

Highlands Shadowlawn *Financial Agreement*

Prepared by:



NW FINANCIAL GROUP, LLC
Exceeding Expectations

Proven Reputation . Experienced Professionals . Superior Client Service

Unit Mix and Expected Rents

Market Rate Units

Type	Count	SF/Unit	Monthly Rent/Unit	Monthly Rent/SF	Annual Rent
One Bedroom	99	887	\$ 3,249	\$ 3.66	\$ 3,860,400
Two Bedroom	124	1,338	\$ 4,219	\$ 3.15	\$ 6,278,400
Three Bedroom	25	1,628	\$ 5,000	\$ 3.07	\$ 1,500,000
Total	248	1,187	\$ 3,911	\$ 3.29	\$11,638,800

Affordable Units

Type	Count	SF/Unit	Monthly Rent/Unit	Monthly Rent/SF	Annual Rent
One Bedroom	8	794	\$ 1,098	\$ 1.38	\$ 105,408
Two Bedroom	25	1,044	\$ 1,533	\$ 1.47	\$ 459,900
Three Bedroom	11	1,272	\$ 1,875	\$ 1.47	\$ 247,500
Total	44	1,056	\$ 1,539	\$ 1.46	\$ 812,808

Parking

Type	Count	Monthly Rent/Space	Monthly Rent	Annual Rent/Space	Annual Rent
Garage	393	\$ 125	\$ 49,125	\$ 1,500	\$ 589,500
Total	393	\$ -	\$49,125.00	\$ -	\$589,500.00

KEY DATA

292 Units

256 1BR & 2 BR (87%)

44 Affordable (15%)

393 Parking Spaces

Sources & Uses

Sources	%	Total Cost
Debt	65%	\$ 95,747,484
Equity	35%	\$ 51,556,338
Total Sources	100%	\$147,303,822

Uses	Per Unit	Per SF	Total Cost
Land	\$ 54,795	\$ 37.54	\$ 16,000,000
Enviro/Ground Improvements	\$ 6,891	\$ 4.72	\$ 2,012,300
Site Cost	\$ 36,165	\$ 24.78	\$ 10,560,140
Hard Cost	\$286,877	\$ 196.56	\$ 83,767,966
Soft Cost	\$ 90,320	\$ 61.88	\$ 26,373,446
Contingency	\$ 29,418	\$ 20.16	\$ 8,589,970
Total	\$504,465	\$ 345.64	\$147,303,822

Developer Returns – Conventional Taxes vs. Negotiated PILOT

<u>Conventional Taxes</u>		<u>PILOT</u>	
	<u>Year 3</u>		<u>Year 3</u>
Annual Gross Revenue	\$ 13,243,055	Annual Gross Revenue	\$ 13,273,721
Operating Expenses	2,960,457	Operating Expenses	2,960,457
Property Taxes	2,551,321	PILOT + Admin Fee	1,015,440
Net Operating Income	\$ 7,731,277	Net Operating Income	\$ 9,297,824
Project Value	\$ 140,568,668	Project Value	\$ 169,051,349
Total Project Cost	147,303,822	Total Project Cost	147,303,822
Net Project Value	\$ (6,735,154)	Net Project Value	\$ 21,747,527
IRR - 10 Year Sale	3.06%	IRR - 10 Year Sale	7.88%
Yield on Cost - Year 3	5.25%	Yield on Cost - Year 3	6.31%
Debt Service Coverage Ratio	1.05	Debt Service Coverage Ratio	1.27

Projected PILOT Over 30-Year Term

Year	Developer Request	Highlands
1	5.00%	7.50%
2	5.00%	7.50%
3	5.00%	7.50%
4	5.00%	7.50%
5	5.00%	7.50%
6	5.00%	8.00%
7	5.00%	8.00%
8	5.00%	8.00%
9	5.00%	8.00%
10	5.00%	8.00%
11	5.00%	8.50%
12	5.00%	8.50%
13	5.00%	8.50%
14	5.00%	8.50%
15	5.00%	8.50%
16	5.00%	10.00%
17	5.00%	10.00%
18	5.00%	10.00%
19	5.00%	10.00%
20	5.00%	10.00%
21	5.00%	11.50%
22	5.00%	11.50%
23	5.00%	11.50%
24	5.00%	11.50%
25	5.00%	11.50%
26	5.00%	13.00%
27	5.00%	13.00%
28	5.00%	14.00%
29	5.00%	14.00%
30	5.00%	14.00%
Total PILOT	\$ 33,268,447	\$ 52,235,251

