



GM Comments & Industry Update

Policy Makers Liaisons Committee

July 16, 2026

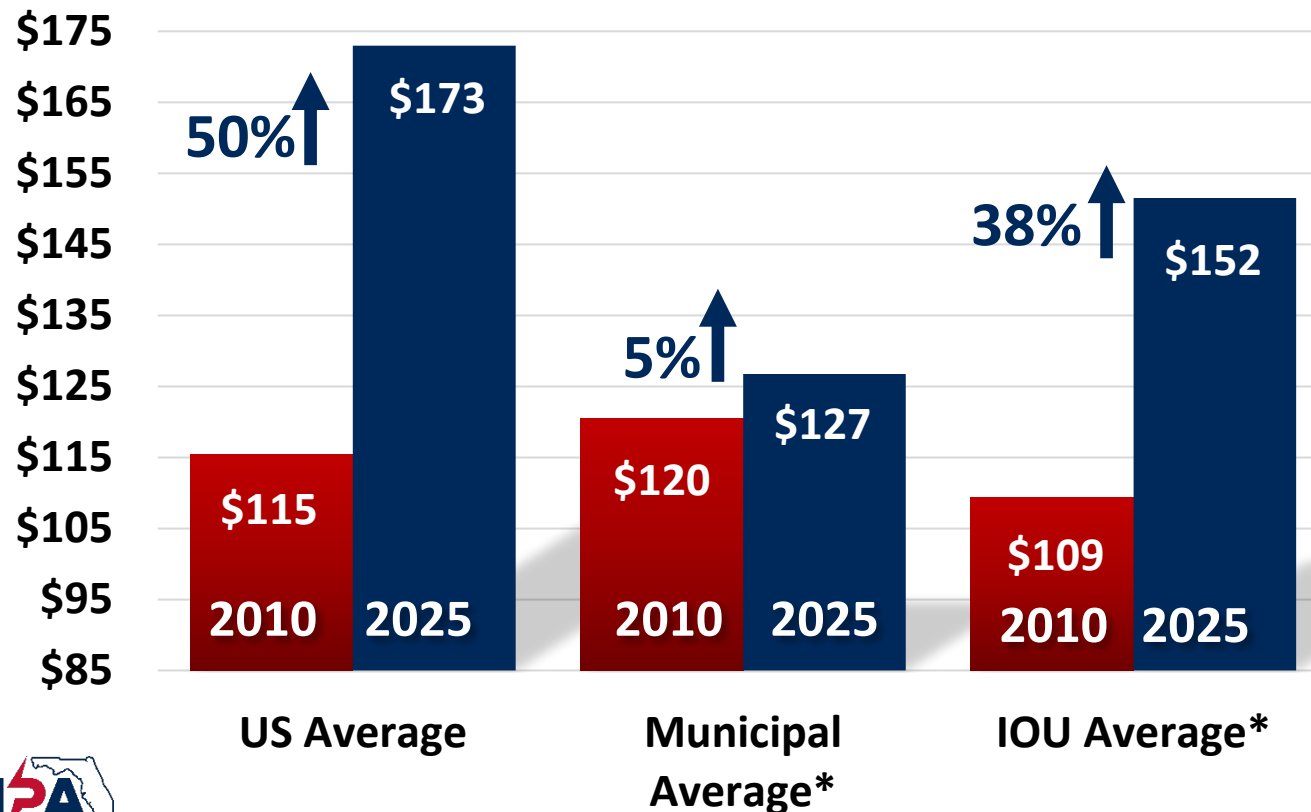


Florida Municipals Most Cost-Competitive Ever

Low Power Costs - Comfortable Florida Living - \$435M Savings

Municipals 16% Lower Cost than IOUs

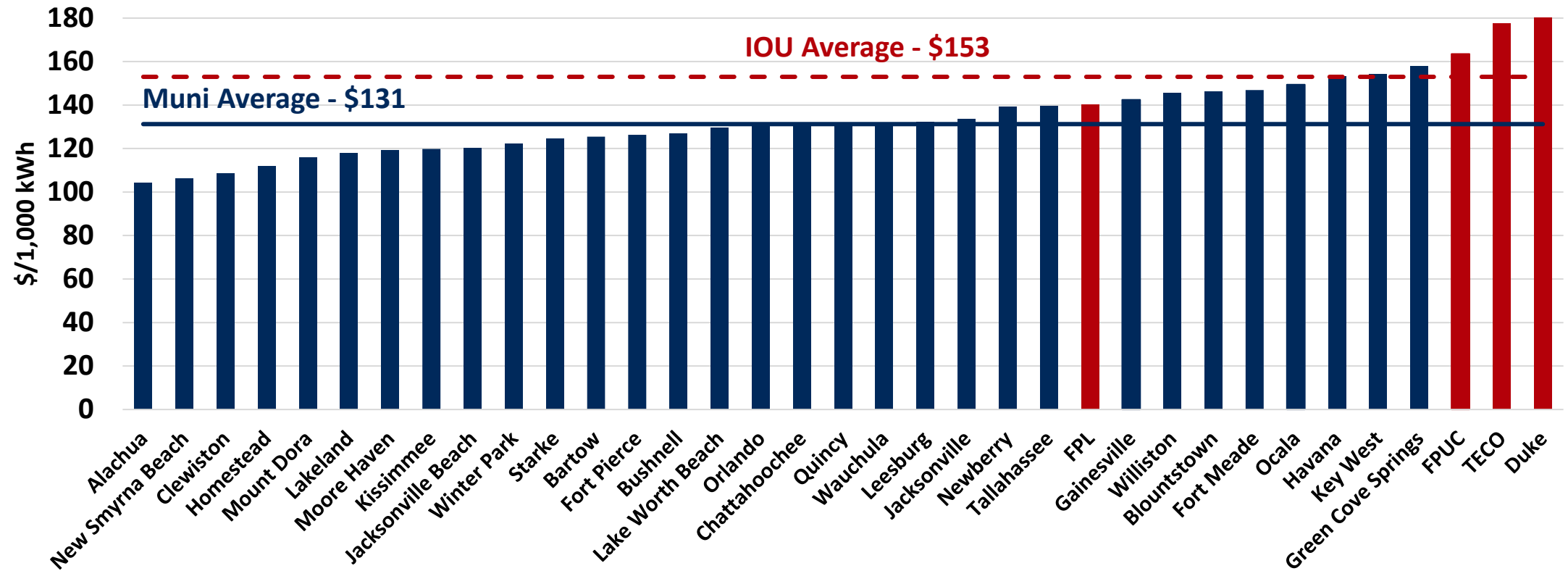
