

2022 GREDA 2023 GOAL SCORING RANKING

Action Item	Community Impact								Chance of Success								Resource Availability								EDA Ownership								Total								Preliminary Ranking	Potential Tasks		
	Mertes	S. Blake	R. Blake	Martinetto	Bruns	Hodnik	MacDonell	Average	Mertes	S. Blake	R. Blake	Martinetto	Bruns	Hodnik	MacDonell	Average	Mertes	S. Blake	R. Blake	Martinetto	Bruns	Hodnik	MacDonell	Average	Mertes	S. Blake	R. Blake	Martinetto	Bruns	Hodnik	MacDonell	Average	Standard Deviation											
1	Continue to work with HWY 35 LLC on current and future development opportunities								4	4	5	4	5	5	5	4.571	4	4	5	4	5	4	5	4.429	3	4	4	3	3	5	4	3.714	4	15	17	18	12	16	17	19	16.29	2.29	2	Collaborate with HWY 35 on efforts focused on workforce attraction. Work with spinoff developments/businesses looking to locate in Grand Rapids. Work with HWY 35 to develop a plan for development of the undeveloped areas of the property. Investigate opportunities for the development of a spec industrial building. Collaborate with the GRPUC on possible expansion of the adjacent Tioga electrical substation.
2	Ensure an adequate inventory of industrial sites and facilities exist to accommodate full industrial, warehousing & distribution business expansion and relocation potential.								5	4	5	4	5	5	5	4.714	4	4	4	4	5	3	5	4	3.714	5	5	5	5	5	5	5	5.000	17	16	18	17	20	16	19	17.57	1.51	1	Conduct as needed due diligence to ensure that industrial sites are shovel-ready. Scope out development costs, secure land and pursue infrastructure funding sources for the expansion of Airport S. Industrial Park.
3	Take proactive steps to ensure that Grand Rapids can both position itself to attract new, emerging industries and sustain it's current industries								5	4	5	4	5	5	5	4.714	3	3	3	3	5	3	4	3.429	3	5	5	4	5	4	5	4.429	16	15	15	13	20	15	18	16.00	2.31	4	Continue the work to re-establish 48C Tax Credit eligibility for the Grand Rapids industrial parks. Collaborate with and advocate for the Grand Rapids PUC's development of competitive industrial utility rates, and make that information readily available to prospective industries. Meet with existing large industrial employers to discuss potential impacts of the impending Boswell Energy decommissioning. Support effortst to revise sulfate standards.	
4	Continue to advocate for highway transportation route improvements to improve linkages between Grand Rapids and the interstate and the Duluth Port.								4	5	4	4	5	5	5	4.571	3	3	3	2	2	2	5	2.857	3	3	3	2	2	2	4	2.857	4	14	14	14	10	13	11	19	13.57	2.88	9	Meet with Yanmar, Blandin, L&M and other major employers that use this transportation corridor to understand their current and future needs. Continue to explore funding/opportunities for a transportation study to document need for improvements.
5	Continue implementation of the Downtown Plan								4	4	5	4	3	5	5	4.286	4	3	4	4	4	4	5	4.000	3	4	5	5	2	1	4	2	3.286	15	16	18	13	10	17	16	15.00	2.71	5	Provide continued support to the newly established Downtown Alliance. Utilize the Blandin Foundation grant funds to help the Alliance acheive two significant goals in their three-year plan (pedestrial wayfinding and branding implementation) Continue to market the Downtown Mandated Building Improvement Loan and Commercial Building Improvment Loan Programs. Assist with the redevelopment of downtown sites, specifically: Pluemers building, GREDA lots, and Block 36 Free Range Food Coop.
6	Continue implementation of the Hwy. 2 Land Use and Development Study								4	4	4	4	5	5	5	4.429	3	3	4	3	3	3	4	3.286	3	4	3	3	5	1	4	3.429	14	13	14	13	16	11	17	14.00	2.00	7	Secure funds and complete the demolition of the former Farm Co-op building, site grading, and market the site for development. Continue to pursue the acquisition of other key redevelopment sites along the corridor. Support private redevelopment projects.	
7	Pursue strategic property acquisitions in key commerical, industrial and residential areas.								4	4	5	3	5	5	5	4.429	4	3	4	3	3	4	5	3.714	3	4	5	3	5	4	5	4.429	15	16	18	12	17	16	20	16.29	2.50	2	In addition to the strategic acquisitions of commercial and industrial sites, review the current inventory of land available for housing and determine if there is a need for GREDA to secure a site or sites.	
8	Provide as needed support for wood product industries.								4	4	4	3	3	3	4	3.571	3	3	4	2	2	3	5	3.143	3	3	3	2	2	3	5	3.000	13	12	15	11	9	11	19	12.86	3.29	10	Continue ongoing regular communications with Blandin Paper management regarding as needed assistance.	
9	Support business retention and attraction by leading and partnering in efforts focused on workforce recruitment, workforce development and childcare availability.								5	4	5	4	5	4	5	4.571	3	3	3	4	4	2	5	3.429	3	2	3	3	4	2	4	3.000	15	12	14	15	18	9	18	14.43	3.21	6	Interview major employers to document challenges experienced in recruiting workforce. Issue an RFP seeking professional assistance with specific expertise in developing a workforce recruitment plan/specific strategies for like positioned rural communities and implementation of the plan. Participate in the Iron Range working group assembled to explore use of the recently expanded Federal Child and Dependent Care Tax Credit program, Section 45F.	
10	Lead and support initiatives addressing housing shortages.								4	4	5	3	3	4	5	4.000	4	3	4	4	3	3	4	3.571	3	3	4	4	3	3	5	3.429	14	12	17	13	12	11	17	13.71	2.43	8	Advance the redevelopment of the former ISD 318 Admin. Building. Support a preliminary concept for a project to construct a multi-family cooperative housing project. Support the Itasca County HRA proposed Waters Edge development, pending MHFA award.	