

Grand Rapids Public Utilities Commission

2025 Operating Plan & Budgets

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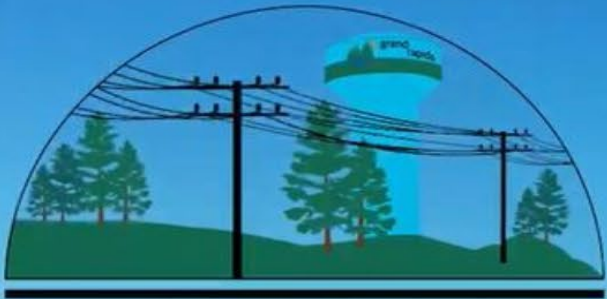
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2025 Operational Plan



**GRAND RAPIDS
PUBLIC UTILITIES**
Service is Our Nature



OPERATING PLAN

2025

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ANNUAL PLANNING PROCESS

In 2023, the Grand Rapids Public Utilities Commission (GRPUC) developed a new strategic plan. It is intended to serve as a roadmap for the future development and growth of utility services in our community.

To accomplish this going forward, a practical, realistic, and easily implemented process for breaking our long-range plan into clear, attainable goals is necessary. To that end:

- In the fall of each calendar year the Grand Rapids Public Utilities Commission will review and update the organization's Strategic Plan. Inherent in this process is a discussion of the most pressing matters to be addressed and the actions that are necessary to achieve GRPUC's organizational intent.
- Grand Rapids Public Utilities (GRPU) staff takes this Commission-directed information, aligns it with known and anticipated operational exigencies, and proposes a results-focused work plan and budget for the upcoming year. The suggested operational and budget plan is then reviewed, revised if necessary, and eventually approved by the Commission at its December meeting.
- Once this vote has occurred, staff performance plans, accountability metrics, and reporting mechanisms are put into place so that everything is ready for the start of the new fiscal year.

ASSUMPTIONS AND CRITICAL SUCCESS FACTORS

This plan assumes the following conditions:

- There will be no major technical or infrastructure failures, cyber or security breaches during the year.
- There will be no game-changing regulatory or legislative mandates that impact operations in the near term.
- The supply chain will be predictable and reliable.
- There is no significant change in staffing levels or skill sets.
- GRPU will not have to cope with significant natural disasters that cause lengthy outages or require unplanned infrastructure replacements.
- The status of the utility and its relationship with the City of Grand Rapids will be unchanged.
- There will be no unanticipated impacts on large ratepayers and no significant changes (gain/loss) of the customer base).
- Agencies will review submitted plans in a timely manner.
- There are no major safety incidents resulting in injury and/or investigation.

The year 2025 is the second cycle during which the organization will be working to

make progress toward achievement of the strategic plan goals developed in 2023. This plan, created with input from nearly 100 GRPU stakeholders, reflects a vision for taking GRPU to a new level of excellence and relevance in Grand Rapids.

We deem the critical success indicators for our work in 2025 to be:

1. Ensuring an accurate assessment of GRPU's financial capacity and successful management of risks.
2. Maintaining and improving employee culture.
3. Effective and efficient collaboration with the City of Grand Rapids.
4. Successfully maintaining and improving the community's perception of the dynamic public asset that is GRPU.
5. GRPUC support for the projects in this plan and the staff who will carry them out.

In general, this plan identifies only new or additional activities that will be undertaken in 2025. It does not state most ongoing "business as usual" activities or describe activities that will be discontinued if that decision falls within staff purview. It also does not describe every operational activity necessary to achieve the above critical success indicators or the supporting activities listed. The intent in the plan that follows is to enumerate the specific activities and deliverables that will be undertaken in support of the GRPU Strategic Plan during the 2025 fiscal year, and to provide GRPUC and staff members with an understanding of what will be necessary to achieve those ends.

STRATEGIC PILLARS¹

Uninterrupted, High Quality Utility Services (US)

GRPU recognizes that nothing else we do matters more to our customers than the delivery of reliable, affordable, and sustainable services. GRPU’s Strategic Plan sets the following goals for the next five years related to uninterrupted, high quality utility services.

1. GRPU will develop and begin to execute a long-term (i.e., no less than five years, no greater than twenty years) infrastructure replacement plan that also accounts for anticipated system growth of up to 20% and gradual undergrounding of the electrical system.
2. GRPU will complete the renovation of its water treatment facility to improve operations and ensure adequate future capacity.
3. GRPU will complete the process of jetting its sanitary sewers.
4. GRPU will assess and address customer expectations regarding future technology upgrades they may expect or desire as our system evolves.
5. GRPU will adopt policies and develop contingency plans to:
 - a. manage risks to infrastructure that may result from the activities of bad actors.
 - b. manage risks associated with grid failures or the inability of our single source of power to meet its obligations.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for the calendar year 2025:

Goal	Deliverable	Responsible	Target Date
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
US-1	Substantially complete two electric undergrounding projects	Chad	12/31/2025
US-2	Water treatment plan (WTP) renovation project is scoped, engineered, bids received, and contractor selected	Steve	09/30/2025
US-4, EC-2	Enhance public outage reporting and optimize customer account access, then publicly promoted	Mike, Jean, Chad	09/30/2025
US-3, NE-1	100% televised wastewater collection (WWC) system	Steve	09/30/2025

¹ Note: when a goal pertains to more than one strategic pillar, it is shown under all pillars for ease in tracking and clarity around the operational activities related to each area.

Strategic and Sustainable Fiscal Management (FM)

GRPU aims to be proactive with its resources, recognizing that all decisions are made on behalf of past and future ratepayers. GRPU’s Strategic Plan sets the following goals for the next five years related to ensuring strategic and sustainable fiscal management to support ongoing operations and inter-generational equity.

1. GRPU will develop a financial forecast model that accounts for capital expenditures as described in objective US-1 above, including inflation assumptions, target dates, key performance indicators, and decision criteria. The model will account for supply chain issues that may require placing orders years in advance of anticipated project execution.
2. GRPU will take preparatory steps to ensure debt or emergency funding can be obtained quickly should an unexpected infrastructure failure require unplanned expenditures that cannot be addressed with existing resources.
3. GRPU will explore and, when both feasible and practical, adopt an updated rate structure that accounts for the evolving use patterns resulting from electrification (e.g., transition to electric vehicles, distributed energy resources/adoption of solar by home and business owners, etc.).

To reach these strategic objectives, GRPU will work toward the following operational outcomes for the calendar year 2025:

Goal	Deliverable	Responsible	Target Date
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
FM-1, FM-2	Develop reporting metrics in the new ERP system to provide timely and actionable financial insights for decision-making	Jean, Julie	12/31/2025
FM-1, FM-2	Final adoption of operating reserve policy (includes emergency funding)	Jean	06/30/2025
FM-3	Complete cost-of-service rate studies for electric, water, and wastewater utilities	Jean	09/30/2025
OE-1, FM-1	Focus on tracking and reporting in project management software to improve efficiencies	Julie	12/31/2025

Engaging and Educating the Community (EC)

GRPU will strive to operate in a manner where communication is perceived to be relevant, effective, frequent, and respectful. To that end, GRPU’s Strategic Plan sets the following goals for the next five years related to engaging and educating the community in matters related to utility services.

1. GRPU will develop and execute a comprehensive community education plan for adults and children to increase community knowledge of GRPU utility services, provide tactics ratepayers can employ to influence usage and costs, and teach interested parties about environmental impact. GRPU will develop and execute a robust community communication plan for the purpose of informing stakeholders about GRPU’s activities, explaining the impact of GRPU initiatives such as the battery plus storage installation, inviting their involvement in important GRPU initiatives, and fostering an increase in the perceived value of hometown utility services vis- à-vis the alternatives.
2. Supported by the work in objectives EC-1 and EC-2, GRPU will work with city and county stakeholders to position the features and benefits of GRPU’s services as an important value- add for those seeking a new residential or commercial home.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for calendar year 2025:

Goal	Deliverable	Responsible	Target Date
EC-1	Continue the monthly customer campaign plan (incl. fact sheets and legal notices)	Paula, Meg, Jean, Julie	12/31/25
EC-2	Publish annual report summarizing projects and financial results	Julie, Jean, Meg	06/30/2025
EC-1, EC-2, EC-3	Plan and carry out website content updates	Megan, Julie	Ongoing, w/ qrtly updates
EC-2, US-4	Enhance public outage reporting and optimize customer account access, then publicly promoted	Mike, Jean, Chad	09/30/2025
EC-1, EC-2, NE-3	Present at the 2025 home show and host 1 open house to educate the community on rebates and utility programs	Chad, Steve, Paula, Julie	06/30/2025
EC-3, OE-2	Hold two joint council and commission meetings to align City of GR and GRPU on collaborative opportunities	Julie	April 2025 October 2025

Use and Stewardship of the Natural Environment (NE)

Our natural environment is one of the reasons people choose to live and work in Grand Rapids. It is a public good, and GRPU recognizes the important role the utility plays in ensuring these resources are unharmed. GRPU’s Strategic Plan sets the following goals for the next five years for ensuring responsible use and stewardship of natural resources.

1. GRPU will operate in a manner that is 100% compliant with all environmental regulations.
2. GRPU will develop and promote programs that demonstrate the sustainability of the utility’s operations.
3. GRPU’s employees will have the resources and training necessary to demonstrate to the community that we are protecting the environment while conducting our operations.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for calendar year 2025:

Goal	Deliverable	Responsible	Target Date
NE-3	Relocate the septic hauler station from old to new WWTP	Steve	12/31/2025
US-3, NE-1	100% televised WWC system	Steve	09/30/2025
EC-1, EC-2, NE-3	Present at the 2025 home show and host 1 open house to educate the community on rebates and utility programs	Chad, Steve, Paula, Julie	06/30/2025
NE-2, US-5	WWTP landfill cover reconstruction is substantially complete and new sludge demand agreements are in place	Steve, Jean, Julie	12/31/2025

Operational Excellence (OE)

Behind the scenes, people, activities, and systems support the more visible work of running an effective utility. We recognize the important role these things play in our success, and our intent is to strengthen them as we work toward our larger objectives. GRPU’s Strategic Plan sets the following goals for the next five years with the aim of ensuring operational excellence and workforce development.

1. GRPU will create a workplace environment that fosters employee satisfaction, engagement, and well-being, leading to increased productivity, reduced turnover, and enhanced overall organizational performance by:
 - a. Enhancing workplace culture through clear communication, tracking, and reporting structures using tools and manners that resonate with team members.
 - b. Investing in employee growth through a robust training and development program that provides opportunities for continuous improvement, learning and upskilling through both internal and external resources.
 - c. Prioritizing work-life balance with flexible work arrangements to the extent that is feasible, encouraging employees to take regular breaks and vacations, and fostering a culture that respects employees’ time outside of work.
 - d. Recognizing and rewarding excellence through regular feedback, competitive compensation and benefits, and appropriate public recognition to attract and retain the talented individuals who will help us achieve our vision while treating our customers with skill and respect.
 - e. Fostering a collaborative environment both within GRPU and in our work with other stakeholders (e.g., City of Grand Rapids, Minnesota Power, etc.) by promoting teamwork, cross-functional projects, and knowledge sharing; facilitating team- building activities and events to strengthen relationships and trust among team members; and providing tools and technology that enhance communication.
2. GRPU will collaborate with the City of Grand Rapids to select and implement new enterprise resource planning (ERP) software to lower operational costs, improve decision-making at all levels with more accurate and timely data, and promote proactive planning, funding, and accomplishment of capital improvement projects throughout the community.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for calendar year 2025:

Goal	Deliverable	Responsible	Target Date
OE-1, FM-1	Tracking/reporting in project management software to improve efficiencies	Julie	12/31/2025

OE-1	Quarterly all employee meetings to improve clear communication process and lead to improved NPS per annual survey	Julie, Meg	12/31/2025
OE-1	Implement employee resource portal in new ERP software and Laserfiche	Jean, Julie, Meg	06/30/2025
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
OE-1	Succession planning for business services manager transition	Julie, Jean	12/31/2025
OE-1	Implement comprehensive employee training and development program	Meg, Julie	12/31/2025
OE-1	Implement employee success sharing program	Julie, Meg	01/31/2025
OE-1	Finalize electronic document retention conversion	Meg, Julie	12/31/2025

COMMUNICATION, REPORTING, AND ACCOUNTABILITY

Communication Plan

Inherent in the success of this operating plan is accurate and timely communication of information between the relevant stakeholders.

Reporting

The general manager will report on the status of each approved goal and deliverable in a document prepared for the GRPUC Commission meeting immediately following the conclusion of each quarter (April, July, and October, and January of the following year). Items requiring Commission action will be placed on the agenda.

Staff Accountability

A success sharing structure will be implemented in 2025 that incentivizes high performance and accountability from the staff to achieve the objectives in this plan. Each member of the staff will have individual performance plans listing key performance indicators (KPIs) that are tied to a plan rewarding both team performance and organizational attainment of the operational goals.

