	Community Impact	Chance of Success	Resource Availability	EDA Ownership	Total		
Action Item	MacGregor 5. Blake Sutherland Martinetto Bruns Hodnik Bahr	Average MacGregor 5. Blake Sutherfand Martinetto Bruns Hodnik Bahr Average	MacGregor S. Blake Sutherland Martinetto Bruns Hodnik Bahr Average	MacGregor S. Blake Sutherland Martinetto Bruns Hodnik Bahr Average	MacGregor S. Blake Sutherland Martinetto Bruns Hodnik Bahr Average Standard Deviation	Preliminary Ranking	Potential Tasks
1 Continue to work with HWY 35 LLC on current and future development opportunities	۲ ۱۰ ۰۰ ۰۰ ۲ ۲ ۰۰ ۰۰	4,114 4 4 4 4 4 4 8 8 7 4 4 8 8 7 8 7 8 8 7 9 8 8 7 9 8 8 7 9 9 8 7 9 9 9 9	3.571	5 5 2 2 4 4 4 3.714	18 17 13 14 14 18 17 15.86 2.12		Collaborate with HWY 35 on efforts focused on workforce attraction, Work with spinoff developments/businesses looking to locate in Grand Rapids.
2 Ensure an adequate inventory of industrial sites and facilities exist to accommodate full industrial, warehousing & distribution business expansion and relocation potential.	ი 4 4 რ. ი ი ი ი ი ი ი ი ი ი ი ი ი ი ი ი ი ი	4.429 8 8 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8	4 2 3.571	5 5 4 5 5 4.857	17 14 17 13 20 17 18 18 16.57 2.37	1	Conduct as needed due diligence to ensure that industrial sites are shovel-ready. Scope out development costs for future industrial park expansion. Continue to work on addressing 48C Tax Credit elegibility. Consider strategic land acquisitions that will support future needs for industrial sites.
3 Support the redevelopment of strategic commercial sites outside of the downtown with a focus on the TH2 West Corridor	۵ ۵۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰	4.85/ 4 4 3 3 4 4 2 3 3 4 4 2 3 4 3 4 3 4 4 2 3 4 4 3 4 4 4 4	3.000	4 3 5 5 5 3 .714	17 13 18 10 16 12 17 17 14.71 3.04	5	Complete the TH2 Land Use and Development Plan. Support investment interest in the redevelopment of sites such as; the former Grand Rapids Marine, Itasca County Farm Co-op, Ben's Bait, Dondelinger Dodge and other sites identified in the TH2 Landuse and Development Plan.
4 Continue to advocate for highway transportation route improvements to improve linkages between Grand Rapids and the interstate, the Duluth port and to address blight conditions within the City.	υ υ φ φ το το 100 το το το το 100 το	4.143 3 3 3 3 3 3 717	3 2 2 2 3 3 2.429	4 3 2 4 3.000	15 13 14 9 11 10 14 12.29 2.29	10	Consider grant opportunities to sponsor research that examines the economic importance and transportation function of the Hwy 2 corridor between Grand Rapids and the Duluth Port/Interstate Highway
5 Continue implementation of the Downtown Plan	ი 4 4 4 ი ი ი ლი	4 5/1 7 5 4 4 5 5 7 112 7 112	3.429	5 4 3 3 857	19 15 14 13 13 13 16 16 16 16 2.16	2	Provide support and leadership in completing the establishment of the Downtown Alliance. Continue to market the Downtown Mandated Building Improvement Loan and Commercial Building Improvment Loan Programs. Assist with the redevelopment of downtown sites, specifically: Pluemers building, GREDA lots, and Block 36 Free Range Food Coop.
6 Assist with the redevelopment of the Boswell site.	۲ ۲۲ ۲۲	4.143 5 3 3 3 8 6 7 8 6 7	5 2 3 2 2 3 3 2.714	5 2 2 2 3 3 1 2 2 3 3 2.429	20 12 13 9 10 8 13 13 13 13 13 13.14	11	Meet with MN Power Boswell officials and explore collaborative opportunities.
7 Pursue strategic property acquisitions in key commerical, industrial and residential areas.	7 4 4 6 7 7 4 4 7 7 4 4 6 7 7 4 4 6 7 7 7 4 4 6 7 7 7 7	47,286 2000 2000	3 2 3 3 3 3 2.714	3 5 4 5 5 4.000	14 14 11 13 16 15 15 14.00 1.63	6	Consider requesting a Program Related Investment from the Blandin Foundation to sufficiently capitalize a fund for strategic acquisitions that support both industrial expansion and commercial residential redevelopment.
8 Continue support of the Yanmar expansion.	ດ ທ ທ ທ 4 4 ພ 1	4.144 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 4 2 3 3 3 2.857	2 4 2 5 1 3 .000	12 17 18 10 17 10 12 12 13.71 3.50		Collaborate with Yanmar on efforts focused on workforce attraction. Pursue grant funding to support the next phases of expansion.
9 Provide as needed support for wood product industries.	و 4 س س س س م		2.714	5 3 2 3 3 4 2.857	18 13 13 9 12 14 12.43 3.31	9	Continue ongoing regular communications with Blandin Paper management regarding as needed assistance.
10 Support intiatives addressing workforce and childcare shortages.	ი ი 4 ო ი ო ლ ნ	4 .000 4 .00 4 .0 4 .0 00 286	3.000	4 2 5 1 2.714	17 12 15 11 11 18 8 8 8 10 13.00	8	Pursue funding opportunities to support the professional development and implementation of an innovative and aggressive workforce recruitment strategy. Communicate with major employers on workforce challenges.
11 Pursue and support initiatives addressing housing shortages.	ω ω 4 4 ω ω 4 <mark>1</mark>	8. 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8		2 3 3 3 3.286 3 3.286	13 14 16 16 16 17 17 15 15.00 1.41	4	Complete an inventory of sites available for additional housing in the community.Complete the sale of GREDA sites and development of multi-family housing by Oppidan and Unique Opportunities. Continue to advance the Commonwealth purchase and development of the 4th Ave. SE site. Advance the redevelopment of the former ISD 318 Admin. Building.