1,000 kWh Residential Bill Comparison



Florida Municipals Lowest 23 Cost Utilities in State

Adding Real Value – Would Save IOU Customers ~\$2.5B/yr

1,000 kWh Residential Bill Comparison: June '25 through May '26



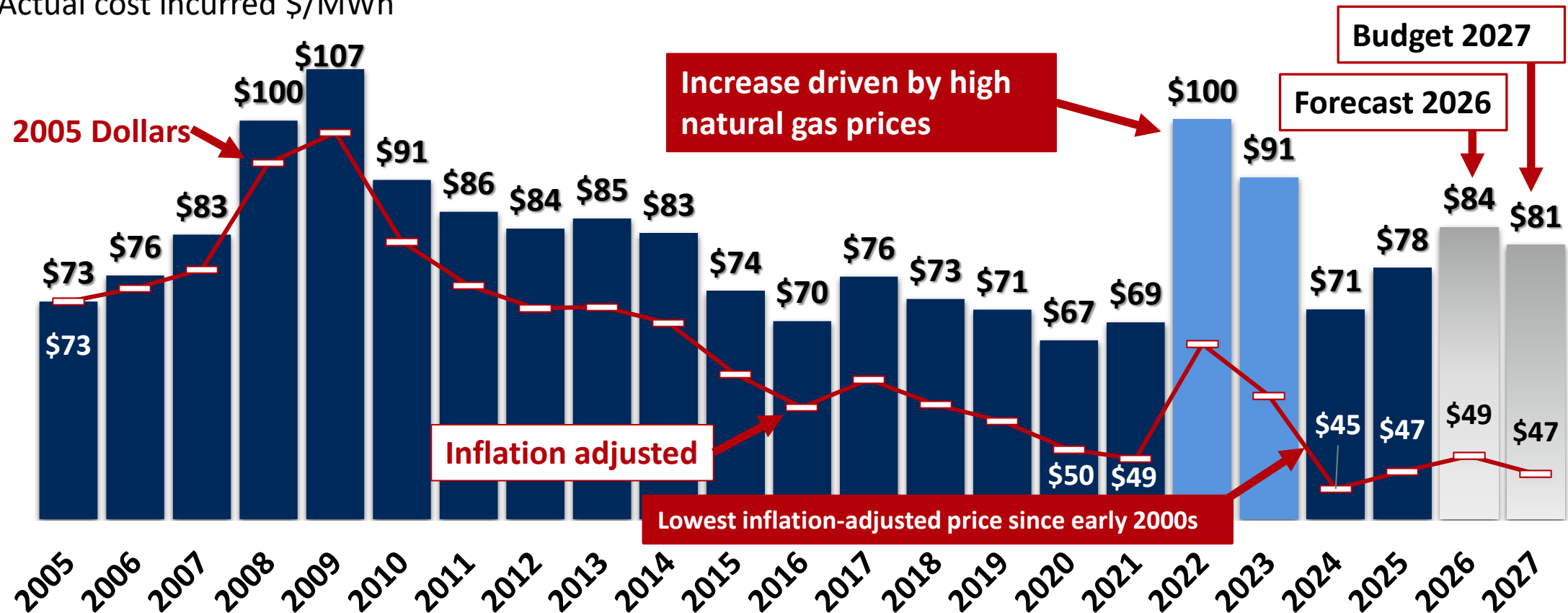
Note: Rates are weighted by 2024 annual load.