Commission Accountability

It is important to recognize that some of the goals and objectives in this plan will

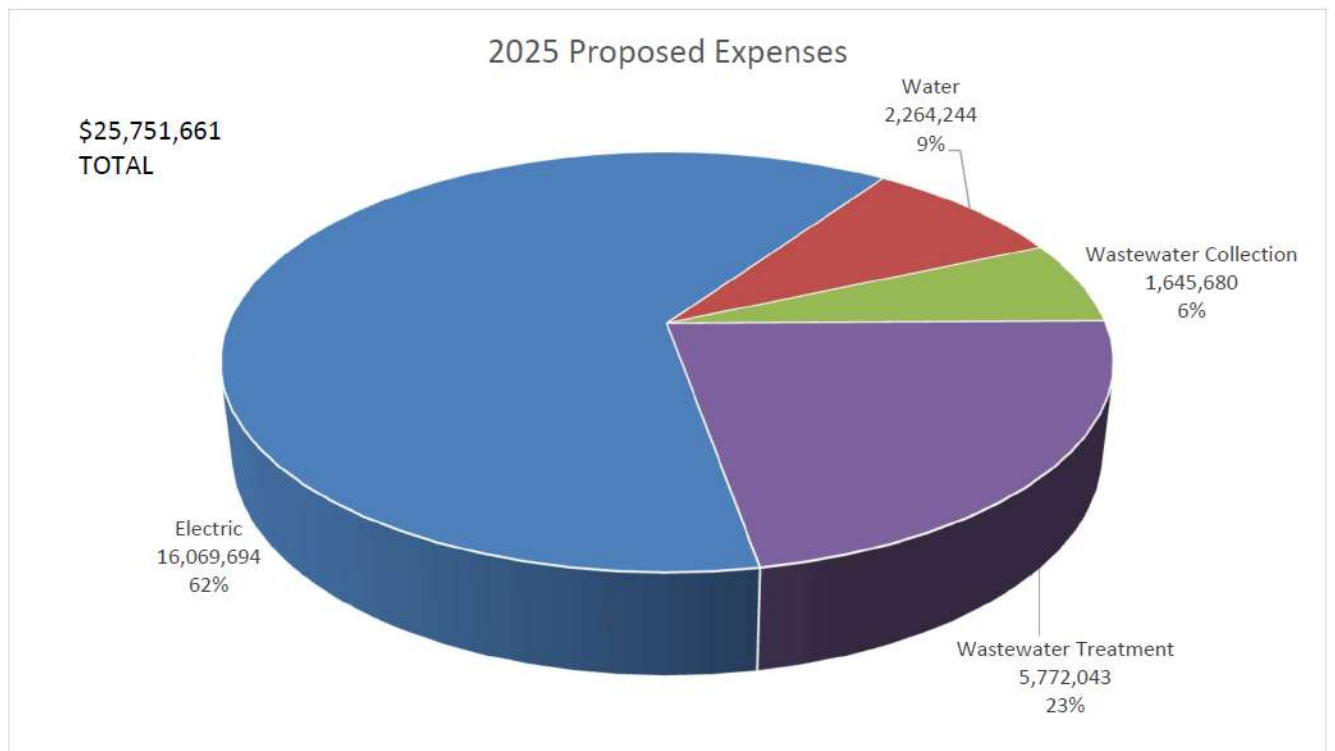
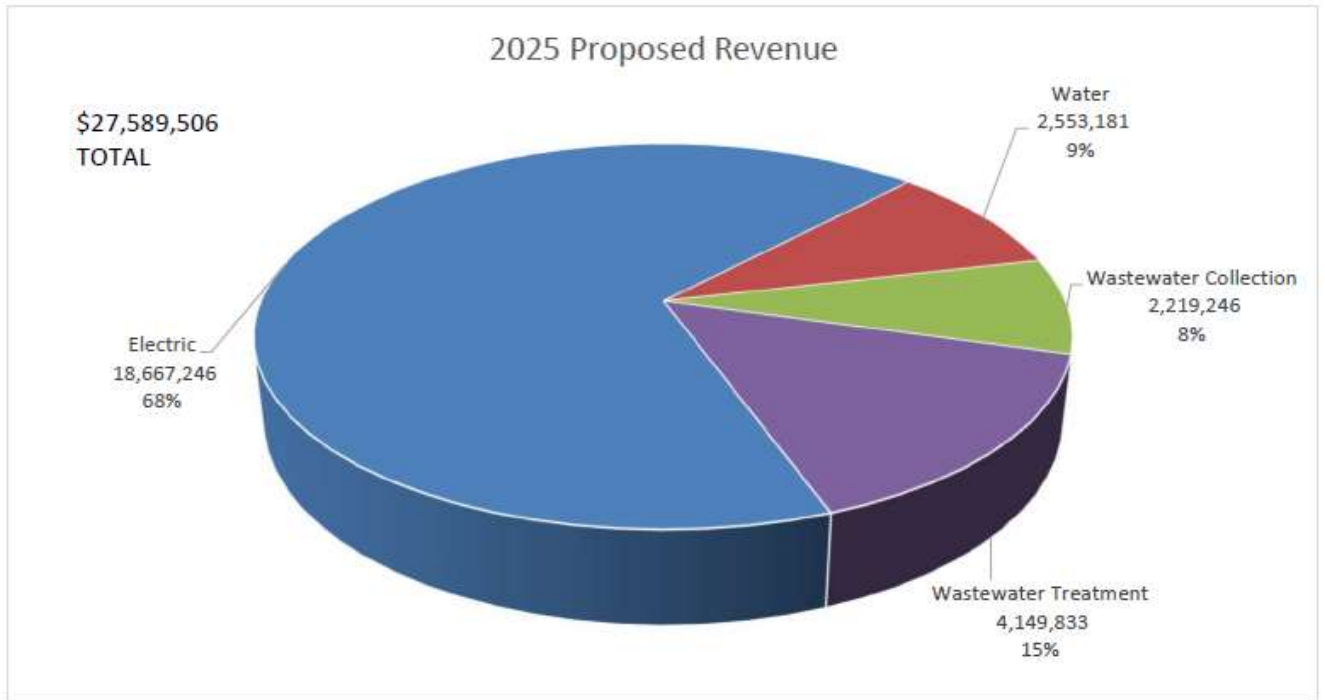
require assistance from GRPUC members, city staff, and others. The general manager and the GRPUC president will need to work closely with city staff and others to ensure goals are met. When goals are met, GRPU advances its mission and ratepayers are well served. That is the definition of success.

2025 Budget Summary

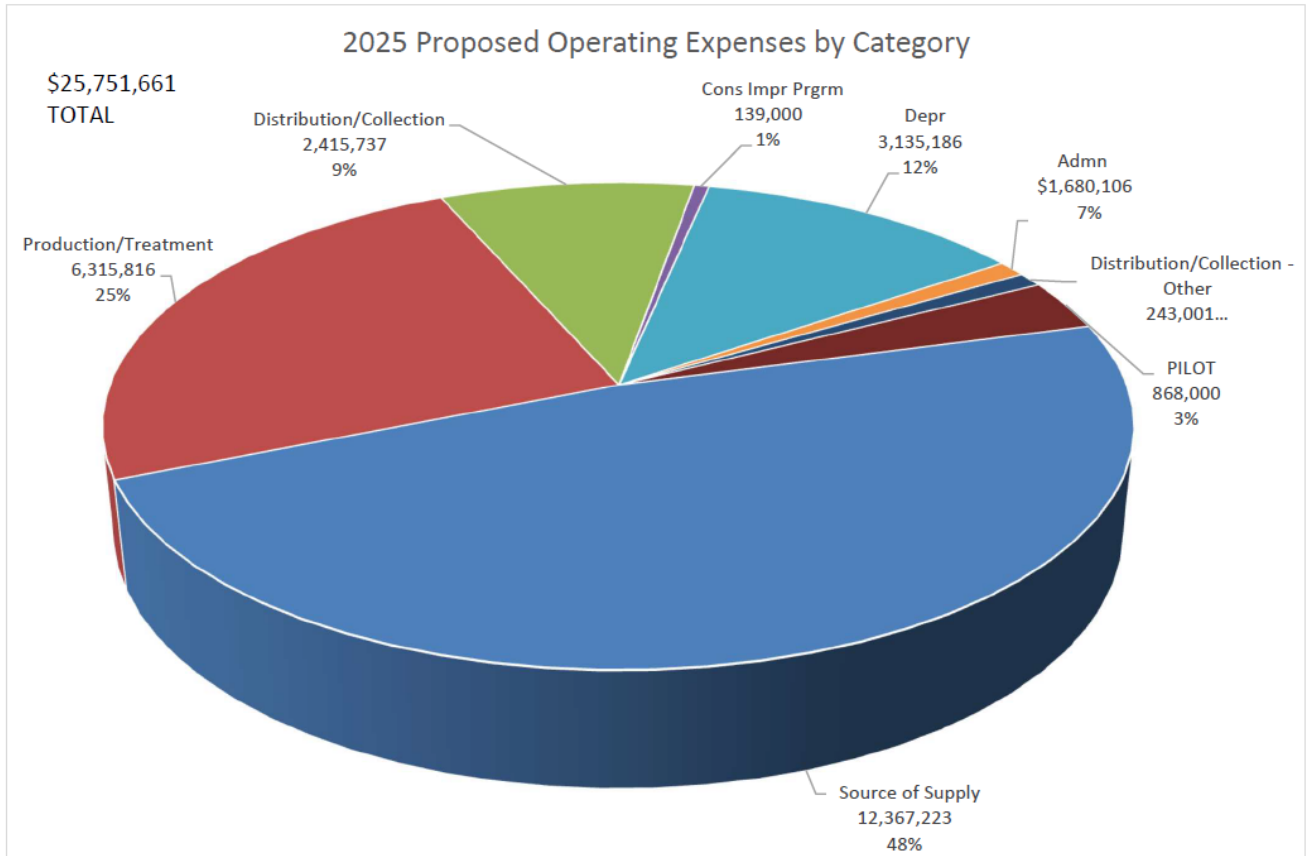
**Grand Rapids Public Utilities
2025 Budget Summary**

	Electric	Water	Wastewater Collection	Wastewater Treatment	Total
REVENUES:					
Operating	\$ 18,421,385	\$ 2,367,681	\$ 2,207,546	\$ 4,149,833	\$ 27,146,445
Other	245,861	185,500	11,700		443,061
TOTAL REVENUES	18,667,246	2,553,181	2,219,246	4,149,833	27,589,506
EXPENSES:					
Source of Supply	12,367,223	0	0	0	12,367,223
Production/Treatment	0	1,416,159	758,482	4,141,175	6,315,816
Distribution/Collection	1,555,012	351,635	509,090	0	2,415,737
Cons Impr Prgrm	139,000	0	0	0	139,000
Depr	945,554	337,132	252,500	1,600,000	3,135,186
Interest Exp	6,444	122,244	108,142	30,868	267,698
Distribution/Collection - Other	188,461	37,074	17,466	0	243,001
PILOT	868,000	0	0	0	868,000
TOTAL EXPENSES	16,069,694	2,264,244	1,645,680	5,772,043	25,751,661
NET INCOME BEFORE OTHER INC AND EXP	\$ 2,597,552	\$ 288,937	\$ 573,566	\$ (1,622,210)	\$ 1,837,845
OTHER REVENUES:					
Interest or Demand Payments for Interest	58,880	9,000	0	0	67,880
TOTAL OTHER REVENUES	58,880	9,000	0	0	67,880
OTHER EXPENSES:					
CSC-Bldg	243,885	67,537	30,017		
Adm/HR	205,995	137,330	37,766	0	381,091
Customer Acctg	683,319	203,774	154,488	0	1,041,581
IS	305,661	164,058	56,038		
IT	137,196	91,464	25,153		
TOTAL OTHER EXPENSES	1,576,056	664,163	303,462	0	1,422,672
NET INCOME (LOSS)	\$ 1,080,376	\$ (366,226)	\$ 270,104	\$ (1,622,210)	\$ 483,053
ADD:					
Depreciation and Amortization	945,554	337,132	252,500	1,600,000	3,135,186
Miscellaneous Depreciation and Amortization	0	0	0	0	0
NET OPERATING CASH FLOW	\$ 2,025,930	\$ (29,094)	\$ 522,604	\$ (22,210)	\$ 3,618,239

