

# Gustavus Visitors Association February 1, 2021 Quarterly Report

# Packet Includes:

- Quarterly Report
- Profit & Loss vs Actual
- Balance Sheet
- FY22 Proposed Budget
- FY22 Marketing Plan

## **Gustavus Visitors Association Board of Directors:**

Robynn Jones - Chair Leah Okin - Co-Chair / Secretary Natalie Vaz - Voting member at large Deb Woodruff - Voting member at large Open position - Voting member at large

# **Employed positions:**

Leah Okin - Marketing Lead Nina Zárate - Marketing Coordinator Emily Herman - Administrator

#### **Organizational Structure**

#### Non-profit corporation

The Gustavus Visitors Association was incorporated as a 501c(3) non-profit corporation in January of 2005. According to GVA By-laws, every fall the Board reviews and adopts a fiscal year budget for the period: July 1 to June 30 of the following year to coincide with the City of Gustavus', fiscal year. The Board submits its request for use of a portion of bed tax revenues to the City, along with the Marketing Plan which must by Ordinance be approved by the City Council.

### **Funding Source**

The Gustavus Visitors Association is funded both by a city bed tax of 4%, of which GVA can receive up to half, and GVA annual membership dues. The visitor industry supports up to 50% of the City's tax revenue in most years. Due to the COVID-19 Pandemic, partial funding may need to come from the City's Reserve and possibly from any remaining funds from the CARES Act.

#### Membership

No dues will be collected for 2021 due to the COVID-19 Pandemic. If the pandemic does not persist through the 2021 summer, the membership drive for 2022 will commence in the fall of 2021. Therefore GVA will have no funding derived by membership dues until February 2022.

#### **CARES ACT USE:**

#### Completed to task 2020

The GVA was allocated CARES ACT money to the sum of 28K to utilize for the economic recovery of the Gustavus Visitor Industry.

Category	Budget Amount Allotted	Actual Amount Spent
Contract work Administrator	\$5,000.00	\$2,135.00
Contract work Marketing	\$8,250.00	\$8,160.00
Supplies	\$ 600.00	\$ 147.32
Promotion films/ images/ Social media/ descriptive writing	\$7,150.00	\$8,736.00
Web site	\$2,000.00	\$1,835.70
Targeted digital marketing	\$5,000.00	\$6,806.00
Totals	\$28,000.00	\$27,820.02

#### **Gustavus Promotional Video**

As reported in the July Quarterly report, GVA proposed to fund the makings of a promotional video of Gustavus. GVA contracted with Sean Neilson Media to produce these videos. Three versions were completed January 2020: a short, medium, and long version to be used for different marketing avenues. These will be placed on the GVA Website and on as many Gustavus based businesses' websites as possible. These films will be featured in marketing campaigns wherever appropriate.

#### "Visit Gustavus, Alaska" video links:

Short version- <a href="https://youtu.be/SdJBXLoIMj0">https://youtu.be/SdJBXLoIMj0</a>
Medium version- <a href="https://youtu.be/L92zPwXCyL0">https://youtu.be/L92zPwXCyL0</a>
Long version- <a href="https://youtu.be/x050UfJMpGc">https://youtu.be/x050UfJMpGc</a>

## GVA, Cedar Group Report and City of Gustavus

GVA contracted with the consulting team, Cedar Group, out of Juneau, to help with and identify marketing strategies for Gustavus businesses. The Cedar Group Strategic Plan May 2020 report, identified a need for a "common message or story about Gustavus" to be consistently shared across all Gustavus business based websites. This continuous, consistent messaging will echo into the search engine analytics bringing Gustavus higher up on the search lists as a travel destination and enhance all Gustavus businesses.

The City of Gustavus acted on this knowledge gained by the Cedar Group's findings and allocated CARES ACT money to local Gustavus businesses. The purpose of this grant to individual businesses, was to incorporate this common message and language onto their websites to attract the target audience of:

- New & returning independent travelers
- Independently traveling artists
- Families traveling independently
- Independent adventure travelers
- Science & eco-oriented travelers

Measurable results from these websites from this grant will still need to be collected and returned by CoG.

# Measurable Return of Investments-Google Analytics based on GVA website results

The GVA did a big push over the last 6 months to advertise and market both in digital and paper publications to the lower 48 states targeting independent travelers, independent traveling families, adventure seekers and those looking for wide open spaces that are safe and far away from crowds.

The clicks on those marketing campaigns are just now showing up.

GVA's Marketing Lead and Marketing Coordinator will be learning Google Analytics to study and report of how to utilize this tool to target market travelers and potential visitors.

