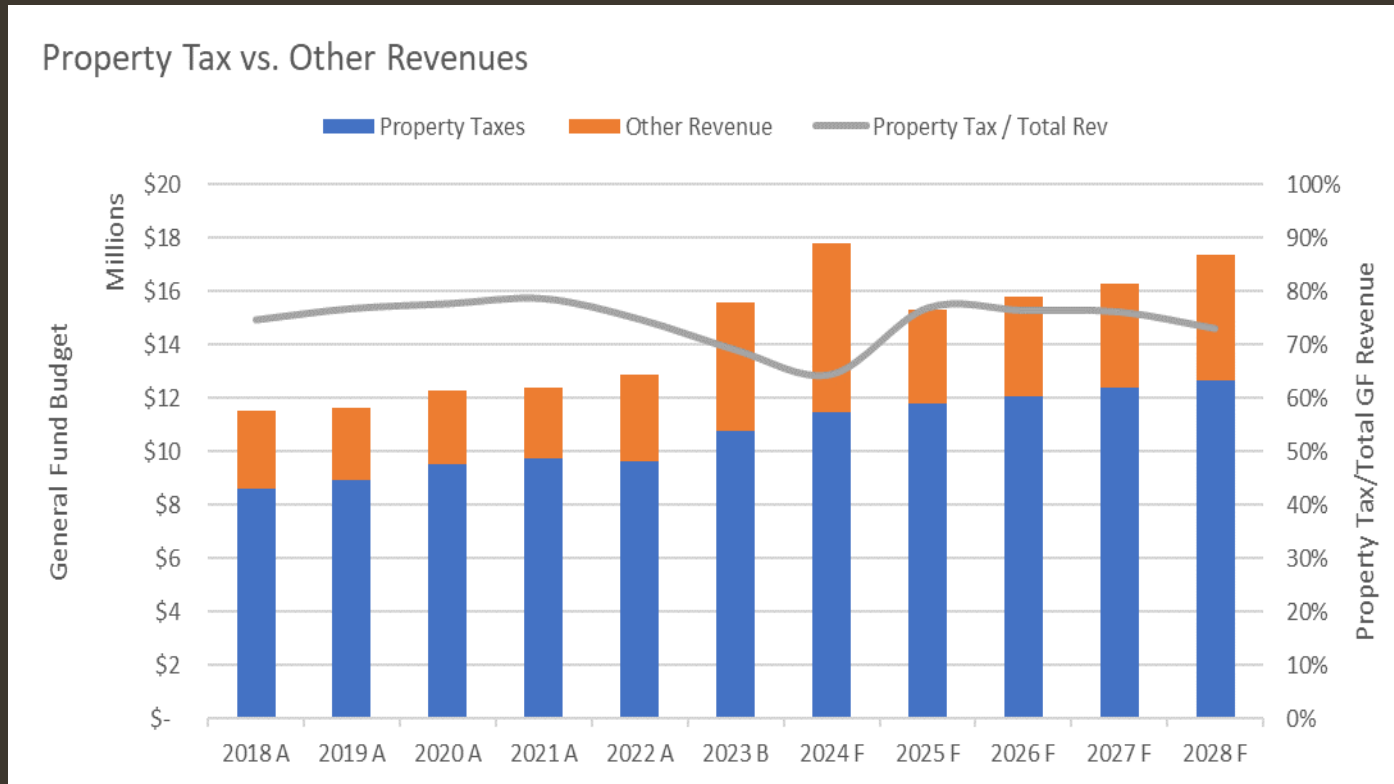
- Historically, Other Revenues account for 24% of total General Fund Revenues which include:
 - Franchise Tax/Fees
 - Sales & Use Tax
 - Inter-Governmental Tax
 - Charges for Service
 - Investment Earnings
 - Fines & Forfeitures
 - Rents and Leases
 - Grants
 - Miscellaneous
 - Intra-Governmental (Depts)