2025 Budget Summary Graphics



2025 Budget Summary Graphics



2025 Electric Operating Budget

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Electric
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
ELECTRIC DEPARTMENT						
OPERATING REVENUES						
City Residential Sales	\$4,217,360.88	\$4,236,045.14	\$4,233,930.01	\$3,754,042.08	\$4,095,318.63	\$4,189,150.00
City Commercial Sales	2,627,386.82	2,712,751.42	2,756,590.98	2,232,079.26	2,434,995.56	2,475,856.00
City Commercial Sales - EVC Sales	1,162.06	1,980.25	2,936.08	4,061.97	4,431.24	4,423.00
Rural Residential Sales	1,114,473.18	1,106,387.45	1,130,804.18	998,290.52	1,089,044.20	1,117,360.00
Rural Commercial Sales	390,675.11	404,392.54	409,735.71	334,633.81	365,055.07	372,852.00
City Demand and Energy	5,236,998.57	5,492,996.39	5,778,726.43	5,601,839.73	6,111,097.89	5,968,223.00
Rural Demand and Energy	225,393.99	225,901.25	267,654.58	257,305.00	280,696.36	286,250.00
City Industrial Sales	1,466,929.23	1,695,378.70	1,428,331.58	1,478,364.13	1,612,760.87	1,779,071.73
City Load Management Sales	173,993.85	193,123.38	189,928.90	147,343.44	160,738.30	187,262.00
Rural Load Management Sales	109,684.15	126,232.84	117,081.63	88,553.52	96,603.84	107,423.50
TOTAL RETAIL SALES	15,564,057.84	16,195,189.36	16,315,720.08	14,896,513.46	16,250,741.96	16,487,871.23
ADD: Purchased Power Adjustment Passthru	2,401,455.03	2,557,891.12	1,271,597.82	1,453,612.78	1,585,759.40	1,893,314.43
TOTAL ELECTRIC SALES	17,965,512.87	18,753,080.48	17,587,317.90	16,350,126.24	17,836,501.35	18,381,185.66
OTHER SERVICES						
Windsense Program Sales						
City Security Lighting	35,951.81	25,548.89	22,872.91	20,779.77	22,668.84	22,642.00
Rural Security Lighting	25,615.88	18,542.45	17,465.98	16,098.42	17,561.91	17,557.00
Public Street and Highway Lighting						
TOTAL OTHER SERVICES	61,567.69	44,091.34	40,338.89	36,878.19	40,230.75	40,199.00
OTHER REVENUES						
Connection Fees	66,954.32	142,203.10	93,349.30	88,199.39	96,217.52	50,000.00
Reconnection Fees	4,980.00	2,160.00	10,570.00	9,500.00	10,363.64	9,627.00
Penalties on Delinquent Accounts	17,646.90	61,929.09	214,892.69	180,109.93	121,485.39	108,979.00
Pole Rentals	23,577.36	25,669.00	27,942.09	30,473.11	33,243.39	31,387.00
23 kV Capacity Lease	35,868.00	35,868.00	35,868.00	35,868.00	35,800.00	35,868.00
Merchandising and Jobbing (Net)	(225.57)	387.00	1,553.42	7,253.83	7,913.27	
City of Grand Rapids Merch / Jobbing (Net)	359.85		853.95	(5,496.53)	(5,996.21)	
Street Light Revenues (Net)	9,998.64	9,674.94	15,614.62	11,516.75	12,563.73	5,000.00
Equipment Rental Revenue						
Allowance for Funds Used During Construction						
Grant Revenue	84,329.00		20,826.38	642.38	700.78	
Miscellaneous Income	94,633.96	198,649.25	34,898.76	31,955.79	34,860.86	5,000.00
TOTAL OTHER REVENUES	338,122.46	476,540.38	456,369.21	390,022.65	347,152.36	245,861.00
TOTAL ELECTRIC REVENUES	18,365,203.02	19,273,712.20	18,084,026.00	16,777,027.08	18,223,884.46	18,667,245.66
ELECTRIC DEPARTMENT						
EXPENSES						
Purchased Power	13,611,142.91	11,797,927.91	12,309,910.83	10,862,394.98	11,834,873.98	12,367,223.00
OPERATING EXPENSES						
Supervision and Engineering	88,820.02	92,403.30	103,993.66	1,367.79	1,492.13	
Wages & Salaries - Full-time		318,006.17	360,147.85	629,206.95	690,922.15	762,279.87
Wages & Salaries - Full-time Over-time						70,745.00
Wages & Salaries - Temporary						
Payroll ER Match						192,137.00
Personnel Benefits						190,951.12
Customer Service Engineer						
Substation Operations	6,334.46	7,262.67	5,669.37	8,230.03	8,978.21	
MP Substation Operations			26.56			
Overhead Lines	131,601.37	28,355.28	2,706.50	39,500.12	47,296.12	
Underground Lines	231,225.03	65,120.16	105,692.54	39,915.74	47,402.78	
Locating Expense	37,924.05	13,295.14	(3,574.91)	0.00	2,962.64	
Street Lighting	3,176.47					
Security Lighting	52.87	824.54	1,118.35	1,216.17	1,459.40	
Meters	75,208.06	23,238.04	26,290.59	15,640.99	16,668.63	
Customer Installations	22,802.35	3,111.95	4,997.50	3,460.00	4,152.00	
Vehicle Maintenance				4,152.00	4,152.00	7,500.00
Vehicle Leases Plan				19,800.00	21,900.00	40,232.64
Mapping Expense	47,363.20	(2,903.62)	(33,497.63)	0.00	0.00	
Small Tools Expense	30,800.72	32,962.61	30,929.45	18,771.59	21,525.31	
Safety Expense	30,612.66	22,912.13	24,888.74	36,386.92	43,652.45	43,000.00
Seminar/Training Expense	11,400.63	7,405.57	19,770.28	11,234.81	13,481.77	10,000.00
Uniforms Expense	12,680.59	12,790.97	9,397.98	2,991.06	3,262.97	15,450.00

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Electric
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Miscellaneous Meetings	40,837.53	608.35	525.24	97.44	106.30	1,000.00
Computer HD & SW Speific						2,500.00
Rentals	3,381.21	3,264.79	5,321.78			3,000.00
Stores Expense (Labor)	98,587.21	49,259.28	47,268.22	0.00	0.00	
TOTAL OPERATING EXPENSES	872,808.43	677,917.33	711,672.07	831,971.61	877,878.05	1,338,795.63
MAINTENANCE EXPENSES						
Supervision and Engineering	88,779.54	92,403.00	100,788.10	1,367.78	1,492.12	
Crew Personnel		125,799.66	142,926.89	146,694.53	160,030.40	
Substation Structures				88.34	96.37	
Substation Maintenance	26,154.02	8,837.86	7,125.27	5,200.71	6,240.85	21,716.00
MPSubstation Maintenance	25,234.83	29,643.84	25,508.41	25,746.87	30,812.11	30,000.00
Maintenance of Load Management	1,120.00			298.00	325.09	2,000.00
Overhead Lines	118,101.29	89,751.04	85,700.87	28,321.69	33,988.06	110,000.00
Overhead Lines-Tree Trimming	64,555.39	100,382.93	197,777.65	192,662.01	231,194.41	
Underground Lines	22,119.95	17,272.09	20,189.69	1,447.91	1,579.54	35,000.00
Underground Locates	139.31			208.91	227.90	
Line Transformers		60.00	2,170.80	169.84	185.28	4,000.00
Street Lighting						
Security Lighting	5,046.51	2,117.57	8,803.79			6,000.00
Meters	42,513.45	120.00	210.00			7,500.00
Miscellaneous Plant		24.65				
TOTAL MAINTENANCE EXPENSES	393,764.29	466,412.64	591,201.47	402,206.59	466,172.13	216,216.00
OTHER EXPENSES						
Truck Expense - Operation	4,484.88	5,030.21		0.00	0.00	
Truck Expense - Maintenance						
Operation & Maintenance - Misc Equip						
TOTAL OTHER EXPENSES	4,484.88	5,030.21		0.00	0.00	

ELECTRIC DEPARTMENT

CUSTOMER ACCOUNTING EXPENSES

Supervision	85,911.82	33,783.67	31,286.81	0.00	0.00	
Meter Reading	9,871.89	7,397.59	4,109.70	3,991.70	4,790.04	
Customer Billing and Accounting	311,733.80	306,236.14	307,103.70	356,385.48	388,784.26	
Collecting Expense	50.39	1,558.24	1,590.04	2,228.22	2,673.86	
Uncollectible Accounts	28,450.14	127,829.99	28,929.42	3,915.90	4,271.89	
Miscellaneous Expense		117.02	107.42	236.83	258.36	
Customer Service & Information Expense						
Miscellaneous Customer Information						
TOTAL CUSTOMER ACCOUNTING EXPENSES	436,018.04	476,922.65	373,127.09	366,758.13	400,778.41	

CONSERVATION IMPROVEMENT PROGRAMS

Planning & Evaluation	14,554.29	13,598.34	15,653.57	15,578.92	16,995.19	20,000.00
Energy Star Appliance	14,797.24	18,434.96	19,821.39	7,540.69	8,226.21	
Fluorescent LT Recycling		1,101.02		77.00	84.00	
Resident/Low Income Conservation	3,820.99	23,860.63	7,394.79	23,100.42	25,200.46	20,000.00
Commerical Energy Audits	36,258.28	54,250.16	64,666.23	103,178.48	112,558.34	80,000.00
Commerical Industrial Power Grade	104,879.70	84,006.28	64,709.46			
Load Mgmt Efficiency				0.00	0.00	
Windsense - Admin Exp						
Education	12,004.00		195.00			9,000.00
Solar		2,900.00	10,000.00			10,000.00
TOTAL CONSERVATION IMPROVEMENT PROGRAMS	186,314.50	198,151.39	182,440.44	149,475.51	163,064.19	139,000.00

ADMINISTRATIVE AND GENERAL EXPENSES

Administrative & General Salaries	185,593.58	156,171.55	123,081.23	297,809.80	324,833.42	
Commissioner Salaries	8,711.51	8,711.53	12,638.32	11,050.00	12,800.00	
City Treasurer Salary	462.00	462.00	462.00		1,100.00	
General Office Supplies and Phone	14,520.14	10,700.12	7,333.78	9,869.95	11,382.47	
Telephone Expense	14,853.09	15,842.89	17,131.22	16,381.84	17,871.10	12,597.00
Accounting Outside Service	18,463.20	26,241.60	22,197.00	15,951.46	17,401.59	
Data Processing Outside Service	61,628.47	75,889.63	87,689.84	63,448.88	69,216.96	
Legal Outside Services	11,517.12	5,371.39	5,253.72	12,051.40	14,461.68	
Engineering Outside Service						
Other - Outside Service	7,069.91	21,345.70	49,554.98	11,277.83	13,533.40	35,000.00
Fiber Optic Outside Service		0.03				
Insurance - Fire	2,414.55	3,002.04	3,981.54	3,909.77	4,265.20	
Insurance - Liability	26,984.46	28,925.64	30,599.20	22,018.53	24,020.21	32,281.00
Insurance - Worker's Compensation	26,125.00	31,410.99	32,939.33	36,713.69	40,051.30	
Insurance - Worker's Comp Deductible						

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Electric
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Insurance - Auto	3,243.78	3,498.54	3,551.22	3,168.39	3,456.43	
Insurance - Miscellaneous	1,320.18	817.71	4,244.22	5,823.63	6,353.05	
Insurance Claims- Injuries & Damages		1,000.00	500.00			
Insurance - Group Health	242,071.46	227,780.77	256,113.70	294,940.69	321,753.58	
Insurance - Group Health Co-insurance						
Insurance - Group Health HSA funding	66,220.00	62,485.40	70,122.10	72,840.04	79,461.86	
Insurance - Group Life	2,395.31	2,515.88	2,664.86	2,409.26	2,628.28	
Employee Assistance Programs						
Insurance - Group Dental	13,163.88	12,452.98	13,132.30	13,153.03	15,783.64	
Third Party Administrative Cost	863.88	747.32	810.36	664.75	797.70	
FICA			0.00			
PERA	(107,211.00)	64,107.00	51,135.91			
Deferred Compensation			0.00			
Paid Time Off	215,649.06	208,133.26	219,983.75	223,447.39	243,760.79	
Extended Illness Benefit	10,845.34	1,587.58	7,310.41			
Short-Term Disability Payments						
Disability Insurance	10,413.02	10,849.33	13,749.75	13,010.20	14,192.95	
Unemployment Compensation			11,487.91	5,276.93	5,756.65	
Membership - APPA	9,605.74	11,023.98	11,447.35	13,272.09	14,478.64	12,592.00
Membership - NEMPA	4,000.00					
Membership - MMUA	30,426.00	30,249.00	30,711.00	32,547.00	35,505.82	31,178.00
Membership - NMMEA						
Membership - Other		1,921.15				475.00
Advertising/Promotions			176.11	176.11	192.12	
Amortize Service Territory Costs	34,337.49	34,337.49	34,337.49			34,338.00
Amortize Service Territory Pymt & Economic L	38,410.40	37,211.73	(27,034.00)	60,919.98	60,919.98	30,000.00
Miscellaneous General Expense	8,067.29	73,225.97	49,092.30	26,813.94	34,169.48	
Office Equip Rental & Maintenance	10,965.12	14,692.69	36,823.74	52,452.07	62,815.98	
Maintenance of General Plant						
TOTAL ADMINISTRATIVE AND GENERAL EXPENSES	973,129.98	1,182,712.89	1,183,222.64	1,321,398.65	1,452,964.29	188,461.00
OPERATING INCOME BEFORE DEPRECIATION	1,887,539.99	4,468,637.18	2,732,451.46	2,842,821.61	3,028,153.41	4,417,550.03
LESS:						
Depreciation	911,093.56	928,083.22	1,111,244.69	849,592.26	926,828.01	930,000.00
Amortization Computer Intangibles	4,338.17	13,583.81	12,985.31	10,464.80	12,557.76	12,558.00
TOTAL OPERATING EXPENSES	17,393,094.76	15,746,742.05	16,475,804.54	14,794,262.53	16,135,116.83	15,192,253.63
NET OPERATING INCOME	972,108.26	3,526,970.15	1,608,221.46	1,982,764.55	2,088,767.64	3,474,992.03
OTHER INCOME						
Extraordinary Income (Loss)						
Interest Income	15,677.09	34,242.81	197,025.69	111,915.84	87,128.44	71,680.00
Unrealized Loss (Gain) on Investments		(125,486.97)	25,737.23	99,749.74	0.00	(12,800.00)
Property Disposition Gain (Loss)		4,000.00	1,931.00			
Contributions - (Capital)						
Grant Revenues	84,329.00		20,826.38	642.38	700.78	
TOTAL OTHER INCOME	100,006.09	(87,244.16)	245,520.30	212,307.96	87,829.22	58,880.00
OTHER EXPENSES						
Payment in Lieu of Tax to City - cash	868,000.00	868,000.00	868,000.00	795,667.00	868,000.00	868,000.00
Payment in Lieu of Tax to City - Composte Pil	5,287.26	1,423.47	840.00			
Payment in Lieu of Tax to City - Electric Dept	9,001.34	954.33				
Payment in Lieu of Tax to City - W/S Dept						
Payment in Lieu of Tax - Other						
Amortization of Bond Issue Costs - 2021A GC	2,996.00	2,996.00	2,996.00			2,996.00
Interest Expense & Bond Fees - 2021A GO R	1,731.11	2,270.86	1,678.07	967.61	1,055.57	443.70
Other Interest Expense	2,680.69	1,096.75	17,065.71	14,970.76	16,331.74	6,000.00
Solar Garden Expenses/City Land Imprvmt	393,640.13	4,402.44	2,856.42			
Unusual & Extraordinary Expenses	54,331.00					
Combined Service Center Transfer-in			194,120.00	168,000.00	173,500.00	243,884.82
Administration & Human Resources Transfer-in				20,700.13	22,581.96	205,994.74
Accounting & CSR Transfer-In						683,318.81
Information Systems Transfer-in				120,000.00	128,000.00	305,661.29
Information Technology Transfer-in				137,000.00	148,650.00	137,196.39
TOTAL OTHER EXPENSES	1,337,667.53	881,143.85	1,087,556.20	1,257,305.50	1,358,119.27	2,453,495.75
ELECTRIC DEPARTMENT NET INCOME	(265,553.18)	2,558,582.14	766,185.56	937,767.01	818,477.58	1,080,376.28