FMPA Delivering Low-Cost Power

Lowest-Cost Inflation-Adjusted Power in 20 Years

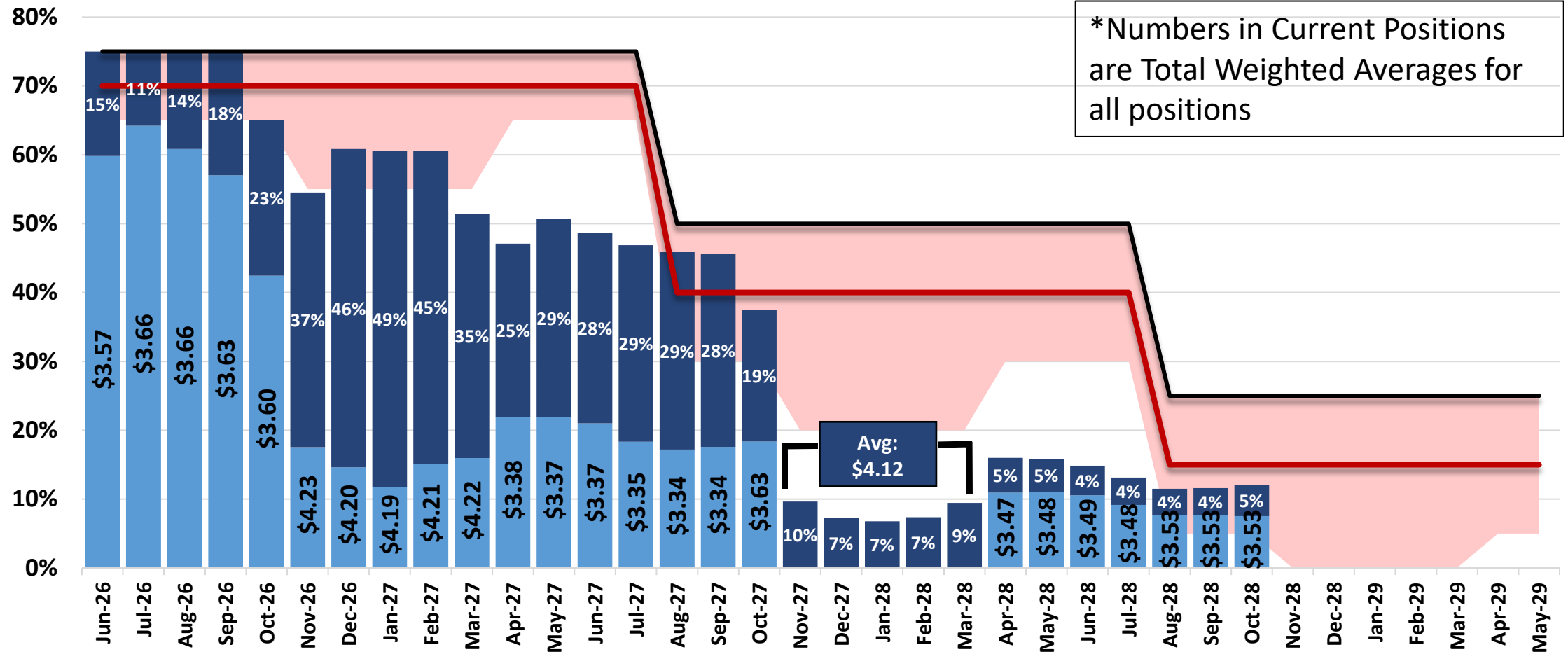
All-Requirements Project Power Costs