Other Revenues continued

Other Revenue Categories	Method	Forecast Year				
		Year 1	Year 2	Year 3	Year 4	Year 5
LOCAL OPTIONAL GAS TAX	Historic Growth Rate	1.3%	1.3%	1.3%	1.3%	1.3%
FRANCHISE FEES-FPL	Historic Growth Rate, reduced in later years	13.8%	12.8%	11.8%	10.8%	9.8%
FRANCHISE FEES-FPU	Historic Growth Rate	1.6%	1.6%	1.6%	1.6%	1.6%
COMMUNICATIONS SERVICE TAX	Historic reduction	-3.0%	-3.0%	-3.0%	-3.0%	-3.0%
STATE REVENUE SHARING PROCEEDS	Historic Growth less 1% each year	8.2%	7.2%	6.2%	5.2%	4.2%
ALCOHOLIC BEVERAGE LICENSES	Zero Growth	0.0%	0.0%	0.0%	0.0%	0.0%
LOCAL GOVT HALF-CENT SALES TAX	Historic Growth Rate, reduced in later years	6.7%	6.7%	6.7%	5.7%	4.7%
MOTOR FUEL TAX REBATE	Historic Growth Rate, reduced in later years	16.4%	16.4%	16.4%	15.4%	14.4%
FDOT- STREETLIGHT SUBSIDY	Historic Growth Rate	1.5%	1.5%	1.5%	1.5%	1.5%
SHARE COUNTY OCCUPATIONAL LIC.	Historic Growth Rate, reduced in later years	9.0%	9.0%	9.0%	8.0%	7.0%
GARBAGE/SOLID WASTE REVENUE	Historic Growth Rate	4.6%	4.6%	4.6%	4.6%	4.6%
RENT- U.S. POSTAL STATION	Historic Growth Rate	0.0%	0.0%	0.0%	0.0%	0.0%
LEASE-SPRINT PCS	Historic Growth Rate	6.9%	6.9%	6.9%	6.9%	6.9%
ADMINISTRATIVE REIMBURSEMENTS	\$550 from Water & \$350 from BF reduced annually	\$ 900,000	\$ 800,000	\$ 800,000	\$ 700,000	\$ 700,000

- Evaluated the Historical Growth Rate from 2018-2022 and applied a conservative forecast assumption.
- Administrative Reimbursements gradually decrease as other funds continue to strengthen and stand on their own.

Other Revenues Summarized



- FY2023 – FY2024 Forecast assumes drawing from Reserves (as Other Revenue) for Fire Rescue project
- FY2025 New Fire Rescue Department Fully functioning
- FY2023-FY2028 Increased CPI Levels.
- FY2026-FY2028 Budget Grows at 7% inflation
- FY2025-FY2028 Town maintains 75% ratio of Property Tax to Total Revenue

Timeout

Let's Review where we are in the process

- Step 1. We needed to forecast what expenditures are forecasted to be in the future. We reviewed historical actuals from 2018-2022 and indexed the cost based on anticipated increases.
- Step 2. We looked at Other Revenue to offset the forecasted expenditures in Step 1. We reviewed historical actuals from 2018-2022 and indexed the revenue based on a conservative growth rate
- Formula: $\text{Expenditures} - \text{Other Revenue} = \text{Ad Valorem/Reserve Need}$



Timeout (continued)

Actuals

	Actuals as of September 30,				
	2018	2019	2020	2021	2022
PERSONAL SERVICES	\$ 3,436,347	\$ 3,621,679	\$ 3,701,251	\$ 3,726,294	\$ 3,948,588
OPERATING EXPENSES	5,611,527	5,858,248	6,121,078	6,534,531	7,557,725
CAPITAL OUTLAY	286,451	137,601	99,726	69,172	212,117
DEBT SERVICE	-	-	-	-	52,624
	<u>9,334,325</u>	<u>9,617,528</u>	<u>9,922,054</u>	<u>10,329,997</u>	<u>11,771,053</u>
	-	-	-	-	-
INTERFUND TRANSFERS	<u>1,417,542</u>	<u>2,085,886</u>	<u>1,482,004</u>	<u>1,477,669</u>	<u>1,094,436</u>
Expenditures	<u>\$ 10,751,867</u>	<u>\$ 11,703,414</u>	<u>\$ 11,404,058</u>	<u>\$ 11,807,666</u>	<u>\$ 12,865,490</u>

Forecast

Amended Budget	Forecast at Year End				
2023	Year 1	Year 2	Year 3	Year 4	Year 5
\$ 5,574,028	\$ 9,455,667	\$ 10,188,612	\$ 10,957,729	\$ 11,728,342	\$ 12,557,803
7,691,452	6,567,944	3,205,301	3,491,556	3,772,857	4,064,684
1,257,500	274,000	287,700	302,085	317,189	333,049
-	124,462	804,326	804,326	804,326	804,326
<u>14,522,980</u>	<u>16,422,073</u>	<u>14,485,938</u>	<u>15,555,696</u>	<u>16,622,713</u>	<u>17,759,861</u>
-	-	-	-	-	-
1,000,519	508,128	57,784	59,229	60,710	62,227
<u>\$ 15,523,499</u>	<u>\$ 16,930,201</u>	<u>\$ 14,543,722</u>	<u>\$ 15,614,925</u>	<u>\$ 16,683,423</u>	<u>\$ 17,822,088</u>