2025 Water Operating Budget

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Water
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget

WATER DEPARTMENT

OPERATING REVENUES

City Water Residential Sales	\$614,459.01	\$623,910.08	\$754,987.78	\$790,206.74	\$862,043.72	\$879,297.83
City Water Commercial Sales	596,505.19	548,349.93	764,987.12	814,013.03	898,014.21	899,299.03
City Multi-Family Sales	247,105.20	257,913.60	300,133.49	275,139.74	300,152.44	318,399.37
City Industrial Sales	102,991.90	100,336.18	166,754.41	106,400.96	116,073.77	126,424.15
City Industrial Sales - Internal	72,034.84	82,696.67	124,423.86	77,857.01	84,934.92	80,949.68
Rural Water Sales						
Public Authorities Water Sales	37,877.10	35,297.00	44,131.44	59,202.54	64,584.59	63,310.94
TOTAL OPERATING REVENUES	1,670,973.24	1,648,503.46	2,155,418.10	2,122,820.02	2,325,803.66	2,367,681.00

OTHER REVENUES

Service Connections	20,953.00	18,556.00	6,276.00	29,014.40	29,609.28	20,000.00
Permit Fees	1,680.00	1,240.00	(1,020.00)	1,000.00	1,000.00	1,000.00
Thawing Service	960.00	2,176.80	1,292.00	3,742.00	3,742.00	
Water Shutoff Fees						
Merchandising and Jobbing (Net)	1,285.36	16,284.76	1,630.39	1,673.99	1,673.99	
City of Grand Rapids Jobbing (Net)			(73.74)			
City of LaPrairie Jobbing (Net)	2,436.79	(2,994.70)	(3,391.99)	(1,491.70)	(1,491.70)	4,500.00
Late Payment Penalty					40495	
Antenna Rental Revenue	194,340.65	193,180.43	188,712.94		100,000.00	160,000.00
Miscellaneous Income	11,987.55	10,141.44	15,704.02	12,419.24	13,548.26	
TOTAL OTHER REVENUES	233,643.35	238,584.73	209,129.62	46,357.93	188,576.83	185,500.00

TOTAL WATER REVENUES

1,904,616.59 1,887,088.19 2,364,547.72 2,169,177.95 2,514,380.49 2,553,181.00

EXPENSES

PRODUCTION OPERATION EXPENSE

Supervision and Engineering						
Wages & Salaries - Full-time	127,657.13	132,143.95	135,035.31	329,559.92	725,384.49	448,158.99
Wages & Salaries - Full-time-Overtime	34,198.17	34,625.17	36,183.61	34,001.41	52,741.52	97,657.00
Wages & Salaries - Other						
Payroll ER Match						133,089.34
Personnel Benefits						142,990.67
Water Treatment Expense	114,018.32	126,008.19	159,647.09	194,989.57	209,539.80	297,200.00
Heating Fuel						
Station Supplies and Expenses	4,030.99	873.11	8,807.11	5,310.74	5,793.53	11,000.00
Permits and Fees	3,893.37	10,973.69	4,718.53	7,629.80	8,323.42	6,500.00
Miscellaneous Production Expense	18,325.99	6,611.40	7,145.81	1,413.90	1,542.44	1,000.00
Power Purchased	195,189.86	206,568.11	196,875.13	184,736.57	181,754.39	207,562.50
TOTAL PRODUCTION OPERATION EXPENSE	497,313.83	517,803.62	548,412.59	757,641.91	1,185,079.59	1,345,158.50

PRODUCTION MAINTENANCE EXPENSE

Supervision						
WTP Buildings and Grounds	17,851.36	14,812.77	21,184.00	6,086.73	6,640.07	11,500.00
WTP HVAC System	53.68	412.92	212.04			
Wellhouses	6,272.49	2,032.61	2,070.90	1,980.49	2,160.53	
Wellhead Protection			115.47			
Wells, Pumps and Mains	8,081.25	3,603.18	15,862.58	3,214.12	3,506.31	3,000.00
Maintenance of WTP Equipment	51,510.34	77,474.55	104,296.77	7,616.59	8,309.01	52,000.00
Maintenance of SCADA System - WTP	8,182.58	2,130.32	2,607.63	3,636.00	3,966.55	4,500.00
Underground Clearwell			40.24			
Maintenance Inspections - WTP	2,381.05	1,612.32	509.28			
TOTAL PRODUCTION MAINTENANCE EXPENSE	94,332.75	102,078.67	146,898.91	22,533.93	24,582.47	71,000.00

DISTRIBUTION OPERATION EXPENSE

Supervision and Engineering	43,108.47	42,809.23	46,163.11	12,896.19	14,068.57	
Records (Mapping-Meters-Valves)	1,274.81	3,887.30	574.87			
Maintenance Inspections	11,358.97	7,166.90	4,281.39	81.14	88.52	
Thaw/Flush Hydrants, Mains, Services	8,053.86	22,626.29	8,384.06			2,500.00

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Water
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Locating Expense	13,629.88	18,508.44	15,183.67	1,408.70	1,536.76	
Service on Customer Premises	46,237.87	24,506.63	12,776.69	34,294.58	37,412.27	26,000.00
Vehicle Maintenance			(35.00)	8,000.00	8,000.00	10,750.00
Vehicle Lease Plan				3,511.94	3,831.21	26,282.40
Mapping Expense	30,810.45	32,968.07	37,604.54	3,052.94	3,330.48	
Small Tools Expense	3,465.45	4,165.42	3,472.59	1,722.81	1,879.43	
Safety Expense	14,825.96	11,243.06	9,235.33	7,568.62	8,256.68	15,500.00
Seminar/Training Expense	20,364.93	13,916.59	6,646.84	1,091.00	1,190.18	16,500.00
Uniforms Expense	377.79	2,786.54	72.00	951.05	1,037.51	10,300.00
Miscellaneous Meetings			1,650.37	300.04	327.32	250.00
Memberships						17,358.00
Rentals	2.49		31.92			
Stores Expense (Labor)	24,981.16	13,003.56	12,425.99			
TOTAL DISTRIBUTION OPERATION EX	218,492.09	197,588.03	158,468.37	74,879.01	80,958.92	125,440.40
WATER DEPARTMENT						
DISTRIBUTION MAINTENANCE EXPENSE						
Supervision						
Towers and Tanks	16,298.13	10,292.73	18,323.60	74,829.60	81,632.29	15,000.00
Elevated Tank Control System	370.63	449.19	1,265.89	30.00	32.73	
Booster Pump	2,538.31	3,639.54	268.01	30.00	32.73	5,500.00
Booster Station	24.99	3,707.63				
Mains and Hydrants	93,944.35	313,533.03	292,771.07	40,801.28	44,510.49	139,000.00
Services	43,923.48	55,326.08	43,980.34	20,638.33	22,514.54	17,000.00
Meters and Meter Installations	6,396.12	8,444.47	24,899.73	18,814.67	20,525.09	27,695.00
Miscellaneous Distribution Expense	5,319.77	4,911.05	5,865.03	239,487.95	261,259.58	22,000.00
TOTAL DISTRIBUTION MAINTENANCE	168,815.78	400,303.72	387,373.67	394,631.83	430,507.45	226,195.00
OTHER EXPENSES						
Truck Expense - Operation	(2,657.73)	(3,300.43)		0.00	0.00	
Truck Expense - Maintenance						
Operation & Maintenance - Misc Equip						
TOTAL OTHER EXPENSES	(2,657.73)	(3,300.43)		0.00	0.00	
CUSTOMER ACCOUNTING EXPENSES						
Supervision	26,434.37	10,394.96	9,626.72	0.00	0.00	
Meter Reading	2,426.13	2,982.43	1,629.49	1,578.51	1,722.01	
Customer Billing and Accounting	95,917.52	94,226.26	94,333.08	98,514.07	107,469.89	
Collecting Expense						
Miscellaneous Expense	(1,847.11)	462.58	349.94	308.53	3,370.24	
Miscellaneous Customer Information						
TOTAL CUSTOMER ACCOUNTING EXP	122,930.91	108,066.23	105,939.23	100,401.11	112,562.15	
ADMINISTRATIVE AND GENERAL EXPENSES						
Administrative & General Salaries	57,100.74	48,052.82	37,871.09	84,379.11	92,049.94	
Commissioner Salaries	2,680.46	2,680.43	3,829.53	0.00	0.00	
City Treasurer Salary	165.00	165.00	165.00			
General Office Supplies and Phone	8,406.55	7,267.55	5,959.15	5,964.79	6,507.04	1,474.00
Accounting Outside Service	6,594.00	9,372.00	7,927.50	5,696.95	6,214.85	
Data Processing Outside Service	25,122.96	29,281.00	29,871.64	19,918.07	21,728.80	
Legal Outside Services	3,741.32	10,965.14	4,539.28	5,276.97	5,756.69	
Engineering Outside Service	3,400.00	369.59				
Other- Outside Services	228.54	35,388.24	14,942.72	3,163.45	3,451.04	15,000.00
Fiber Optic Outside Service		113.51				
Insurance - Fire	6,165.72	7,555.26	9,921.54	9,896.02	10,795.66	20,600.00
Insurance - Liability	4,096.38	4,874.82	5,182.24	5,366.93	5,854.83	
Insurance - Worker's Compensation	11,369.04	14,410.82	41,858.92	20,059.97	21,883.60	
Insurance - Worker's Comp Deductible						
Insurance - Auto	572.28	465.78	474.90	422.00	460.36	
Insurance - Miscellaneous	538.86	125.82	870.90	1,086.96	1,185.77	
Insurance Claims - Injuries & Damages	9,979.69	(8,836.30)				
Insurance - Group Health	114,280.66	113,787.16	126,121.14	121,493.55	145,792.26	
Insurance - Group Health Co-insurance						

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Water
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Insurance - Group Health HSA funding	27,980.00	30,037.98	17,793.50	32,541.37	35,499.68	
Insurance - Group Life	1,008.61	1,059.38	1,122.09	1,014.49	1,106.72	
Employee Assistance Programs						
Insurance - Group Dental	5,887.62	5,897.77	6,102.85	5,701.00	6,219.27	
Third Party Administrative Cost	275.72	238.50	258.67	212.14	231.43	
FICA						
PERA	(45,566.00)	27,246.00	27,537.00			
Paid Time Off	80,057.70	77,371.67	89,319.20	85,591.20	94,544.74	
Extended Illness Benefit	8,287.14	9,251.22	5,106.14			
Short-Term Disability Payments						
Disability Insurance	2,870.97	3,034.71	4,091.97	4,032.67	4,399.28	
Unemployment Compensation			11,388.06	5,121.73	5,587.34	
Lump Sum Payments						
Advertising/Promotions			110.00	50.00	54.55	
Miscellaneous General Expense	(1,170.13)	22,572.74	21,978.81	12,281.96	13,398.50	
Maintenance of General Plant	2,921.83	3,967.82	12,718.17	20,384.36	22,237.48	
TOTAL ADMINISTRATIVE AND GENERAL	336,995.66	456,716.43	487,062.01	449,655.69	504,959.85	37,074.00
Depreciation	331,342.63	332,702.16	332,757.44	275,065.92	330,097.09	340,000.00
Amortization Bond Discount & Expense	973.56	8,216.86	(2,708.83)		2,879.00	(4,000.00)
Amortization Expense, Intangibles						
TOTAL OPERATING EXPENSES	1,768,539.48	2,120,175.29	2,164,203.39	2,074,809.40	2,671,626.51	2,140,867.90
NET OPERATING INCOME	136,077.11	(233,087.10)	200,344.33	94,368.55	(157,246.02)	412,313.10
OTHER INCOME						
Extraordinary Income (Loss)						
Interest Income - Non-Operating - leases		5,183.00	9,950.53		29,043.00	9,000.00
Property Disposition Gain (Loss)						
TOTAL OTHER INCOME		5,183.00	9,950.53	0.00	29,043.00	9,000.00
OTHER EXPENSES						
Interest Expense - 2012D Bonds	22,826.43	1,946.46				
Interest Expense - 1999 Water Revenue Note						
Amortization of Bond Iss Costs 2021A (642.00	642.00	642.00			
Bond Fees - 2023B GO Revenue Bonds			57,961.44	116.31	116.31	1,000.00
Interest Expense - 2021A GO Revenue Bond		486.62	359.60	207.33	207.33	132.00
Interest Expense - 2021D GO Refund Rev Bond		21,171.80	18,095.52	9,576.93	9,576.93	14,925.00
Interest Expense - 2023B GO Revenue Bonds				80,301.19	80,301.19	107,319.00
Bond Fees - 2021A GO Revenue Bond					150.00	
Bond Fees - 2021D GO Refunding Rev Bond		145.29	487.50	395.39	474.47	
Unusual & Extraordinary Expenses						
Combined Service Center - Transfer-in				44,552.20	48,602.40	67,537.34
Administration & Human Resources - Transfer-in				6,722.83	7,334.00	137,329.83
Information Systems - Transfer-in				37023.8	40,389.60	203,774.19
Accounting & CSR - Transfer-in						164,058.18
Information Technology - Transfer-in				33,174.17	36,190.00	91,464.26
TOTAL OTHER EXPENSES	23,468.43	24,392.17	77,546.06	212,070.15	223,342.23	787,539.80
WATER DEPARTMENT NET INCOME	112,608.68	(252,296.27)	132,748.80	(117,701.60)	(351,545.25)	(366,226.70)