Actual cost incurred \$/MWh



Moves Since March, 75% FY 26 at \$0.45 Below Budget

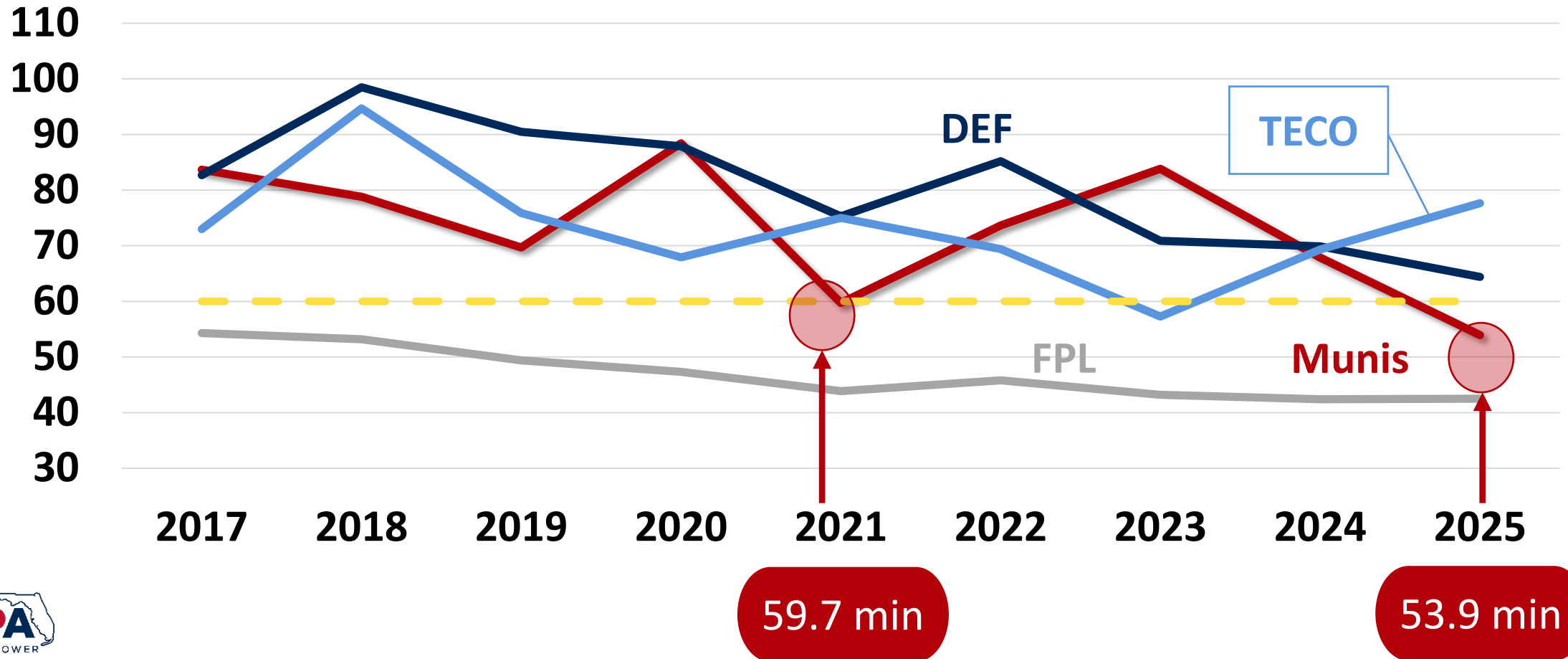
57% FY27 at ~\$0.30 Below Ave./Targets, Adding FY28



