

City Manager Performance Evaluation



City of Green Cove Springs

L. Steve Kennedy

Evaluation Period: 10/01/2019 to 1/31/2021

Steven Kelley
Governing Body Member's Name

Each member of the governing body should complete this evaluation form, sign it in the space below, and return it to HR Director, Mary Jane Lundy. The deadline for submitting this performance evaluation is March 8, 2021. Evaluations will be summarized and included on the agenda for discussion at the special session on March 16, 2021.


Governing Body Member's Signature

3-1-21
Date

Mayor's Signature

Date

INSTRUCTIONS

This evaluation form contains ten categories of evaluation criteria. Each category contains a statement to describe a behavior standard in that category. For each statement, use the following scale to indicate your rating of the city manager's performance.

- 5 = Excellent** (almost always exceeds the performance standard)
- 4 = Above average** (generally exceeds the performance standard)
- 3 = Average** (generally meets the performance standard)
- 2 = Below average** (usually does not meet the performance standard)
- 1 = Poor** (rarely meets the performance standard)

Any item left blank will be interpreted as a score of "3 = Average"

This evaluation form also contains a provision for entering narrative comments, including an opportunity to enter responses to specific questions and an opportunity to list any comments you believe appropriate and pertinent to the rating period. Please write legibly.

Leave all pages of this evaluation form attached. Initial each page. Sign and date the cover page. On the date space of the cover page, enter the date the evaluation form was submitted. All evaluations presented prior to the deadline identified on the cover page will be summarized into a performance evaluation to be presented by the governing body to the city manager as part of the agenda for the meeting indicated on the cover page.

PERFORMANCE CATEGORY SCORING

1. INDIVIDUAL CHARACTERISTICS

- ___5___ Diligent and thorough in the discharge of duties, "self-starter"
- ___5___ Exercises good judgment
- ___5___ Displays enthusiasm, cooperation, and will to adapt
- ___5___ Mental and physical stamina appropriate for the position
- ___5___ Exhibits composure, appearance and attitude appropriate for executive position

Add the values from above and enter the subtotal _____ ÷ 5 = 5 score for this category

2. PROFESSIONAL SKILLS AND STATUS

- 5** Maintains knowledge of current developments affecting the practice of local government management
- 5** Demonstrates a capacity for innovation and creativity
- 5** Anticipates and analyzes problems to develop effective approaches for solving them
- 5** Willing to try new ideas proposed by governing body members and/or staff
- 5** Sets a professional example by handling affairs of the public office in a fair and impartial manner

Add the values from above and enter the subtotal _____ ÷ 5 = **5** score for this category

3. RELATIONS WITH ELECTED MEMBERS OF THE GOVERNING BODY

- 5** Carries out directives of the body as a whole as opposed to those of any one member or minority group
- 5** Sets meeting agendas that reflect the guidance of the governing body and avoids unnecessary involvement in administrative actions
- 5** Disseminates complete and accurate information equally to all members in a timely manner
- 5** Assists by facilitating decision making without usurping authority
- 5** Responds well to requests, advice, and constructive criticism

Add the values from above and enter the subtotal _____ ÷ 5 = **5** score for this category

4. POLICY EXECUTION

- 5** Implements governing body actions in accordance with the intent of council
- 5** Supports the actions of the governing body after a decision has been reached, both inside and outside the organization
- 5** Understands, supports, and enforces local government's laws, policies, and ordinances
- 5** Reviews ordinance and policy procedures periodically to suggest improvements to their effectiveness
- 5** Offers workable alternatives to the governing body for changes in law or policy when an existing policy or ordinance is no longer practical

Add the values from above and enter the subtotal _____ ÷ 5 = **5** score for this category