2025 Wastewater Collections Operating Budget

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Collection
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget

WASTEWATER COLLECTION DEPARTMENT

OPERATING REVENUES

Collections - City Residential	\$765,394.05	\$749,887.62	\$795,655.98	\$760,128.30	\$829,230.87	\$872,244.00
Collections- City Commercial	787,523.28	788,298.07	930,245.27	892,308.65	980,427.62	1,040,054.00
Collections- City Multi-Family						
Collections- Rural Residential	763.20	772.66	693.61	639.20	697.31	725.00
Collections - Rural Commercial	3,639.12	3,939.17	4,780.55	4,037.29	4,404.32	4,740.00
Collections - Public Authority	133,262.20	145,631.45	146,037.80	132,109.27	144,119.20	152,380.00
Septage Hauler - Regular Fees	114,482.26	109,627.33	136,522.00	131,301.00	138,237.45	137,403.00
Septage Hauler - Holding Tank Fee	41,449.77	29,258.63	5,030.24			
Septage Hauler - Biosolids Disposal						
TOTAL OPERATING REVENUES	1,846,513.88	1,827,414.93	2,018,965.45	1,920,523.71	2,097,116.77	2,207,546.00

OTHER REVENUES

Service Connections	1,400.00	1,200.00	1,000.00	900.00	981.82	1,000.00
Permit Fees	1,615.00	3,199.76	870.00	2,482.10	2,707.75	2,200.00
Septage Hauler - Permit Fees	250.00	100.00	50.00	25.00	27.27	
Thawing Service						
Septic Tank Disposal						
Merchandising & Jobbing (Net)	2,755.55	8,156.85	6,452.53	7,640.33	8,334.91	5,000.00
City of Grand Rapids Merch & Jobbing (Net)						
City of LaPrairie Merch/ Jobbing (Net)	3,656.41	2,415.88	5,034.57	3,759.50	4,101.27	2,500.00
Jetting Service	402.91	185.00	(456.82)			
Late Payment Penalty					40,495.13	
Miscellaneous Income	6,456.68	9,315.51	7,229.06	5,773.14	6,297.97	1,000.00
TOTAL OTHER SERVICES	16,536.55	24,573.00	20,179.34	20,580.07	62,946.12	11,700.00

TOTAL WASTEWATER COLLECTION REVEN **1,863,050.43** **1,851,987.93** **2,039,144.79** **1,941,103.78** **2,160,062.89** **2,219,246.00**

WASTEWATER COLLECTION DEPARTMENT

EXPENSES

OPERATING EXPENSES

Supervision and Engineering	25,032.23	25,514.64	26,334.82			
Wages & Salaries - Full-time		67,438.83	75,679.97	87,993.16	95,992.54	112,445.60
Wages & Salaries - Full-time Over-Time						10,440.00
Wages & Salaries - Temporary						
Payroll ER Match						48,996.58
Personnel Benefits						44,742.06
Records	373.08	2,411.10				
Maintenance Inspections	638.88	132.60		181.47	197.97	
Thawing Mains & Services		35.93				
Locating Expense	10,100.09	13,441.55	15,183.67	1,408.70	1,536.76	
Services on Customer Premises	556.47	251.99	246.02			500.00
Vehicle Maintenance				(2,874.55)	(3,135.87)	18,800.00
Vehicle Lease Program						3,762.42
Mapping Expense	30,810.45	31,959.01	37,220.27	3,052.94	3,330.48	
Small Tools Expense	2,059.25	1,379.77	1,182.58	895.87	977.31	1,400.00
Safety Expense	4,075.69	2,394.30	1,960.23	2,315.13	2,525.60	3,700.00
Seminar/Training Expense	5,659.31	1,469.72	663.46			1,500.00
Uniforms Expense	95.08	743.17	72.00	1,515.93	1,653.74	2,832.50
Miscellaneous Meetings						
Membership						6,791.00
Rentals						
Stores Expense (Labor)	5,400.35	2,592.55	2,485.11			
Power Purchased	15,438.62	17,274.68	15,763.93	14,941.45	16,299.76	17,111.25
TOTAL OPERATING EXPENSES	100,239.50	167,039.84	176,792.06	109,430.10	119,378.29	273,021.41

MAINTENANCE EXPENSES

Supervision and Engineering						
Lift Station Buildings						
Lift Station Pumps	94,554.04	57,735.43	112,222.27	52,143.06	56,883.34	60,600.00
Mains	74,472.17	72,526.85	79,484.09	55,757.34	60,826.19	43,500.00
Services	4,733.26	53,080.78	4,167.47	2,547.60	2,779.20	3,000.00

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Wastewater Collection
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Miscellaneous Expenses	6,896.81	4,483.70	50,485.71	10.00	10.91	1,000.00
TOTAL MAINTENANCE EXPENSES	180,656.28	187,826.76	246,359.54	110,458.00	120,499.64	108,100.00

OTHER EXPENSES

Truck Expense - Operation	4,069.43	2,201.62		0.00	0.00	
Truck Expense - Maintenance						
Operation & Maintenance - Misc Equip						
TOTAL OTHER EXPENSES	4,069.43	2,201.62		0.00	0.00	

WASTEWATER DEPARTMENT

CUSTOMER ACCOUNTING EXPENSES

Supervision	19,825.78	7,796.33	7,220.03	0.00	0.00	
Meter Reading	41.38					
Customer Billing and Accounting	71,938.66	70,670.04	70,778.07	75,210.14	82,047.43	
Collecting Expense						
Miscellaneous Expense	2,528.79	311.88	490.63	348.58	380.27	
Miscellaneous Customer Information	1,846.00					
TOTAL CUSTOMER ACCOUNTING EXPENSE	96,180.61	78,778.25	78,488.73	75,558.72	82,427.69	

ADMINISTRATIVE AND GENERAL EXPENSES

Supervision	42,825.45	36,039.50	28,403.34	0.00	0.00	
Commissioner Salaries	2,010.47	2,010.48	2,882.50	64,525.29	70,391.23	
City Treasurer Salary	110.00	110.00	110.00		110.00	
General Office Supplies and Phone	5,632.25	6,769.45	4,298.65	4,505.57	4,915.17	2,466.00
Accounting Outside Service	4,396.00	6,248.00	5,285.00	3,797.98	4,143.25	
Data Processing Outside Service	13,363.38	15,422.57	16,066.97	10,744.14	11,720.88	
Legal Outside Services	10,381.11	1,161.95	1,142.80	2,578.05	2,812.42	
Engineering Outside Service	1,900.00	11,588.56				
Other - Outside Services	130.51	17,373.01	8,533.04	1,806.48	1,970.71	15,000.00
Fiber Optic Outside Service		113.51	(36,909.07)			
Insurance - Fire	577.20	768.72	1,063.02	1,069.60	1,166.84	
Insurance - Liability	12,372.42	15,197.70	15,744.80	21,422.34	23,369.83	
Insurance - Worker's Compensation	8,470.96	35,981.19	28,227.42	32,194.34	35,121.10	
Insurance - Worker's Comp Deductible						
Insurance - Auto	1,210.86	1,100.46	1,117.86	1,027.85	1,121.29	
Insurance - Miscellaneous	483.12	200.11	1,669.74	2,666.22	2,908.60	
Insurance Claims - Injuries & Damages	55,139.53	1,000.00	500.00			
Insurance - Group Health	56,034.90	57,504.84	62,671.77	61,954.57	67,586.80	
Insurance - Group Health Co-insurance						
Insurance - Group Health HSA funding	19,150.00	15,441.40	35,191.13	16,873.04	18,406.95	
Insurance - Group Life	512.08	537.85	569.70	515.09	561.92	
Employee Assistance Programs						
Insurance - Group Dental	2,909.56	2,978.86	3,057.97	2,925.10	3,191.02	
Third Party Administrative Cost	147.04	127.21	137.92	113.16	123.45	
FICA						
PERA	(24,122.00)	14,424.00	9,146.00			
Paid Time Off	41,974.00	38,219.69	44,810.52	38,379.58	41,868.63	
Extended Illness Benefit	3,206.00	2,256.99	2,088.95			
Short-Term Disability Payments						
Disability Insurance	1,523.06	1,606.67	2,283.70	2,282.69	2,490.21	
Unemployment Compensation			11,388.07	5,121.73	5,587.34	
Lump Sum Payments						
Advertising/Promotions			82.50	37.50	40.91	
Miscellaneous General Expense	1,303.81	14,240.18	16,151.14	6,644.48	7,248.52	
Maintenance of General Plant	1,974.44	2,560.45	8,471.91	13,268.18	14,474.38	
Environmental Programs						
TOTAL ADMINISTRATIVE AND GENERAL EXPENSES	263,616.15	300,983.35	274,187.35	294,452.98	321,331.43	17,466.00

DOMESTIC PLANT EXPENSES

Power Purchased	51,914.97	58,823.36	48,385.65	36,477.16	39,793.27	48,200.00
Water Purchased	5,044.06	5,888.74	6,901.06	8,671.75	9,460.09	4,410.00
Wastewater Collection Services Purchased	6,225.60	7,241.62	7,415.62	8,500.47	9,273.24	5,180.00
Supervision and Engineering						
Labor				15,537.53	16,950.03	

GRAND RAPIDS PUBLIC UTILITIES
Operating Budget - Wastewater Collection
For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Chemicals						
Heating Fuel						
Miscellaneous Supplies and Expense						
Maintenance - Building and Fixtures	1,982.40	2,132.92	6,192.82	349.45	381.22	1,000.00
Maintenance - Treatment Facilities and Equip	21,530.98	17,055.83	67,680.39	11,548.12	12,597.95	26,000.00
Maintenance - Tools and Equipment			1,601.19	2,283.11	2,490.67	
Miscellaneous Maintenance Expense	1,370.00	2,612.41	3,914.35	2,676.08	2,919.36	
Maintenance Inspections						
Insurance - All, Expired	717.78	824.82	1,019.18	1,019.23	1,111.89	43,179.00
Miscellaneous General and Admin Expense						
TOTAL DOMESTIC EXPENSE	88,785.79	94,579.70	143,110.26	87,062.90	94,977.71	127,969.00
DOMESTIC PORTION SECONDARY PLANT	455,579.00	492,432.12	472,084.27	563,112.44	614,304.59	706,147.68
DOMESTIC PORTION OF SERVICE CTR	8,659.19	17,582.05	17,731.15	20,137.59	21,968.37	14,788.75
DOMESTIC PORTION OF SLUDGE DISPOSAL	50,293.08	97,186.68	95,640.62	70,305.29	76,696.78	37,545.78
OPERATING INCOME BEFORE DEPRECIATION	614,971.40	413,377.56	534,750.81	610,585.76	708,478.39	934,207.38
LESS:						
Depreciation	236,712.92	234,089.71	244,675.72	200,095.20	218,285.67	250,000.00
Amortization - Debt Discount and Expense	519.96	4,169.76	(1,458.60)			1,500.00
Amortization Computer Intangibles						
TOTAL OPERATING EXPENSES	1,485,311.91	1,676,869.84	1,747,611.10	1,530,613.22	1,669,870.18	1,536,538.62
NET OPERATING INCOME	377,738.52	175,118.09	291,533.69	410,490.56	490,192.71	682,707.38
ADD:						
Extra Ordinary Income (Loss)						
Gain (Loss) on Property Disposition	27,500.00					
Grant Revenues						
LESS:						
Interest Expense, 2012D Bonds	11,652.95	1,048.11				
Interest Expense - 2021A GO Bonds		486.61	359.59	207.36	226.21	132.00
Amortization of Bond Issue Cost 2021A GO E	642.00	642.00	642.00			
Interest Expense - 2021D GO Refunding Reve		11,400.20	9,743.73	5,156.82	5,625.62	8,139.00
Interest Expenses - 2023B GO Revenue Bonds			53,502.86	74,124.17	80,862.73	99,871.00
Bond Fees - 2012D	232.80	350.00				
Bond Fees - 2021A GO Bonds						
Bond Fees - 2021D GO Refunding Rev		78.24	262.50	328.29	358.13	
Bond Fees - 2023B GO Revenue Bonds				107.37	117.13	1,000.00
Operating Transfers to City						
Unusual & Extraordinary Expenses						
Combined Service Center - Transfer-in				35,004.75	38,187.00	30,016.59
Administration & Human Resources - Transfer-in				5,704.69	6,223.30	37,765.70
Accounting & CSR Transfer-in				34,538.13	37,678.00	154,487.68
Information Systems - Transfer-in				-	0.00	56,037.90
Information Technology - Transfer-in				18,222.60	19,879.20	25,152.67
WASTEWATER COLLECTION DEPT NET INCOME	392,710.77	161,112.93	227,023.01	237,096.38	301,035.39	270,104.84

