# **Grand Rapids Public Utilities Commission**

2025 Operating Plan & Budgets

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**2025 Operational Plan** 



# OPERATING PLAN 2025

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# **ANNUAL PLANNING PROCESS**

In 2023, the Grand Rapids Public Utilities Commission (GRPUC) developed a new strategic plan. It is intended to serve as a roadmap for the future development and growth of utility services in our community.

To accomplish this going forward, a practical, realistic, and easily implemented process for breaking our long-range plan into clear, attainable goals is necessary. To that end:

- In the fall of each calendar year the Grand Rapids Public Utilities Commission will review and update the organization's Strategic Plan. Inherent in this process is a discussion of the most pressing matters to be addressed and the actions that are necessary to achieve GRPUC's organizational intent.
- Grand Rapids Public Utilities (GRPU) staff takes this Commission-directed information, aligns it with known and anticipated operational exigencies, and proposes a results-focused work plan and budget for the upcoming year. The suggested operational and budget plan is then reviewed, revised if necessary, and eventually approved by the Commission at its December meeting.
- Once this vote has occurred, staff performance plans, accountability metrics, and reporting mechanisms are put into place so that everything is ready for the start of the new fiscal year.

# ASSUMPTIONS AND CRITICAL SUCCESS FACTORS

This plan assumes the following conditions:

- There will be no major technical or infrastructure failures, cyber or security breaches during the year.
- There will be no game-changing regulatory or legislative mandates that impact operations in the near term.
- The supply chain will be predictable and reliable.
- There is no significant change in staffing levels or skill sets.
- GRPU will not have to cope with significant natural disasters that cause lengthy outages or require unplanned infrastructure replacements.
- The status of the utility and its relationship with the City of Grand Rapids will be unchanged.
- There will be no unanticipated impacts on large ratepayers and no significant changes (gain/loss) of the customer base).
- Agencies will review submitted plans in a timely manner.
- There are no major safety incidents resulting in injury and/or investigation.

The year 2025 is the second cycle during which the organization will be working to

make progress toward achievement of the strategic plan goals developed in 2023. This plan, created with input from nearly 100 GRPU stakeholders, reflects a vision for taking GRPU to a new level of excellence and relevance in Grand Rapids.

We deem the critical success indicators for our work in 2025 to be:

- 1. Ensuring an accurate assessment of GRPU's financial capacity and successful management of risks.
- 2. Maintaining and improving employee culture.
- 3. Effective and efficient collaboration with the City of Grand Rapids.
- 4. Successfully maintaining and improving the community's perception of the dynamic public asset that is GRPU.
- 5. GRPUC support for the projects in this plan and the staff who will carry them out.

In general, this plan identifies only new or additional activities that will be undertaken in 2025. It does not state most ongoing "business as usual" activities or describe activities that will be discontinued if that decision falls within staff purview. It also does not describe every operational activity necessary to achieve the above critical success indicators or the supporting activities listed. The intent in the plan that follows is to enumerate the specific activities and deliverables that will be undertaken in support of the GRPU Strategic Plan during the 2025 fiscal year, and to provide GRPUC and staff members with an understanding of what will be necessary to achieve those ends.

# STRATEGIC PILLARS<sup>1</sup>

# Uninterrupted, High Quality Utility Services (US)

GRPU recognizes that nothing else we do matters more to our customers than the delivery of reliable, affordable, and sustainable services. GRPU's Strategic Plan sets the following goals for the next five years related to uninterrupted, high quality utility services.

- 1. GRPU will develop and begin to execute a long-term (i.e., no less than five years, no greater than twenty years) infrastructure replacement plan that also accounts for anticipated system growth of up to 20% and gradual undergrounding of the electrical system.
- 2. GRPU will complete the renovation of its water treatment facility to improve operations and ensure adequate future capacity.
- 3. GRPU will complete the process of jetting its sanitary sewers.
- 4. GRPU will assess and address customer expectations regarding future technology upgrades they may expect or desire as our system evolves.
- 5. GRPU will adopt policies and develop contingency plans to:
  - a. manage risks to infrastructure that may result from the activities of bad actors.
  - b. manage risks associated with grid failures or the inability of our single source of power to meet its obligations.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for the calendar year 2025:

Goal	Deliverable	Responsible	Target Date
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
US-1	Substantially complete two electric undergrounding projects	Chad	12/31/2025
US-2	Water treatment plan (WTP) renovation project is scoped, engineered, bids received, and contractor selected	Steve	09/30/2025
US-4, EC-2	Enhance public outage reporting and optimize customer account access, then publicly promoted	Mike, Jean, Chad	09/30/2025
US-3, NE-1	100% televised wastewater collection (WWC) system	Steve	09/30/2025

<sup>1</sup> Note: when a goal pertains to more than one strategic pillar, it is shown under all pillars for ease in tracking and clarity around the operational activities related to each area.

### Strategic and Sustainable Fiscal Management (FM)

GRPU aims to be proactive with its resources, recognizing that all decisions are made on behalf of past and future ratepayers. GRPU's Strategic Plan sets the following goals for the next five years related to ensuring strategic and sustainable fiscal management to support ongoing operations and inter-generational equity.

- GRPU will develop a financial forecast model that accounts for capital expenditures as described in objective US-1 above, including inflation assumptions, target dates, key performance indicators, and decision criteria. The model will account for supply chain issues that may require placing orders years in advance of anticipated project execution.
- 2. GRPU will take preparatory steps to ensure debt or emergency funding can be obtained quickly should an unexpected infrastructure failure require unplanned expenditures that cannot be addressed with existing resources.
- 3. GRPU will explore and, when both feasible and practical, adopt an updated rate structure that accounts for the evolving use patterns resulting from electrification (e.g., transition to electric vehicles, distributed energy resources/adoption of solar by home and business owners, etc.).

To reach these strategic objectives, GRPU will work toward the following operational outcomes for the calendar year 2025:

Goal	Deliverable	Responsible	Target Date
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
FM-1, FM-2	Develop reporting metrics in the new ERP system to provide timely and actionable financial insights for decision-making	Jean, Julie	12/31/2025
FM-1, FM-2	Final adoption of operating reserve policy (includes emergency funding)	Jean	06/30/2025
FM-3	Complete cost-of-service rate studies for electric, water, and wastewater utilities	Jean	09/30/2025
OE-1, FM-1	Focus on tracking and reporting in project management software to improve efficiencies	Julie	12/31/2025

## Engaging and Educating the Community (EC)

GRPU will strive to operate in a manner where communication is perceived to be relevant, effective, frequent, and respectful. To that end, GRPU's Strategic Plan sets the following goals for the next five years related to engaging and educating the community in matters related to utility services.

- GRPU will develop and execute a comprehensive community education plan for adults and children to increase community knowledge of GRPU utility services, provide tactics ratepayers can employ to influence usage and costs, and teach interested parties about environmental impact. GRPU will develop and execute a robust community communication plan for the purpose of informing stakeholders about GRPU's activities, explaining the impact of GRPU initiatives such as the battery plus storage installation, inviting their involvement in important GRPU initiatives, and fostering an increase in the perceived value of hometown utility services vis- à-vis the alternatives.
- 2. Supported by the work in objectives EC-1 and EC-2, GRPU will work with city and county stakeholders to position the features and benefits of GRPU's services as an important value- add for those seeking a new residential or commercial home.

To reach these strategic objectives,	GRPU will work toward the following operational
outcomes for calendar year 2025:	

Goal	Deliverable	Responsible	Target Date
EC-1	Continue the monthly customer campaign plan (incl. fact sheets and legal notices)	Paula, Meg, Jean, Julie	12/31/25
EC-2	Publish annual report summarizing projects and financial results	Julie, Jean, Meg	06/30/2025
EC-1, EC-2, EC-3	Plan and carry out website content updates	Megan, Julie	Ongoing, w/ qrtly updates
EC-2, US-4	Enhance public outage reporting and optimize customer account access, then publicly promoted	Mike, Jean, Chad	09/30/2025
EC-1, EC-2, NE-3	Present at the 2025 home show and host 1 open house to educate the community on rebates and utility programs	Chad, Steve, Paula, Julie	06/301/2025
EC-3, OE-2	Hold two joint council and commission meetings to align City of GR and GRPU on collaborative opportunities	Julie	April 2025 October 2025

### Use and Stewardship of the Natural Environment (NE)

Our natural environment is one of the reasons people choose to live and work in Grand Rapids. It is a public good, and GRPU recognizes the important role the utility plays in ensuring these resources are unharmed. GRPU's Strategic Plan sets the following goals for the next five years for ensuring responsible use and stewardship of natural resources.

- 1. GRPU will operate in a manner that is 100% compliant with all environmental regulations.
- 2. GRPU will develop and promote programs that demonstrate the sustainability of the utility's operations.
- 3. GRPU's employees will have the resources and training necessary to demonstrate to the community that we are protecting the environment while conducting our operations.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for calendar year 2025:

Goal	Deliverable	Responsible	Target Date
NE-3	Relocate the septic hauler station from old to new WWTP	Steve	12/31/2025
US-3, NE-1	100% televised WWC system	Steve	09/30/2025
EC-1, EC-2, NE-3	Present at the 2025 home show and host 1 open house to educate the community on rebates and utility programs	Chad, Steve, Paula, Julie	06/301/2025
NE-2, US-5	WWTP landfill cover reconstruction is substantially complete and new sludge demand agreements are in place	Steve, Jean, Julie	12/31/2025

### **Operational Excellence (OE)**

Behind the scenes, people, activities, and systems support the more visible work of running an effective utility. We recognize the important role these things play in our success, and our intent is to strengthen them as we work toward our larger objectives. GRPU's Strategic Plan sets the following goals for the next five years with the aim of ensuring operational excellence and workforce development.

- 1. GRPU will create a workplace environment that fosters employee satisfaction, engagement, and well-being, leading to increased productivity, reduced turnover, and enhanced overall organizational performance by:
  - a. Enhancing workplace culture through clear communication, tracking, and reporting structures using tools and manners that resonate with team members.
  - b. Investing in employee growth through a robust training and development program that provides opportunities for continuous improvement, learning and upskilling through both internal and external resources.
  - c. Prioritizing work-life balance with flexible work arrangements to the extent that is feasible, encouraging employees to take regular breaks and vacations, and fostering a culture that respects employees' time outside of work.
  - d. Recognizing and rewarding excellence through regular feedback, competitive compensation and benefits, and appropriate public recognition to attract and retain the talented individuals who will help us achieve our vision while treating our customers with skill and respect.
  - e. Fostering a collaborative environment both within GRPU and in our work with other stakeholders (e.g., City of Grand Rapids, Minnesota Power, etc.) by promoting teamwork, cross-functional projects, and knowledge sharing; facilitating team- building activities and events to strengthen relationships and trust among team members; and providing tools and technology that enhance communication.
- 2. GRPU will collaborate with the City of Grand Rapids to select and implement new enterprise resource planning (ERP) software to lower operational costs, improve decision-making at all levels with more accurate and timely data, and promote proactive planning, funding, and accomplishment of capital improvement projects throughout the community.

To reach these strategic objectives, GRPU will work toward the following operational outcomes for calendar year 2025:

Goal	Deliverable	Responsible	Target Date
OE-1, FM-1	Tracking/reporting in project management software to improve efficiencies	Julie	12/31/2025

OE-1	Quarterly all employee meetings to improve clear communication process and lead to improved NPS per annual survey	Julie, Meg	12/312025
OE-1	Implement employee resource portal in new ERP software and Laserfiche	Jean, Julie, Meg	06/30/2025
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (approximately 90% of modules functioning and collecting data)	Jean	06/30/2025
OE-1	Succession planning for business services manager transition	Julie, Jean	12/31/2025
OE-1	Implement comprehensive employee training and development program	Meg, Julie	12/31/2025
OE-1	Implement employee success sharing program	Julie, Meg	01/31/2025
OE-1	Finalize electronic document retention conversion	Meg, Julie	12/31/2025

# **COMMUNICATION, REPORTING, AND ACCOUNTABILITY**

**Communication Plan** 

Inherent in the success of this operating plan is accurate and timely communication of information between the relevant stakeholders.

### Reporting

The general manager will report on the status of each approved goal and deliverable in a document prepared for the GRPUC Commission meeting immediately following the conclusion of each quarter (April, July, and October, and January of the following year). Items requiring Commission action will be placed on the agenda.

### Staff Accountability

A success sharing structure will be implemented in 2025 that incentivizes high performance and accountability from the staff to achieve the objectives in this plan. Each member of the staff will have individual performance plans listing key performance indicators (KPIs) that are tied to a plan rewarding both team performance and organizational attainment of the operational goals.

### **Commission Accountability**

It is important to recognize that some of the goals and objectives in this plan will

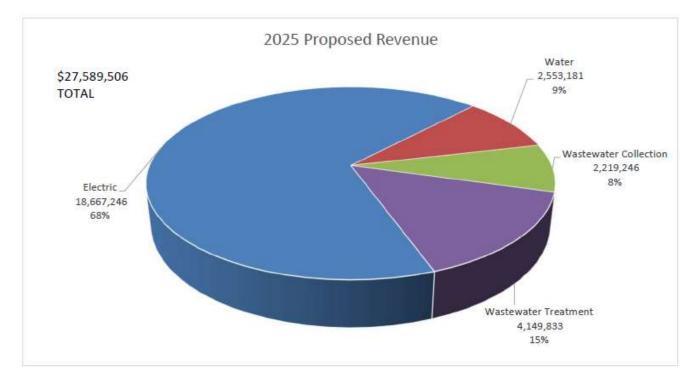
require assistance from GRPUC members, city staff, and others. The general manager and the GRPUC president will need to work closely with city staff and others to ensure goals are met. When goals are met, GRPU advances its mission and ratepayers are well served. That is the definition of success.

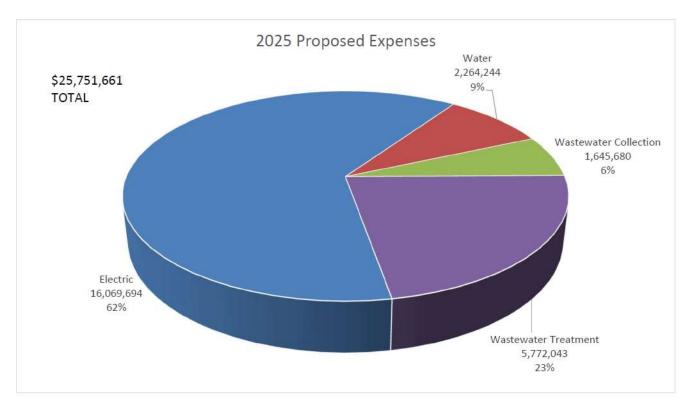
2025 Budget Summary

# Grand Rapids Public Utilities 2025 Budget Summary

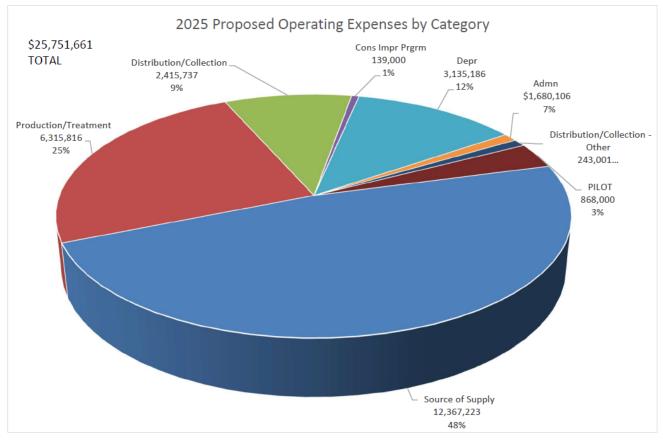
	Electric	Water	Wastewater Collection	Wastewater Treatment	Total
REVENUES:					
Operating	\$ 18,421,385	\$ 2,367,681	\$ 2,207,546	\$ 4,149,833	\$27,146,445
Other	245,861	185,500	11,700		443,061
TOTAL REVENUES	18,667,246	2,553,181	2,219,246	4,149,833	27,589,506
EXPENSES:					
Source of Supply	12,367,223	0	0	0	12,367,223
Production/Treatment	0	1,416,159	758,482	4,141,175	6,315,816
Distribution/Collection	1,555,012	351,635	509,090	0	2,415,737
Cons Impr Prgrm	139,000	0	0	0	139,000
Depr	945,554	337,132	252,500	1,600,000	3,135,186
Interest Exp	6,444	122,244	108,142	30,868	267,698
Distribution/Collection - Other	188,461	37,074	17,466	0	243,001
PILOT	868,000	0	0	0	868,000
TOTAL EXPENSES	16,069,694	2,264,244	1,645,680	5,772,043	25,751,661
NET INCOME BEFORE OTHER INC AND EXP	\$ 2,597,552	\$ 288,937	\$ 573,566	\$ (1,622,210)	\$ 1,837,845
OTHER REVENUES:					
Interest or Demand Payments for Interest	58,880	9,000	0	0	67,880
TOTAL OTHER REVENUES	58,880	9,000	0	0	67,880
OTHER EXPENSES:					
CSC-Bldg	243,885	67,537	30,017		
Adm/HR	205,995	137,330	37,766	0	381,091
Customer Acctg	683,319	203,774	154,488	0	1,041,581
IS	305,661	164,058	56,038		
IT	137,196	91,464	25,153		
TOTAL OTHER EXPENSES	1,576,056	664,163	303,462	0	1,422,672
NET INCOME (LOSS)	\$ 1,080,376	\$ (366,226)	\$ 270,104	\$ (1,622,210)	\$ 483,053
ADD:					
Depreciation and Amortization	945,554	337,132	252,500	1,600,000	3,135,186
Miscellaneous Depreciation and Amortization	0	0	0	0	0
NET OPERATING CASH FLOW	\$ 2,025,930	\$ (29,094)	\$ 522,604	\$ (22,210)	\$ 3,618,239