All-Time Lowest Annual Average Outage Duration

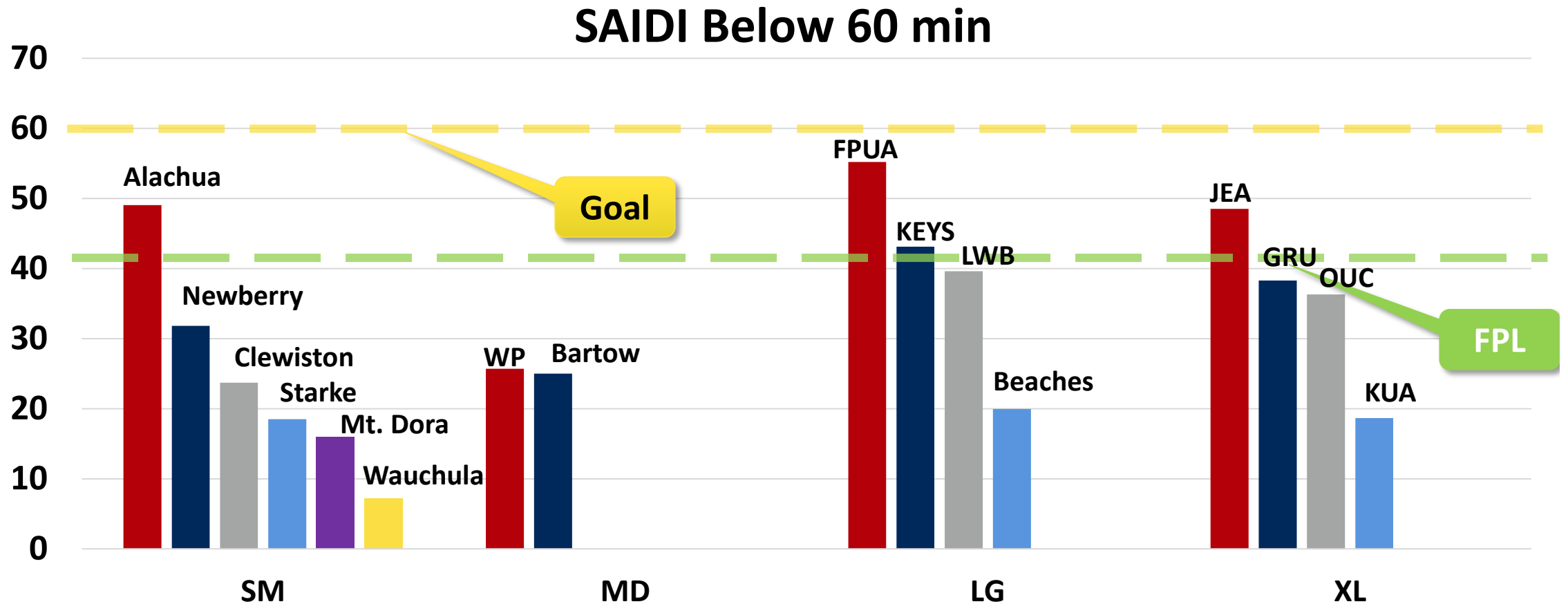
FL Municipals Improved 21%, Closing Gap on Most Reliable IOU

All Municipal and IOU SAIDI By Year



12 Most Reliable Utilities in Florida - Municipals

16 Municipals Below the 60 Minute “Gold Standard”



DOE Orders 13 Coal Plants Keep Operating – June 4

Concern Over Lack of Capacity to Meet Growing Power Needs

1st Use of Defense Production Act (DPA) Keeping Plant on Longer

- DOE ordered 12 coal plants to stay on via DPA for 3 – 5 years
- Provided \$425M in funding for life extension and environmental projects – likely negotiated outcome
- Additionally, OUC's Stanton 1 must stay open for 90 days via Sec. 202c
 - 8 plants received Sec. 202c order since June '25 – 7 coal & 1 oil
- Keeping Stanton 1 open reduces common cost for Stanton 2 owners
- Current order ends Sept. 1, 2026

DOE Winter Storm Fern After Action Conference – June 8

Factual Review of What Happened

- 8 months before Fern, 17,000+ MW of coal plant retirement deferred
- 35,000 MW of back-up generation available at data centers etc.
- Emergencies declared in MISO, PJM and SERC
- 5 Utilities/Balancing Authorities in Florida had emergencies
- Section 202c Orders for customer back-up generation by:
 - ERCOT (TX), PJM, Duke Carolinas, OUC, FMPA and Lakeland
- Section 202c Orders for maximum generation by:
 - ERCOT, PJM, Northeast, NY, Duke Car. & FL, OUC, FMPA, HPU & Lakeland
- Impacted regions – 86% natural gas, coal, nuclear, and oil, wind/solar only 10%
- PJM 90% natural gas, coal, and nuclear and only 3% wind; ISONE only 2% wind/solar
- Largest natural gas withdrawal week in U.S. history