2025 Wastewater Treatment Operating Budget

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
WASTEWATER TREATMENT PLANT						
OPERATING REVENUES						
Screen House	\$251,313.34	\$294,332.16	\$294,071.00	\$196,541.87	\$214,409.31	\$358,678.68
Industrial Waste Treatment						
Primary Plant II Waste Treatment	1,274,014.25	1,461,383.79	1,520,106.47	877,858.16	957,663.45	1,608,178.46
Sludge Disposal	507,039.14	542,413.08	524,632.78	351,722.75	383,697.55	431,776.50
WWTP Service Center Building	114,300.14	123,074.60	116,017.45	87,722.36	95,697.12	103,521.25
Secondary Waste Treatment	1,207,757.08	1,408,425.13	1,164,124.82	1,256,601.05	1,370,837.51	1,647,677.91
WWTP Revenue (Exp) Suspense						
Total Waste Treatment Revenue	3,354,423.95	3,829,628.76	3,618,952.52	2,770,446.19	3,022,304.93	4,149,832.80
Screen House Expenses						
Supervision	6,147.03	6,281.60	6,637.73	7,879.87	8,596.22	
Wages & Salaries - Full-time	21,125.12	21,950.91	22,629.79	21,310.89	23,248.24	48,631.00
Wages & Salaries - Full-time-Over	4,561.73	5,238.19	5,369.18	4,470.75	4,877.18	9,590.70
Payroll ER Match (PERA)						10,620.58
FICA/Medicare						
Personnel Benefits (Group Insuran	11,093.33	9,960.79	11,572.89	9,520.37	10,385.86	16,521.20
Co-Insurance Payments						
HSA Funding	2,750.00	2,645.34	3,362.34	2,887.68	3,150.20	
Life Insurance	154.33	162.11	171.71	155.20	169.31	
Employee Assistance Programs						
Dental Insurance	576.67	550.18	540.94	438.05	477.87	
Third Party Administrative Cost	55.16	47.69	51.77	42.43	46.29	
Other Fringe Costs (PTO & EIB)	7,207.62	9,391.40	7,162.04	7,565.60	8,253.38	
Short-Term Disability Payments						
Disability Insurance	846.61	939.83	1,142.42	1,053.40	1,149.16	
Supplies and Sundries	816.40	937.55	1,038.16	719.68	785.11	880.00
Uniforms Expense	7.05	765.83	233.37	608.65	663.98	1,090.08
Fuel - Heating	4,669.93	4,600.83	4,443.64	2,170.03	2,367.31	5,000.00
Fuel - Trucks						
Engineering Expense						
Administrative Expense	17,991.15	19,548.28	24,361.92	10,723.28	11,698.12	49,157.01
Safety Expense	1,492.43	1,286.17	2,697.30	1,446.95	1,578.49	1,900.00
Seminars	458.43	77.92	1,264.90	218.15	237.98	1,100.00
Miscellaneous Meetings						
Insurance	3,962.65	2,102.99	3,801.67	2,254.91	2,459.90	2,480.50
Worker Compensation Deductible						
Permits						
Legal	735.40	725.06	650.25	1,426.28	1,555.94	1,040.00
Records						
Telephone						
Misc Capital Exp Work in Prog						
Misc Capital Expenditures						
DCS Support Contract	2,356.06	145.47	2,781.90	2,936.85	3,203.84	4,800.00
Screens-Conveyors-Spray Water	4,177.40	9,107.15	14,585.80	6,827.91	7,448.63	9,600.00
Sewage Pumps	9,108.18	13,523.54	34,566.62	12,197.75	13,306.64	21,000.00
Bark Trucks		631.57				
Electric Motors & Controls	4,274.99	3,787.93	2,411.45	1,694.83	1,848.91	7,200.00
Instrumentation	2,938.45	1,873.26	2,952.33	297.12	324.13	3,000.00
Buildings and Grounds	12,596.39	21,133.09	29,714.70	10,741.57	11,718.08	15,500.00
Maintenance Inspection	555.95	2,986.83	297.12			
Force Mains & Manholes	738.99	816.64	204.75	665.92	726.46	2,760.00
Vehicle Ownd Maint						15,040.00
Vehicle Lease Plan						2,725.10
Membership						1,902.70
Power Purchased	118,447.68	132,775.81	89,410.23	93,131.19	101,597.66	108,120.00
Utilities - Use Tax						
Water Purchased	13,671.79	20,338.20	20,014.08	20,495.46	22,358.68	19,019.81
Technology IS& IT Transfer-in						
Total Screen House Expense	253,516.92	294,332.16	294,071.00	223,880.77	244,233.57	358,678.68

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Primary Plant II Waste Treatment Expense						
Supervision	22,135.71	22,574.03	23,917.48	31,519.67	34,385.09	
Wages & Salaries - Full-time	131,788.56	134,459.38	138,376.33	131,484.05	143,437.15	194,524.00
Wages & Salaries - Full-time-Overt	32,878.34	36,093.60	37,584.25	31,255.70	34,097.13	38,362.80
Payroll ER Match (Pera)						42,482.30
FICA/Medicare						
Personnel Benefits (Group Insuran	54,934.32	48,967.42	55,992.99	46,229.94	50,432.66	66,084.80
Co-Insurance Payments						
HSA Funding	13,375.00	13,201.36	16,680.09	14,114.37	15,397.49	
Third Party Administrative Cost	349.16	302.14	327.39	268.74	293.17	
Life Insurance	964.33	1,012.89	1,072.89	970.02	1,058.20	
Employee Assistance Programs						
Dental Insurance	2,902.05	2,746.75	2,618.78	2,135.56	2,329.70	
Other Fringe Costs (PTO & EIB)	34,610.55	45,153.78	33,776.19	36,074.09	39,353.55	
Short-Term Disability Payments						
Disability Insurance	2,823.03	3,133.23	3,808.74	3,512.17	3,831.46	
Supplies and Sundries	1,083.02	4,196.75	23,927.94	36,238.41	39,532.81	1,440.00
Tools	4,344.78	7,068.87	6,678.38	6,231.80	6,798.33	9,500.00
Electric Tools & Equipment						
Uniforms Expense	23.51	2,856.92	791.20	2,028.78	2,213.21	4,360.33
Fuel - Heating						
Fuel - Trucks	9.20	166.10	60.88			
Vehicle Owned Maint						15,040.00
Vehicle Lease Plan						10,900.40
Membership						7,610.80
Engineering Expense				249.03	271.67	21,000.00
Administrative Expense	125,978.49	176,607.32	187,011.98	83,585.81	91,184.52	196,628.04
Safety Expense	9,077.03	7,586.01	4,395.72	7,138.33	7,787.27	9,500.00
Seminars	2,368.55	426.22	6,535.20	1,297.10	1,415.02	5,200.00
Miscellaneous Meetings	94.43			77.44	84.48	150.00
Insurance	32,297.83	20,568.70	24,365.39	22,642.81	24,701.25	24,907.30
Worker Compensation Deductible			3,884.61	1,306.97	1,425.79	
Permits	827.75	963.01	930.78	2,286.02	2,493.84	1,400.00
Legal	3,590.60	3,481.69	3,125.56	7,077.48	7,720.89	4,800.00
Records						
Outside Testing	28.75					3,000.00
Environmental Programs						
Telephone	1,129.33	3,619.63	1,707.76	1,504.63	1,641.41	1,706.00
Misc Capital Exp Work in Prog				78,745.38	85,904.05	
Misc Capital Expenditures						
Chemicals	56,313.11	26,727.16	27,945.36	21,216.67	23,145.46	52,560.00
Nitrogen Solution		18,496.55	21,500.00			10,000.00
Polymer	334,413.01	322,737.01	427,160.26	283,749.46	309,544.87	360,000.00
Polymer - Secondary Plant						
Zinc Chloride		44,046.23	37,315.44			30,000.00
Sulfuric Acid						
HTH	29,610.00	7,586.70	1,860.00	37,714.21	41,142.77	38,100.00
C-5 Scale Inhibitor						
K-10 Dewatering Chemical						
DCS Support Contract	563.00					13,400.00
Primary Clarifier & AIC	8,169.71	59,281.93	45,104.18	5,192.48	5,664.52	20,000.00
Sludge Blend Tank	1,853.18	2,743.97	4,078.85	2,961.22	3,230.42	6,300.00
Sludge Pumps	25,794.95	33,759.35	6,742.45	11,003.07	12,003.35	22,000.00
Rotary Screens	7,255.85	5,323.08	16,223.30	8,595.42	9,376.82	10,200.00
Sludge Conveyors	9,140.80	16,787.37	14,688.49	23,242.97	25,355.97	18,000.00
Additive Systems	3,200.45	5,378.39	3,488.95	2,654.04	2,895.32	7,200.00
Electric Motors & Controls	9,190.58	21,253.53	14,380.93	6,933.51	7,563.83	22,800.00
Instrumentation	1,462.00	2,215.87	6,184.18	297.12	324.13	9,000.00
Building & Grounds	36,259.65	42,725.00	47,812.07	29,916.10	32,635.75	58,200.00
Snowplowing - Primary II Plant	280.90	667.88	786.56	462.16	504.17	3,000.00
Demo Dump						

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Screw Presses	3,066.71	9,565.04	13,271.30	5,778.25	6,303.55	13,500.00
Maintenance Inspection	903.43	3,221.13	774.90			
Power Purchased	264,484.86	298,938.21	247,287.05	205,309.40	223,973.89	248,559.00
Utilities - Use Tax						
Water Purchased	6,515.76	4,743.59	5,931.68	6,709.23	7,319.16	6,762.69
Technology - IS & IT Transfer-in						
Total Primary Plant II Waste Treatmer	1,276,092.27	1,461,383.79	1,520,106.48	1,199,709.61	1,308,774.12	1,608,178.46

Sludge Disposal Waste Treatment Plant

Supervision	15,884.33	16,510.67	17,325.70	17,582.53	19,180.94	
Wages & Salaries - Full-time	133,640.60	144,450.27	148,235.86	142,348.71	155,289.50	48,631.00
Wages & Salaries - Full-time-Overt	42,133.87	53,334.40	67,222.59	44,568.41	48,620.08	9,590.70
Payroll ER Match (Pera)						10,620.58
FICA						
Personnel Benefits (Group Insuran	41,801.59	36,361.73	39,620.82	33,873.37	36,952.77	16,521.20
Co-Insurance Payments						
HSA Funding	9,625.00	10,245.34	12,765.07	10,313.42	11,251.00	
Life Insurance	508.48	534.09	565.71	511.46	557.96	
Third Party Administrative Cost						
Other Fringe Costs (PTO & EIB)	21,139.13	31,946.29	22,403.14	22,607.72	24,662.97	
Short-Term Disability Payments						
Employee Assistance Programs						
Dental Insurance	2,314.18	2,139.99	1,856.49	1,583.95	1,727.95	
Uniforms Expense						1,090.08
Fuel - Trucks						
Plant Vehicles Owned						3,760.00
Plant Vehicles Leased Plan						2,725.10
Membership						1,902.70
Engineering Exp - Sludge Landfill	14,603.50	11,779.64	18,089.50	5,866.74	6,400.08	10,000.00
Administrative Expense	2,508.26	1,319.27	10,179.68	2,246.43	2,450.65	49,157.01
FEMA Payments						
Safety Expense			650.94	2,899.14	3,162.70	1,800.00
Seminars	1,698.71	46.36	245.95			2,300.00
Miscellaneous Meetings	78.49		59.97			100.00
Insurance	16,180.50	6,482.56	6,523.29	9,238.80	10,078.69	10,162.90
Worker Compensation Deductible						
Permits	400.00	400.00	400.00	400.00	436.36	400.00
Legal						1,000.00
Records						
Outside Testing						
Landfill Change in Value						80,000.00
Misc Capital Exp Work in Prog				17,190.00	18,752.73	
Misc Capital Expenditures						
Sludge Placement	63,474.00	71,761.92	52,030.80	45,775.77	49,937.20	65,000.00
Misc Landfill Operating Expense	45,171.85	40,472.27	35,811.48	36,366.67	39,672.73	43,500.00
Sludge Dump Closure						
Leachate Collaection Sludge LD	11,811.74	18,903.33	19,171.42	25,068.40	27,347.35	29,200.00
Soild Waste ST Tax Assessment	316.80	403.20	338.40	223.20	243.49	400.00
Sludge Landfill Amortization	53,430.36	53,430.36	53,430.36			
Landfill Monitoring						
Well Monitoring	54,025.87	54,428.96	59,249.85	29,318.50	31,983.82	48,000.00
Sludge Disposal Alternatives						
Sludge Land Spreading						
Sludge Hauling Trucks	24,395.11	82,237.21	51,780.64	31,827.68	34,721.11	31,000.00
Power Purchased	2,189.85	2,411.90	2,315.74	1,992.01	2,173.10	2,461.01
Water Purchased						
Technology - IS & IT Transfer-in						
Total Sludge Disposal Waste Treatme	557,332.22	639,599.76	620,273.40	481,802.91	525,603.17	469,322.28

Waste Treatment Service Center Building

Supplies and Sundries	1,770.46	719.15	1,300.14	345.72	377.15	3,200.00
Tools	3,223.85	608.39	815.76	1,165.37	1,271.31	4,000.00
Fuel - Heating SCB						