# **2025 Budget Summary** Graphics





# **2025 Budget Summary** Graphics



# **2025 Electric Operating Budget**

Actual    Actual    Actual    YTD Nov    Forecast ECY    Budget      CIPCTRIC DEPARTMENT    OPERATION REVEWES    Common Server 2000    2427,358.58    24,273,350.01    53,756,042.00    54,233,050.11    53,756,042.00    54,233,050.11    53,756,042.00    54,233,050.11    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,756,01.01    53,757,01    14,78,354,11.01    53,000    78,007,800    58,822,200    78,756,53    56,01.258,77,00    17,79,07,87    58,252,000    78,00,780    58,822,200    78,756,54    56,01.02,761,80    71,79,07,87    72,70,087    17,79,07,87    72,70,087    17,79,07,87    72,70,087    17,79,07,87    12,72,70,00    12,72,70,00    12,72,70,00    12,72,70,00    12,72,70,07    17,79,07,87    12,72,70,87    12,72,70,87    12,72,72,71    12,72,72,71    12,72,75,70    12,72,70,87    12,72,70,87    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71    12,72,72,71							
ELECTRIC DEPARTMENT      OPERATING REVENUES      Chy Toud Revenues    24/27,380.82    2/276,560.98    2/22,079.22    2/49,495.50    2/47,580.00      Day Toud and an analysis    1114,473.18    1105,877.45    2/276,550.98    2/22,079.22    2/49,495.50    2/47,580.00      Brait Commercial Sales    11,114,473.18    1105,877.45    1130,804.18    588,270.27    136,464.20    1/17,200.00      Rural Demote Sales    11,200.571.17    431,252.44    400,772.13    131,131.13    161,2700.87    177,207.173      Chy Indeath Sales    11,200.651.17    2/25,250.125    207,074.98    2/27,000.00    2/20,000.03    2/28,220.00      Chy Indeath Sales    110,200.87    113,122.38    183,322.38    183,322.32    180,328.00    17,243.41    161,2700.87    163,317,220.00    18,331,46.23      Chy Indeath Daver Adjustemet Pheathru    12,055.03    12,273,571.1    12,271,571.13    14,127,018.07    12,323,46.23    163,027,223.27    18,851,362.44    17,455,01.84    14,282,01.13    161,270,027    12,326,41.13    161,270,027    12,326,11.85    163,331,423 <t< th=""><th>-</th><th>2021</th><th>2022</th><th>2023</th><th>2024</th><th>2024 Eprecast EOV</th><th>2025 Budget</th></t<>	-	2021	2022	2023	2024	2024 Eprecast EOV	2025 Budget
OPERATING REVENUES    54.217.380.88    54.235.380.01    53.784.89.26    54.095.318.85    54.185.17.800.00      City Renderinal Seles    1.114.473.18    1.102.09    2.793.900.8    2.293.08    2.200.975.8    2.43.995.58    2.43.995	-	Actual	Actual	Actual	TID NOV	FOIECast EOT	Buuget
City Residential Sales    54,271,380.88    54,273,80.89    54,273,80.80    51,276,14    2,268,00.80    22,279,30    24,349,05    44,31,24    44,31,20      City Communical Sales    11,112,000    1,380,25    2,356,00    42,001,37    44,31,24    44,31,20    45,333,31,43    140,31,31    35,353,31,32    143,354,34    180,733,730    163,354,323    187,352,00    143,354,34    180,733,730    163,354,323    143,354,34    180,735,01,30    144,353,34,43    180,735,01,30    144,353,44    170,733,731,20    163,354,512,41 <td< td=""><td>ELECTRIC DEPARTMENT</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	ELECTRIC DEPARTMENT						
Chy Commercial States    2.223/38.82    2.712/35.14    2.755.550.00    2.222.079.26    2.233/396.56    2.475.566.00      City Commercial States    1.162.06    1.980.25    3.050.550    4.43.23    4.43.23      Ruar Commercial States    5.050.571.11    4.03.252.54    4.00.753.17    3.050.550.17    3.050.500.17.050.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17    3.050.500.17	OPERATING REVENUES						
Chy Commercial Sales    1,162.06    1,980.25    2,236.08    4,061.37    4,431.24    4,423.00      Rard Residential Sales    1,147.08    1,050.08746    1,050.8746    1,070.8746    1,070.4745.08    1,070.4745.08    1,070.4745.08    1,050.8716.8    1,070.423.08    1,050.8716.8    1,070.423.08    1,050.8716.8    1,070.423.08    1,050.8712.8    1,050.8712.8    1,070.423.08    1,050.8712.8    1,050.8712.8    1,070.423.08    1,050.8712.8    1,050.8712.8    1,070.423.08    1,050.8712.8    1,050.8712.8    1,070.423.08    1,050.8712.8    1,050.8712.8    1,050.8712.8    1,050.8712.8    1,050.8712.8    1,050.8712.8    1,050.		\$4,217,360.88	\$4,236,045.14	\$4,233,930.01	\$3,754,042.08	\$4,095,318.63	\$4,189,150.00
Hum Residential Sales    1.11.447.18    1.10.5.337.45    1.13.06.41.8    992.20.52    1.11.07.26    1.17.360.00      Ruur Commencial Sales    3.050.57    1.43.925.4    4.07.325.1    3.34.63.31    3.050.50.7    3.72.825.00    2.02.02    2.07.04.18.07.31    3.86.13.01    1.08.04.42.0    2.01.10.07.84    2.02.02    2.02.05.01    2.07.04.13.07.31.00    2.00.00.01    2.00.01.01.07.10.01    1.09.228.90    1.07.23.00.01    2.00.01.01.01.07.01.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.278.90    1.07.23.00.01    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.09.228.90    1.07.23.00.01    1.07.23.00.01    1.07.23.00.01    1.07.23.00    1.07.23.00.01    1.07.23.00.01    1.07.23.00.01    1.07.23.00    1.07.25.00    1.07.25.20    1.07.25.20 <td>City Commercial Sales</td> <td>2,627,386.82</td> <td>2,712,751.42</td> <td>2,756,590.98</td> <td>2,232,079.26</td> <td>2,434,995.56</td> <td>2,475,856.00</td>	City Commercial Sales	2,627,386.82	2,712,751.42	2,756,590.98	2,232,079.26	2,434,995.56	2,475,856.00
Rural Commercial Seles    390.075:11    404.322.54    409.735:71    334.0331    335.055:07    372.852.00      City Demand and Energy    225.339.95    225.301.25    227.072.784    350.01393    73    611.078.95    598.62.23.00      Chy Industria Seles    147.324.21    161.072.01    220.068.35    220.068.35    220.010.01    220.068.35    220.010.01    220.068.35    220.010.01    20.017.01    22.068.04    127.027.01    100.017.01    22.068.04    127.019.01    17.020.010.01    100.010.01	City Commercial Sales - EVC Sales	1,162.06				4,431.24	4,423.00
City Demand and Energy    5.236,996.7    5.492.296.30    5.778,278.43    5.601,830.7    6.111,097.89    5.698.230.00      City Industrial Sules    1.466,292.21    1.985,377.0    1.428,331.85    1.478,364.41    1.912,760.87    1.979,071.30    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,760.87    1.912,712.87    1.912,712.87    1.912,712.87    1.912,760.87    1.912,712.87    1.912,712.87    1.912,712.87    1.912,712.87    1.933,914.82    1.912,712.87    1.912,712.97    1.913,712.97    1.913,712.97    1.913,712.97    1.912,712,712.97    1.913,712.97    1.913,712.97    1.912,712,712.97			, ,				
Ruri Demond and Enrigy    225,39.99    225,91.25    287,65.88    297,305.00    290,695.36    296,250.07      City industrial Sales    173,93.84    133,123.8    189,225.90    147,33.44.13    151,27.067    1.77,977,17      City Load Management Sales    103,044.15    152,022.04    110,200.54.15    160,738.30    187,725.008    147,43.54.13    151,27.067    1.77,977,17      City Load Management Sales    103,044.15    105,202.04    110,101.63    102,407,571.25    100,472.55    104,472.57    115,497,577.59    110,447,57.57    115,497,577.59    116,497,577.25    101,497,577.25    101,497,577.22,668.84    22,672.91    101,776.77    22,668.84    22,672.91    101,776.77    22,668.84    22,672.91    101,776.77    22,668.84    22,672.91    101,776.77    22,668.84    22,672.91    101,776.97    22,668.84    22,672.91    101,776.97    22,668.84    22,672.91    101,776.97    22,668.84    22,672.91    101,776.91    17,567.91    140,438.89    36,678.19    40,230.75    40,199.00      OTHER SERVICES    55,578.60    11,561.57		,				,	,
Origi Industrial Sales    1,466,292.23    1,685,297.20    1,428,331.86    1,473,834.14    160,1270.87.12      City Load Management Sales    100,864.18    102,223.04    117,001.73    189,228.00    117,201.73    167,242.00      TOTAL RETAIL SALES    100,864.18    102,623.24    117,001.63    38,053.27    16,256,037.24    16,266,033.44    102,623.54      TOTAL RETAIL SALES    17,365,712.07    16,356,122.62    14,556,013.24    17,386,501.36    18,341,185.66      OTHER SERVICES    17,365,757.69    14,061.24    10,718,277.70    14,356,127.87    12,356,013.84    17,567,317.97    12,266,854.24    17,365,013.85    18,341,185.66      OTHER SERVICES    01,557.69    14,001.44    10,3349.30    96,878.19    17,365,013.84    17,357,00    14,350.185.70    14,365.013.84    17,365,013.84    17,365,013.84    17,365,013.84    17,357,00    14,350.00    10,349.30    96,878.19    17,365,013.84    17,357,00    14,380.00.36    96,977.19    17,367,00    17,367,00    14,367.30    16,350,126.34    17,365,013.85    17,367,00    14,367.30    16,350,126.34 </td <td>,</td> <td>, ,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,	, ,					
City Laad Management Sales    173,938,85    193,212,38    199,228,90    147,334,34    190,728,30    197,226,30      TOTAL RETAIL SALES    15,564,677,44    19,165,138,30    16,245,727    15,253,20    11,728,153    88,655,52    96,603,44    107,423,50      ADD: Purchased Power Adjustment Passthru    2,01,455,00    2,557,89,11    12,71,597,82    14,535,172,75    15,557,59    10,469,673,17,80    11,549,607,44    10,459,572,87    11,748,53,80,78,77    10,509,172,75    11,539,176,59    14,459,572,87    11,745,598,72,87    11,745,598,72,87    11,745,598,72,87    11,745,598,72,87    11,745,598,72,87    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,745,598    11,7567,00    11,745,598    14,928,593    10,517,59    14,928,593    10,517,59    14,928,593    10,517,59    14,928,593    10,323,41,43    13,337,00    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718    11,358,718	<i>c,</i>	,		,	- ,	,	
Rural Load Management Sales    109,643 15    1262,023 44    117,018 163    88,653 52    96,603 44    107,242 53      TOTAL RELECTING SALES    15540,057 44    10551,035 04    15315,7200 41,456    1062,721 35    1260,271 45    1064,727 123      ADD: Purchased Power Adjustment Pasathur TOTAL ELECTING SALES    17,965,512,87    18,753,060,48    17,957,317,90    16,350,128,24    17,869,501,35    18,381,185,66      OTHER SERVOCES    77,965,512,87    18,753,060,48    17,465,981,42    17,551,91    17,557,00      OTHER SERVOCES    61,557,69    44,061,34    40,333,89    36,878,19    40,230,75    40,190,00      OTHER SERVOCES    61,557,69    44,061,34    40,333,89    36,878,19    40,230,75    40,190,00      OTHER SEVENCES    61,557,69    44,061,34    40,333,89    36,878,19    40,230,75    40,190,00      OTHER SEVENCES    60,54,32    142,200,10    93,340,30    86,193,33    121,453,33    109,354,43    32,343,33    31,387,00      OTHER SEVENUES    62,957,93    34,000,10    55,968,00    35,868,00    35,868,00							
TOTA, RETAIL SALES    15,564,097,24    16,155,780,36    16,315,720,08    14,856,513,46    15,226,741,36    16,487,871,23      ADD:    Purchased Power Adjustment Pasathru    2,001,455,03    2,557,891,12    1,77,199,782    1,485,612,78    1,585,794,00    18,331,143,56      OTHER SERVICES    Windsense Program Soles    0,095,151    25,548,19    22,872,21    20,779,77    22,668,24    17,565,761,36    18,575,60,42    17,557,00      Pable Streat and Highway Lighting    25,615,83    16,567,69    44,091,34    40,338,89    36,878,19    40,230,75    50,000,00    17,557,00    10,570,00    9,000,0    10,333,44    9,521,75    50,000,00    10,333,44    9,338,43,33    36,193,33    9,62,17,52    50,000,00    10,333,44    9,324,333    31,337,00    2,448,269    120,173,11    32,343,33    33,84,33,35,30    35,868,00    3,588,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35,868,00    35			,	,		,	,
ADD:    Purchased Power Adjustment Passtmu    2,401,455.03    2,257,811.2    1,271,597.82    1,453,612.78    1,585,759.40    1,893,314.43      TOTAL ELECTRIC SALES    17,965,512.87    18,753,080.48    17,587,317.90    16,350,128.24    17,385,501.35    18,381,185.66      OTHER SERVICES    Windeame Program Sales    0,753,51.81    25,548.89    22,07.97    72    2,268.84    22,642.00      OTHER SERVICES    61,567,69    44,091.34    40,338.89    36,878.19    40,220.75    40,199.00      OTHER NEERVICES    61,567,69    44,091.34    40,338.89    36,878.19    40,220.75    40,199.00      OTHER NEERVICES    61,567,69    44,091.34    40,338.89    36,878.19    40,220.75    40,199.00      OTHER NEERVICES    61,567,69    44,091.34    40,338.89    36,878.19    40,220.75    50,000.00      Order Nees    490.900    2,148.28    100,109.33    12,485.33    10,387.00      Other Neethold    23,577.38    25,660.00    27,942.09    30,473.11    33,243.39    31,387.00      Other Neethold							
TOTAL ELECTRIC SALES    17,966,512.87    18,753,080.48    17,587,317.80    18,350,126.24    17,836,501.36    18,381,185.66      OTHER SERVICES    Windsense Program Sales    35,951.81    25,548.89    22,872.91    20,779.77    22,668.84    22,642.00      Fund Security Lighting    35,951.81    25,548.89    22,872.91    20,779.77    22,668.84    22,642.00      Connection Frees    66,854.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Poale Security Lighting    23,577.36    25,5668.00    27,942.09    30,407.11    32,243.39    31,387.00      Poale Security Lighting    35,868.00	TOTAL RETAIL SALES	15,504,057.64	10,195,169.50	10,313,720.06	14,090,013.40	10,230,741.90	10,407,071.23
TOTAL ELECTRIC SALES    17,966,512.87    18,753,080.48    17,587,317.80    18,350,126.24    17,836,501.36    18,381,185.66      OTHER SERVICES    Windsense Program Sales    35,951.81    25,548.89    22,872.91    20,779.77    22,668.84    22,642.00      Fund Security Lighting    35,951.81    25,548.89    22,872.91    20,779.77    22,668.84    22,642.00      Connection Frees    66,854.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Poale Security Lighting    23,577.36    25,5668.00    27,942.09    30,407.11    32,243.39    31,387.00      Poale Security Lighting    35,868.00	ADD: Purchased Power Adjustment Passthru	2.401.455.03	2.557.891.12	1.271.597.82	1.453.612.78	1.585.759.40	1.893.314.43
Windseries Program Sales    Vindseries Program Sales    Vindseries Program Sales    Vindseries Program Sales      City decurity Lighting Public Streat and Highway Lighting    25,615.88    18,542.45    17,465.98    16,098.42    17,561.91    17,557.00      TOTAL OTHER REVENCES    61,567.69    44,061.34    40,338.89    38,578.19    40,230.75    40,199.00      Connection Fees    66,954.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Reconnection Fees    4,980.00    2,160.00    10,570.00    93,349.30    83,199.33    96,217.52    50,000.00      Paralise on Delequert Accounts    17,846.30    61,257.08    214,862.08    180,109.33    121,485.33    103,877.00      Paralise on Delequert Accounts    12,857.36    25,568.00    27,942.03    30,473.11    33,241.33    31,377.00    25,856.70    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.25    7,913.27    7,913.27	· -		, ,		, ,	, ,	18,381,185.66
Windseries Program Sales    Vindseries Program Sales    Vindseries Program Sales    Vindseries Program Sales      City decurity Lighting Public Streat and Highway Lighting    25,615.88    18,542.45    17,465.98    16,098.42    17,561.91    17,557.00      TOTAL OTHER REVENCES    61,567.69    44,061.34    40,338.89    38,578.19    40,230.75    40,199.00      Connection Fees    66,954.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Reconnection Fees    4,980.00    2,160.00    10,570.00    93,349.30    83,199.33    96,217.52    50,000.00      Paralise on Delequert Accounts    17,846.30    61,257.08    214,862.08    180,109.33    121,485.33    103,877.00      Paralise on Delequert Accounts    12,857.36    25,568.00    27,942.03    30,473.11    33,241.33    31,377.00    25,856.70    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.27    7,913.25    7,913.27    7,913.27							
City Security Lighting Paulic Street and Highway Lighting    25,548.89    22,872.91    22,787.77    22,668.84    22,642.00      Poblic Street and Highway Lighting TOTAL OTHER SERVICES    61,567.69    44,091.34    40,338.89    36,878.19    40,230.75    40,199.00      OTHER REVENUES    61,567.69    44,091.34    40,338.89    36,878.19    40,230.75    40,199.00      OTHER REVENUES    50,000.00    2,167.00    9,000.00    10,636.44    9,627.02      Penatities on Deliquent Accounts    17,646.30    61,932.09    214,892.69    108,193.39    121,485.33    108,979.00      2 KV Capacity Lesse    33,688.00    35,688.00    35,686.00    25,942.09    30,473.11    33,243.33    31,387.00      State Light Revenues (Intel)    (225,57)    387.00    1,553.42    7,253.33    7,013.72    City of Grand Rapids Merch / Jobbing (Net)    9,986.44    9,674.94    15,6146.53    15,560.00    0    10,577.00    18,233.72    5,000.00      OTAL OTHER REVENUES    38,365.203.02    19,273,712.20    18,084.025.03    16,279.57    34,803.86    100,877.95	OTHER SERVICES						
Purial Security Lighting Public Stream Aft Highway Lighting TOTAL OTHER SERVICES    25,615.88    18,542.45    17,465.98    16,098.42    17,561.91    17,557.00      OTHER REVENUES    61,567.89    44,091.34    40,338.89    36,878.19    40,230.75    40,199.00      OTHER REVENUES    60,954.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Penalties on Deliquent Accounts    17,646.90    61,320.90    21,482.69    180,109.33    121,445.39    108,979.00      Paralties on Deliquent Accounts    12,456.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    33,873.00    13,837.80    31,387.00      Orgenetize accounts (Inthe Revenues (Net)    9,998.64    9,674.94    15,514.62    11,516.75    12,663.73    5,000.00      Routineevenue    84,329.00    20,826.38    642.38    700.78    5,000.00    5,000.00      TOTAL CITLER REVENUES    338,622.03.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    24,621.34    47,684.04.38	Windsense Program Sales						
Public Street and Highway Lighting TOTAL OTHER SERVICES    61,567.69    44,091.34    40,338.89    36,878.19    40,230.75    40,199.00      OTHER REVENUES    Connection Fees    66,954.32    142.203.10    93.349.30    88,193.39    96,217.52    50.000.00      Penalties on Deliquent Accounts    17,646.90    61.929.09    214.892.69    80.109.33    121.485.39    108,979.00      Pole Rentals    23,577.36    25,668.00    27,442.09    30,473.11    33,423.93    31,387.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,868.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    35,808.00    36,000.00    11,507.27.3712.7    11,516.75    12,563.73    5,000.00    103.77.9    31.9657.93    34,808.66    5,000.00    12,367.23.8<	, , , , ,	,	,	,	,	,	,
TOTAL OTHER SERVICES    61,567,69    44,091.34    40,338.89    36,878.19    40,230.75    40,199.00      OTHER REVENUES    Connection Fees    66,954.32    142,203.10    93,349.30    88,199.39    96,217.52    50,000.00      Penalties on Deliquent Accounts    17,64.69.0    61,322.09    21,482.69    180,109.93    121,485.39    108,979.00      Pole Rentals    23,577.36    25,566.00    27,942.69    30,473.11    33,243.39    31,337.00      21 KV Capacity Lesse    35,886.00    35,868.00    35,966.21    30,000.02    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01    30,000.01	, , , ,	25,615.88	18,542.45	17,465.98	16,098.42	17,561.91	17,557.00
OTHER REVENUES    Connection Fees    66 954 32    142 203 10    93 34 93 0    88, 199 39    96 217 52    50,000,00      Reconnection Fees    4,980.00    2,160.00    10,570.00    9,500.00    10,363.64    9,672.00      Penalises on Deliquent Accounts    17,646.90    61,929.09    214,992.69    30,473.11    33,243.39    31,387.00      23 kV Capacity Lease    35,868.00    36,373    35,000.00    13,013.20    15,013.20    15,013.20    15,013.20    15,013.20    16,02,123    36,020    36,	• , • • • -						
Connection Fees    66,954.32    142,203.10    93,348.30    88,199.39    96,217.52    50,000.00      Reconnection Fees    4,880.00    2,169.00    10,570.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.90    21,482.69    180,109.33    121,485.39    109,379.00    32,433.33    108,979.00    32,433.37    10,324.33    13,327.00    35,868.00    36,821.33    5,000.00    30,80.00    30,302.00    30,302.00    30,302.00 <td< td=""><td>TOTAL OTHER SERVICES</td><td>61,567.69</td><td>44,091.34</td><td>40,338.89</td><td>36,878.19</td><td>40,230.75</td><td>40,199.00</td></td<>	TOTAL OTHER SERVICES	61,567.69	44,091.34	40,338.89	36,878.19	40,230.75	40,199.00
Connection Fees    66,954.32    142,203.10    93,348.30    88,199.39    96,217.52    50,000.00      Reconnection Fees    4,880.00    2,169.00    10,570.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.00    9,500.00    10,383.64    9,627.90    21,482.69    180,109.33    121,485.39    109,379.00    32,433.33    108,979.00    32,433.37    10,324.33    13,327.00    35,868.00    36,821.33    5,000.00    30,80.00    30,302.00    30,302.00    30,302.00 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
Reconnection Fees    4 880.00    2,160.00    10,570.00    9,500.00    10,383.64    9,627.00      Penelites on Deliquent Accounts    17,964.690    61,329.09    214,892.69    180,109.33    31,24,853.39    11,334.43.33    31,337.00      23 kV Capacity Lesse    35,868.00    36,242.37    7,25,363    7,25,373    5,000.00    10,070    ToTA televenues    44,329.00    18,649.25    34,898.76    31,955.793    34,869.366    5,000.00    16,77,077,027.08		66 954 32	1/12 203 10	03 3/0 30	88 100 30	96 217 52	50 000 00
Penalties on Deliquent Accounts 17,646.90 61,920.09 214,826 180,109.30 121,485.39 108,979.00 23 kV Capacity Lease 35,868.00 35		,	,		,	,	,
Pole Rentals    23,577,36    25,669,00    27,942,09    30,473,11    33,243,39    31,387,00      23 kV Capacity Lesse    35,868,00    36,869,21    30,00,00    55,868,00    15,00,00    TOTAL electric bear and be		,	,	,	,	,	,
23 kV Capacity Lesse  35,868.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00  36,80.00	•						
Merchandising and Jobbing (Net)    (225.57)    387.00    1.533.42    7.253.83    7.913.27      City of Grand Ragios Merch / Jobbing (Net)    359.85    583.95    (5.496.53)    (5.996.51)      Street Light Revenues (Net)    9.998.64    9.674.94    15.614.62    11.516.75    12.563.73    5.000.00      Allowance for Funds Used During Construction Grant Revenue    84.329.00    20.826.38    642.38    700.78      Miscellaneous Income    94.633.96    198.649.25    34.889.76    31.955.79    34.860.86    5.000.00      TOTAL OTHER REVENUES    18.365,203.02    19.273.712.20    18.084.026.00    16.777,027.08    18.223.884.46    18.667.245.66      ELECTRIC DEPARTMENT    EXPENSES    7.262.79.87    31.0,862.394.98    11.834.873.98    12.367,223.00      OPERATING EXPENSES    318.006.17    360.147.85    629.206.95    690.922.15    762.279.87      Wages & Salaries - Fultime    318.006.17    360.147.85    629.206.95    690.922.15    762.279.87      Wages & Salaries - Fultime    313.601.37    28.355.28    2.7065.50    39.915.74    1492.		,	<i>'</i>	,	,	,	,
City of Grand Rapids Merch J.Jobbing (Net)    359.85    853.95    (5.496.53)    (5.496.53)    (5.496.53)    (5.996.21)      Strivet Light Revenues (Net)    9,998.64    9,674.94    15.614.62    11.516.75    12.563.73    5.000.00      Grant Revenue    84,329.00    20,826.38    642.38    700.78    5.000.00      Miscellaneous Income    94,633.96    198,649.25    34,898.76    31.955.79    34,860.86    5.000.00      TOTAL CHER REVENUES    38,122.46    476,540.38    456,398.21    380,022.65    347,152.36    245,861.00      TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTIMENT    EXPENSES    318,006.17    360,0147.85    629,206.95    690,922.13    762,279.87      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time    318,001.17    28,355.28    2,706.50    39,500.12    47,402.78      Substation Operations    6,334.46		(225.57)	387.00				,
Equipment Rental Revenue    84,329.00    20,826.38    642.38    700.78      Miscellaneous Income    94,633.96    198,649.25    34,4898.76    31,955.79    34,800.86    5,000.00      TOTAL OTHER REVENUES    338,122.46    476,540.38    456,369.21    390,022.65    347,152.36    245,861.00      TOTAL CHER REVENUES    18,365,203.02    19,273,712.20    18,064,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    EXPENSES    Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13    702,727.93      Wages & Salaries - Full-time    318,006.17    360.147.85    629,022.15    762,279.87    707,745.00      Wages & Salaries - Full-time Ver-time    318,006.17    360.147.85    629,206.95    690,922.15    702,727.87      Wages & Salaries - Full-time Ver-time    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78 <td< td=""><td></td><td>359.85</td><td></td><td>853.95</td><td></td><td>(5,996.21)</td><td></td></td<>		359.85		853.95		(5,996.21)	
Allowance for Funds Used During Construction Grant Revenue    94 329 00    20.826.38    642.38    700.78      Miscellaneous Income    94.633.96    198.649.25    34,898.76    31.955.79    34,860.86    5.000.00      TOTAL OTHER REVENUES    338,122.46    476,540.38    456,969.21    390,022.65    347,152.38    245,861.00      TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    EXPENSES    9    11,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Teult-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    70,745.00      Vages & Salaries - Teult-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87	Street Light Revenues (Net)	9,998.64	9,674.94	15,614.62	11,516.75	12,563.73	5,000.00
Grant Revenue    84,329.00    20,826.38    642.38    700.78      Miscellaneous Income    94,633.96    198,649.25    34,898.76    31,955.79    34,808.06    500.00      TOTAL OTHER REVENUES    338,122.46    476,540.38    456,568.21    390,022.65    347,152.36    245,861.00      TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    EXPENSES    Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1.367.79    1.492.13      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    70,745.00      Wages & Salaries - Full-time Over-time    318,006.17    28,355.28    2,706.50    39,500.12    47,296.12      Outsmar S	Equipment Rental Revenue						
Miscellaneous Income    94,633.96    198,649.25    34,898.76    31,955.79    34,860.86    5,000.00      TOTAL OTHER REVENUES    338,122.46    476,540.38    456,369.21    390,022.65    347,152.38    245,861.00      TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.86      ELECTRIC DEPARTMENT    EXPENSES    Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13    00,951.12      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    660,922.15    762,279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    323,252.64    100,951.12    70,745.00    70,745.00      Wages & Salaries - Full-time Over-time    231,220.03    65,120.16    105,952.4    39,915.74	Allowance for Funds Used During Construction	ו					
TOTAL OTHER REVENUES    338,122.46    476,540.38    456,369.21    390,022.65    347,152.36    245,861.00      TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    EXPENSES    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Li		,		,			
TOTAL ELECTRIC REVENUES    18,365,203.02    19,273,712.20    18,084,026.00    16,777,027.08    18,223,884.46    18,667,245.66      ELECTRIC DEPARTMENT    EXPENSES    Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Vages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762.279.87      Substation Operations    6,334.46    7,262.67    5,669.37    8,230.03    8,978.21      Underground Lines    131,601.37    28,355.28    2,706.50    39,915.74    47,402.78      Underground Lines    131,764.7    28,252.53    651.20    651.20    7,500.00      Street Lighting    5,772	-						
ELECTRIC DEPARTMENT      EXPENSES      Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Payroll ER Match    192,137.00    192,137.00    192,137.00    190,951.12    70,745.00      Customer Service Engineer    5    528    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    3	IOTAL OTHER REVENUES	338,122.46	4/6,540.38	456,369.21	390,022.65	347,152.36	245,861.00
EXPENSES      Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES      Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Payroll ER Match    192,137.00    190,951.12    190,951.12    190,951.12      Customer Service Engineer    2    2,315,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (1,574.91)    0.00    2,962.64      Street Lighting    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640							
Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13    6690,922.15    762,279.87      Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary    192,137.00    192,137.00      Payroll ER Match    5.056    2.056    2.00.12    47,296.12    190,951.12      Customer Service Engineer    313,601.37    28,355.28    2,706.50    39,500.12    47,296.12    190,951.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12    100,95	TOTAL ELECTRIC REVENUES	18,365,203.02	19,273,712.20	18,084,026.00	16,777,027.08	18,223,884.46	18,667,245.66
Purchased Power    13,611,142.91    11,797,927.91    12,309,910.83    10,862,394.98    11,834,873.98    12,367,223.00      OPERATING EXPENSES    Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13    6690,922.15    762,279.87      Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary    192,137.00    192,137.00      Payroll ER Match    5.056    2.056    2.00.12    47,296.12    190,951.12      Customer Service Engineer    313,601.37    28,355.28    2,706.50    39,500.12    47,296.12    190,951.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12    100,951.12    100,95		18,365,203.02	19,273,712.20	18,084,026.00	16,777,027.08	18,223,884.46	18,667,245.66
Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    70,745.00    70,745.00    192,137.00      Payroll ER Match    192,137.00    192,137.00    190,951.12      Customer Service Engineer    26.56    190,951.12    190,951.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47    449.97.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,11.195    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Leases Plan <t< td=""><td>ELECTRIC DEPARTMENT</td><td>18,365,203.02</td><td>19,273,712.20</td><td>18,084,026.00</td><td>16,777,027.08</td><td>18,223,884.46</td><td>18,667,245.66</td></t<>	ELECTRIC DEPARTMENT	18,365,203.02	19,273,712.20	18,084,026.00	16,777,027.08	18,223,884.46	18,667,245.66
Supervision and Engineering    88,820.02    92,403.30    103,993.66    1,367.79    1,492.13      Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Full-time Over-time    70,745.00    70,745.00    192,137.00      Payroll ER Match    192,137.00    192,137.00    190,951.12      Customer Service Engineer    26.56    190,951.12    190,951.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47    449.97.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,11.195    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Leases Plan <t< td=""><td>ELECTRIC DEPARTMENT EXPENSES</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	ELECTRIC DEPARTMENT EXPENSES						
Wages & Salaries - Full-time    318,006.17    360,147.85    629,206.95    690,922.15    762,279.87      Wages & Salaries - Temporary    Yages & Salaries - Temporary    70,745.00    70,745.00      Wages & Salaries - Temporary    Payroll ER Match    192,137.00    190,951.12      Personnel Benefits    26.56    190,951.12    190,951.12      Customer Service Engineer    26.56    2000.12    47,296.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    19,800.00    21,900.00    40,23	ELECTRIC DEPARTMENT EXPENSES Purchased Power						
Wages & Salaries - Full-time Over-time  70,745.00    Wages & Salaries - Temporary  Payroll ER Match  192,137.00    Personnel Benefits  190,951.12    Customer Service Engineer  26.56  190,951.12    Substation Operations  6,334.46  7,262.67  5,669.37  8,230.03  8,978.21    Overhead Lines  131,601.37  28,355.28  2,706.50  39,500.12  47,296.12    Underground Lines  231,225.03  65,120.16  105,692.54  39,915.74  47,402.78    Locating Expense  37,924.05  13,295.14  (3,574.91)  0.00  2,962.64    Street Lighting  52.87  824.54  1,118.35  1,216.17  1,459.40    Meters  75,208.06  23,238.04  26,290.59  15,640.99  16,668.63    Customer Installations  22,802.35  3,111.95  4,997.50  3,460.00  4,152.00  7,500.00    Vehicle Leases Plan  19,800.00  21,900.00  40,232.64  19,800.00  21,900.00  40,232.64    Mapping Expense  30,601.266  22,912.13  24,888.74  36,368.92  43,652.45  43,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES	13,611,142.91	11,797,927.91	12,309,910.83	10,862,394.98	11,834,873.98	
Wages & Salaries - Temporary  192,137.00    Payroll ER Match  192,137.00    Personnel Benefits  190,951.12    Customer Service Engineer  2    Substation Operations  6,334.46  7,262.67  5,669.37  8,230.03  8,978.21    MP Substation Operations  26.56  2  2  47,296.12  2    Overhead Lines  131,601.37  28,355.28  2,706.50  39,500.12  47,296.12    Underground Lines  231,225.03  65,120.16  105,692.54  39,915.74  47,402.78    Locating Expense  37,924.05  13,295.14  (3,574.91)  0.00  2,962.64    Street Lighting  3,176.47  1,459.40  4452.00  4452.00  4452.00    Meters  75,208.06  23,238.04  26,290.59  15,640.99  16,668.63    Customer Installations  22,802.35  3,111.95  4,997.50  3,460.00  4,152.00  7,500.00    Vehicle Maintenance  4,152.00  7,500.00  4,152.00  7,500.00  4,152.00  7,500.00  0,00  0,00  0,00  0,00  0,00  0,00  0,0	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00
Payroll ER Match  192,137.00    Personnel Benefits  190,951.12    Customer Service Engineer  200,000    Substation Operations  6,334.46  7,262.67  5,669.37  8,230.03  8,978.21    MP Substation Operations  26.56  200,000  47,296.12  200,000  20,000,00  20,000,00  20,000,00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00 762,279.87
Personnel Benefits    190,951.12      Customer Service Engineer    5.000000000000000000000000000000000000	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00
Customer Service Engineer    6,334.46    7,262.67    5,669.37    8,230.03    8,978.21      MP Substation Operations    26.56    26.56    26.56    27,262.67    39,500.12    47,296.12      Underground Lines    131,601.37    28,355.28    2,706.50    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    4,152.00    7,500.00    2,900.00    40,232.64      Mapping Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00 762,279.87 70,745.00
Substation Operations    6,334.46    7,262.67    5,669.37    8,230.03    8,978.21      MP Substation Operations    26.56    26.56    47,296.12    47,296.12      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00      Vehicle Maintenance    4,152.00    7,500.00    19,800.00    21,900.00    40,232.64      Mapping Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00 762,279.87 70,745.00 192,137.00
MP Substation Operations    26.56      Overhead Lines    131,601.37    28,355.28    2,706.50    39,500.12    47,296.12      Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47          Security Lighting    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Wapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits	13,611,142.91	11,797,927.91 92,403.30	12,309,910.83	10,862,394.98 1,367.79	11,834,873.98	12,367,223.00 762,279.87 70,745.00
Overhead Lines131,601.3728,355.282,706.5039,500.1247,296.12Underground Lines231,225.0365,120.16105,692.5439,915.7447,402.78Locating Expense37,924.0513,295.14(3,574.91)0.002,962.64Street Lighting3,176.47Security Lighting52.87824.541,118.351,216.171,459.40Meters75,208.0623,238.0426,290.5915,640.9916,668.63Customer Installations22,802.353,111.954,997.503,460.004,152.00Vehicle Maintenance47,363.20(2,903.62)(33,497.63)0.000.00Small Tools Expense30,800.7232,962.6130,929.4518,771.5921,525.31Safety Expense30,612.6622,912.1324,888.7436,386.9243,652.4543,000.00Seminar/Training Expense11,400.637,405.5719,770.2811,234.8113,481.7710,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer	13,611,142.91 88,820.02	11,797,927.91 92,403.30 318,006.17	12,309,910.83 103,993.66 360,147.85	10,862,394.98 1,367.79 629,206.95	11,834,873.98 1,492.13 690,922.15	12,367,223.00 762,279.87 70,745.00 192,137.00
Underground Lines    231,225.03    65,120.16    105,692.54    39,915.74    47,402.78      Locating Expense    37,924.05    13,295.14    (3,574.91)    0.00    2,962.64      Street Lighting    3,176.47	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations	13,611,142.91 88,820.02	11,797,927.91 92,403.30 318,006.17	12,309,910.83 103,993.66 360,147.85 5,669.37	10,862,394.98 1,367.79 629,206.95	11,834,873.98 1,492.13 690,922.15	12,367,223.00 762,279.87 70,745.00 192,137.00
Street Lighting    3,176.47      Security Lighting    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00      Vehicle Maintenance    4,152.00    7,500.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations	13,611,142.91 88,820.02 6,334.46	11,797,927.91 92,403.30 318,006.17 7,262.67	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56	10,862,394.98 1,367.79 629,206.95 8,230.03	11,834,873.98 1,492.13 690,922.15 8,978.21	12,367,223.00 762,279.87 70,745.00 192,137.00
Security Lighting    52.87    824.54    1,118.35    1,216.17    1,459.40      Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00      Vehicle Maintenance    4,152.00    4,152.00    7,500.00      Vehicle Leases Plan    19,800.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines	13,611,142.91 88,820.02 6,334.46 131,601.37	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12	12,367,223.00 762,279.87 70,745.00 192,137.00
Meters    75,208.06    23,238.04    26,290.59    15,640.99    16,668.63      Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00      Vehicle Maintenance    4,152.00    4,152.00    7,500.00      Vehicle Leases Plan    19,800.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78	12,367,223.00 762,279.87 70,745.00 192,137.00
Customer Installations    22,802.35    3,111.95    4,997.50    3,460.00    4,152.00    7,500.00      Vehicle Maintenance    4,152.00    4,152.00    4,152.00    7,500.00      Vehicle Leases Plan    19,800.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78	12,367,223.00 762,279.87 70,745.00 192,137.00
Vehicle Maintenance    4,152.00    4,152.00    7,500.00      Vehicle Leases Plan    19,800.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91)	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64	12,367,223.00 762,279.87 70,745.00 192,137.00
Vehicle Leases Plan    19,800.00    21,900.00    40,232.64      Mapping Expense    47,363.20    (2,903.62)    (33,497.63)    0.00    0.00      Small Tools Expense    30,800.72    32,962.61    30,929.45    18,771.59    21,525.31      Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63	12,367,223.00 762,279.87 70,745.00 192,137.00
Mapping Expense47,363.20(2,903.62)(33,497.63)0.000.00Small Tools Expense30,800.7232,962.6130,929.4518,771.5921,525.31Safety Expense30,612.6622,912.1324,888.7436,386.9243,652.4543,000.00Seminar/Training Expense11,400.637,405.5719,770.2811,234.8113,481.7710,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Locating Expense Street Lighting Security Lighting Meters	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12
Small Tools Expense30,800.7232,962.6130,929.4518,771.5921,525.31Safety Expense30,612.6622,912.1324,888.7436,386.9243,652.4543,000.00Seminar/Training Expense11,400.637,405.5719,770.2811,234.8113,481.7710,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00
Safety Expense    30,612.66    22,912.13    24,888.74    36,386.92    43,652.45    43,000.00      Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00 19,800.00	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00 21,900.00	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00
Seminar/Training Expense    11,400.63    7,405.57    19,770.28    11,234.81    13,481.77    10,000.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance Vehicle Leases Plan Mapping Expense	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06 22,802.35 47,363.20	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04 3,111.95 (2,903.62)	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59 4,997.50 (33,497.63)	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00 19,800.00 0.00	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00 21,900.00 0.00	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00
	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance Vehicle Leases Plan Mapping Expense Small Tools Expense	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06 22,802.35 47,363.20 30,800.72	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04 3,111.95 (2,903.62) 32,962.61	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59 4,997.50 (33,497.63) 30,929.45	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00 19,800.00 0.00 18,771.59	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00 21,900.00 0.00 21,525.31	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00 40,232.64
Unitorms Expense 12,680.59 12,790.97 9,397.98 2,991.06 3,262.97 15,450.00	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance Vehicle Leases Plan Mapping Expense Small Tools Expense Safety Expense	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06 22,802.35 47,363.20 30,800.72 30,612.66	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04 3,111.95 (2,903.62) 32,962.61 22,912.13	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59 4,997.50 (33,497.63) 30,929.45 24,888.74	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00 19,800.00 0.00 18,771.59 36,386.92	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00 21,900.00 0.00 21,525.31 43,652.45	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00 40,232.64 43,000.00
	ELECTRIC DEPARTMENT EXPENSES Purchased Power OPERATING EXPENSES Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time Over-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Customer Service Engineer Substation Operations MP Substation Operations Overhead Lines Underground Lines Locating Expense Street Lighting Security Lighting Meters Customer Installations Vehicle Maintenance Vehicle Leases Plan Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense	13,611,142.91 88,820.02 6,334.46 131,601.37 231,225.03 37,924.05 3,176.47 52.87 75,208.06 22,802.35 47,363.20 30,800.72 30,612.66 11,400.63	11,797,927.91 92,403.30 318,006.17 7,262.67 28,355.28 65,120.16 13,295.14 824.54 23,238.04 3,111.95 (2,903.62) 32,962.61 22,912.13 7,405.57	12,309,910.83 103,993.66 360,147.85 5,669.37 26.56 2,706.50 105,692.54 (3,574.91) 1,118.35 26,290.59 4,997.50 (33,497.63) 30,929.45 24,888.74 19,770.28	10,862,394.98 1,367.79 629,206.95 8,230.03 39,500.12 39,915.74 0.00 1,216.17 15,640.99 3,460.00 4,152.00 19,800.00 0.00 18,771.59 36,386.92 11,234.81	11,834,873.98 1,492.13 690,922.15 8,978.21 47,296.12 47,402.78 2,962.64 1,459.40 16,668.63 4,152.00 4,152.00 21,900.00 0.00 21,525.31 43,652.45 13,481.77	12,367,223.00 762,279.87 70,745.00 192,137.00 190,951.12 7,500.00 40,232.64 43,000.00 10,000.00