5. REPORTING

- 5__ Provides regular information and reports to the governing body concerning matters of importance to the local government, using the city charter as guide
- 5__ Responds in a timely manner to requests from the governing body for special reports
- 5__ Takes the initiative to provide information, advice, and recommendations to the governing body on matters that are non-routine and not administrative in nature
- 5__ Reports produced by the manager are accurate, comprehensive, concise and written to their intended audience
- 5__ Produces and handles reports in a way to convey the message that affairs of the organization are open to public scrutiny

Add the values from above and enter the subtotal _____ ÷ 5 = 5__ score for this category

6. CITIZEN RELATIONS

- 5__ Responsive to requests from citizens
- 5__ Demonstrates a dedication to service to the community and its citizens
- 5__ Maintains a nonpartisan approach in dealing with the news media
- 5__ Meets with and listens to members of the community to discuss their concerns and strives to understand their interests
- 5__ Gives an appropriate effort to maintain citizen satisfaction with city services

Add the values from above and enter the subtotal _____ ÷ 5 = 5__ score for this category

7. STAFFING

- 5__ Recruits and retains competent personnel for staff positions
- 5__ Applies an appropriate level of supervision to improve any areas of substandard performance
- 5__ Stays accurately informed and appropriately concerned about employee relations
- 5__ Professionally manages the compensation and benefits plan
- 5__ Promotes training and development opportunities for employees at all levels of the organization

Add the values from above and enter the subtotal _____ ÷ 5 = 5__ score for this category

8. SUPERVISION

- 5__ Encourages heads of departments to make decisions within their jurisdictions with minimal city manager involvement, yet maintains general control of operations by providing the right amount of communication to the staff
- 5__ Instills confidence and promotes initiative in subordinates through supportive rather than restrictive controls for their programs while still monitoring operations at the department level
- 5__ Develops and maintains a friendly and informal relationship with the staff and work force in general, yet maintains the professional dignity of the city manager's office
- 5__ Sustains or improves staff performance by evaluating the performance of staff members at least annually, setting goals and objectives for them, periodically assessing their progress, and providing appropriate feedback
- 5__ Encourages teamwork, innovation, and effective problem-solving among the staff members

Add the values from above and enter the subtotal _____ ÷ 5 = 5__ score for this category

9. FISCAL MANAGEMENT

- 5__ Prepares a balanced budget to provide services at a level directed by council
- 5__ Makes the best possible use of available funds, conscious of the need to operate the local government efficiently and effectively
- 5__ Prepares a budget and budgetary recommendations in an intelligent and accessible format
- 5__ Ensures actions and decisions reflect an appropriate level of responsibility for financial planning and accountability
- 5__ Appropriately monitors and manages fiscal activities of the organization

Add the values from above and enter the subtotal _____ ÷ 5 = 5__ score for this category

10. COMMUNITY

5__ Shares responsibility for addressing the difficult issues facing the city

5__ Avoids unnecessary controversy

5__ Cooperates with neighboring communities and the county

4__ Helps the council address future needs and develop adequate plans to address long term trends

5__ Cooperates with other regional, state and federal government agencies

Add the values from above and enter the subtotal _____ ÷ 5 = 4.8__ score for this category

NARRATIVE EVALUATION

What would you identify as the manager's strength(s), expressed in terms of the principle results achieved during the rating period? _____ Steve has really done a great job in his time here at improving the morale and support for staff at all levels of the organization. From what I have seen

What performance area(s) would you identify as most critical for improvement? _____ Steve has done a great job working through most all of his goals as manager. The main goal I would have liked to be further along at this point would be the detailed annexation plan. Although, I know there are many moving parts when it comes to an annexation plan.

What constructive suggestions or assistance can you offer the manager to enhance performance? _____ Possibly the recent forming of the advisory committee will assist with making progress in a few of the more complex development concerns facing the city. Like in the case of the Annexation and development code encouraging historic asset preservation etc.

What other comments do you have for the manager; e.g., priorities, expectations, goals or objectives for the new rating period _____ Keep up the excellent progress and thoughtful policy development.