DOE Winter Storm Fern After Action Conference – June 8

What Worked Well & Key Lesson

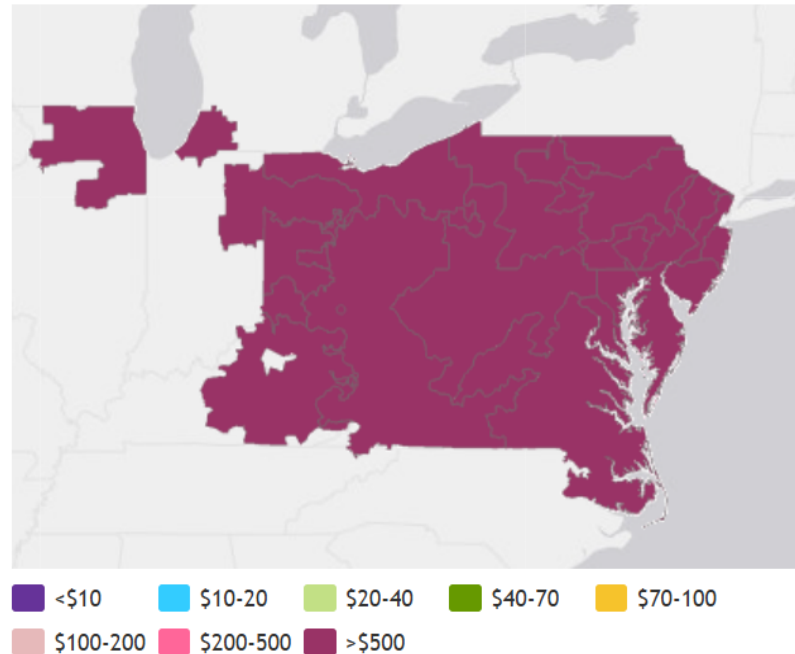
- Individual utilities/BA/RTOs served all load
- DOE Section 202c for max generation and customer back-up
 - Average 5-hour approval, fastest under 3 hours
- Broad availability of customer back-up generation – pre-schedule
- Max generation valuable for generation operators to focus on output
- DOE 24-hour Enhanced Watch - Always Available
- DOE/Utilities/RTOs need executive level contact info. cell/text
- DOE expedited fuel oil delivery to frozen Boston Harbor – keep lights on in New England – Cliff Walker

Summer Stressing Power Grid – PJM & Duke Carolinas

Frequent Use of Sec. 202c Option to Support Grid

- Duke Carolinas June 11–12
Sec. 202c - max generation
- PJM July 1 – 6 – Sec. 202c
 - Max generation 3.5GW
 - 6 GW DSM
 - Customer back-up Gen ready
- \$1,200-3,000/MWh

Locational Marginal Pricing
As of 6:57 p.m. EPT



Zones | [Selected Hubs](#) | [Selected Interfaces](#)