	Acquisition			Behavior			
Source / Medium ?	Users ? ↓	New Users ?	Sessions ?	Bounce Rate ?	Pages / Session	Avg. Session Duration	
	13,652 % of Total: 100.00% (13,652)	<b>13,646</b> % of Total: 100.04% (13,640)	<b>17,005</b> % of Total: 100.00% (17,005)	<b>55.50%</b> Avg for View: 55.50% (0.00%)	2.64 Avg for View: 2.64 (0.00%)	00:02:33 Avg for View: 00:02:3 (0.00%	
1. google / organic	<b>8,388</b> (59.99%)	<b>8,228</b> (60.30%)	10,344 (60.83%)	52.97%	2.61	00:02:3	
2. (direct) / (none)	<b>2,981</b> (21.32%)	<b>2,976</b> (21.81%)	<b>3,470</b> (20.41%)	66.69%	2.33	00:02:1	
3. bing / organic	<b>647</b> (4.63%)	630 (4.62%)	806 (4.74%)	41.56%	3.59	00:04:0	
4. yahoo / organic	<b>340</b> (2.43%)	<b>327</b> (2.40%)	<b>387</b> (2.28%)	42.38%	2.94	00:02:	
5. baidu.com / referral	<b>227</b> (1.62%)	227 (1.66%)	<b>227</b> (1.33%)	100.00%	1.00	00:00:0	
6. m.facebook.com / referral	<b>209</b> (1.49%)	201 (1.47%)	<b>240</b> (1.41%)	79.17%	1.48	00:00:	
7. nps.gov / referral	<b>150</b> (1.07%)	<b>125</b> (0.92%)	184 (1.08%)	26.09%	4.05	00:04:	
8. duckduckgo / organic	<b>117</b> (0.84%)	115 (0.84%)	<b>150</b> (0.88%)	53.33%	3.02	00:02:4	
9. baidu / organic	<b>93</b> (0.67%)	93 (0.68%)	94 (0.55%)	97.87%	1.05	00:00:	
10. dot.alaska.gov / referral	92 (0.66%)	77 (0.56%)	117 (0.69%)	31.62%	4.22	00:04:4	

**Figure 1.** *Google Analytics*, *Sources/Medium*: Results worth noting are the average session times by viewers referred from search engine Bing, and referred websites, <a href="MPS.gov">MPS.gov</a> and <a href="dot-alaska.gov">dot-alaska.gov</a>. GVA Marketing can focus on refining these connections to capturing these audiences.

Country ②		Acquisition	Acquisition					Behavior		
		Users ?	4	New Users ?		Sessions ?		Bounce Rate ?	Pages / Session	Avg. Session Duration
		% of Total: 1	652 00.00% 13,652)	13,6 % of Total: 100 (13		<b>17,00</b> % of Total: 100.0 (17,0	00%	<b>55.50%</b> Avg for View: 55.50% (0.00%)	2.64 Avg for View: 2.64 (0.00%)	00:02:3 Avg for View: 00:02:3 (0.00
1. United Sta	es	11,874 (	36.74%)	11,839 (86	5.76%)	<b>15,034</b> (88.4	11%)	53.83%	2.71	00:02:
2. China		337	(2.46%)	<b>337</b> (2	2.47%)	<b>339</b> (1.9	99%)	98.23%	1.04	00:00:
3. [+] Canada		298	(2.18%)	<b>298</b> (2	2.18%)	<b>311</b> (1.8	33%)	57.56%	2.31	00:01:
4. 🌘 Japan		101	(0.74%)	101 (0	).74%)	<b>109</b> (0.6	54%)	81.65%	1.44	00:00:
5. Germany		98	(0.72%)	98 (0	).72%)	<b>106</b> (0.6	52%)	48.11%	3.02	00:02:
6. III United King	dom	95	(0.69%)	<b>95</b> (0	).70%)	112 (0.6	66%)	52.68%	2.69	00:02:
7. 🔛 Australia		79	(0.58%)	<b>79</b> (0	).58%)	<b>92</b> (0.5	54%)	63.04%	2.34	00:01:
8. III France		70	(0.51%)	<b>71</b> (0	).52%)	78 (0.4	16%)	70.51%	1.87	00:01:
9. Z Argentina		56	(0.41%)	<b>55</b> (0	).40%)	<b>59</b> (0.3	35%)	96.61%	1.08	00:00:
0. India		56	(0.41%)	<b>56</b> (0	).41%)	<b>57</b> (0.3	34%)	56.14%	1.89	00:01:

**Figure 2.** Google Analytics, Country: These results help GVA focus marketing efforts in the countries that show high page sessions and high average time spent on the GVA website. Countries highlighted in pink, China and Argentina, show a high percentage for average viewing but the time spent in GVA's website is just a few seconds. This is because these are from "search robot" algorithms not a real person.