Year	Current Taxes	Borough Share	Gross PILOT	Borough Share	Additional Revenue from PILOT
1	\$ 198,000	\$ 94,000	\$ 291,477	\$ 282,732	\$ 188,732
2	201,960	95,880	838,263	813,115	717,235
3	205,999	97,798	995,529	965,663	867,866
4	210,119	99,754	1,015,440	984,976	885,223
5	214,322	101,749	1,033,356	1,002,355	900,606
6	218,608	103,784	1,124,291	1,090,562	986,779
7	222,980	105,859	1,146,777	1,112,373	1,006,514
8	227,440	107,976	1,169,712	1,134,621	1,026,644
9	231,989	110,136	1,193,106	1,157,313	1,047,177
10	236,628	112,339	1,216,969	1,180,460	1,068,121
11	241,361	114,585	1,318,890	1,279,323	1,164,738
12	246,188	116,877	1,345,268	1,304,910	1,188,032
13	251,112	119,215	1,372,173	1,331,008	1,211,793
14	256,134	121,599	1,399,616	1,357,628	1,236,029
15	261,257	124,031	1,427,609	1,384,780	1,260,749
16	266,482	126,512	1,713,130	1,661,736	1,535,225
17	271,812	129,042	1,747,393	1,694,971	1,565,929
18	277,248	131,623	1,782,341	1,728,871	1,597,248
19	282,793	134,255	1,817,988	1,763,448	1,629,193
20	288,449	136,940	1,854,347	1,798,717	1,661,777
21	294,218	139,679	2,175,150	2,109,895	1,970,216
22	300,102	142,473	2,218,653	2,152,093	2,009,620
23	306,104	145,322	2,263,026	2,195,135	2,049,813
24	312,226	148,229	2,308,286	2,239,038	2,090,809
25	318,471	151,193	2,354,452	2,283,818	2,132,625
26	324,840	154,217	2,714,785	2,633,342	2,479,125
27	331,337	157,301	2,769,081	2,686,009	2,528,707
28	337,964	160,447	3,041,729	2,950,477	2,790,030
29	344,723	163,656	3,102,564	3,009,487	2,845,830
30	351,617	166,929	3,907,729	3,790,497	3,623,568
Total	\$ 8,032,480	\$ 3,813,399	\$ 52,659,127	\$ 51,079,353	\$ 47,265,954

Residents and Public School Children

Type	# of Units	Persons Multiplier	New Persons	Public School Children Multiplier	New Public School Children
1 BR - Market	99	1.551	154	0.004	0
2 BR - Market	124	2.355	292	0.065	8
3 BR - Market	25	3.289	82	0.245	6
Studio - Affordable	0	1.39	0	0.09	0
1 BR - Affordable	8	1.39	11	0.09	1
2 BR - Affordable	27	2.51	68	0.41	11
3 BR - Affordable	9	3.59	32	1.09	10
Total	292		639		36

Multipliers are from “Who Lives in New Jersey Housing – The Profile of Occupants of Residential Development in New Jersey”, a study by the Center for Urban Policy Research at Rutgers University, which was last updated in November 2018.

Residents and Public School Children

Type	# of Units	New Persons	New Municipal Costs	New Public School Children	New School Costs	Total New Costs
1 BR - Market	99	154	\$ 49,320	0	\$ -	\$ 49,320
2 BR - Market	124	292	\$ 93,517	8	\$ 96,648	\$190,164
3 BR - Market	25	82	\$ 26,261	6	\$ 72,486	\$ 98,747
Studio - Affordable	0	0	\$ -	0	\$ -	\$ -
1 BR - Affordable	8	11	\$ 3,523	1	\$ 12,081	\$ 15,604
2 BR - Affordable	27	68	\$ 21,778	11	\$132,891	\$154,668
3 BR - Affordable	9	32	\$ 10,248	10	\$120,810	\$131,058
Total	292	639	\$ 204,647	36	\$434,915	\$639,562

Cost of Classroom Instruction is \$15,557 per student with cost municipal sources representing 78%. Model assumes \$12,081 per student for expected cost.

Net Benefit to Borough

Year	Borough Share of PILOT	Resident Cost	School Cost	Total Cost	Net Cost	Net Benefit
1	\$ 282,732	\$ 59,500	\$ 129,353	\$ 188,853	\$ 188,853	\$ 93,880
2	813,115	167,761	364,715	532,476	532,476	280,639
3	965,663	205,608	446,996	652,604	652,604	313,059
4	984,976	209,720	455,936	665,656	665,656	319,320
5	1,002,355	213,915	465,054	678,969	678,969	323,386
6	1,090,562	218,193	474,355	692,549	692,549	398,014
7	1,112,373	222,557	483,843	706,400	706,400	405,974
8	1,134,621	227,008	493,519	720,527	720,527	414,093
9	1,157,313	231,548	503,390	734,938	734,938	422,375
10	1,180,460	236,179	513,458	749,637	749,637	430,823
11	1,279,323	240,903	523,727	764,630	764,630	514,694
12	1,304,910	245,721	534,201	779,922	779,922	524,987
13	1,331,008	250,635	544,885	795,521	795,521	535,487
14	1,357,628	255,648	555,783	811,431	811,431	546,197
15	1,384,780	260,761	566,899	827,660	827,660	557,121
16	1,661,736	265,976	578,237	844,213	844,213	817,524
17	1,694,971	271,296	589,801	861,097	861,097	833,874
18	1,728,871	276,722	601,597	878,319	878,319	850,552
19	1,763,448	282,256	613,629	895,885	895,885	867,563
20	1,798,717	287,901	625,902	913,803	913,803	884,914
21	2,109,895	293,659	638,420	932,079	932,079	1,177,816
22	2,152,093	299,532	651,188	950,721	950,721	1,201,372
23	2,195,135	305,523	664,212	969,735	969,735	1,225,400
24	2,239,038	311,633	677,496	989,130	989,130	1,249,908
25	2,283,818	317,866	691,046	1,008,912	1,008,912	1,274,906
26	2,633,342	324,223	704,867	1,029,091	1,029,091	1,604,251
27	2,686,009	330,708	718,965	1,049,673	1,049,673	1,636,336
28	2,950,477	337,322	733,344	1,070,666	1,070,666	1,879,811
29	3,009,487	344,069	748,011	1,092,079	1,092,079	1,917,407
30	3,790,497	350,950	762,971	1,113,921	1,113,921	2,676,576
Total	\$51,079,353	\$ 7,845,294	\$17,055,801	\$ 24,901,095	\$ 24,901,095	\$26,178,259