	Actuals as of September 30,				
	2018	2019	2020	2021	2022
Other Revenues	2,925,028	2,706,720	2,754,984	2,655,617	3,251,268

Amended Budget	Forecast at Year End				
2023	Year 1	Year 2	Year 3	Year 4	Year 5
\$ 3,258,179	3,481,998	3,553,519	3,732,586	3,812,441	3,990,221

Wait!! Isn't
Ad Valorem
based on
Property
Values??

	Actuals as of September 30,				
	2018	2019	2020	2021	2022
Ad Valorem Estimate	\$ 8,608,075	\$ 8,925,673	\$ 9,556,811	\$ 9,738,626	\$ 9,623,432
From/(To) Reserve	(781,236)	71,021	(907,736)	(586,577)	(9,210)
to Balance	<u>\$ 7,826,838</u>	<u>\$ 8,996,694</u>	<u>\$ 8,649,075</u>	<u>\$ 9,152,049</u>	<u>\$ 9,614,222</u>

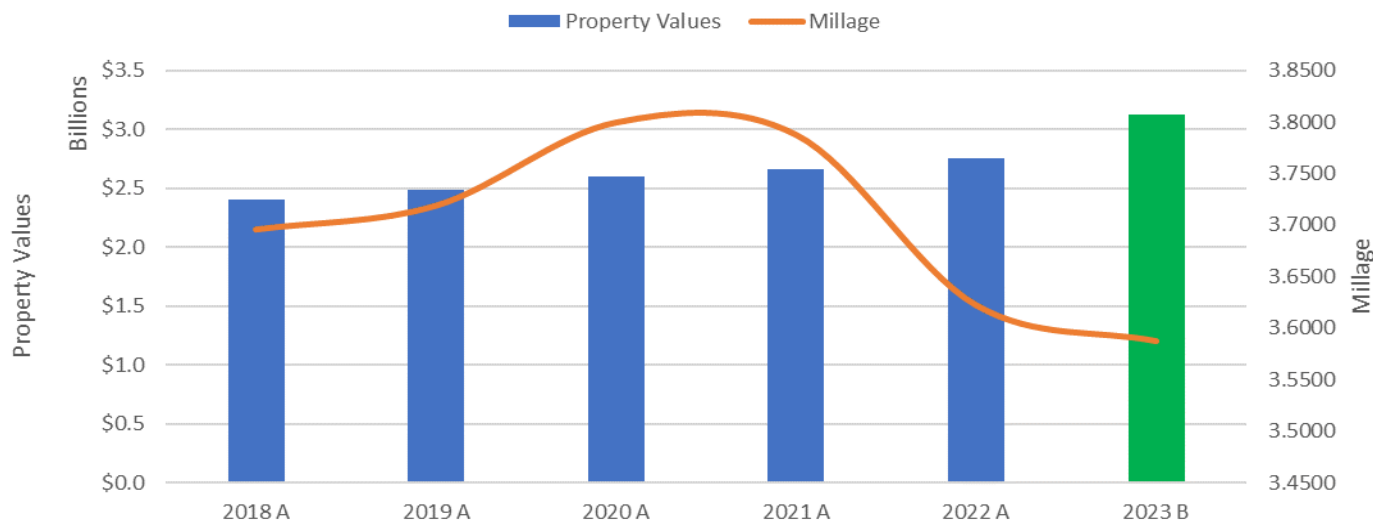
Amended Budget	Forecast at Year End				
2023	Year 1	Year 2	Year 3	Year 4	Year 5
\$ 10,774,296	\$ 11,502,204	\$ 11,789,758	\$ 12,084,502	\$ 12,386,615	\$ 12,696,280
1,491,024	1,945,999	(799,555)	(202,163)	484,367	1,135,587
<u>\$ 12,265,320</u>	<u>\$ 13,448,203</u>	<u>\$ 10,990,203</u>	<u>\$ 11,882,339</u>	<u>\$ 12,870,982</u>	<u>\$ 13,831,867</u>