_	2021 Actual	2022 Actual	2023 Actual	2024 YTD Nov	2024 Forecast EOY	2025 Budget
Miscellaneous Meetings	40,837.53	608.35	525.24	97.44	106.30	1,000.0
Computer HD & SW Speicifc		500.00	520.21	07.14	100.00	2,500.0
Rentals	3,381.21	3,264.79	5,321.78			3,000.0
Stores Expense (Labor)	98,587.21	49,259.28	47,268.22	0.00	0.00	-,
TOTAL OPERATING EXPENSES	872,808.43	677,917.33	711,672.07	831,971.61	877,878.05	1,338,795.6
MAINTENANCE EXPENSES						
Supervision and Engineering	88,779.54	92,403.00	100,788.10	1,367.78	1,492.12	
Crew Personnel	00,770.01	125,799.66	142,926.89	146,694.53	160,030.40	
Substation Structures		120,700.00	,0_0100	88.34	96.37	
Substation Maintenance	26,154.02	8,837.86	7,125.27	5,200.71	6,240.85	21,716.0
MPSubstation Maintenance	25,234.83	29,643.84	25,508.41	25,746.87	30,812.11	30,000.
Maintenance of Load Managment	1,120.00	20,010101	20,000	298.00	325.09	2,000.
Overhead Lines	118,101.29	89,751.04	85,700.87	28,321.69	33,988.06	110,000.
Overhead Lines-Tree Trimming	64,555.39	100,382.93	197,777.65	192,662.01	231,194.41	,
Underground Lines	22,119.95	17,272.09	20,189.69	1,447.91	1,579.54	35,000.
Underground Locates	139.31	,	,	208.91	227.90	,
Line Transformers	100101	60.00	2,170.80	169.84	185.28	4,000.
Street Lighting		00.00	2,	100101	100.20	1,0001
Security Lighting	5,046.51	2,117.57	8,803.79			6,000.
Meters	42,513.45	120.00	210.00			7,500.
Miscellaneous Plant	12,010.10	24.65	210.00			7,000.
TOTAL MAINTENANCE EXPENSES	393,764.29	466,412.64	591,201.47	402,206.59	466,172.13	216,216.
OTHER EXPENSES						
Truck Expense - Operation	4,484.88	5,030.21		0.00	0.00	
Truck Expense - Maintenance						
Operation & Maintenance - Misc Equip		= 000 01				
TOTAL OTHER EXPENSES	4,484.88	5,030.21		0.00	0.00	
TRIC DEPARTMENT						
CUSTOMER ACCOUNTING EXPENSES						
Supervision	85,911.82	33,783.67	31,286.81	0.00	0.00	
Meter Reading	9,871.89	7,397.59	4,109.70	3,991.70	4,790.04	
Customer Billing and Accounting	311,733.80	306,236.14	307,103.70	356,385.48	388,784.26	
Collecting Expense	50.39	1,558.24	1,590.04	2,228.22	2,673.86	
Uncollectible Accounts	28,450.14	127,829.99	28,929.42	3,915.90	4,271.89	
Miscellaneous Expense		117.02	107.42	236.83	258.36	
Customer Service & Information Expense						
Miscellaneous Customer Information						
TOTAL CUSTOMER ACCOUNTING EXPENSI	436,018.04	476,922.65	373,127.09	366,758.13	400,778.41	
CONSERVATION IMPROVEMENT PROGRAMS						
Planning & Evaluation	14,554.29	13,598.34	15,653.57	15,578.92	16,995.19	20,000
Energy Star Appliance	14,797.24	18,434.96	19,821.39	7,540.69	8,226.21	
Fluorescent LT Recycling		1,101.02		77.00	84.00	
Resident/Low Income Conservation	3,820.99	23,860.63	7,394.79	23,100.42	25,200.46	20,000
Commerical Energy Audits	36,258.28	54,250.16	64,666.23	103,178.48	112,558.34	80,000
Commerical Industrial Power Grade	104,879.70	84,006.28	64,709.46			
Load Mgmt Efficiency				0.00	0.00	
Windsense - Admin Exp						
Education	12,004.00		195.00			9,000
Solar		2,900.00	10,000.00			10,000
OTAL CONSERVATION IMPROVEMENT PRC	186,314.50	198,151.39	182,440.44	149,475.51	163,064.19	139,000.
ADMINISTRATIVE AND GENERAL EXPENSES						
Administrative & General Salaries	185,593.58	156,171.55	123,081.23	297,809.80	324,833.42	
Commissioner Salaries	8,711.51	8,711.53	12,638.32	11,050.00	12,800.00	
City Treasurer Salary	462.00	462.00	462.00		1,100.00	
General Office Supplies and Phone	14,520.14	10,700.12	7,333.78	9,869.95	11,382.47	
	14,853.09	15,842.89	17,131.22	16,381.84	17,871.10	12,597
Telephone Expense		26,241.60	22,197.00	15,951.46	17,401.59	
Accounting Outside Service	18,463.20			63,448.88	69,216.96	
Accounting Outside Service Data Processing Outside Service	61,628.47	75,889.63	87,689.84			
Accounting Outside Service Data Processing Outside Service Legal Outside Services			87,689.84 5,253.72	12,051.40	14,461.68	
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service	61,628.47 11,517.12	75,889.63 5,371.39	5,253.72	12,051.40	14,461.68	
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service Other - Outside Service	61,628.47	75,889.63 5,371.39 21,345.70				35,000
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service Other - Outside Service Fiber Optic Outside Service	61,628.47 11,517.12 7,069.91	75,889.63 5,371.39 21,345.70 0.03	5,253.72 49,554.98	12,051.40 11,277.83	14,461.68 13,533.40	35,000
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service Other - Outside Service Fiber Optic Outside Service Insurance - Fire	61,628.47 11,517.12 7,069.91 2,414.55	75,889.63 5,371.39 21,345.70 0.03 3,002.04	5,253.72 49,554.98 3,981.54	12,051.40 11,277.83 3,909.77	14,461.68 13,533.40 4,265.20	
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service Other - Outside Service Fiber Optic Outside Service Insurance - Fire Insurance - Liability	61,628.47 11,517.12 7,069.91 2,414.55 26,984.46	75,889.63 5,371.39 21,345.70 0.03 3,002.04 28,925.64	5,253.72 49,554.98 3,981.54 30,599.20	12,051.40 11,277.83 3,909.77 22,018.53	14,461.68 13,533.40 4,265.20 24,020.21	
Accounting Outside Service Data Processing Outside Service Legal Outside Services Engineering Outside Service Other - Outside Service Fiber Optic Outside Service Insurance - Fire	61,628.47 11,517.12 7,069.91 2,414.55	75,889.63 5,371.39 21,345.70 0.03 3,002.04	5,253.72 49,554.98 3,981.54	12,051.40 11,277.83 3,909.77	14,461.68 13,533.40 4,265.20	35,000. 32,281.