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Administrative Expense	15,266.02	18,711.82	14,440.62	4,712.52	5,140.93	
Insurance	2,895.11	2,646.42	3,107.18	2,989.98	3,261.80	3,289.00
Safety Expense	176.00	955.42	333.47	349.10	380.84	500.00
Telephone	4,220.60	4,297.10	3,656.80	3,208.24	3,499.90	3,360.00
Misc Capital Exp Work in Prog				21,819.63	23,803.23	
Misc Capital Expenditures						
SCADA Maint - SCB Primary Plant	2,281.46	(861.43)	2,032.40	1,416.63	1,545.41	12,000.00
Plant Vehicles	14,689.38	17,662.42	23,151.47	13,307.59	14,517.37	
Building & Grounds - SCB	27,737.15	38,392.31	33,332.98	48,410.14	52,811.06	40,700.00
Snowplowing - SCB						
Power Purchased	46,545.05	49,813.56	44,205.76	34,308.72	37,427.69	46,200.37
Utilities - Use Tax						
Water Purchased	359.76	319.78	478.98	494.53	539.49	595.00
Wastewater Collection Service	245.51	201.10	445.79	480.38	524.05	630.00
Power Purchased (PUC Portion)	3,503.41	7,116.22	6,315.12	4,917.09	5,364.10	3,776.63
Utilities - Use Tax - PUC Portion						
Water Purchased - PUC Portion	27.08	45.67	68.46	72.68	79.29	35.00
WW Collection Services - PUC Portion	18.49	28.72	63.67	71.21	77.68	24.00
Total Waste Treatment Service Center	122,959.33	140,656.65	133,748.60	138,069.53	150,621.31	118,310.00
Secondary Waste Treatment Plant						
Supervision	24,588.12	25,126.11	26,551.09	31,519.67	34,385.09	
Wages & Salaries - Full-time	54,129.39	55,418.17	57,275.94	53,235.46	58,075.05	194,524.00
Wages & Salaries - Full-time-Overti	9,762.52	10,821.04	10,738.68	8,964.46	9,779.41	38,362.80
Truck Driver Wages						
Truck Driver Wages - Overtime						
Truck Driver Wages - Test Burn						
FICA						
Payroll ER Match (Pera)						42,482.30
Personnel Benefit (Group Insuranc	36,682.48	33,110.11	39,120.78	32,128.30	35,049.05	66,084.80
Co-Insurance Payments						
HSA Funding	9,250.00	8,661.36	11,102.83	15,184.74	16,565.17	
Life Insurance	439.11	461.21	488.51	441.68	481.83	
Employee Assistance Programs						
Third Party Administrative Cost	147.04	127.21	137.92	113.16	123.45	
Dental Insurance	1,877.34	1,804.06	1,827.49	1,473.01	1,606.92	
Other Fringe Costs (PTO & EIB)	25,088.35	31,966.19	24,721.71	26,083.18	28,454.38	
Short-Term Disability Payments						
Disability Insurance	1,976.04	2,192.20	2,665.80	2,458.33	2,681.81	
Supplies and Sundries	1,674.75	1,890.81	2,136.56	1,551.79	1,692.86	2,160.00
Uniforms Expense	16.46	1,830.36	557.85	3,755.29	4,096.68	4,360.33
Fuel - Heating						
Fuel - Trucks						
Engineering Expense						5,000.00
Administrative Expense	40,986.00	44,444.37	61,572.79	151,843.20	165,647.13	196,628.04
Safety Expense	5,910.86	2,700.10	1,670.46	17,522.88	19,115.87	8,000.00
Seminars	993.26	168.84	4,762.94	2,303.16	2,512.54	4,400.00
Miscellaneous Meetings	1,671.62	2,103.74	83.67	11.84	12.92	1,000.00
Insurance	28,568.60	19,628.27	29,454.99	24,659.26	26,901.01	27,125.19
Worker Compensation Deductible			4,208.33	1,306.97	1,425.79	
Permits	14,350.00	14,350.00	14,350.00	14,350.00	15,654.55	15,500.00
Legal	2,447.31	1,450.77	1,302.49	2,957.44	3,226.30	2,760.00
Records						
Outside Testing	12,593.00	13,922.01	16,640.85	22,442.22	24,482.42	42,000.00
Potlatch Payments						
Telephone	1,129.00	1,848.09	1,707.93	1,435.26	1,565.74	1,706.00
Misc Capital Exp Work in Prog				76,791.70	83,772.76	
Misc Capital Expenditures						
Laboratory Supplies	4,791.47	5,513.54	7,479.37	5,861.93	6,394.83	11,000.00
Laboratory Certification	2,923.00	2,524.29	2,161.63	407.54	444.59	
Chemicals	38,711.06	55,090.07	38,629.28	7,568.55	8,256.60	24,000.00
DCS Support Contract	2,356.06		1,497.23	16,803.70	18,331.31	6,000.00
Blowers & Air Systems	7,835.47	9,437.41	13,247.38	9,226.80	10,065.60	16,000.00

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Aerators	20,406.96	15,197.40	49,719.47	10,556.24	11,515.90	27,600.00
Secondary Clarifiers	3,241.78	9,786.41	2,323.17	1,947.92	2,125.00	5,800.00
Waste Activated Sludge	1,581.41	9,655.25	5,444.96	6,401.09	6,983.01	5,100.00
Pumps	8,865.76	7,123.69	2,024.80	908.06	990.61	10,800.00
Chlorination System	7,190.71	3,995.21	6,085.62	2,310.63	2,520.69	3,800.00
Additive System		140.41	163.80			
Laboratory Equipment	1,235.24	3,697.37	79.41	3,825.05	4,172.78	3,000.00
Plant Vehicles	146.40	747.03		16,113.53	17,578.40	15,040.00
Plant Vehicles Lease Plan						10,900.40
Membership						7,610.80
Electric Motors & Controls	12,091.03	4,732.22	4,341.35	5,105.25	5,569.36	22,800.00
Instrumentation	2,198.47		2,596.62	239.62	261.40	2,500.00
Building & Grounds	25,929.86	25,518.32	37,071.08	52,405.98	57,170.16	36,500.00
Snowplowing	280.90	667.87	786.57	462.14	504.15	1,000.00
Maintenance Inspections	764.44	4,077.74	292.76			
Sludge Dredging of A Cells						
Sludge Dredging						
Power Purchased (Industrial)	869,497.82	1,046,272.03	783,187.66	875,198.14	954,761.61	1,027,483.96
Utilities - Use Tax (Industrial)						
Water Purchased (Industrial)	37,265.05	42,410.40	35,763.47	36,546.42	39,868.82	48,044.57
Power Purchased (Domestic)	327,546.54	365,406.54	315,657.16	356,715.99	389,144.72	410,252.40
Utilities - Use Tax (Domestic)						
Water Purchased (Domestic)	14,195.40	14,839.03	14,576.69	14,977.65	16,339.25	6,500.00
Total Secondary Waste Treatment Plant Expenses	1,663,336.08	1,900,857.25	1,636,209.09	1,916,115.23	2,090,307.52	2,353,825.59
Total WWTP Expenses	3,873,236.82	4,436,829.61	4,204,408.57	3,959,578.05	4,319,539.69	4,908,315.01
Domestic Portion - Secondary Plant	(455,579.00)	(492,432.12)	(472,084.27)	(574,834.57)	(627,092.26)	(706,147.68)
Domestic Portion - WWTP SCB	(8,659.19)	(17,582.05)	(17,731.15)	(17,258.69)	(18,827.66)	(14,788.75)
Domestic Portion - Sludge Disposal	(50,293.08)	(97,186.68)	(95,640.62)	(38,544.23)	(42,048.25)	(37,545.78)
Net WasteWater Treatment Plant Expenses	3,358,705.55	3,829,628.76	3,618,952.53	3,328,940.56	3,631,571.52	4,149,832.80
Other Revenues						
Demand Pmt/From Deferred Revenue						
Demand Pmt/2009A GO WW Rev Bond						
Demand Pmt/2009E PFA Note	1,117,721.58	1,287,036.00	1,297,800.00	1,362,312.00	1,362,312.00	(137,855.10)
Demand Pmt/2013C GO Utility Bond	118,880.21	150,000.00	155,000.00			
Demand Pmt/2021C GO Utility Revenue Bond		15,000.00	35,000.00	190,000.00	190,000.00	(10,717.50)
Interest Rev - Financial Assurance						
Interest Rev - 2009A Bonds Dem						
Interest Rev - 2009E PFA Dem	366,877.88	451,110.12	320,751.72	127,452.82	127,452.82	137,855.10
Interest Rev - 2013C Bonds Dem						
Interest Rev - 2021C GO Refunding Dem		10,390.71	11,218.75	10,186.18	10,186.18	10,717.50
Primary PLT Relocation Revenue						
EPA Stag Grant						
Grant Revenues	610.00					
Contribution City of GR						
Customer Contributions	32,686.88	139,853.49	113,319.95			
Total Other Revenues	1,636,776.55	2,053,390.32	1,933,090.42	1,689,951.00	1,689,951.00	
Other Expenses						
Interest on LT Debt - 2009E PFA Note	384,864.88	358,950.70	319,904.97	141,849.72	141,849.72	19,240.40
Interest on LT Debt - 2013C Bonds	57,168.00	8,437.50	2,906.25			
Interest on LT Debt - 2021C Refunding Dem	3,479.36	9,667.18	10,468.75	5,650.65	5,650.65	
Interest Expense - loss on refunding 2013C		10,560.00	10,560.00			2,816.00
Capitalized Interest						
Bond Fees - 2009A GO WW Rev Bonds						
Bond Fees - 2009E PFA Note	1,600.00	1,600.00	1,600.00			1,000.00
Bond Fees - 2012D GO Utility Rev						
Bond Fees - 2013C GO Utility Bond	200.00	223.53				
Bond Fees - 2021C GO Tax Revenue Bonds		723.53	750.00	723.68	723.68	
Amort Debt Disc & Exp - 2009A Bond						

GRAND RAPIDS PUBLIC UTILITIES
 Operating Budget - Wastewater Treatment
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Amort Debt Disc & Exp - 2009E Bond	6,493.08	6,493.08	6,493.08			6,494.00
Amort Debt Disc & Exp - 2013C Bond	3,456.12					
Amort of Bond Issue Costs - 2021C GO Revenue		4,940.38	4,940.38			1,318.00
Depreciation Expense - WWTP	1,588,891.95	1,617,392.07	1,601,013.42		1,600,000.00	1,600,000.00
Amortization Expense, Intangibles						
Technology IS & IT Transfer-in						
Contributions Refunded						
Gain of Asset Disposal						
Loss on Asset Disposal (Secondary)	1,253.80	30,062.50	26,812.50			
Loss on Disposition of Property						
Other Deduct - Loss on Investment						
Total Other Expenses	2,047,407.19	2,049,050.47	1,985,449.35	148,224.05	161,698.96	1,630,868.40
Wastewater Treatment Net Income	(414,912.24)	4,339.85	(52,358.94)	983,232.58	384,649.19	(1,630,868.40)

2025 Internal Departments Operating Budget

GRAND RAPIDS PUBLIC UTILITIES
 Operating Statement - Internal Departments
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget

INTERNAL DEPARTMENT EXPENSES

COMBINED SERVICE CENTER EXPENSES

Lease Revenue - Service Center	(26,123.96)	(24,099.56)	(24,000.00)	(18,000.00)	(19,636.36)	(27,600.00)
Heating Fuel - Utilities	74,982.62	93,551.92	70,246.18	56,027.73	61,121.16	69,207.00
Operation - Supplies	8,922.64	11,356.32	9,299.08	9,074.57	9,899.53	10,378.00
Maintenance of Buildings	33,577.04	34,504.24	55,086.19	28,411.00	30,993.82	40,500.00
Maintenance of Buildings - PUC	8,793.76	13,421.35	9,174.53	143.16	156.17	
Cleaning and Garbage Removal	21,028.30	19,916.97	22,792.55	15,863.66	17,305.81	43,253.00
Garbage Removal- PUC	3,338.23	4,153.83	4,684.60	6,675.81	7,282.70	7,143.00
Maintenance of Fixtures	2,904.76		1,118.18	1,376.09	1,501.19	2,500.00
Maintenance of Fixtures - PUC	59.99		64.04			
Maintenance of Grounds						
Maintenance of Grounds - PUC						
Snow Removal						
Equipment Management Clearing Account		(85.00)				
Telephone Expense	621.16	597.19	598.52	707.43	771.74	21,000.00
Insurance, Workers Comp (Expired)						
Insurance, Property (Expired)	3,690.41	6,164.46	8,810.58	7,905.00	8,623.64	
Insurance, Employee Benefit	6,173.68	8,294.10	11,004.56	9,515.16	10,380.17	
Group Insurance						
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
FICA (Social Security)						
PERA (Public Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Vehicle Lease Plan						3,762.42
Miscellaneous General Expense	19.90	3,384.54	45.00	2,570.00	2,803.64	2,500.00
Combined Service Center Depreciation	135,590.92	133,781.98	133,263.89	77,339.57	84,370.44	138,145.00
Amortization Expense - Computer Intangibl	38,816.19	39,285.50	39,285.51	31,762.56	34,650.07	61,411.00
Communication Depreciation	6,223.02	8,773.65	3,008.28	2,506.60	2,734.47	3,008.00
Interest Expense - Long Term Payable (City)						
Transfer-Out - CSC						(375,207.42)
TOTAL COMBINED SERVICE CENTER EXP	318,618.66	353,001.49	344,481.69	231,878.34	252,958.19	0.00