Pa	ge ?		Pageviews ?	Unique Pageviews ?	Avg. Time on Page ?	Entrances ?	Bounce Rate ?	% Exit ?
			<b>44,828</b> % of Total: 100.00% (44,828)	<b>36,319</b> % of Total: 100.00% (36,319)	00:01:35 Avg for View: 00:01:35 (0.00%)	17,005 % of Total: 100.00% (17,005)	<b>55.50%</b> Avg for View: 55.50% (0.00%)	<b>37.93</b> 9 Avg for View: 37.93 (0.00
1.	/	Ø	<b>10,391</b> (23.18%)	<b>8,541</b> (23.52%)	00:01:20	<b>8,284</b> (48.72%)	43.64%	42.19
2.	/places-to-stay/	Œ.	<b>2,934</b> (6.55%)	<b>1,988</b> (5.47%)	00:01:26	<b>293</b> (1.72%)	56.31%	23.45
3.	/ferry-service	Ø	<b>2,030</b> (4.53%)	1,619 (4.46%)	00:03:03	<b>1,395</b> (8.20%)	69.10%	63.74
4.	/request-a-map/	æ	<b>2,026</b> (4.52%)	<b>1,673</b> (4.61%)	00:01:51	144 (0.85%)	78.47%	46.10
5.	/covid-19-bulletin/	Œ.	<b>1,648</b> (3.68%)	<b>1,321</b> (3.64%)	00:02:49	<b>647</b> (3.80%)	81.30%	58.98
6.	/gustavus-gallery/	Ø	<b>1,549</b> (3.46%)	1,068 (2.94%)	00:00:33	146 (0.86%)	39.04%	16.66
7.	/getting-to-gustavus/	9	<b>1,429</b> (3.19%)	<b>1,193</b> (3.28%)	00:01:20	<b>323</b> (1.90%)	60.37%	35.20
8.	/dining/	Ø	<b>1,381</b> (3.08%)	1,078 (2.97%)	00:01:14	109 (0.64%)	60.55%	23.82
9.	/community-gallery/	ga .	<b>1,132</b> (2.53%)	927 (2.55%)	00:01:40	48 (0.28%)	66.67%	30.9
0.	/accommodations/	Ø	<b>977</b> (2.18%)	<b>593</b> (1.63%)	00:01:08	<b>275</b> (1.62%)	38.55%	19.6
1.	/services/	g g	940 (2.10%)	<b>701</b> (1.93%)	00:01:06	86 (0.51%)	38.37%	19.0
2.	/the-city-of-gustavus/	Ø	884 (1.97%)	<b>775</b> (2.13%)	00:01:37	407 (2.39%)	55.53%	42.0
3.	/glacier-bay-national-park/	Œ.	<b>759</b> (1.69%)	<b>572</b> (1.57%)	00:01:04	80 (0.47%)	52.50%	17.2
4.	/fishing-and-marine-adventures/	æ	<b>686</b> (1.53%)	<b>496</b> (1.37%)	00:00:51	<b>35</b> (0.21%)	60.00%	14.8
5.	/transportation	Ø	<b>670</b> (1.49%)	<b>569</b> (1.57%)	00:01:46	<b>195</b> (1.15%)	54.87%	28.8
6.	/frequently-asked-questions/	g g	<b>558</b> (1.24%)	505 (1.39%)	00:02:20	<b>50</b> (0.29%)	70.00%	34.0
7.	/plan-your-trip	Ø	<b>518</b> (1.16%)	<b>442</b> (1.22%)	00:01:22	159 (0.94%)	63.52%	32.8
8.	/glacier-bay-and-scenery-gallery/	Œ	447 (1.00%)	<b>391</b> (1.08%)	00:01:44	<b>27</b> (0.16%)	62.96%	35.3
9.	/business_location/glacier-bay-day-boat	<b>G</b>	<b>429</b> (0.96%)	392 (1.08%)	00:03:01	<b>181</b> (1.06%)	67.40%	53.3
0.	/shopping/	æ	408 (0.91%)	<b>329</b> (0.91%)	00:01:06	66 (0.39%)	53.03%	25.4
1.	/biking-and-hiking/	æ	388 (0.87%)	334 (0.92%)	00:01:30	<b>55</b> (0.32%)	76.36%	25.2
2.	/wildlife-gallery/	Ø	<b>364</b> (0.81%)	313 (0.86%)	00:01:05	26 (0.15%)	84.62%	24.4
3.	/budget-rentals-2	æ	<b>360</b> (0.80%)	315 (0.87%)	00:03:04	<b>122</b> (0.72%)	66.39%	42.7
4.	/kayaking/	Ø	<b>358</b> (0.80%)	<b>257</b> (0.71%)	00:00:54	<b>85</b> (0.50%)	35.29%	21.2
5.	/glacier-bay-national-park-and-preserve/	æ	<b>354</b> (0.79%)	316 (0.87%)	00:01:30	<b>39</b> (0.23%)	82.05%	37.2

**Figure 3.** Google Analytics, GVA Individual Page Hits: Highlighted are GVA's website top 6 sites for average time spent on the page. Interestingly, viewers spent over 2 minutes on the Covid 19 page and Budget Rentals.