-	2021	2022	2023	2024	2024	2025
-	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Insurance - Auto	3,243.78	3,498.54	3,551.22	3,168.39	3,456.43	
Insurance - Miscellaneous	1,320.18	817.71	4,244.22	5,823.63	6,353.05	
Insurance Claims- Injuries & Damages		1,000.00	500.00			
Insurance - Group Health	242,071.46	227,780.77	256,113.70	294,940.69	321,753.58	
Insurance - Group Health Co-insurance						
Insurance - Group Health HSA funding	66,220.00	62,485.40	70,122.10	72,840.04	79,461.86	
Insurance - Group Life	2,395.31	2,515.88	2,664.86	2,409.26	2,628.28	
Employee Assistance Programs						
Insurance - Group Dental	13,163.88	12,452.98	13,132.30	13,153.03	15,783.64	
Third Party Administrative Cost	863.88	747.32	810.36	664.75	797.70	
FICA			0.00			
PERA	(107,211.00)	64,107.00	51,135.91			
Deferred Compensation	( · · · )		0.00			
Paid Time Off	215,649.06	208,133.26	219,983.75	223,447.39	243,760.79	
Extended Illness Benefit	10,845.34	1,587.58	7,310.41			
Short-Term Disability Payments	-,	,	,			
Disability Insurance	10,413.02	10,849.33	13,749.75	13,010.20	14,192.95	
Unemployment Compensation		10,010100	11,487.91	5,276.93	5,756.65	
Membership - APPA	9,605.74	11,023.98	11,447.35	13,272.09	14,478.64	12,592.0
Membership - NEMPA	4,000.00	11,020.00	11,447.00	10,272.00	14,470.04	12,002.0
Membership - MMUA	30,426.00	30,249.00	30,711.00	32,547.00	35,505.82	31,178.0
•	30,420.00	30,249.00	30,711.00	32,347.00	30,000.02	31,178.0
Membership - NMMEA		1,921.15				475.0
Membership - Other		1,921.15	170 11	170 11	100.10	475.0
Advertising/Promotions	04 007 40	04 007 40	176.11	176.11	192.12	04.000
Amortize Service Territory Costs	34,337.49	34,337.49	34,337.49	~ ~ ~ ~ ~ ~ ~		34,338.0
Amortze Service Terriorty Pymt & Economc E	38,410.40	37,211.73	(27,034.00)	60,919.98	60,919.98	30,000.0
Miscellaneous General Expense	8,067.29	73,225.97	49,092.30	26,813.94	34,169.48	
Office Equip Rental & Maintenance	10,965.12	14,692.69	36,823.74	52,452.07	62,815.98	
Maintenance of General Plant						
TOTAL ADMINISTRATIVE AND GENERAL E>_	973,129.98	1,182,712.89	1,183,222.64	1,321,398.65	1,452,964.29	188,461.0
OPERATING INCOME BEFORE DEPRECIAT	1,887,539.99	4,468,637.18	2,732,451.46	2,842,821.61	3,028,153.41	4,417,550.0
-ESS:						
Depreciation	911,093.56	928,083.22	1,111,244.69	849,592.26	926,828.01	930,000.0
Amortization Computer Intangibles	4,338.17	13,583.81	12,985.31	10,464.80	12,557.76	12,558.0
TOTAL OPERATING EXPENSES	17,393,094.76	15,746,742.05	16,475,804.54	14,794,262.53	16,135,116.83	15,192,253.6
NET OPERATING INCOME	972,108.26	3,526,970.15	1,608,221.46	1,982,764.55	2,088,767.64	
OTHER INCOME					2,000,707.04	3,474,992.0
					2,000,707.04	3,474,992.0
					2,000,707.04	3,474,992.0
Extraordinary Income (Loss)	15 077 00	24 242 21	107.005.00	111.015.04		i i
Interest Income	15,677.09	34,242.81	197,025.69	111,915.84	87,128.44	71,680.0
Interest Income Unrealized Loss (Gain) on Investments	15,677.09	(125,486.97)	25,737.23	111,915.84 99,749.74		71,680.0
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss)	15,677.09	,	,	,	87,128.44	71,680.0
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital)		(125,486.97)	25,737.23 1,931.00	99,749.74	87,128.44 0.00	71,680.0
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues	84,329.00	(125,486.97) 4,000.00	25,737.23 1,931.00 20,826.38	99,749.74	87,128.44 0.00 700.78	71,680. (12,800.)
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues		(125,486.97)	25,737.23 1,931.00	99,749.74	87,128.44 0.00	71,680. (12,800.)
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME	84,329.00	(125,486.97) 4,000.00	25,737.23 1,931.00 20,826.38	99,749.74	87,128.44 0.00 700.78	71,680.0 (12,800.0
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME	84,329.00 <b>100,006.09</b>	(125,486.97) 4,000.00 (87,244.16)	25,737.23 1,931.00 20,826.38 <b>245,520.30</b>	99,749.74 642.38 <b>212,307.96</b>	87,128.44 0.00 700.78 <b>87,829.22</b>	71,680.0 (12,800.0 <b>58,880.0</b>
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME	84,329.00 <b>100,006.09</b> 868,000.00	(125,486.97) 4,000.00 (87,244.16) 868,000.00	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00	99,749.74	87,128.44 0.00 700.78	71,680.0 (12,800.0 <b>58,880.0</b>
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47	25,737.23 1,931.00 20,826.38 <b>245,520.30</b>	99,749.74 642.38 <b>212,307.96</b>	87,128.44 0.00 700.78 <b>87,829.22</b>	71,680.0 (12,800.0 <b>58,880.0</b>
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME	84,329.00 <b>100,006.09</b> 868,000.00	(125,486.97) 4,000.00 (87,244.16) 868,000.00	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00	99,749.74 642.38 <b>212,307.96</b>	87,128.44 0.00 700.78 <b>87,829.22</b>	71,680.0 (12,800.0 <b>58,880.0</b>
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00	99,749.74 642.38 <b>212,307.96</b>	87,128.44 0.00 700.78 <b>87,829.22</b>	71,680.0 (12,800.0 <b>58,880.0</b>
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - Cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47 954.33	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00	99,749.74 642.38 <b>212,307.96</b>	87,128.44 0.00 700.78 <b>87,829.22</b>	71,680. (12,800.) <b>58,880.(</b> 868,000.)
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47 954.33 2,996.00	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00	99,749.74 642.38 <b>212,307.96</b> 795,667.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00	71,680. (12,800. <b>58,880.</b> 868,000. 2,996.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47 954.33 2,996.00 2,270.86	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61	87,128.44 0.00 <u>700.78</u> <b>87,829.22</b> 868,000.00 1,055.57	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71	99,749.74 642.38 <b>212,307.96</b> 795,667.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47 954.33 2,996.00 2,270.86	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61	87,128.44 0.00 <u>700.78</u> <b>87,829.22</b> 868,000.00 1,055.57	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61	87,128.44 0.00 <u>700.78</u> <b>87,829.22</b> 868,000.00 1,055.57	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61	87,128.44 0.00 <u>700.78</u> <b>87,829.22</b> 868,000.00 1,055.57	71,680. (12,800.) <b>58,880.0</b> 868,000.) 2,996. 443. 6,000.)
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443. 6,000. 243,884.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues TOTAL OTHER INCOME OTHER EXPENSES Payment in Lieu of Tax to City - Cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses Combined Service Center Transfer-in	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76 168,000.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74 173,500.00	71,680. (12,800. <b>58,880.</b> 868,000. 2,996. 443. 6,000. 243,884. 205,994.
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues <b>TOTAL OTHER INCOME</b> <b>OTHER EXPENSES</b> Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses Combined Service Center Transfer-in Administration & Human Resources Transfer-in Accounting & CSR Transfer-In	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76 168,000.00 20,700.13	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74 173,500.00 22,581.96	71,680.0 (12,800.0 <b>58,880.0</b> 868,000.0 2,996.0 443.7 6,000.0 243,884.8 205,994.7 683,318.8
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues <b>TOTAL OTHER INCOME</b> <b>DTHER EXPENSES</b> Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses Combined Service Center Transfer-in Administration & Human Resources Transfer-in	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76 168,000.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74 173,500.00	71,680.0 (12,800.0 <b>58,880.0</b> 868,000.0 2,996.0 443.7 6,000.0 243,884.8 205,994.7 683,318.8 305,661.2
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues <b>TOTAL OTHER INCOME</b> <b>DTHER EXPENSES</b> Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GC Interest Expense & Bond Fees - 2021A GO R Other Interest Expenses Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses Combined Service Center Transfer-in Administration & Human Resources Transfer-in Information Systems Transfer-in Information Technology Transfer-in	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 868,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75 4,402.44	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42 194,120.00	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76 168,000.00 20,700.13 120,000.00 137,000.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74 173,500.00 22,581.96 128,000.00 148,650.00	71,680.0 (12,800.0 58,880.0 868,000.0 2,996.0 443.7 6,000.0 243,884.8 205,994.7 683,318.8 305,661.2 137,196.3
Interest Income Unrealized Loss (Gain) on Investments Property Disposition Gain (Loss) Contributions - (Capital) Grant Revenues <b>TOTAL OTHER INCOME</b> <b>OTHER EXPENSES</b> Payment in Lieu of Tax to City - cash Payment in Lieu of Tax to City - Composte Pil Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - Electric Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax to City - W/S Dept Payment in Lieu of Tax - Other Amortization of Bond Issue Costs - 2021A GO R Other Interest Expense Solar Garden Expenses/City Land Imprvmt Unusual & Extraordinary Expenses Combined Service Center Transfer-in Administration & Human Resources Transfer-in Information Systems Transfer-in	84,329.00 <b>100,006.09</b> 868,000.00 5,287.26 9,001.34 2,996.00 1,731.11 2,680.69 393,640.13 54,331.00	(125,486.97) 4,000.00 (87,244.16) 8688,000.00 1,423.47 954.33 2,996.00 2,270.86 1,096.75	25,737.23 1,931.00 20,826.38 <b>245,520.30</b> 868,000.00 840.00 2,996.00 1,678.07 17,065.71 2,856.42	99,749.74 642.38 <b>212,307.96</b> 795,667.00 967.61 14,970.76 168,000.00 20,700.13 120,000.00	87,128.44 0.00 700.78 <b>87,829.22</b> 868,000.00 1,055.57 16,331.74 173,500.00 22,581.96 128,000.00	3,474,992.0 71,680.0 (12,800.0 58,880.0 868,000.0 868,000.0 2,996.0 443.7 6,000.0 243,884.8 205,994.7 683,318.8 305,661.2 137,196.3 2,453,495.7