ADMINISTRATION / HUMAN RESOURCES

Wages & Salary FT	283,031.00
Wages & Salary FT - Contracted	35,000.00
Wages & Salary FT - Commission	14,095.00
Payroll ER Matching	36,201.00
Personnel Benefits	69,774.00
Vehicle Maintenance	
Miscellaneous Meetings	
Operating Supplies	
General Office Supplies & Expenses	11,400.00
Printer/Copier Supplies	1,652.00
Telephone Expenses	1,648.00
Legal Outside Services	27,500.00
Other - Outside Services	
Insurance, Liability - Expired	
Insurance, Workers Comp (Expired)	
Travel	7,650.00
Training/Seminars	7,500.00
HSA Funding	
Life Insurance	
Dental Insurance	

GRAND RAPIDS PUBLIC UTILITIES
 Operating Statement - Internal Departments
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Fica (Social Security)						
Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Unemployment Compensation						
Advertising / Promotions						30,500.00
Transfer Out - Admin / HR						
Membership - Other						
Miscellaneous General Expense						480.00
Transfer-Out-Administration & HR						(526,431.00)
Unusual & Extraordinary Expense						
TOTAL ADMINISTRATION / HUMAN RESRC						0.00
BUSINESS SERVICES - ACCOUNTING						
Wages & Salary FT						378,301.10
Wages & Salary FT-Full-time-Overtime						9,655.00
Wages & Salary FT - Temporary						42,000.00
Payroll ER Match						61,565.14
Personnel Benefits						134,421.76
Seminars & Training Expense						15,600.00
Uniforms/Boots/Glasses						816.67
Miscellaneous Meetings						
Operating Supplies						
City Treasurer's Salary						1,100.00
General Office Supplies & Expenses						
Telephone Expenses						459.00
Auditing - Outside Services						40,000.00
Accounting - Outside Services						5,000.00
Legal Outside Services						
Other - Outside Services						
Customer Incentives - new sw						
Postage						738.00
Group Insurance						
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Unemployment Compensation						
Business Services - Transfer Out - Adm/HR						
Membership - Other						1,055.00
Miscellaneous General Expense						
Transfer-Out-Accounting						(690,711.67)
Unusual & Extraordinary Expenses						
TOTAL BUSINESS SERVICES - ACCOUNTING						0.00
BUSINESS SERVICES - CUSTOMER SERVICE						
Revenue - City of GR-Stormwater						(26,400.00)
Revenue - City of LaPrairie - Stormwater						(12,624.96)
Wages & Salary FT						257,213.00
Wages & Salary FT - Overtime						4,562.00
Wages & Salary - Temporary						12,000.00
Payroll ER Match						39,660.00
Personnel Benefits						85,949.00
Seminars & Training Expense						1,000.00
Uniforms/Boots/Glasses						
Miscellaneous Meetings						
Operating Supplies						

GRAND RAPIDS PUBLIC UTILITIES
 Operating Statement - Internal Departments
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Collecting Expense						
Customer Incentives - new sw						70,000.00
General Office Supplies Expenses						10,000.00
Telephone Expenses						
Legal Outside Services						
Other - Outside Services						40,438.00
Printer/Copier Supplies						23,789.00
Postage						65,150.00
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Unemployment Compensation						
Transfer Out - Business Services						
Membership - Other						
Miscellaneous General Expense						
Transfer-Out-Customer Service						(570,736.04)
Unusual & Extraordinary Expense						
TOTAL BUSINESS SERVICES - CUSTOMER SERV						0.00
AUTOMATED METER READING EXPENSE						
Maint - AMI Hardware & Equipment						
Depreciation Expense	22,653.55	19,367.20	19,112.66	15,927.40	17,375.35	
Amortization Expense, Intangibles	11,730.64	10,583.84	10,583.84	8,819.90	9,621.71	
Interest Expense- 2015 AMI Lease	37,084.14					
TOTAL AUTOMATED METER READ EXP	71,468.33	29,951.04	29,696.50	24,747.30	26,997.05	0.00
INFORMATION TECHNOLOGY						
Wages & Salary FT						34,800.00
Payroll ER Matching						5,200.00
Personnel Benefits						16,661.00
Vehicle Maintenance / Repairs						
Vehicle Lease						
Locating Expenses						
Seminar & Training Expense						5,000.00
Uniforms/Boots/Glasses						
Miscellaneous Meetings						
Computer Supplies						7,500.00
Operating Supplies						
Office Supplies						
Computer Hardware Expenses						25,000.00
Computer Software Expenses						48,000.00
Telephone Expense						7,452.00
Data Process - Outside Services						25,000.00
Data Process - City IT						75,000.00
Legal Expense						
Consultant - Other Outside Services						100,000.00
Insurance, Liability -Expired						
Insurance, Workers Comp -Expired						
Insurance, Auto - Expired						
Group Insurance						
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Public Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						

GRAND RAPIDS PUBLIC UTILITIES
 Operating Statement - Internal Departments
 For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Disability Insurance						
Unemployment Compensation						
Transfer Out - Business Services						
Membership - Other						
Miscellaneous General Expenses						1,000.00
Transfer-Out - Information Technology & AMI						(350,613.00)
Unusual & Extraordinary Expense						
TOTAL INFORMATION TECHNOLOGY						0.00

INFORMATION SYSTEMS DEPARTMENT

Revenue - City of Grand Rapids - IS Department

						(58,745.00)
Wages -FT				3,801.72	4,147.33	321,780.00
Wages & Salaries - Full-time - Overtime						940.00
Payroll ER Match						58,400.00
Personnel Benefits						125,165.00
Locating Expenses				1,362.94	1,486.84	1,500.00
Seminar & Training Expense				5,755.24	6,278.44	17,000.00
Uniforms/Boots/Glasses				220.00	240.00	3,433.33
Miscellaneous Meetings						
Operating Supplies						1,500.00
General Office Supplies				3,250.00	3,545.45	
Computer Hardware				281.49	307.08	
Computer Software				5,711.56	6,230.79	196,872.00
Computer Software - Other						59,508.00
Telephone Expense						2,401.00
Data Process - Outside Services						
Legal Expense						
Consultant - Other						30,000.00
Insurance, Liability						
Insurance, Workers Comp						
Insurance, Auto						500.00
Group Insurance						
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Public Employees Re Assoc)						
Deferred Compensation Expense						
Vehicle Maintenance/Repairs				9.77	10.66	8,500.00
Vehicle Leases						11,380.08
Unemployment Compensation						
Transfer Out - Business Services						
Membership - Other						
Miscellaneous General Expenses				669.17	730.00	1,000.00
Transfer-Out - Information Systems						(781,134.41)
Unusual & Extraordinary Expense						
TOTAL INFORMATION SYSTEMS DEPT				21,061.89	22,976.61	0.00

TOTAL INCOME (LOSS) ALL OPERATIONS	(71,468.33)	(29,951.04)	(29,696.50)	(45,809.19)	(49,973.66)	0.00
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2025 Capital Budget Summary

**Capital Plan
2025
DEPARTMENT SUMMARY**

Department	2025
1-Electric	\$1,855,019
2-Water	\$5,858,054
3-Wastewater Collection	\$2,545,888
4a-Domestic	\$590,632
4b-Screenhouse	\$92,008
4c-Primary Plant	\$239,352
4d-Sludge Disposal	\$2,570,992
4e-WWTP Service Center	\$30,532
4f-Secondary Treatment	\$253,082
5-Technology	\$450,000
6-Service Center	\$520,742
Grand Total	\$15,006,301

2025 Capital Budget Projects

Department Description**2025****1-Electric**

2025 Tioga Substation Expansion	\$26,540
7-17th Primary Underground	\$394,193
Bucket Truck Replacement - 60 (little)	\$288,374
Bucket Truck Replacement - 63 (big)	\$378,311
La Prairie Ryan Park	\$211,846
Main Substation Roof Replacement	\$29,039
Maple Street Conversion	\$94,028
South Sub Conversion	\$115,329
Spool Trailer	\$16,308
Storage building	\$102,464
Trimble AMI Communicator	\$8,231
2025 SW Underground Conversion -12th Ave -PH1	\$188,356
4/0 Cable Replacement to Ace Hardware	\$2,000

1-Electric Total**\$1,855,019****2-Water**

2025 AMI Water Nodes	\$28,034
2025 Curb Stop Replacements	\$152,608
2025 Fire Hydrant Repairs	\$122,804
2025 High Service Pump Control Improvement	\$49,958
2025 South Tower Coating Repairs	\$103,256
2025 Water Meters	\$28,034
2025 Water Plant Renovation	\$3,516,976
2025 Water Tower Mixers	\$49,776
2025 WTP Valve Updates	\$23,104
Booster Station Panel View	\$30,880
City Project - City Wide Overlays- Sylvan	\$1,400,148
Flow meter for Well 3	\$13,268
Generators for Well 4 & 6	\$126,248
High Service Pump Rebuild	\$52,770
Hydrant Meters	\$9,148
Recycle Pump Rebuild	\$37,548
Sample taps off well 1 and 2	\$30,654
Well 3 Rehabilitation	\$51,594
Radio Communication Upgrades	\$31,246

2-Water Total**\$5,858,054****3-Wastewater Collection**

2025 Lift Station Pumps	\$38,532
2025 Manhole Replacements	\$65,222
2025 WWC Category 1- Piping Repairs	\$350,444
City Project - City Wide Overlays- Sylvan	\$1,601,110
City Wide Overlays-Rural	\$60,074
Cohasset Flow Meter	\$30,888
Lift 1 Pumps and Control Panel	\$302,614
New Generator for lift 1	\$68,044
VFD Upgrades on Lift Pumps	\$17,112
WW Snow Plow	\$11,848

3-Wastewater Collection Total**\$2,545,888**

4a-Domestic	
2025 Domestic Pump rebuilds	\$30,972
Septic Hauler Dump Station	\$559,660
4a-Domestic Total	\$590,632
4b-Screenhouse	
2025 VFD Upgrades for SH Pumps	\$13,708
Replace Fiber Segment 1	\$15,000
Screen House Conveyors	\$27,624
Screen House Doors	\$35,676
4b-Screenhouse Total	\$92,008
4c-Primary Plant	
2025 Primary Plant Sludge Pumps	\$29,626
2025 Sludge Conveyor Hanger Bearings	\$36,116
2025 Sludge Screw Conveyor - Screw Replacement	\$51,334
Sludge Blend Tank Improvements	\$122,276
4c-Primary Plant Total	\$239,352
4d-Sludge Disposal	
2025 Landfill Phase Pumps	\$20,236
Landfill Cover Work Phase 1-4, Kettle D	\$2,505,328
Replace Dump Truck	\$45,428
4d-Sludge Disposal Total	\$2,570,992
4e-WWTP Service Center	
Replace WWSC Heat Pump	\$30,532
4e-WWTP Service Center Total	\$30,532
4f-Secondary Treatment	
2025 Secondary Aeration Basin Mixer Repairs	\$253,082
4f-Secondary Treatment Total	\$253,082
5-Technology	
New Servers	\$200,000
ERP Systems	\$250,000
5-Technology Total	\$450,000
6-Service Center	
CSC Generator	\$43,070
South Roof Replacement	\$450,184
Water Heater Replacement	\$20,340
Ice Machine	\$7,148
6-Service Center Total	\$520,742
Grand Total	\$15,006,301

2025 Capital Funding Summary

Capital Plan
2025
FUNDING SOURCE SUMMARY

2025

City Contribution Amount	\$0
Customer Contributions-Cohasset Amount	\$5,801
Customer Contributions-LaPrairie Amount	\$3,432
Customer Contributions-Other Amount	\$0
Customer Contributions-UPM Amount	\$3,116,656
Debt Amount	\$4,618,678
Grant Amount	\$2,700,000
Operation Amount	\$0
Reserves-Solar Project Amount	\$0
Reserves-Unrestricted Amount	\$459,073
Rplcmt Fund-Elec Infrastructure Amount	\$1,898,089
Rplcmt Fund-Elec share/business Amount	\$292,684
Rplcmt Fund-Water Infrastructure Amount	\$940,930
Rplcmt Fund-Water share/business Amount	\$90,000
Rplcmt Fund-WWC Infrastructure Amount	\$613,458
Rplcmt Fund-WWC share/business Amount	\$67,500
User Rates Amount	\$200,000
Grand Total	\$15,006,301

2025 - 2029 Capital Planning Summary

**Grand Rapids Public Utilities Commission
Capital Plan
2025 thru 2029
DEPARTMENT SUMMARY**

DEPARTMENT	2025	2026	2027	2028	2029	Total
1-Electric	\$1,855,019	\$1,541,781	\$2,090,000	\$1,345,000	\$1,146,827	\$7,978,627
2-Water	\$5,858,054	\$5,500,000	\$2,680,000	\$1,850,000	\$2,144,239	\$18,032,293
3-Wastewater Collection	\$2,545,888	\$2,291,435	\$1,245,000	\$1,355,000	\$2,135,067	\$9,572,390
4a-Domestic	\$590,632	\$45,000				\$635,632
4b-Screenhouse	\$92,008	\$13,000	\$13,000	\$65,000	\$1,715,000	\$1,898,008
4c-Primary Plant	\$239,352	\$188,000	\$183,000	\$28,000	\$28,000	\$666,352
4d-Sludge Disposal	\$2,570,992	\$68,000	\$148,000	\$168,000	\$188,000	\$3,142,992
4e-WWTP Service Center	\$30,532	\$54,000				\$84,532
4f-Secondary Treatment	\$253,082	\$850,000	\$225,000	\$240,050	\$1,583,000	\$3,151,132
5-Technology	\$450,000					\$450,000
6-Service Center	\$520,742	\$220,000	\$30,000	\$35,000		\$805,742
Grand Total	\$15,006,301	\$10,771,216	\$6,614,000	\$5,086,050	\$8,940,133	\$46,417,700