Property Values

	Actuals as of				
	2019 for FY2020	2019 for FY2020	2020 for FY2021	2021 for FY2022	2022 for FY2023
Property Taxable Values	\$ 2,483,303,248	\$ 2,602,348,266	\$ 2,662,827,187	\$ 2,749,928,821	\$ 3,126,018,114
\$ Incr in Values		\$ 119,045,018	\$ 60,478,921	\$ 87,101,634	\$ 376,089,293
% Incr in Values		4.79%	2.32%	3.27%	13.68%
Operating Millage	3.1204	3.2294	3.2294	3.2294	3.2294
Debt Millage	0.5986	0.5703	0.5584	0.393	0.3581
Total Millage	3.719	3.7997	3.7878	3.6224	3.5875
Taxes Levied					
Operating	\$ 7,748,899	\$ 8,404,023	\$ 8,599,334	\$ 8,880,621	\$ 10,095,163
Debt	\$ 1,486,505	\$ 1,484,119	\$ 1,486,923	\$ 1,080,727	\$ 1,119,427
Total Levied	\$ 9,235,405	\$ 9,888,143	\$ 10,086,257	\$ 9,961,348	\$ 11,214,591
Collection rate	97%	97%	97%	97%	96%

- The increase in property values since 2019 ranged from 2.32% (FY2021) to as high as 13.68% (FY2023)
- Operating Millage has remained constant at 3.2294 mills
- Debt Service Millage has continued to decrease based on Debt Service Requirements and Increases in Water Rates
- Required to budget based on 96% collection rate for Ad Valorem
- Goal: Maintain a constant overall Millage Rate of 3.5875 mills throughout the next 5 years.

Property Values & Millage

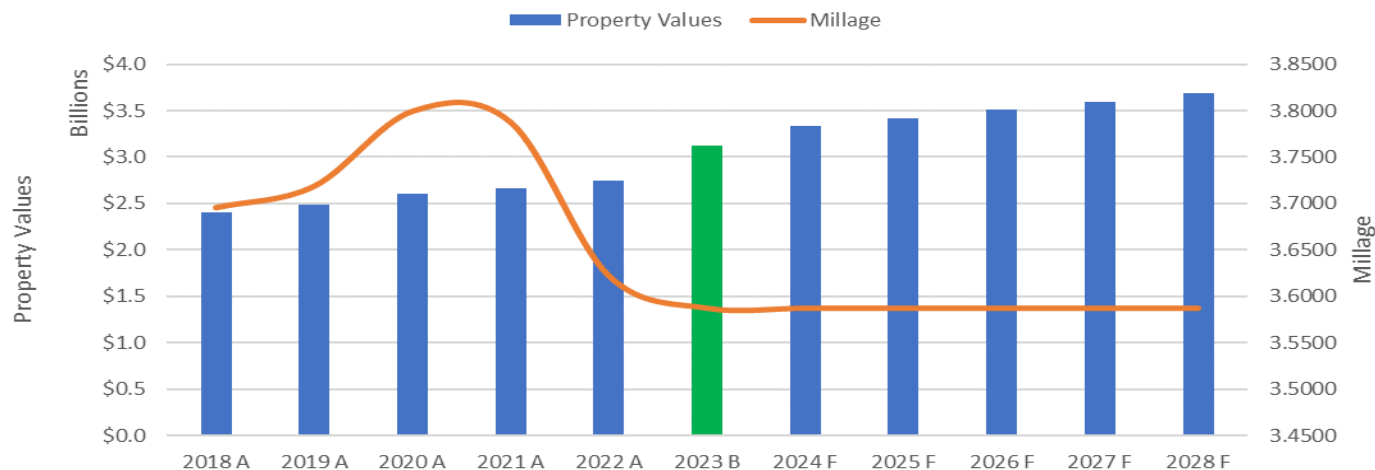


Property Value Growth Assumption

	FORECAST FOR				
	2023 for FY2024	2024 for FY2025	2025 for FY2026	2026 for FY2027	2027 for FY2028
Property Taxable Values	\$ 3,339,780,364	\$ 3,423,274,873	\$ 3,508,856,745	\$ 3,596,578,163	\$ 3,686,492,617
\$ Incr in Values	\$ 213,762,250	\$ 83,494,509	\$ 85,581,872	\$ 87,721,419	\$ 89,914,454
% Incr in Values	6.84%	2.50%	2.50%	2.50%	2.50%
Operating Millage	3.4081	3.3431	3.3491	3.3549	3.3606
Debt Millage	0.1794	0.2444	0.2384	0.2326	0.2269
Total Millage	3.5875	3.5875	3.5875	3.5875	3.5875
Taxes Levied					
Operating	\$ 11,382,199	\$ 11,444,500	\$ 11,751,525	\$ 12,066,225	\$ 12,388,793
Debt	\$ 599,263	\$ 836,499	\$ 836,499	\$ 836,499	\$ 836,499
Total Levied	\$ 11,981,462	\$ 12,280,998	\$ 12,588,023	\$ 12,902,724	\$ 13,225,292
Collection rate	96%	96%	96%	96%	96%
To Revenue	\$ 11,502,204	\$ 11,789,758	\$ 12,084,502	\$ 12,386,615	\$ 12,696,280