# **2025 Water Operating Budget**

	2021	2022	2023	2024	2024	2025
_	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
ER DEPARTMENT						
OPERATING REVENUES						
City Water Residential Sales	\$614,459.01	\$623,910.08	\$754,987.78	\$790,206.74	\$862,043.72	\$879,297.8
City Water Commercial Sales	596,505.19	548,349.93	764,987.12	814,013.03	898,014.21	899,299.0
City Multi-Family Sales	247,105.20	257,913.60	300,133.49	275,139.74	300,152.44	318,399.3
City Industrial Sales	102,991.90	100,336.18	166,754.41	106,400.96	116,073.77	126,424.1
City Industrial Sales - Internal	72,034.84	82,696.67	124,423.86	77,857.01	84,934.92	80,949.6
Rural Water Sales	07 077 10	25 207 00	44 101 44	F0 000 F4		C2 210 0
Public Authorities Water Sales	37,877.10 <b>1,670,973.24</b>	35,297.00 <b>1,648,503.46</b>	44,131.44 <b>2,155,418.10</b>	59,202.54 <b>2,122,820.02</b>	64,584.59 <b>2,325,803.66</b>	63,310.9 <b>2,367,681.0</b>
OTHER REVENUES						
Service Connections	20,953.00	18,556.00	6,276.00	29,014.40	29,609.28	20,000.0
Permit Fees	1,680.00	1,240.00	(1,020.00)	1,000.00	1,000.00	1,000.0
Thawing Service	960.00	2,176.80	1,292.00	3,742.00	3,742.00	
Water Shutoff Fees		·				
Merchandising and Jobbing (Net)	1,285.36	16,284.76	1,630.39	1,673.99	1,673.99	
City of Grand Rapids Jobbing (Net)			(73.74)			
City of LaPrairie Jobbing (Net)	2,436.79	(2,994.70)	(3,391.99)	(1,491.70)	(1,491.70)	4,500.0
Late Payment Penality	101010	100 100 10	100 710 04		40495	100.000.0
Antenna Rental Revenue	194,340.65	193,180.43	188,712.94	10 410 04	100,000.00	160,000.0
Miscellaneous Income _ TOTAL OTHER REVENUES _	11,987.55 233,643.35	10,141.44 238,584.73	15,704.02 209,129.62	12,419.24 <b>46,357.93</b>	13,548.26 <b>188,576.83</b>	185,500.0
-	·	· ·		·		
TOTAL WATER REVENUES	1,904,616.59	1,887,088.19	2,364,547.72	2,169,177.95	2,514,380.49	2,553,181.0
EXPENSES						
PRODUCTION OPERATION EXPENSE						
Supervision and Engineering						
Supervision and Engineering Wages & Salaries - Full-time	127,657.13	132,143.95	135,035.31	329,559.92	725,384.49	
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime	127,657.13 34,198.17	132,143.95 34,625.17	135,035.31 36,183.61	329,559.92 34,001.41	725,384.49 52,741.52	
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other						97,657.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match						97,657.0 133,089.3
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other PayrollI ER Match Personnel Benefits	34,198.17	34,625.17	36,183.61	34,001.41	52,741.52	97,657.0 133,089.3 142,990.6
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other PayrollI ER Match Personnel Benefits Water Treatment Expense						97,657.0 133,089.3 142,990.6
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other PayrollI ER Match Personnel Benefits Water Treatment Expense Heating Fuel	34,198.17 114,018.32	34,625.17 126,008.19	36,183.61 159,647.09	34,001.41 194,989.57	52,741.52 209,539.80	97,657.0 133,089.3 142,990.6 297,200.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses	34,198.17 114,018.32 4,030.99	34,625.17 126,008.19 873.11	36,183.61 159,647.09 8,807.11	34,001.41 194,989.57 5,310.74	52,741.52 209,539.80 5,793.53	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other PayrollI ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees	34,198.17 114,018.32 4,030.99 3,893.37	34,625.17 126,008.19 873.11 10,973.69	36,183.61 159,647.09 8,807.11 4,718.53	34,001.41 194,989.57 5,310.74 7,629.80	52,741.52 209,539.80 5,793.53 8,323.42	97,657.0 133,089.3 142,990.0 297,200.0 11,000.0 6,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99	34,625.17 126,008.19 873.11 10,973.69 6,611.40	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44	97,657.0 133,089.3 142,990.0 297,200.0 11,000.0 6,500.0 1,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other PayrollI ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees	34,198.17 114,018.32 4,030.99 3,893.37	34,625.17 126,008.19 873.11 10,973.69	36,183.61 159,647.09 8,807.11 4,718.53	34,001.41 194,989.57 5,310.74 7,629.80	52,741.52 209,539.80 5,793.53 8,323.42	97,657.0 133,089.3 142,990.0 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 195,189.86 <b>497,313.83</b>	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39	97,657.0 133,089.3 142,990.0 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased TOTAL PRODUCTION OPERATION EXE Supervision	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 195,189.86 <b>497,313.83</b>	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b>	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b>	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b>	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b>	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 <b>1,345,158.5</b>
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 195,189.86 <b>497,313.83</b>	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 <b>1,345,158.5</b>
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> 17,851.36 53.68	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00 212.04	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 <b>1,345,158.5</b>
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 195,189.86 <b>497,313.83</b>	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00 212.04 2,070.90	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b>	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b>	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 <b>1,345,158.5</b>
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>1</b> 7,851.36 53.68 6,272.49	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00 212.04 2,070.90 115.47	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 207,562.5 <b>1,345,158.5</b> 11,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>1</b> 7,851.36 53.68 6,272.49 8,081.25	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 207,562.5 <b>1,345,158.5</b> 11,500.0 3,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> = 17,851.36 53.68 6,272.49 8,081.25 51,510.34	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 207,562.5 <b>1,345,158.5</b> 11,500.0 3,000.0 52,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment Maintenance of SCADA System - WTP	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>1</b> 7,851.36 53.68 6,272.49 8,081.25	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 207,562.5 <b>1,345,158.5</b> 11,500.0 3,000.0 52,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment Maintenance of SCADA System - WTP Underground Clearwell	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>17,851.36</b> 53.68 6,272.49 8,081.25 51,510.34 8,182.58	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55 2,130.32	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63 40.24	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01	97,657.0 133,089.0 142,990.0 297,200.0 11,000.0 207,562.5 <b>1,345,158.5</b> 11,500.0 3,000.0 52,000.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment Maintenance of SCADA System - WTP	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> = 17,851.36 53.68 6,272.49 8,081.25 51,510.34	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01	97,657.0 133,089.3 142,990.0 297,200.0 11,000.0 6,500.0 1,000.0 207,562.3 1,345,158.5 11,500.0 3,000.0 52,000.0 4,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment Maintenance of SCADA System - WTP Underground Clearwell Maintenance Inspections - WTP <b>TOTAL PRODUCTION MAINTENANCE E</b>	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>5</b> <b>17,851.36</b> 53.68 6,272.49 8,081.25 51,510.34 8,182.58 2,381.05	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55 2,130.32 1,612.32	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63 40.24 509.28	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59 3,636.00	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01 3,966.55	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 1,345,158.5 11,500.0 3,000.0 52,000.0 4,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of SCADA System - WTP Underground Clearwell Maintenance Inspections - WTP <b>TOTAL PRODUCTION MAINTENANCE F</b>	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>1</b> 7,851.36 53.68 6,272.49 8,081.25 51,510.34 8,182.58 2,381.05 <b>94,332.75</b>	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55 2,130.32 1,612.32 <b>102,078.67</b>	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 548,412.59 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63 40.24 509.28	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59 3,636.00 <b>22,533.93</b>	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01 3,966.55	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 6,500.0 1,000.0 207,562.5 1,345,158.5 11,500.0 3,000.0 52,000.0 4,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of WTP Equipment Maintenance of SCADA System - WTP Underground Clearwell Maintenance Inspections - WTP	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>5</b> <b>17,851.36</b> 53.68 6,272.49 8,081.25 51,510.34 8,182.58 2,381.05	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55 2,130.32 1,612.32	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63 40.24 509.28 <b>146,898.91</b>	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59 3,636.00	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01 3,966.55 <b>24,582.47</b>	97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 207,562.5 1,345,158.5 11,500.0 3,000.0 52,000.0 4,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Full-time-Overtime Wages & Salaries - Other Payrolll ER Match Personnel Benefits Water Treatment Expense Heating Fuel Station Supplies and Expenses Permits and Fees Miscellaneous Production Expense Power Purchased <b>TOTAL PRODUCTION OPERATION EXF</b> <b>PRODUCTION MAINTENANCE EXPENSE</b> Supervision WTP Buildings and Grounds WTP HVAC System Wellhouses Wellhead Protection Wells, Pumps and Mains Maintenance of SCADA System - WTP Underground Clearwell Maintenance Inspections - WTP <b>TOTAL PRODUCTION MAINTENANCE F</b>	34,198.17 114,018.32 4,030.99 3,893.37 18,325.99 <u>195,189.86</u> <b>497,313.83</b> <b>1</b> 7,851.36 53.68 6,272.49 8,081.25 51,510.34 8,182.58 2,381.05 <b>94,332.75</b> 43,108.47	34,625.17 126,008.19 873.11 10,973.69 6,611.40 206,568.11 <b>517,803.62</b> 14,812.77 412.92 2,032.61 3,603.18 77,474.55 2,130.32 1,612.32 <b>102,078.67</b> 42,809.23	36,183.61 159,647.09 8,807.11 4,718.53 7,145.81 196,875.13 <b>548,412.59</b> 21,184.00 212.04 2,070.90 115.47 15,862.58 104,296.77 2,607.63 40.24 509.28 <b>146,898.91</b> 46,163.11	34,001.41 194,989.57 5,310.74 7,629.80 1,413.90 184,736.57 <b>757,641.91</b> 6,086.73 1,980.49 3,214.12 7,616.59 3,636.00 <b>22,533.93</b>	52,741.52 209,539.80 5,793.53 8,323.42 1,542.44 181,754.39 <b>1,185,079.59</b> 6,640.07 2,160.53 3,506.31 8,309.01 3,966.55 <b>24,582.47</b>	448,158.9 97,657.0 133,089.3 142,990.6 297,200.0 11,000.0 207,562.5 1,345,158.5 11,500.0 3,000.0 52,000.0 4,500.0

_	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Locating Expense	13,629.88	18,508.44	15,183.67	1,408.70	1,536.76	
Service on Customer Premises	46,237.87	24,506.63	12,776.69	34,294.58	37,412.27	26,000.
Vehicle Maintenance			(35.00)	8,000.00	8,000.00	10,750.
Vehicle Lease Plan				3,511.94	3,831.21	26,282.
Mapping Expense	30,810.45	32,968.07	37,604.54	3,052.94	3,330.48	
Small Tools Expense	3,465.45	4,165.42	3,472.59	1,722.81	1,879.43	
Safety Expense	14,825.96	11,243.06	9,235.33	7,568.62	8,256.68	15,500
Seminar/Training Expense	20,364.93	13,916.59	6,646.84	1,091.00	1,190.18	16,500
Uniforms Expense	377.79	2,786.54	72.00	951.05	1,037.51	10,300
Miscellaneous Meetings		,	1,650.37	300.04	327.32	250
Memberships			,			17,358
Rentals	2.49		31.92			,
Stores Expense (Labor)	24,981.16	13,003.56	12,425.99			
TOTAL DISTRIBUTION OPERATION EX	218,492.09	197,588.03	158,468.37	74,879.01	80,958.92	125,440
ER DEPARTMENT	210,102100	107,000100	100,100107	7 1,070101	00,000,001	120,110
DISTRIBUTION MAINTENANCE EXPENSE						
Supervision	-					
Towers and Tanks	16,298.13	10,292.73	18,323.60	74,829.60	81,632.29	15,000
Elevated Tank Control System	370.63	449.19	1,265.89	30.00	32.73	10,000
Booster Pump	2.538.31	3,639.54	268.01	30.00	32.73	5,500
Booster Station	2,558.51	3,707.63	200.01	50.00	52.75	5,500
Mains and Hydrants	93,944.35	313,533.03	292,771.07	40,801.28	44,510.49	139,000
Services						
	43,923.48	55,326.08	43,980.34	20,638.33	22,514.54	17,000
Meters and Meter Installations	6,396.12	8,444.47	24,899.73	18,814.67	20,525.09	27,695
Miscellaneous Distribution Expense	5,319.77	4,911.05	5,865.03	239,487.95	261,259.58	22,000
TOTAL DISTRIBUTION MAINTENANCE	168,815.78	400,303.72	387,373.67	394,631.83	430,507.45	226,195
OTHER EXPENSES						
Truck Expense - Operation	(2,657.73)	(3,300.43)		0.00	0.00	
Truck Expense - Maintenance						
Operation & Maintenance - Misc Equip						
TOTAL OTHER EXPENSES	(2,657.73)	(3,300.43)		0.00	0.00	
CUSTOMER ACCOUNTING EXPENSES						
Supervision	26,434.37	10,394.96	9,626.72	0.00	0.00	
Meter Reading	2,426.13	2,982.43	1,629.49	1,578.51	1,722.01	
Customer Billing and Accounting	95,917.52	94,226.26	94,333.08	98,514.07	107,469.89	
Collecting Expense						
Miscellaneous Expense	(1,847.11)	462.58	349.94	308.53	3,370.24	
Miscellaneous Customer Information						
TOTAL CUSTOMER ACCOUNTING EXF	122,930.91	108,066.23	105,939.23	100,401.11	112,562.15	
ADMINISTRATIVE AND GENERAL EXPEN	ISES					
Administrative & General Salaries	57,100.74	48,052.82	37,871.09	84,379.11	92,049.94	
Commissioner Salaries	2,680.46	2,680.43	3,829.53	0.00	0.00	
City Treasurer Salary	165.00	165.00	165.00	0.00	0.00	
General Office Supplies and Phone	8,406.55	7,267.55	5,959.15	5,964.79	6,507.04	1,474
Accounting Outside Service	6,594.00	9,372.00	7,927.50	5,696.95	6,214.85	1,4/4
Data Processing Outside Service	25,122.96	29,281.00	29,871.64	19,918.07	21,728.80	
Legal Outside Services	3,741.32	10,965.14	4,539.28	5,276.97	5,756.69	
Engineering Outside Service	3,400.00	369.59	11 010 70	0 100 45	0 454 04	15 000
Other- Outside Services	228.54	35,388.24	14,942.72	3,163.45	3,451.04	15,000
Fiber Optic Outside Service	0 405 70	113.51	0 001 54	0 000 00	10 705 00	
Insurance - Fire	6,165.72	7,555.26	9,921.54	9,896.02	10,795.66	20,600
	4,096.38	4,874.82	5,182.24	5,366.93	5,854.83	
Insurance - Liability		14,410.82	41,858.92	20,059.97	21,883.60	
Insurance - Worker's Compensation	11,369.04					
Insurance - Worker's Compensation	11,369.04 572.28	465.78	474.90	422.00	460.36	
Insurance - Worker's Compensation Insurance - Worker's Comp Deductible		465.78 125.82	474.90 870.90	422.00 1,086.96	460.36 1,185.77	
Insurance - Worker's Compensation Insurance - Worker's Comp Deductible Insurance - Auto Insurance - Miscellaneous	572.28					
Insurance - Worker's Compensation Insurance - Worker's Comp Deductible Insurance - Auto	572.28 538.86	125.82				