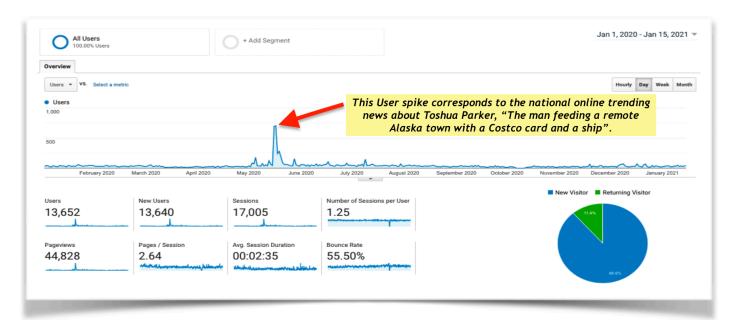


Figure 4. Google Analytics, GVA Website Overview of 2020: There is no question how a trending story can turn heads to focus on something for a short burst of time. The pandemic made tagging onto this local Gustavus story difficult but is still usable as a marketing tactic to encourage visitors to look in Gustavus' direction. Good and thoughtful marketing of getting Gustavus' name out there in order to attract visitors works.

### Other Ongoing Advertising & Marketing / Travel Association Memberships

GVA has had long standing memberships with Travel Alaska and Travel Juneau. These memberships will need to be reevaluated due to these last quarter's results. Questions that we need to address: What can we do to improve GVA's visibility on these websites? Are these memberships worth renewing in the future?

Travel Alaska: https://www.travelalaska.com/

Month	Impressions	Clicks
October 2020	2,740	6
November 2020	2,770	8
December 2020	2,973	6

Impressions are the number of times our ad is displayed to viewers and Clicks indicates how many times our advertisement was clicked by viewers.

Travel Juneau: <a href="https://www.traveljuneau.com">https://www.traveljuneau.com</a>

Month	View	Clicks
October 2020	17	17
November 2020	13	6
December 2020	18	4

# Gustavus Visitors Association Profit & Loss

July 2020 through June 2021

	Jul '20 - Jun 21	
Ordinary Income/Expense Income CityTax Revenue	17,	000.00
Total Income	17,0	000.00
Gross Profit	17,0	00.00
Expense Administration Supplies Teleconference	5.15 0.00	
Total Administration		5.15
Contractor Work Administrative Severence Pay Administrative - Other	5,690.00 250.00	
Total Administrative	5,940.00	
Marketing Director	2,500.00	
Total Contractor Work	8,4	440.00
Fees/Licenses Banking Fees/Licenses - Other	-20.00 153.91	
Total Fees/Licenses		133.91
Marketing Design	0.00	
Memberships ATIA/Travel Alaska JCVB/Juneau Guide	0.00	
Total Memberships	0.00	
Online GVA Website Social Media Online - Other	337.60 0.00 0.00	
Total Online	337.60	

# Gustavus Visitors Association Profit & Loss

July 2020 through June 2021

	Jul '20 - Jun 21		
Print Media			
Alaska Magazine ads	0.00		
JCVB Travel Planner	0.00		
Photography use rights	0.00		
Print Media - Other	0.00		
Total Print Media	0.00		
Marketing - Other	0.00		
Total Marketing	337.60		
Professional Fees	585.00		
Total Expense	9,501.66		
Net Ordinary Income	7,498.34		
Net Income	7,498.34		

# Gustavus Visitors Association Balance Sheet

As of January 18, 2021

	Jan 18, 21
ASSETS Current Assets Checking/Savings Denali Alaskan-Checking - Denali Alaskan-Savings FNBA	18.57 5.00 22,855.39
Total Checking/Savings	22,878.96
Accounts Receivable Accounts Receivable	125.00
Total Accounts Receivable	125.00
Other Current Assets Covid Related Expenses	-10,030.00
<b>Total Other Current Assets</b>	-10,030.00
Total Current Assets	12,973.96
Fixed Assets Laptop	1,199.98
Total Fixed Assets	1,199.98
TOTAL ASSETS	14,173.94
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable Accounts Payable	67.82
Total Accounts Payable	67.82
Total Current Liabilities	67.82
Total Liabilities	67.82
Equity Opening Bal Equity Retained Earnings Net Income	5,076.16 1,531.62 7,498.34
Total Equity	14,106.12
TOTAL LIABILITIES & EQUITY	14,173.94