November 28, 2023

City Clerk

City of Hartford

19 W Main

Hartford, Mi. 49057

RoxAnn Rodney-Isbrecht,

Please except this letter as show of interest in the position of City Representative for the City on the Fire Board

I have served as the City's representative for the past 6 years during my time as City Commissioner. I understand that this position is being opened to the public.

During my 6 years as the City's representative, I was able to point out weaknesses in the budget and other board procedures and make the City Manager and Commission aware.

The Fire Board has made many recent improvements for the better. However, the Interlocal Agreement has not been presented to the board since the arbitration

Therefore, I would like to again represent the City of Hartford on the Fire Board so that I may continue to keep the best interest of the City in mind and support the continued operations of the board.

Respectfully submitted,

Helen C Sullivan