2021  Actual    Insurance - Group Life  1,008.61    Employee Assistance Programs  1,008.61    Insurance - Group Dental  5,887.62    Third Party Administrative Cost  275.72    FICA  275.72    PERA  (45,566.00)    Paid Time Off  80,057.70    Extended Illness Benefit  8,287.14    Short-Term Disability Payments  Disability Insurance    Disability Insurance  2,870.97    Unemployment Compensation  Lump Sum Payments    Advertising/Promotions  Miscellaneous General Expense    Mintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  22,826.43    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME  22,826.43    Interest Expense - 2021D Bonds  22,826.43    I	2022	2023	2024	2024	2025
Insurance - Group Life 1,008.61 Employee Assistance Programs Insurance - Group Dental 5,887.62 Third Party Administrative Cost 275.72 FICA 275.72 FICA 445,566.00) Paid Time Off 80,057.70 Extended Illness Benefit 8,287.14 Short-Term Disability Payments 28,287.14 Short-Term Disability Payments 2,870.97 Unemployment Compensation 2,870.97 Unemployment Compensation 2,921.83 TOTAL ADMINISTRATIVE AND GENER 336,995.66 Depreciation 331,342.63 Amortization Bond Discount & Expense 973.56 Amortization Bond Discount & Expense 973.56 Amortization Expense, Intangibles 973.56 TOTAL OPERATING EXPENSES 1,768,539.48 NET OPERATING INCOME 136,077.11 OTHER INCOME 136,077.11 OTHER INCOME 22,826.43 Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 2021A GO Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bond Interest Expense - 2021A GO Revenue Bond Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	Actual	Actual	YTD Nov	Forecast EOY	Budget
Employee Assistance Programs Insurance - Group Dental 5,887.62 Third Party Administrative Cost 275.72 FICA 275.72 FICA 275.72 FICA 445,566.00) Paid Time Off 80,057.70 Extended Illness Benefit 8,287.14 Short-Term Disability Payments 2,870.97 Unemployment Compensation Lump Sum Payments 42,870.97 Unemployment Compensation Lump Sum Payments 42,921.83 TOTAL ADMINISTRATIVE AND GENER 336,995.66 Depreciation 331,342.63 Amortization Bond Discount & Expense 973.56 Amortization Bond Discount & Expense 973.56 Amortization Expense, Intangibles 777 TOTAL OPERATING EXPENSES 1,768,539.48 NET OPERATING INCOME 136,077.11 OTHER INCOME 136,077.11 OTHER INCOME 22,826.43 Interest Income - Non-Operating - leases Property Disposition Gain (Loss) TOTAL OTHER INCOME 22,826.43 Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021B GO Revenue Bond Interest Expense - 2021B GO Revenue Bond Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021B GO Revenue Bond Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021B GO Revenue Bond Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Administration & Human Resources - Transfer-in Administration & Human Resources - Transfer-in Administration & Human Resources - Transfer-in Accounting & CSR - Transfer-in	30,037.98	17,793.50	32,541.37	35,499.68	
Insurance - Group Dental 5,887.62 Third Party Administrative Cost 275.72 FICA 275	1,059.38	1,122.09	1,014.49	1,106.72	
Third Party Administrative Cost275.72FICAPERA(45,566.00)Paid Time Off80,057.70Extended Illness Benefit8,287.14Short-Term Disability PaymentsDisability Insurance2,870.97Unemployment CompensationLump Sum PaymentsAdvertising/Promotions2,921.83TOTAL ADMINISTRATIVE AND GENER336,995.66Depreciation331,342.63Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles973.56TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOMEExtraordinary Income (Loss)Interest Income - Non-Operating - leasesProperty Disposition Gain (Loss)TOTAL OTHER INCOME22,826.43Interest Expense - 2012D Bonds22,826.43Interest Expense - 2023B GO Revenue NoteAmortization of Bond Iss Costs 2021A (642.00)Bond Fees - 2023B GO Revenue BondInterest Expense - 2021A GO Revenue BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refunding Rev BondBond Fees - 2021D GO Refund Rev BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refunding Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refunding Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refunding Rev BondInterest Expense -					
FICA  PERA  (45,566.00)    Paid Time Off  80,057.70    Extended Illness Benefit  8,287.14    Short-Term Disability Payments  Disability Insurance  2,870.97    Unemployment Compensation  Lump Sum Payments  Advertising/Promotions    Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENERJ  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  1,768,539.48    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME	5,897.77	6,102.85	5,701.00	6,219.27	
PERA  (45,566.00)    Paid Time Off  80,057.70    Extended Illness Benefit  8,287.14    Short-Term Disability Payments  2,870.97    Disability Insurance  2,870.97    Unemployment Compensation  2,870.97    Lump Sum Payments  Advertising/Promotions    Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  1,768,539.48    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME  22,826.43    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2021D GO Revenue Bond  642.00    Bond Fees - 2023B GO Revenue Bond  Interest Expense - 2021D GO Refund Rev Bond    Interest Expense - 20	238.50	258.67	212.14	231.43	
PERA  (45,566.00)    Paid Time Off  80,057.70    Extended Illness Benefit  8,287.14    Short-Term Disability Payments  2,870.97    Disability Insurance  2,870.97    Unemployment Compensation  2,870.97    Lump Sum Payments  Advertising/Promotions    Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  1,768,539.48    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME  22,826.43    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2021D GO Revenue Bond  642.00    Bond Fees - 2023B GO Revenue Bond  Interest Expense - 2021D GO Refund Rev Bond    Interest Expense - 20					
Paid Time Off  80,057.70    Extended Illness Benefit  8,287.14    Short-Term Disability Payments  Disability Insurance  2,870.97    Unemployment Compensation  Lump Sum Payments  Advertising/Promotions    Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER/  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  Extraordinary Income (Loss)    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME	27,246.00	27,537.00			
Extended Illness Benefit  8,287.14    Short-Term Disability Payments  2,870.97    Disability Insurance  2,870.97    Unemployment Compensation  Lump Sum Payments    Advertising/Promotions  Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  Interest Income - Non-Operating - leases    Property Disposition Gain (Loss)  TOTAL OTHER INCOME    OTHER EXPENSES  Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2021D GO Revenue Note  Amortization of Bond Iss Costs 2021A (642.00    Bond Fees - 2023B GO Revenue Bonds  Interest Expense - 2021A GO Revenue Bond    Interest Expense - 2021A GO Revenue Bond  Bond Fees - 2021A GO Revenue Bond	77,371.67	89,319.20	85,591.20	94,544.74	
Short-Term Disability Payments  2,870.97    Unemployment Compensation  Lump Sum Payments    Advertising/Promotions  Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  1,768,539.48    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME  0    OTHER EXPENSES  1    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2021D GO Revenue Note  Amortization of Bond Iss Costs 2021A (642.00    Bond Fees - 2023B GO Revenue Bonds  Interest Expense - 2021A GO Revenue Bond    Interest Expense - 2021A GO Revenue Bond  Bond Fees - 2021A G	9,251.22	5,106.14	,	- ,-	
Disability Insurance2,870.97Unemployment CompensationLump Sum PaymentsAdvertising/PromotionsMiscellaneous General Expense(1,170.13)Maintenance of General Plant2,921.83TOTAL ADMINISTRATIVE AND GENER336,995.66Depreciation331,342.63Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles973.56TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER EXPENSESInterest Income (Loss)Interest Income - Non-Operating - leasesProperty Disposition Gain (Loss)TOTAL OTHER INCOME0OTHER EXPENSES1100000000000000000000000000000000000	-, -	-,			
Unemployment Compensation Lump Sum Payments Advertising/Promotions Miscellaneous General Expense (1,170.13) Maintenance of General Plant 2,921.83 TOTAL ADMINISTRATIVE AND GENER. 336,995.66 Depreciation 331,342.63 Amortization Bond Discount & Expense 973.56 Amortization Expense, Intangibles TOTAL OPERATING EXPENSES 1,768,539.48 NET OPERATING INCOME 136,077.11 OTHER INCOME Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss) TOTAL OTHER INCOME OTHER EXPENSES Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bond Interest Expense - 2023B GO Revenue Bond Bond Fees - 2023B GO Revenue Bond Bond Fees - 2023B GO Revenue Bond Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021A GO Revenue Bond Interest Expense - 2021B GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bond Bond Fees - 2021B GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in	3,034.71	4,091.97	4,032.67	4,399.28	
Lump Sum Payments Advertising/Promotions Miscellaneous General Expense (1,170.13) Maintenance of General Plant 2,921.83 TOTAL ADMINISTRATIVE AND GENER 336,995.66 Depreciation 331,342.63 Amortization Bond Discount & Expense 973.56 Amortization Expense, Intangibles TOTAL OPERATING EXPENSES 1,768,539.48 NET OPERATING INCOME 136,077.11 OTHER INCOME 136,077.11 OTHER INCOME Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss) TOTAL OTHER INCOME OTHER EXPENSES Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021A GO Revenue Bond Interest Expense - 2023B GO Revenue Bond Interest Expense - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	0,00	11,388.06	5,121.73	5,587.34	
Advertising/Promotions  Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    Extraordinary Income (Loss)  1    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME  22,826.43    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 2021D GO Revenue Bonds  642.00    Bond Fees - 2023B GO Revenue Bonds  1    Interest Expense - 2021D GO Refund Rev Bond  1    Interest Expense - 2021D GO Refund Rev Bond  1    Interest Expense - 2021D GO Refunding Rev Bond  1    Bond Fees		11,000.00	0,121.70	0,007.01	
Miscellaneous General Expense  (1,170.13)    Maintenance of General Plant  2,921.83    TOTAL ADMINISTRATIVE AND GENER  336,995.66    Depreciation  331,342.63    Amortization Bond Discount & Expense  973.56    Amortization Expense, Intangibles  973.56    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER INCOME  136,077.11    OTHER EXPENSES  1,768,539.48    Net operating Income (Loss)  Interest Income - Non-Operating - leases    Property Disposition Gain (Loss)		110.00	50.00	54.55	
Maintenance of General Plant2,921.83TOTAL ADMINISTRATIVE AND GENER/336,995.66Depreciation331,342.63Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles973.56TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOME136,077.11CTHER INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER EXPENSES1,768,539.48Interest Income - Non-Operating - leases Property Disposition Gain (Loss)22,826.43Interest Expense - 2012D Bonds22,826.43Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	22,572.74	21,978.81	12,281.96	13,398.50	
TOTAL ADMINISTRATIVE AND GENER/336,995.66Depreciation331,342.63Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles973.56TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER INCOME136,077.11OTHER EXPENSESInterest Income - Non-Operating - leases Property Disposition Gain (Loss)TOTAL OTHER INCOME0OTHER EXPENSES1,768,539.48Interest Expense - 2012D Bonds22,826.43Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00Bond Fees - 2023B GO Revenue BondsInterest Expense - 2021A GO Revenue BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refunding Rev BondUnusual & Extraordinary ExpensesCombined Service Center - Transfer-inAdministration & Human Resources - Transfer-inInformation Systems - Transfer-inAccounting & CSR - Transfer-in	3,967.82	12,718.17	20,384.36	22,237.48	
Depreciation331,342.63Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles973.56TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOMEExtraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss)TOTAL OTHER INCOME22,826.43Interest Expense - 2012D Bonds22,826.43Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	456,716.43	487,062.01	449,655.69	504,959.85	37,074.0
Amortization Bond Discount & Expense973.56Amortization Expense, Intangibles1,768,539.48TOTAL OPERATING EXPENSES1,768,539.48NET OPERATING INCOME136,077.11OTHER INCOMEExtraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss)TOTAL OTHER INCOME22,826.43Interest Expense - 2012D Bonds22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	400,710.40	407,002.01	440,000.00	004,000.00	07,074.0
Amortization Expense, Intangibles    TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  136,077.11    Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss)  1    TOTAL OTHER INCOME  1    OTHER EXPENSES  1    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 1999 Water Revenue Note  4    Amortization of Bond Iss Costs 2021A (  642.00    Bond Fees - 2023B GO Revenue Bonds  1    Interest Expense - 2021D GO Refund Rev Bond  1    Interest Expense - 2021D GO Refund Rev Bond  1    Interest Expense - 2021D GO Refund Rev Bond  1    Interest Expense - 2021D GO Refunding Rev Bond  1    Interest Expense - 2021D GO Refunding Rev Bond  1    Unusual & Extraordinary Expenses  Combined Service Center - Transfer-in    Administration & Human Resources - Transfer-in  1    Information Systems - Transfer-in  4	332,702.16	332,757.44	275,065.92	330,097.09	340,000.0
TOTAL OPERATING EXPENSES  1,768,539.48    NET OPERATING INCOME  136,077.11    OTHER INCOME  Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss)    TOTAL OTHER INCOME	8,216.86	(2,708.83)		2,879.00	(4,000.0
NET OPERATING INCOME  136,077.11    OTHER INCOME  Extraordinary Income (Loss)    Interest Income - Non-Operating - leases  Property Disposition Gain (Loss)    TOTAL OTHER INCOME					
OTHER INCOME Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss) TOTAL OTHER INCOME OTHER EXPENSES Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bonds Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in	2,120,175.29	2,164,203.39	2,074,809.40	2,671,626.51	2,140,867.9
OTHER INCOME Extraordinary Income (Loss) Interest Income - Non-Operating - leases Property Disposition Gain (Loss) TOTAL OTHER INCOME OTHER EXPENSES Interest Expense - 2012D Bonds 22,826.43 Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bonds Bond Fees - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in	(233,087.10)	200,344.33	94,368.55	(157,246.02)	412,313.1
TOTAL OTHER INCOME    OTHER EXPENSES    Interest Expense - 2012D Bonds  22,826.43    Interest Expense - 1999 Water Revenue Note    Amortization of Bond Iss Costs 2021A (  642.00    Bond Fees - 2023B GO Revenue Bonds    Interest Expense - 2021A GO Revenue Bond    Interest Expense - 2021D GO Refund Rev Bond    Interest Expense - 2023B GO Revenue Bonds    Bond Fees - 2021D GO Refund Rev Bond    Interest Expense - 2021D GO Refunding Rev Bond    Bond Fees - 2021D GO Refunding Rev Bond    Unusual & Extraordinary Expenses    Combined Service Center - Transfer-in    Administration & Human Resources - Transfer-in    Information Systems - Transfer-in    Accounting & CSR - Transfer-in	5,183.00	9,950.53		29,043.00	9,000.0
Interest Expense - 2012D Bonds22,826.43Interest Expense - 1999 Water Revenue NoteAmortization of Bond Iss Costs 2021A (Bond Fees - 2023B GO Revenue BondsInterest Expense - 2021A GO Revenue BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refund Rev BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2021D GO Refund Rev BondBond Fees - 2021D GO Refunding Rev BondUnusual & Extraordinary ExpensesCombined Service Center - Transfer-inAdministration & Human Resources - Transfer-inInformation Systems - Transfer-inAccounting & CSR - Transfer-in	5,183.00	9,950.53	0.00	29,043.00	9,000.0
Interest Expense - 2012D Bonds22,826.43Interest Expense - 1999 Water Revenue NoteAmortization of Bond Iss Costs 2021A (642.00Bond Fees - 2023B GO Revenue BondsInterest Expense - 2021A GO Revenue BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021D GO Refund Rev BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2021D GO Refunding Rev BondBond Fees - 2021D GO Refunding Rev BondUnusual & Extraordinary ExpensesCombined Service Center - Transfer-inAdministration & Human Resources - Transfer-inInformation Systems - Transfer-inAccounting & CSR - Transfer-in					
Interest Expense - 1999 Water Revenue Note Amortization of Bond Iss Costs 2021A (642.00 Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in					
Amortization of Bond Iss Costs 2021A (642.00Bond Fees - 2023B GO Revenue BondsInterest Expense - 2021A GO Revenue BondInterest Expense - 2021D GO Refund Rev BondInterest Expense - 2023B GO Revenue BondsBond Fees - 2021A GO Revenue BondBond Fees - 2021D GO Refunding Rev BondUnusual & Extraordinary ExpensesCombined Service Center - Transfer-inAdministration & Human Resources - Transfer-inInformation Systems - Transfer-inAccounting & CSR - Transfer-in	1,946.46				
Bond Fees - 2023B GO Revenue Bonds Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in					
Interest Expense - 2021A GO Revenue Bond Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	642.00	642.00			
Interest Expense - 2021D GO Refund Rev Bond Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in		57,961.44	116.31	116.31	1,000.0
Interest Expense - 2023B GO Revenue Bonds Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	486.62	359.60	207.33	207.33	132.0
Bond Fees - 2021A GO Revenue Bond Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	21,171.80	18,095.52	9,576.93	9,576.93	14,925.0
Bond Fees - 2021D GO Refunding Rev Bond Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in			80,301.19	80,301.19	107,319.0
Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in				150.00	
Combined Service Center - Transfer-in Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in	145.29	487.50	395.39	474.47	
Administration & Human Resources - Transfer-in Information Systems - Transfer-in Accounting & CSR - Transfer-in					
Information Systems - Transfer-in Accounting & CSR - Transfer-in			44,552.20	48,602.40	67,537.3
Accounting & CSR - Transfer-in			6,722.83	7,334.00	137,329.8
Accounting & CSR - Transfer-in			37023.8	40,389.60	203,774.1
					164,058.1
			33,174.17	36,190.00	91,464.2
TOTAL OTHER EXPENSES23,468.43	24,392.17	77,546.06	212,070.15	223,342.23	787,539.8
ER DEPARTMENT NET INCOME 112,608.68	(252,296.27)	132,748.80	(117,701.60)	(351,545.25)	(366,226.70

# **2025 Wastewater Collections Operating Budget**

-	2021	2022	2023	2024	2024	2025
-	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
EWATER COLLECTION DEPARTMENT						
OPERATING REVENUES						
Collections - City Residential	\$765,394.05	\$749,887.62	\$795,655.98	\$760,128.30	\$829,230.87	\$872,244.0
Collections- City Commercial	787,523.28	788,298.07	930,245.27	892,308.65	980,427.62	1,040,054.0
Collections- City Multi-Family						
Collections- Rural Residential	763.20	772.66	693.61	639.20	697.31	725.0
Collections - Rural Commercial	3,639.12	3,939.17	4,780.55	4,037.29	4,404.32	4,740.0
Collections - Public Authority	133,262.20	145,631.45	146,037.80	132,109.27	144,119.20	152,380.0
Septage Hauler - Regular Fees	114,482.26	109,627.33	136,522.00	131,301.00	138,237.45	137,403.0
Septage Hauler - Holding Tank Fee	41,449.77	29,258.63	5,030.24			
Septage Hauler - Biosolids Disposal	1,846,513.88	1,827,414.93	2,018,965.45	1,920,523.71	2,097,116.77	2,207,546.00
-	1,010,010.00	1,027,414.00	2,010,000.40	1,020,020.71	2,007,110.77	2,207,040.00
OTHER REVENUES						
Service Connections	1,400.00	1,200.00	1,000.00	900.00	981.82	1,000.0
Permit Fees	1,615.00	3,199.76	870.00	2,482.10	2,707.75	2,200.0
Septage Hauler - Permit Fees	250.00	100.00	50.00	25.00	27.27	
Thawing Service						
Septic Tank Disposal	2.755.55	0 150 05		7 640 00	0 004 04	E 000 0
Merchandising & Jobbing (Net)	2,755.55	8,156.85	6,452.53	7,640.33	8,334.91	5,000.0
City of Grand Rapids Merch & Jobbing (Net)	2 656 41	0 415 00	E 024 E7	2 750 50	4 101 27	2 500 0
City of LaPrairie Merch/ Jobbing (Net)	3,656.41	2,415.88	5,034.57	3,759.50	4,101.27	2,500.0
Jetting Service Late Payment Penalty	402.91	185.00	(456.82)		40,495.13	
Miscellaneous Income	6,456.68	9,315.51	7,229.06	5,773.14	6,297.97	1,000.0
TOTAL OTHER SERVICES	16,536.55	24,573.00	20,179.34	20,580.07	62,946.12	11,700.00
-	10,000.00	24,070.00	20,170.04	20,000.07	02,040.12	11,700.00
TOTAL WASTEWATER COLLECTION REVEN	1,863,050.43	1,851,987.93	2,039,144.79	1,941,103.78	2,160,062.89	2,219,246.00
OPERATING EXPENSES	25 032 23	25 514 64	26 334 82			
Supervision and Engineering	25,032.23	25,514.64 67 438 83	26,334.82 75 679 97	87 993 16	95 992 54	112 445 6
Supervision and Engineering Wages & Salaries - Full-time	25,032.23	25,514.64 67,438.83	26,334.82 75,679.97	87,993.16	95,992.54	,
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time	25,032.23		,	87,993.16	95,992.54	,
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary	25,032.23		,	87,993.16	95,992.54	10,440.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match	25,032.23		,	87,993.16	95,992.54	10,440.0 48,996.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits		67,438.83	,	87,993.16	95,992.54	10,440.0 48,996.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records	373.08	67,438.83 2,411.10	,			10,440.0 48,996.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections		67,438.83 2,411.10 132.60	,	87,993.16 181.47	95,992.54 197.97	112,445.6 10,440.0 48,996.5 44,742.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records	373.08	67,438.83 2,411.10	,			10,440.0 48,996.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services	373.08 638.88	67,438.83 2,411.10 132.60 35.93	75,679.97	181.47	197.97	10,440.0 48,996.5 44,742.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense	373.08 638.88 10,100.09	67,438.83 2,411.10 132.60 35.93 13,441.55	75,679.97 15,183.67	181.47	197.97	10,440.0 48,996.5 44,742.0 500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises	373.08 638.88 10,100.09	67,438.83 2,411.10 132.60 35.93 13,441.55	75,679.97 15,183.67	181.47 1,408.70	197.97 1,536.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance	373.08 638.88 10,100.09	67,438.83 2,411.10 132.60 35.93 13,441.55	75,679.97 15,183.67	181.47 1,408.70	197.97 1,536.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program	373.08 638.88 10,100.09 556.47	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99	75,679.97 15,183.67 246.02	181.47 1,408.70 (2,874.55)	197.97 1,536.76 (3,135.87)	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense	373.08 638.88 10,100.09 556.47 30,810.45	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01	75,679.97 15,183.67 246.02 37,220.27	181.47 1,408.70 (2,874.55) 3,052.94	197.97 1,536.76 (3,135.87) 3,330.48	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77	75,679.97 15,183.67 246.02 37,220.27 1,182.58	181.47 1,408.70 (2,874.55) 3,052.94 895.87	197.97 1,536.76 (3,135.87) 3,330.48 977.31	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23	181.47 1,408.70 (2,874.55) 3,052.94 895.87	197.97 1,536.76 (3,135.87) 3,330.48 977.31	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense Uniforms Expense	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60	10,440.0 48,996.5
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor)	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 14,941.45	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 16,299.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor)	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 14,941.45	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 16,299.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Futt-time Over-Time Wages & Salries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense Uniforms Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased TOTAL OPERATING EXPENSES	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 14,941.45	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 16,299.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased TOTAL OPERATING EXPENSES Supervision and Engineering	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 14,941.45	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 16,299.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Safety Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased <b>TOTAL OPERATING EXPENSES</b> Supervision and Engineering Lift Station Buildings	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62 100,239.50	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68 <b>167,039.84</b>	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93 <b>176,792.06</b>	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 <u>14,941.45</u> <b>109,430.10</b>	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 <u>16,299.76</u> <b>119,378.29</b>	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5 6,791.0 17,111.2 273,021.41
Supervision and Engineering Wages & Salaries - Full-time Wages & Salaries - Temporary Payroll ER Match Personnel Benefits Records Maintenance Inspections Thawing Mains & Services Locating Expense Services on Customer Premises Vehicle Maintenance Vehicle Lease Program Mapping Expense Small Tools Expense Safety Expense Seminar/Training Expense Uniforms Expense Miscellaneous Meetings Membership Rentals Stores Expense (Labor) Power Purchased TOTAL OPERATING EXPENSES Supervision and Engineering	373.08 638.88 10,100.09 556.47 30,810.45 2,059.25 4,075.69 5,659.31 95.08 5,400.35 15,438.62	67,438.83 2,411.10 132.60 35.93 13,441.55 251.99 31,959.01 1,379.77 2,394.30 1,469.72 743.17 2,592.55 17,274.68	75,679.97 15,183.67 246.02 37,220.27 1,182.58 1,960.23 663.46 72.00 2,485.11 15,763.93	181.47 1,408.70 (2,874.55) 3,052.94 895.87 2,315.13 1,515.93 14,941.45	197.97 1,536.76 (3,135.87) 3,330.48 977.31 2,525.60 1,653.74 16,299.76	10,440.0 48,996.5 44,742.0 500.0 18,800.0 3,762.4 1,400.0 3,700.0 1,500.0 2,832.5

_	2021	2022	2023	2024	2024	2025
_	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Miscellaneous Expenses	6,896.81	4,483.70	50,485.71	10.00	10.91	1,000.0
TOTAL MAINTENANCE EXPENSES	180,656.28	187,826.76	246,359.54	110,458.00	120,499.64	108,100.00
OTHER EXPENSES						
Truck Expense - Operation	4,069.43	2,201.62		0.00	0.00	
Truck Expense - Maintenance	1,000.10	2,201.02		0.00	0.00	
Operation & Maintenance - Misc Equip						
TOTAL OTHER EXPENSES	4,069.43	2,201.62		0.00	0.00	
	1,000.10	2,201102		0.00	0.00	
IEWATER DEPARTMENT						
CUSTOMER ACCOUNTING EXPENSES						
Supervision	19,825.78	7,796.33	7,220.03	0.00	0.00	
Meter Reading	41.38					
Customer Billing and Accounting	71,938.66	70,670.04	70,778.07	75,210.14	82,047.43	
Collecting Expense						
Miscellaneous Expense	2,528.79	311.88	490.63	348.58	380.27	
Miscellaneous Customer Information	1,846.00					
TOTAL CUSTOMER ACCOUNTING EXPENSE	96,180.61	78,778.25	78,488.73	75,558.72	82,427.69	
ADMINISTRATIVE AND GENERAL EXPENSES Supervision	42,825.45	36,039.50	28,403.34	0.00	0.00	
Commissioner Salaries	2,010.47	2,010.48	2,882.50	64,525.29	70,391.23	
City Treasurer Salary	110.00	110.00	110.00	04,020.20	110.00	
General Office Supplies and Phone	5,632.25	6,769.45	4,298.65	4,505.57	4,915.17	2,466.
Accounting Outside Service	4,396.00	6,248.00	5,285.00	3,797.98	4,143.25	2,400.
	13,363.38	15,422.57	16,066.97	10,744.14	4,143.25	
Data Processing Outside Service			-			
Legal Outside Services	10,381.11	1,161.95	1,142.80	2,578.05	2,812.42	
Engineering Outside Service	1,900.00	11,588.56	0 500 04	1 000 40	1 070 71	15 000
Other - Outside Services	130.51	17,373.01	8,533.04	1,806.48	1,970.71	15,000.
Fiber Optic Outside Service	F77 00	113.51	(36,909.07)	1 000 00	1 100 04	
Insurance - Fire	577.20	768.72	1,063.02	1,069.60	1,166.84	
Insurance - Liability	12,372.42	15,197.70	15,744.80	21,422.34	23,369.83	
Insurance - Worker's Compensation	8,470.96	35,981.19	28,227.42	32,194.34	35,121.10	
Insurance - Worker's Comp Deductible	1 010 00	1 100 40	1 117 00	1 007 05	1 101 00	
Insurance - Auto	1,210.86	1,100.46	1,117.86	1,027.85	1,121.29	
Insurance - Miscellaneous	483.12	200.11	1,669.74	2,666.22	2,908.60	
Insurance Claims - Injuries & Damages	55,139.53	1,000.00	500.00	01 05 4 57	07 500 00	
Insurance - Group Health	56,034.90	57,504.84	62,671.77	61,954.57	67,586.80	
Insurance - Group Health Co-insurance			0= 101 10		10 100 0-	
Insurance - Group Health HSA funding	19,150.00	15,441.40	35,191.13	16,873.04	18,406.95	
Insurance - Group Life	512.08	537.85	569.70	515.09	561.92	
Employee Assistance Programs						
Insurance - Group Dental	2,909.56	2,978.86	3,057.97	2,925.10	3,191.02	
Third Party Administrative Cost	147.04	127.21	137.92	113.16	123.45	
FICA						
PERA	(24,122.00)	14,424.00	9,146.00			
Paid Time Off	41,974.00	38,219.69	44,810.52	38,379.58	41,868.63	
Extended Illness Benefit	3,206.00	2,256.99	2,088.95			
Short-Term Disability Payments						
Disability Insurance	1,523.06	1,606.67	2,283.70	2,282.69	2,490.21	
Unemployment Compensation			11,388.07	5,121.73	5,587.34	
Lump Sum Payments						
Advertising/Promotions			82.50	37.50	40.91	
Miscellaneous General Expense	1,303.81	14,240.18	16,151.14	6,644.48	7,248.52	
Maintenance of General Plant	1,974.44	2,560.45	8,471.91	13,268.18	14,474.38	
Environmental Programs	263,616.15	300,983.35	274,187.35	294,452.98	321,331.43	17,466.0
	200,010.10	000,000.00	277,107.00	207,702.30	021,001.40	17,400.0
DOMESTIC PLANT EXPENSES						
Power Purchased	51,914.97	58,823.36	48,385.65	36,477.16	39,793.27	48,200.0
Water Purchased	5,044.06	5,888.74	6,901.06	8,671.75	9,460.09	4,410.0
Wastewater Collection Services Purchased	6,225.60	7,241.62	7,415.62	8,500.47	9,273.24	5,180.0
Supervision and Engineering						
Labor				15,537.53	16,950.03	