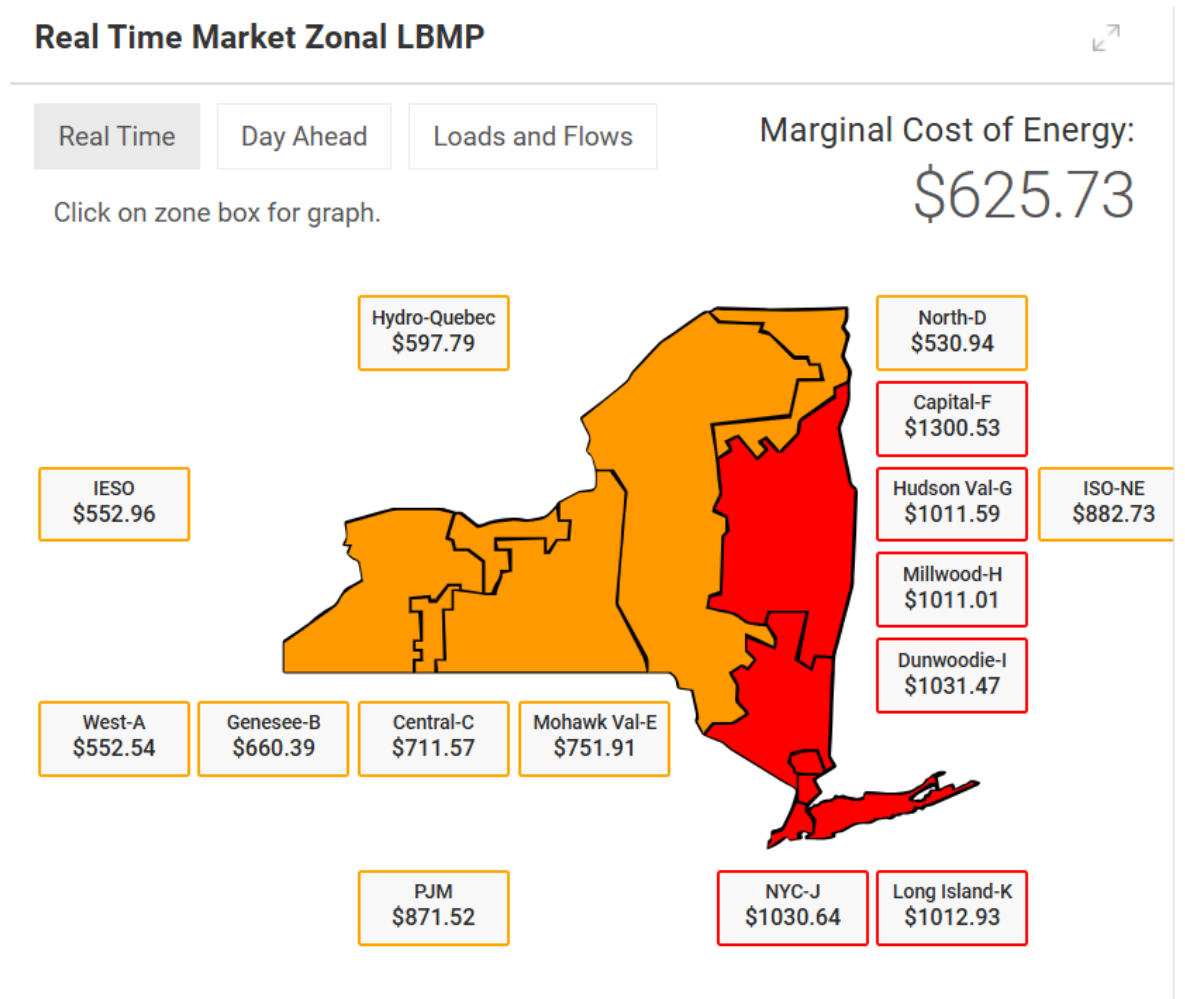
AECO	\$2,407.31	EKPC	\$1,228.13
AEP	\$1,311.60	JCPL	\$2,348.68
APS	\$1,918.47	METED	\$2,440.52
ATSI	\$1,538.70	OVEC	\$1,281.49
BGE	\$2,861.43	PECO	\$2,355.77
COMED	\$1,213.80	PENELEC	\$1,849.00
DAY	\$1,443.51	PEPCO	\$2,980.08
DEOK	\$1,505.18	PJM-RTO	\$1,915.46
DOM	\$2,242.97	PPL	\$2,258.03
DPL	\$2,483.43	PSEG	\$2,308.56
DUQ	\$1,537.55	RECO	\$2,211.25

[Locational Marginal Pricing Map](#) ►

Summer Stressing Power Grid – New York, New York

Frequent Use of Sec. 202c Option to Support Grid

- Con. Ed, NY, NY - rotating blackouts July 2 in ~15-minute increments for T&D limitations in 5 boroughs of NY
- NY City over \$1,000/MWh



Energy Policy Needed for Low-Cost & Reliable Power

Affordable Power for Customers, While Serving Data Centers

- Keep existing reliable generation on-line till regions capacity need met
- Uprate existing reliable gas and nuclear generation over 1 – 3 years
 - Expedite transmission upgrades for reliable generation
- Add new natural gas generation to meet growing needs
 - Permit reform - new natural gas pipelines – reliable & low-cost
- Strategically add batteries to store excess natural gas generation
- Permit new nuclear plants for next 7 – 10 years
- Protect existing customers from data center cost increases
 - Data centers provide back-up generation for load & pay for transmission

Oil Prices Stayed Much Lower Than Previous Global Events

Surprising with 20% of Global Supply Impacted