- Budget Forecast assumes the following Property Value Growth Rates:
 - FY2024 6.84% (Half of PY)
 - FY2025 – FY2028 2.50%
- Goal of maintaining millage rate @ 3.5875 appears reasonable if:
 - Property values grow at a conservative rate of 2.50% after 2024
 - General Fund Expenditures grow no more than 7% annually
 - Maintain millage rate during high property growth periods to use reserves during low growth periods

Property Values & Millage

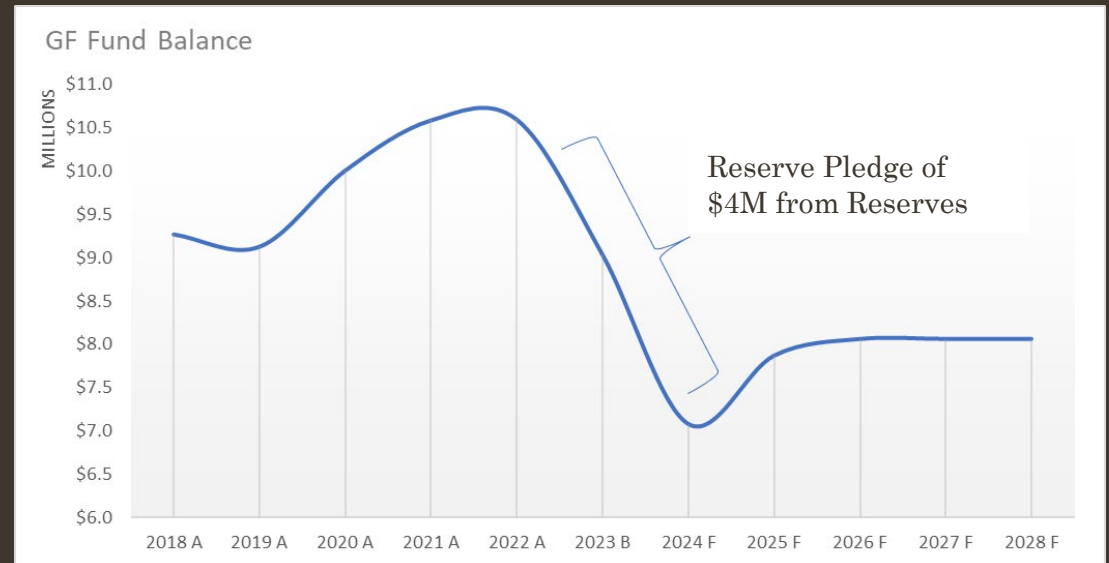


Estimated Fund Balance

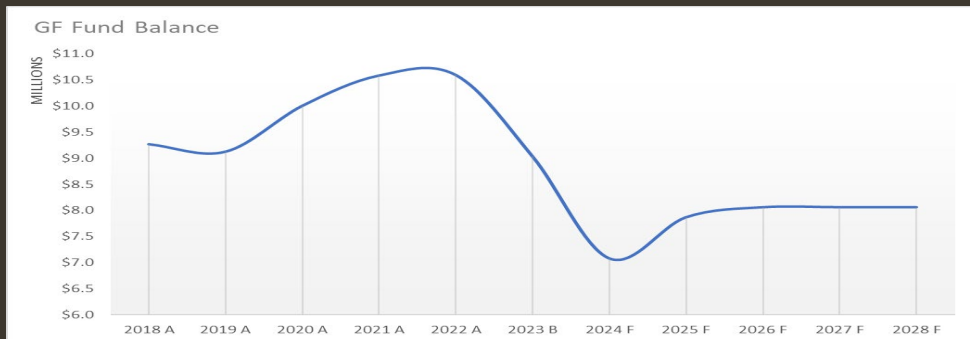
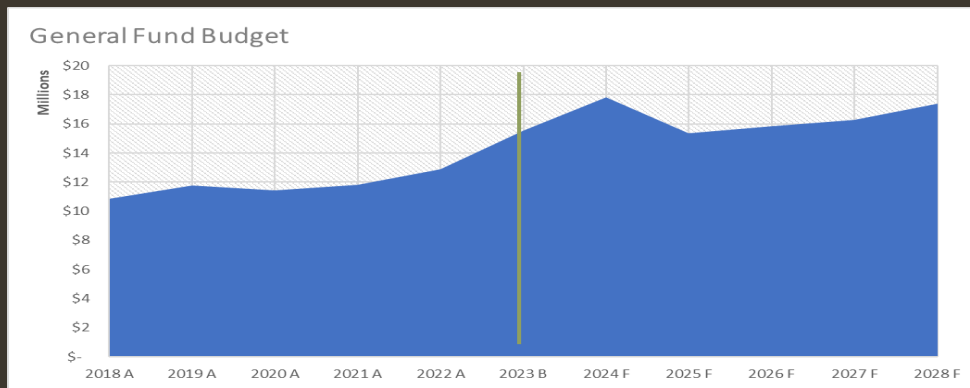
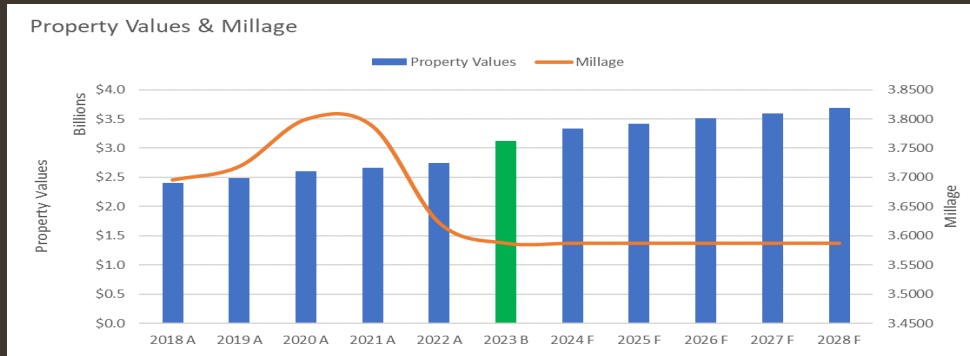
General Fund Balance							Pct Alloc
Description	2023	2024 Year 1	2025 Year 2	2026 Year 3	2027 Year 4	2028 Year 5	
Beginning Balance	\$ 10,596,788	\$ 9,034,264	\$ 7,080,198	\$ 7,870,557	\$ 8,062,592	\$ 8,062,592	
Projected Increase/(Decrease)	(1,562,524)	(1,954,066)	790,359	192,035	-	-	
Ending Balance	9,034,264	7,080,198	7,870,557	8,062,592	8,062,592	8,062,592	
Restriction							
Budget Stabilization	2,425,338	2,742,486	2,419,152	2,597,801	2,280,507	1,818,139	23%
Disaster Recovery	2,425,338	2,742,486	2,419,152	2,597,801	2,280,507	1,818,139	23%