-	2021	2022	2023	2024	2024	2025
-	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Chemicals						
Heating Fuel						
Miscellaneous Supplies and Expense	1 000 10	0 100 00	0 100 00	240.45	001.00	1 000 0
Maintenance - Building and Fixtures	1,982.40	2,132.92	6,192.82	349.45	381.22	1,000.00
Maintenance - Treatment Facilities and Equip	21,530.98	17,055.83	67,680.39	11,548.12	12,597.95	26,000.0
Maintenance - Tools and Equipment			1,601.19	2,283.11	2,490.67	
Miscellaneous Maintenance Expense	1,370.00	2,612.41	3,914.35	2,676.08	2,919.36	
Maintenance Inspections						
Insurance - All, Expired	717.78	824.82	1,019.18	1,019.23	1,111.89	43,179.0
Miscellaneous General and Admin Expense _ TOTAL DOMESTIC EXPENSE	88,785.79	94,579.70	143,110.26	87,062.90	94,977.71	127,969.00
-	00,700.79	94,579.70	143,110.20	87,002.90	94,977.71	127,909.00
DOMESTIC PORTION SECONDARY PLANT	455,579.00	492,432.12	472,084.27	563,112.44	614,304.59	706,147.6
DOMESTIC PORTION OF SERVICE CTR	8,659.19	17,582.05	17,731.15	20,137.59	21,968.37	14,788.7
DOMESTIC PORTION OF SLUDGE DISPOSAI	50,293.08	97,186.68	95,640.62	70,305.29	76,696.78	37,545.7
OPERATING INCOME BEFORE DEPRECIATI	614,971.40	413,377.56	534,750.81	610,585.76	708,478.39	934,207.3
LESS:						
Depreciation	236,712.92	234,089.71	244,675.72	200 005 20	210 205 67	250,000.0
Amortization - Debt Discount and Expense	230,712.92 519.96	4,169.76	(1,458.60)	200,095.20	218,285.67	1,500.0
Amortization - Debt Discount and Expense Amortization Computer Intangibles	519.90	4,109.70	(1,456.00)			1,500.0
TOTAL OPERATING EXPENSES	1,485,311.91	1,676,869.84	1,747,611.10	1,530,613.22	1,669,870.18	1,536,538.62
NET OPERATING INCOME	377,738.52	175,118.09	291,533.69	410,490.56	490,192.71	682,707.38
ADD:						
Extra Ordinary Income (Loss)						
Gain (Loss) on Property Disposition	27,500.00					
Grant Revenues	,					
LESS:						
Interest Expense, 2012D Bonds	11,652.95	1,048.11				
Interest Expense - 2021A GO Bonds	1,002.00	486.61	359.59	207.36	226.21	132.0
Amortization of Bond Issue Cost 2021A GO E	642.00	642.00	642.00	207100		
Interest Expense - 2021D GO Refunding Reve		11,400.20	9,743.73	5,156.82	5,625.62	8,139.0
Interest Expenses - 2023B GO Revenue Bond		,	53,502.86	74,124.17	80,862.73	99,871.0
Bond Fees - 2012D	232.80	350.00	00,002.00		00,002.70	00,07 110
Bond Fees - 2021A GO Bonds						
		78.24	262.50	328.29	358.13	
				107.37	117.13	1,000.0
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds						
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds				107.07	117.10	,
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds Operating Transfers to City				107.07		
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds						
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds Operating Transfers to City Unusual & Extraordinary Expenses	r-in			35,004.75	38,187.00	30,016.5
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds Operating Transfers to City Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfe	r-in			35,004.75 5,704.69		30,016.5 37,765.7
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds Operating Transfers to City Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfe Accounting & CSR Transfer-in	r-in			35,004.75	38,187.00 6,223.30	30,016.5 37,765.7 154,487.6
Bond Fees - 2021D GO Refunding Rev Bond Fees - 2023B GO Revenue Bonds Operating Transfers to City Unusual & Extraordinary Expenses Combined Service Center - Transfer-in Administration & Human Resources - Transfe	r-in			35,004.75 5,704.69	38,187.00 6,223.30 37,678.00	30,016.5 37,765.7 154,487.6 56,037.9 25,152.6

# **2025 Wastewater Treatment Operating Budget**

	2021	2022	2023	2024	2024	2025
_	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
STEWATER TREATMENT PLANT						
OPERATING REVENUES						
Screen House	\$251,313.34	\$294,332.16	\$294,071.00	\$196,541.87	\$214,409.31	\$358,678.0
Industrial Waste Treatment						
Primary Plant II Waste Treatment	1,274,014.25	1,461,383.79	1,520,106.47	877,858.16	957,663.45	1,608,178.4
Sludge Disposal	507,039.14	542,413.08	524,632.78	351,722.75	383,697.55	431,776.
WWTP Service Center Building	114,300.14	123,074.60	116,017.45	87,722.36	95,697.12	103,521.2
Secondary Waste Treatment	1,207,757.08	1,408,425.13	1,164,124.82	1,256,601.05	1,370,837.51	1,647,677.9
WWTP Revenue (Exp) Suspense _ Total WasteTreatment Revenue	3,354,423.95	3,829,628.76	3,618,952.52	2,770,446.19	3,022,304.93	4,149,832.8
Screen House Expenses						
Supervision	6,147.03	6,281.60	6,637.73	7,879.87	8,596.22	
Wages & Salaries - Full-time	21,125.12	21,950.91	22,629.79	21,310.89	23,248.24	48,631.
Wages & Salaries - Full-time-Over	4,561.73	5,238.19	5,369.18	4,470.75	4,877.18	9,590.
Payroll ER Match (PERA) FICA/Medicare	.,	-,	-,	.,	.,	10,620.
Personnel Benefits (Group Insuran	11,093.33	9,960.79	11,572.89	9,520.37	10,385.86	16,521.
Co-Insurance Payments	11,000.00	0,000.70	11,072.00	5,520.07	10,000.00	10,021.
HSA Funding	2,750.00	2,645.34	3,362.34	2,887.68	3,150.20	
Life Insurance	154.33	162.11	171.71	155.20	169.31	
Employee Assistance Programs						
Dental Insurance	576.67	550.18	540.94	438.05	477.87	
Third Party Administrative Cost	55.16	47.69	51.77	42.43	46.29	
Other Fringe Costs (PTO & EIB)	7,207.62	9,391.40	7,162.04	7,565.60	8,253.38	
Short-Term Disability Payments						
Disability Insurance	846.61	939.83	1,142.42	1,053.40	1,149.16	
Supplies and Sundries	816.40	937.55	1,038.16	719.68	785.11	880
Uniforms Expense	7.05	765.83	233.37	608.65	663.98	1,090
Fuel - Heating	4,669.93	4,600.83	4,443.64	2,170.03	2,367.31	5,000
Fuel - Trucks						
Engineering Expense	17 001 15	10 549 29	24 261 02	10 700 00	11 000 10	40 157
Administrative Expense	17,991.15	19,548.28	24,361.92 2,697.30	10,723.28	11,698.12	49,157 1,900
Safety Expense Seminars	1,492.43 458.43	1,286.17 77.92	1,264.90	1,446.95 218.15	1,578.49 237.98	1,900
Miscellaneous Meetings	450.45	11.52	1,204.90	210.15	237.90	1,100
Insurance	3,962.65	2,102.99	3,801.67	2,254.91	2,459.90	2,480
Worker Compensation Deductible	0,002.00	2,102.00	0,001.07	2,204.01	2,400.00	2,400
Permits						
Legal	735.40	725.06	650.25	1,426.28	1,555.94	1,040
Records					,	
Telephone						
Misc Capital Exp Work in Prog						
Misc Capital Expenditures						
DCS Support Contract	2,356.06	145.47	2,781.90	2,936.85	3,203.84	4,800
Screens-Conveyors-Spray Water	4,177.40	9,107.15	14,585.80	6,827.91	7,448.63	9,600
Sewage Pumps	9,108.18	13,523.54	34,566.62	12,197.75	13,306.64	21,000
Bark Trucks		631.57				
Electric Motors & Controls	4,274.99	3,787.93	2,411.45	1,694.83	1,848.91	7,200
Instrumentation	2,938.45	1,873.26	2,952.33	297.12	324.13	3,000
Buildings and Grounds	12,596.39	21,133.09	29,714.70 297.12	10,741.57	11,718.08	15,500
Maintenance Inspection Force Mains & Manholes	555.95 738.99	2,986.83 816.64	297.12	665.92	726.46	2,760
Vehicle Ownd Maint	730.99	010.04	204.75	005.92	720.40	15,040
Vehicle Lease Plan						2,725
Membership						1,902
Power Purchased	118,447.68	132,775.81	89,410.23	93,131.19	101,597.66	108,120
Utilities - Use Tax	0, 17.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	55, 110.20	55,151.15		100,120
Water Purchased	13,671.79	20,338.20	20,014.08	20,495.46	22,358.68	19,019
Technology IS& IT Transfer-in		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,	,000.00	,
Total Screen House Expense	253,516.92	294,332.16	294,071.00	223,880.77	244,233.57	358,678.

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
	Actual	/ lotadi	/ lotual			Duuget
Primary Plant II Waste Treatment Expens						
Supervision	22,135.71	22,574.03	23,917.48	31,519.67	34,385.09	
Wages & Salaries - Full-time	131,788.56	134,459.38	138,376.33	131,484.05	143,437.15	194,524.00
Wages & Salaries - Full-time-Overt	32,878.34	36,093.60	37,584.25	31,255.70	34,097.13	38,362.80
PayrollI ER Match (Pera)						42,482.30
FICA/Medicare						
Personnel Benefits (Group Insuran	54,934.32	48,967.42	55,992.99	46,229.94	50,432.66	66,084.80
Co-Insurance Payments						
HSA Funding	13,375.00	13,201.36	16,680.09	14,114.37	15,397.49	
Third Party Administrative Cost	349.16	302.14	327.39	268.74	293.17	
Life Insurance	964.33	1,012.89	1,072.89	970.02	1,058.20	
Employee Assistance Programs						
Dental Insurance	2,902.05	2,746.75	2,618.78	2,135.56	2,329.70	
Other Fringe Costs (PTO & EIB)	34,610.55	45,153.78	33,776.19	36,074.09	39,353.55	
Short-Term Disability Payments						
Disability Insurance	2,823.03	3,133.23	3,808.74	3,512.17	3,831.46	
Supplies and Sundries	1,083.02	4,196.75	23,927.94	36,238.41	39,532.81	1,440.00
Tools	4,344.78	7,068.87	6,678.38	6,231.80	6,798.33	9,500.00
Electric Tools & Equipment						
Uniforms Expense	23.51	2,856.92	791.20	2,028.78	2,213.21	4,360.33
Fuel - Heating						
Fuel - Trucks	9.20	166.10	60.88			
Vehicle Owned Maint						15,040.00
Vehicle Lease Plan						10,900.40
Membership						7,610.80
Engineering Expense				249.03	271.67	21,000.00
Administrative Expense	125,978.49	176,607.32	187,011.98	83,585.81	91,184.52	196,628.04
Safety Expense	9,077.03	7,586.01	4,395.72	7,138.33	7,787.27	9,500.00
Seminars	2,368.55	426.22	6,535.20	1,297.10	1,415.02	5,200.00
Miscellaneous Meetings	94.43			77.44	84.48	150.00
Insurance	32,297.83	20,568.70	24,365.39	22,642.81	24,701.25	24,907.30
Worker Compensation Deductible			3,884.61	1,306.97	1,425.79	
Permits	827.75	963.01	930.78	2,286.02	2,493.84	1,400.00
Legal	3,590.60	3,481.69	3,125.56	7,077.48	7,720.89	4,800.00
Records						
Outside Testing	28.75					3,000.00
Environmental Programs						
Telephone	1,129.33	3,619.63	1,707.76	1,504.63	1,641.41	1,706.00
Misc Capital Exp Work in Prog				78,745.38	85,904.05	
Misc Capital Expenditures						
Chemicals	56,313.11	26,727.16	27,945.36	21,216.67	23,145.46	52,560.00
Nitrogen Solution		18,496.55	21,500.00			10,000.00
Polymer	334,413.01	322,737.01	427,160.26	283,749.46	309,544.87	360,000.00
Polymer - Secondary Plant	,	,	,	,		,
Zinc Chloride		44,046.23	37,315.44			30,000.00
Sulfuric Acid						
НТН	29,610.00	7,586.70	1,860.00	37,714.21	41,142.77	38,100.00
C-5 Scale Inhibitor	,	,	,	,		,
K-10 Dewatering Chemical						
DCS Support Contract	563.00					13,400.00
Primary Clarifier & AIC	8,169.71	59,281.93	45,104.18	5,192.48	5,664.52	20,000.00
Sludge Blend Tank	1,853.18	2,743.97	4,078.85	2,961.22	3,230.42	6,300.00
Sludge Pumps	25,794.95	33,759.35	6,742.45	11,003.07	12,003.35	22,000.00
Rotary Screens	7,255.85	5,323.08	16,223.30	8,595.42	9,376.82	10,200.00
Sludge Conveyors	9,140.80	16,787.37	14,688.49	23,242.97	25,355.97	18,000.00
Additive Systems	3,200.45	5,378.39	3,488.95	2,654.04	2,895.32	7,200.00
Electric Motors & Controls	9,190.58	21,253.53	14,380.93	6,933.51	7,563.83	22,800.00
Instrumentation	1,462.00	2,215.87	6,184.18	297.12	324.13	9,000.00
Building & Grounds	36,259.65	42,725.00	47,812.07	29,916.10	32,635.75	58,200.00
	280.90	667.88	786.56	462.16	504.17	3,000.00
Snowplowing - Primary II Plant	200.90	nn / 88	/ 80 50	402.10	DU4 17	2 000 00

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Screw Presses	3,066.71	9,565.04	13,271.30	5,778.25	6,303.55	13,500.00
Maintenance Inspection	903.43	3,221.13	774.90			
Power Purchased	264,484.86	298,938.21	247,287.05	205,309.40	223,973.89	248,559.00
Utilities - Use Tax						
Water Purchased	6,515.76	4,743.59	5,931.68	6,709.23	7,319.16	6,762.69
Technology - IS & IT Transfer-in	1,276,092.27	1,461,383.79	1,520,106.48	1,199,709.61	1,308,774.12	1,608,178.46
Total Primary Plant II Waste Treatmer	1,270,092.27	1,401,303.79	1,520,100.46	1,199,709.01	1,300,774.12	1,000,170.40
Sludge Disposal Waste Treatment Plant						
Supervision	15,884.33	16,510.67	17,325.70	17,582.53	19,180.94	
Wages & Salaries - Full-time	133,640.60	144,450.27	148,235.86	142,348.71	155,289.50	48,631.00
Wages & Salaries - Full-time-Overt	42,133.87	53,334.40	67,222.59	44,568.41	48,620.08	9,590.70
Payroll ER Match (Pera)						10,620.58
FICA				~~ ~~~ ~~	~~ ~~~ ~~	
Personnel Benefits (Group Insuran	41,801.59	36,361.73	39,620.82	33,873.37	36,952.77	16,521.20
Co-Insurance Payments	0.005.00	10.045.04	10 705 07	10 212 42	11 051 00	
HSA Funding Life Insurance	9,625.00 508.48	10,245.34 534.09	12,765.07 565.71	10,313.42 511.46	11,251.00 557.96	
Third Party Administrative Cost	506.46	534.09	505.71	511.40	557.90	
Other Fringe Costs (PTO & EIB)	21,139.13	31,946.29	22,403.14	22,607.72	24,662.97	
Short-Term Disability Payments	21,139.13	51,940.29	22,403.14	22,007.72	24,002.97	
Employee Assistance Programs						
Dental Insurance	2,314.18	2,139.99	1.856.49	1,583.95	1,727.95	
Uniforms Expense	_,	_,	.,	.,	.,	1,090.08
Fuel - Trucks						,
Plant Vehicles Owned						3,760.00
Plant Vehicles Leased Plan						2,725.10
Membership						1,902.70
Engineering Exp - Sludge Landfill	14,603.50	11,779.64	18,089.50	5,866.74	6,400.08	10,000.00
Administrative Expense	2,508.26	1,319.27	10,179.68	2,246.43	2,450.65	49,157.01
FEMA Payments					a (aa =a	
Safety Expense	1 000 71	40.00	650.94	2,899.14	3,162.70	1,800.00
Seminars Missellenseus Mestinge	1,698.71 78.49	46.36	245.95 59.97			2,300.00 100.00
Miscellaneous Meetings Insurance	16,180.50	6,482.56	6,523.29	9,238.80	10,078.69	10,162.90
Worker Compensation Deductible	10,180.50	0,402.30	0,525.29	9,230.00	10,078.09	10,102.90
Permits	400.00	400.00	400.00	400.00	436.36	400.00
Legal	100.00	100.00	100.00	100.00	100.00	1,000.00
Records						.,
Outside Testing						
Landill Change in Value						80,000.00
Misc Capital Exp Work in Prog				17,190.00	18,752.73	
Misc Capital Expenditures						
Sludge Placement	63,474.00	71,761.92	52,030.80	45,775.77	49,937.20	65,000.00
Misc Landfill Operating Expense	45,171.85	40,472.27	35,811.48	36,366.67	39,672.73	43,500.00
Sludge Dump Closure	11 011 71	10 000 00	10 171 10	05 000 40	07.047.05	00 000 00
Leachate Collaection Sludge LD	11,811.74	18,903.33	19,171.42	25,068.40	27,347.35	29,200.00
Soild Waste ST Tax Assessment	316.80	403.20	338.40	223.20	243.49	400.00
Sludge Landfill Amortization Landfill Monitoring	53,430.36	53,430.36	53,430.36			
Well Monitoring	54,025.87	54,428.96	59,249.85	29,318.50	31,983.82	48,000.00
Sludge Disposal Alternatives	04,020.07	04,420.00	00,240.00	20,010.00	51,505.02	40,000.00
Sludge Land Spreading						
Sludge Hauling Trucks	24,395.11	82,237.21	51,780.64	31,827.68	34,721.11	31,000.00
Power Purchased	2,189.85	2,411.90	2,315.74	1,992.01	2,173.10	2,461.01
Water Purchased						
Technology - IS & IT Transfer-in						
Total Sludge Disposal Waste Treatme	557,332.22	639,599.76	620,273.40	481,802.91	525,603.17	469,322.28
Wasta Treatmont Sonvice Contar Building						
Waste Treatment Service Center Buildin Supplies and Sundries	<b>g</b> 1,770.46	719.15	1,300.14	345.72	377.15	3,200.00
Tools	3,223.85	608.39	815.76	1,165.37	1,271.31	4,000.00
Fuel - Heating SCB	5,220.00	000.00	010.70	1,100.07	1,271.01	
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	2021	2022	2023	2024	2024	2025
—	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Administrative Expense	15,266.02	18,711.82	14,440.62	4,712.52	5,140.93	0
Insurance	2,895.11	2,646.42	3,107.18	2,989.98	3,261.80	3,289.00
Safety Expense	176.00	955.42	333.47	349.10	380.84	500.00
Telephone	4,220.60	4,297.10	3,656.80	3,208.24	3,499.90	3,360.00
Misc Capital Exp Work in Prog				21,819.63	23,803.23	
Misc Capital Expenditures						
SCADA Maint - SCB Primary Plant	2,281.46	(861.43)	2,032.40	1,416.63	1,545.41	12,000.00
Plant Vehicles	14,689.38	17,662.42	23,151.47	13,307.59	14,517.37	
Building & Grounds - SCB	27,737.15	38,392.31	33,332.98	48,410.14	52,811.06	40,700.00
Snowplowing - SCB			44 005 70	24 200 72	07 407 60	40,000,07
Power Purchased	46,545.05	49,813.56	44,205.76	34,308.72	37,427.69	46,200.37
Utilities - Use Tax Water Purchased	359.76	319.78	478.98	494.53	539.49	595.00
Water Fulchased Wastewater Collection Service	245.51	201.10	478.98	494.53	524.05	630.00
Power Purchased (PUC Portion)	3,503.41	7,116.22	6,315.12	4,917.09	5,364.10	3,776.63
Utilities - Use Tax - PUC Portion	5,505.41	7,110.22	0,515.12	4,917.09	5,504.10	5,770.05
Water Purchased - PUC Portion	27.08	45.67	68.46	72.68	79.29	35.00
WW Collection Services - PUC Por	18.49	28.72	63.67	72.00	77.68	24.00
Total Waste Treatment Service Cent	122,959.33	140,656.65	133,748.60	138,069.53	150,621.31	118,310.00
	TELIOUTICO	1101000100	1001/ 10100	1001000100		1101010100
Secondary Waste Treatment Plant						
Supervision	24,588.12	25,126.11	26,551.09	31,519.67	34,385.09	
Wages & Salaries - Full-time	54,129.39	55,418.17	57,275.94	53,235.46	58,075.05	194,524.00
Wages & Salaries - Full-time-Overti	9,762.52	10,821.04	10,738.68	8,964.46	9,779.41	38,362.80
Truck Driver Wages						
Truck Driver Wages - Overtime						
Truck Driver Wages - Test Burn						
FICA						10, 100, 00
Payroll ER Match (Pera)	20,000,40	00 110 11	20 100 70	22 100 20		42,482.30
Personnel Benefit (Group Insuranc	36,682.48	33,110.11	39,120.78	32,128.30	35,049.05	66,084.80
Co-Insurance Payments	0.250.00	9 661 26	11 100 00	15 104 74	16 E6E 17	
HSA Funding Life Insurance	9,250.00 439.11	8,661.36 461.21	11,102.83 488.51	15,184.74 441.68	16,565.17 481.83	
Employee Assistance Programs	439.11	401.21	400.01	441.00	401.05	
Third Party Administrative Cost	147.04	127.21	137.92	113.16	123.45	
Dental Insurance	1,877.34	1,804.06	1,827.49	1,473.01	1,606.92	
Other Fringe Costs (PTO & EIB)	25,088.35	31,966.19	24,721.71	26,083.18	28,454.38	
Short-Term Disability Payments	_0,000.00	0.,000.10	,	_0,000.10	20,10100	
Disability Insurance	1,976.04	2,192.20	2,665.80	2,458.33	2,681.81	
Supplies and Sundries	1,674.75	1,890.81	2,136.56	1,551.79	1,692.86	2,160.00
Uniforms Expense	16.46	1,830.36	557.85	3,755.29	4,096.68	4,360.33
Fuel - Heating						
Fuel - Trucks						
Engineering Expense						5,000.00
Administrative Expense	40,986.00	44,444.37	61,572.79	151,843.20	165,647.13	196,628.04
Safety Expense	5,910.86	2,700.10	1,670.46	17,522.88	19,115.87	8,000.00
Seminars	993.26	168.84	4,762.94	2,303.16	2,512.54	4,400.00
Miscellaneous Meetings	1,671.62	2,103.74	83.67	11.84	12.92	1,000.00
Insurance	28,568.60	19,628.27	29,454.99	24,659.26	26,901.01	27,125.19
Worker Compensation Deductible			4,208.33	1,306.97	1,425.79	
Permits	14,350.00	14,350.00	14,350.00	14,350.00	15,654.55	15,500.00
Legal	2,447.31	1,450.77	1,302.49	2,957.44	3,226.30	2,760.00
Records	10 500 00	10,000,01	10 0 40 05	00 440 00	04 400 40	40,000,00
Outside Testing	12,593.00	13,922.01	16,640.85	22,442.22	24,482.42	42,000.00
Potlatch Payments	1 100 00	1 0 4 0 0 0	1 707 00		1 666 74	1 700 00
Telephone Miao Conital Exp Work in Drog	1,129.00	1,848.09	1,707.93	1,435.26	1,565.74	1,706.00
Misc Capital Exp Work in Prog				76,791.70	83,772.76	
Misc Capital Expenditures Laboratory Supplies	4,791.47	5,513.54	7,479.37	5,861.93	6,394.83	11,000.00
	2,923.00	5,513.54 2,524.29	2,161.63	5,861.93 407.54	6,394.83 444.59	11,000.00
Laboratory Certification Chemicals	38,711.06	2,524.29 55,090.07	38,629.28	7,568.55	8,256.60	24,000.00
DCS Support Contract	2,356.06	55,050.07	1,497.23	16,803.70	18,331.31	6,000.00
Blowers & Air Systems	7,835.47	9,437.41	13,247.38	9,226.80	10,065.60	16,000.00
Biomoro di Ali Oyotomo	,,000.47	0,707.71	10,277.00	5,220.00	10,000.00	10,000.00