Debt Service	145,281	124,462	804,326	804,326	804,326	804,326	10%
Fire Rescue	2,437,476	-	-	-	-	-	
Total Restricted	7,433,432	5,609,434	5,642,629	5,999,928	5,365,340	4,440,603	
% Restricted	82%	79%	72%	74%	67%	55%	
Total Unrestricted	1,600,832	1,470,764	2,227,928	2,062,664	2,697,252	3,621,989	45%
% Unrestricted	18%	21%	28%	26%	33%	45%	
Total Restr/Unrestr	\$ 9,034,264	\$ 7,080,198	\$ 7,870,557	\$ 8,062,592	\$ 8,062,592	\$ 8,062,592	100%

- Fund Balance dips during Fire Rescue transition period (FY2023-FY2024)
- Maintain Millage at 3.5875 slowly increase reserves
- FY2027-FY2028 need to use reserves to balance budget as Inflation > property value increase
- Beyond FY2028 need to re-establish millage target

- Budget forecast anticipates utilizing all \$4M of Fire Rescue Reserves by the end of FY2024



Summary - Conclusion



- Property Values Grown at 2.5% or Better per year after 2024
- Other Revenues Continue to maintain a 25% of Total General Fund Revenues
- Overall annual General Fund Budget Increases by 7% or less

Our current forecast indicates that:

- We can maintain a Millage of 3.5875 per year
- And maintain healthy reserves levels through FY2028



Questions