### GRAND RAPIDS PUBLIC UTILITIES Operating Budget - Wastewater Treatment For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Aerators	20,406.96	15,197.40	49,719.47	10,556.24	11,515.90	27,600.00
Secondary Clarifiers	3,241.78	9,786.41	2,323.17	1,947.92	2,125.00	5,800.00
Waste Activated Sludge	1,581.41	9,655.25	5,444.96	6,401.09	6,983.01	5,100.00
Pumps	8,865.76	7,123.69	2,024.80	908.06	990.61	10,800.00
Chlorination System	7,190.71	3,995.21	6,085.62	2,310.63	2,520.69	3,800.00
Additive System	1 005 04	140.41	163.80		4 170 70	2 000 00
Laboratory Equipment Plant Vehicles	1,235.24 146.40	3,697.37 747.03	79.41	3,825.05	4,172.78	3,000.00
Plant Vehicles Lease Plan	140.40	747.03		16,113.53	17,578.40	15,040.00 10,900.40
Membership						7,610.80
Electric Motors & Controls	12,091.03	4,732.22	4,341.35	5,105.25	5,569.36	22,800.00
Instrumentation	2,198.47	1,7 02.22	2,596.62	239.62	261.40	2,500.00
Building & Grounds	25,929.86	25,518.32	37,071.08	52,405.98	57,170.16	36,500.00
Snowplowing	280.90	667.87	786.57	462.14	504.15	1,000.00
Maintenance Inspections	764.44	4,077.74	292.76			,
Sludge Dredging of A Cells						
Sludge Dredging						
Power Purchased (Indusrial)	869,497.82	1,046,272.03	783,187.66	875,198.14	954,761.61	1,027,483.96
Utilities - Use Tax (Industrial)						
Water Purchased (Industrial)	37,265.05	42,410.40	35,763.47	36,546.42	39,868.82	48,044.57
Power Purchased (Domestic)	327,546.54	365,406.54	315,657.16	356,715.99	389,144.72	410,252.40
Utilities - Use Tax (Domestic)						
Water Purchased (Domestic)	14,195.40	14,839.03	14,576.69	14,977.65	16,339.25	6,500.00
Total Secondary Waste Treatment Pla	1,663,336.08	1,900,857.25	1,636,209.09	1,916,115.23	2,090,307.52	2,353,825.59
Total WWTP Expenses	3,873,236.82	4,436,829.61	4,204,408.57	3,959,578.05	4,319,539.69	4,908,315.01
Domestic Portion - Secondary Plant	(455,579.00)	(492,432.12)	(472,084.27)	(574,834.57)	(627,092.26)	(706,147.68)
Domestic Portion - WWTP SCB	(8,659.19)	(17,582.05)	(17,731.15)	(17,258.69)	(18,827.66)	(14,788.75)
Domestic Portion - Sludge Disposal	(50,293.08)	(97,186.68)	(95,640.62)	(38,544.23)	(42,048.25)	(37,545.78)
Net WasteWater Treatment Plant Exr	3,358,705.55	3,829,628.76	3,618,952.53	3,328,940.56	3,631,571.52	4,149,832.80
Other Revenues						
Demand Pmt/From Deferred Revenue	e					
Demand Pmt/2009A GO WW Rev Bo	nd					
Demand Pmt/2009E PFA Note	1,117,721.58	1,287,036.00	1,297,800.00	1,362,312.00	1,362,312.00	(137,855.10)
Demand Pmt/2013C GO Utility Bond	118,880.21	150,000.00	155,000.00			
Demand Pmt/2021C GO Utility Reven	nue Bond	15,000.00	35,000.00	190,000.00	190,000.00	(10,717.50)
Interest Rev - Financial Assurance						
Interest Rev - 2009A Bonds Dem			000 754 70		107 150 00	
Interest Rev - 2009E PFA Dem	366,877.88	451,110.12	320,751.72	127,452.82	127,452.82	137,855.10
Interest Rev - 2013C Bonds Dem	<b>N</b>	10 000 71	11 010 75	10 100 10	10 100 10	
Interest Rev - 2021C GO Refunding D	Jem	10,390.71	11,218.75	10,186.18	10,186.18	10,717.50
Primary PLT Relocation Revenue EPA Stag Grant						
Grant Revenues	610.00					
Contribution City of GR	010.00					
Customer Contributions	32,686.88	139,853.49	113,319.95			
Total Other Revenues	1,636,776.55	2,053,390.32	1,933,090.42	1,689,951.00	1,689,951.00	
-						
Other Expenses						
Interest on LT Debt - 2009E PFA Not	384,864.88	358,950.70	319,904.97	141,849.72	141,849.72	19,240.40
Interest on LT Debt - 2013C Bonds	57,168.00	8,437.50	2,906.25			
Interest on LT Debt - 2021C Refund	3,479.36	9,667.18	10,468.75	5,650.65	5,650.65	0.010.00
Interest Expense - loss on refunding 2	2013C	10,560.00	10,560.00			2,816.00
Capitalized Interest	de					
Bond Fees - 2009A GO WW Rev Bon Bond Fees - 2009E PFA Note	lds 1,600.00	1,600.00	1,600.00			1,000.00
Bond Fees - 2009E PFA Note Bond Fees - 2012D GO Utility Rev	1,000.00	1,000.00	1,000.00			1,000.00
Bond Fees - 2012D GO Utility Rev Bond Fees - 2013C GO Utility Bond	200.00	223.53				
Bond Fees - 2021C GO Tax Revenue		723.53	750.00	723.68	723.68	
Amort Debt Disc & Exp - 2009A Bond		, 20.00	, 50.00	, 20.00	, 20.00	

#### GRAND RAPIDS PUBLIC UTILITIES Operating Budget - Wastewater Treatment For the Twelve Months Ending Tuesday, December 31, 2024

	2021	2022	2023	2024	2024	2025
_	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Amort Debt Disc & Exp - 2009E Bond	6,493.08	6,493.08	6,493.08			6,494.00
Amort Debt Disc & Exp - 2013C Bon	3,456.12					
Amort of Bond Issue Costs - 2021C G	O Revenue	4,940.38	4,940.38			1,318.00
Depreciation Expense - WWTP	1,588,891.95	1,617,392.07	1,601,013.42		1,600,000.00	1,600,000.00
Amortization Expense, Intangibles						
Technology IS & IT Transfer-in						
Contributions Refunded						
Gain of Asset Disposal						
Loss on Asset Disposal (Secondary)	1,253.80	30,062.50	26,812.50			
Loss on Disposition of Property						
Other Deduct - Loss on Investment						
Total Other Expenses	2,047,407.19	2,049,050.47	1,985,449.35	148,224.05	161,698.96	1,630,868.40
Wastewater Treatment Net Income	(414,912.24)	4,339.85	(52,358.94)	983,232.58	384,649.19	(1,630,868.40)

## **2025 Internal Departments Operating Budget**

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
TERNAL DEPARTMENT EXPNESES						
COMBINED SERVICE CENTER EXPENSES						
Lease Revenue - Service Center	(26,123.96)	(24,099.56)	(24,000.00)	(18,000.00)	(19,636.36)	(27,600.00)
Heating Fuel - Utilities	74,982.62	93,551.92	70,246.18	56,027.73	61,121.16	69,207.00
Operation - Supplies	8,922.64	11,356.32	9,299.08	9,074.57	9,899.53	10,378.00
Maintenance of Buildings	33,577.04	34,504.24	55,086.19	28,411.00	30,993.82	40,500.00
Maintenance of Buildings - PUC	8,793.76	13,421.35	9,174.53	143.16	156.17	
Cleaning and Garbage Removal	21,028.30	19,916.97	22,792.55	15,863.66	17,305.81	43,253.00
Garbage Removal- PUC	3,338.23	4,153.83	4,684.60	6,675.81	7,282.70	7,143.00
Maintenance of Fixtures	2,904.76		1,118.18	1,376.09	1,501.19	2,500.00
Maintenance of Fixtures - PUC Maintenance of Grounds	59.99		64.04			
Maintenance of Grounds - PUC						
Snow Removal						
Equipment Management Clearing Account		(85.00)				
Telephone Expense	621.16	(83.00) 597.19	598.52	707.43	771.74	21,000.00
Insurance, Workers Comp (Expired)	021.10	597.19	J90.J2	707.45	//1./4	21,000.00
Insurance, Property (Expired)	3,690.41	6,164.46	8,810.58	7,905.00	8,623.64	
Insurance, Employee Benefit	6,173.68	8,294.10	11,004.56	9,515.16	10,380.17	
Group Insurance	0,170100	0,200	,	0,0.0110		
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
FICA (Social Security)						
PERA (Public Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Vehicle Lease Plan						3,762.42
Miscellaneous General Expense	19.90	3,384.54	45.00	2,570.00	2,803.64	2,500.00
Combined Service Center Depreciation	135,590.92	133,781.98	133,263.89	77,339.57	84,370.44	138,145.00
Amortization Expense - Computer Intangibl	38,816.19	39,285.50	39,285.51	31,762.56	34,650.07	61,411.00
Communication Depreciation	6,223.02	8,773.65	3,008.28	2,506.60	2,734.47	3,008.00
Interest Expense - Long Term Payable (City)						(075 007 40
	210 010 00	252 001 40	244 401 00	001 070 04	050 050 10	(375,207.42
TOTAL COMBINED SERVICE CENTER EXP	318,618.66	353,001.49	344,481.69	231,878.34	252,958.19	0.00
ADMINISTRATION / HUMAN RESOURCES						
Wages & Salary FT						283,031.00
Wages & Salary FT - Contracted						35,000.00
Wages & Salary FT - Commission						14.095.00
Payroll ER Matching						36,201.00
Personnel Benefits						69.774.00
Vehicle Maintenance						,
Miscellaneous Meetings						
Operating Supplies						
General Office Supplies & Expenses						11,400.00
Printer/Copier Supplies						1,652.00
Telephone Expenses						1,648.00
Legal Outside Services						27,500.00
Other - Outside Services						
Insurance, Liability - Expired						
Insurance, Workers Comp (Expired)						
Travel						7,650.00
Training/Seminars						7,500.00
HSA Funding						
-						
Life Insurance						

Dental Insurance

	2021	2022	2023	2024	2024	2025
-	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
- Fica (Social Security)						
Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Unemployment Compensation						
Advertising / Promotions						30,500.00
Transfer Out - Admin / HR						
Membership - Other						480.00
Miscellaneous General Expense Transfer-Out-Administration & HR						480.00
Unusual & Extraordinary Expense						(526,431.00)
TOTAL ADMINISTRATION / HUMAN RESRC						0.00
BUSINESS SERVICES - ACCOUNTING						
Wages & Salary FT						378,301.10
Wages & Salary FT-Full-time-Overtime						9,655.00
Wages & Salary FT - Temporary						42,000.00
Payroll ER Match						61,565.14
Personnel Benefits						134,421.76
Seminars & Training Expense						15,600.00
Uniforms/Boots/Glasses						816.67
Miscellaneous Meetings						
Operating Supplies						
City Treasurer's Salary						1,100.00
General Office Supplies & Expenses						
Telephone Expenses						459.00
Auditing - Outside Services						40,000.00
Accounting - Outside Services						5,000.00
Legal Outside Services Other - Outside Services						
Customer Incentives - new sw						
Postage						738.00
Group Insurance						750.00
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
Disability Insurance						
Unemployment Compensation						
Business Services - Transfer Out - Adm/HR						
Membership - Other						1,055.00
Miscellaneous General Expense						(000 711 07)
Transfer-Out-Accounting Unusual & Extraordinary Expenses						(690,711.67)
TOTAL BUSINESS SERVICES - ACCOUNTING						0.00
-						
BUSINESS SERVICES - CUSTOMER SERVICE Revenue - City of GR-Stormwater						(26,400.00)
Revenue - City of LaPrairie - Stormwater						(12,624.96)
Wages & Salary FT						257,213.00
						4,562.00
wages & Salary FT - Overtime						12,000.00
Wages & Salary FT - Overtime Wages & Salary - Temporary						12,000.00
Wages & Salary FT - Overtime Wages & Salary - Temporary Payroll ER Match						39,660.00
Wages & Salary - Temporary						
Wages & Salary - Temporary Payroll ER Match						39,660.00
Wages & Salary - Temporary Payroll ER Match Personnel Benefits						39,660.00 85,949.00
Wages & Salary - Temporary Payroll ER Match Personnel Benefits Seminars & Training Expense						39,660.00 85,949.00

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Collecting Expense						<u> </u>
Customer Incentives - new sw General Office Supplies Expenses Telephone Expenses						70,000.00 10,000.00
Legal Outside Services Other - Outside Services Printer/Copier Supplies						40,438.00 23,789.00
Postage HSA Funding Life Insurance						65,150.00
Dental Insurance Fica (Social Security) Pera (Pub Employees Re Assoc)						
Deferred Compensation Expense Short-term Disability Payments Disability Insurance						
Unemployment Compensation Transfer Out - Business Services Membership - Other Miscellaneous General Expense						
Transfer-Out-Customer Service Unusual & Extraordinary Expense						(570,736.04)
TOTAL BUSINESS SERVICES - CUSTOMER SI	ERV					0.00
AUTOMATED METER READING EXPENSE						
Maint - AMI Hardware & Equipment						
Depreciation Expense	22,653.55	19,367.20	19,112.66	15,927.40	17,375.35	
Amortization Expense, Intangibles Interest Expense- 2015 AMI Lease	11,730.64 37,084.14	10,583.84	10,583.84	8,819.90	9,621.71	
TOTAL AUTOMATED METER READ EXP	71,468.33	29,951.04	29,696.50	24,747.30	26,997.05	0.00
INFORMATION TECHNOLOGY						
Wages & Salary FT						34,800.00
Payroll ER Matching						5,200.00
Personnel Benefits						16,661.00
Vehicle Maintenance / Repairs						
Vehicle Lease						
Locating Expenses						
Seminar & Training Expense						5.000.00
Uniforms/Boots/Glasses						0,000.00
Miscellaneous Meetings						
Computer Supplies						7,500.00
Operating Supplies						
Office Supplies						
Computer Hardware Expenses						25,000.00
Computer Software Expenses						48,000.00
Telephone Expense						7,452.00
Data Process - Outside Services						25,000.00
Data Process - City IT						75,000.00
Legal Expense						100 000 00
Consultant - Other Outside Services						100,000.00
Insurance, Liability -Expired						
Insurance, Workers Comp -Expired						
Insurance, Auto - Expired						
Group Insurance						
Third Party Administrator Costs						
HSA Funding						
Life Insurance Dental Insurance						
Fica (Social Security)						
Pera (Public Employees Re Assoc)						
Deferred Compensation Expense						
Short-term Disability Payments						
chert terri blodbirty i dymente						

	2021	2022	2023	2024	2024	2025
	Actual	Actual	Actual	YTD Nov	Forecast EOY	Budget
Disability Insurance						
Unemployment Compensation						
Transfer Out - Business Services						
Membership - Other						
Miscellaneous General Expenses						1,000.0
Transfer-Out - Information Technology & AM	l					(350,613.0
Unusual & Extraordinary Expense						
TOTAL INFORMATION TECHNOLOGY						0.0
NFORMATION SYSTEMS DEPARTMENT						
Revenue - City of Grand Rapids - IS Departme	nt					(58,745.0
Wages -FT				3,801.72	4,147.33	321,780.0
				5,001.72	4,147.55	940.0
Wages & Salaries - Full-time - Overtime						
Payroll ER Match						58,400.0
Personnel Benefits				1 202 04	1 400 04	125,165.0
Locating Expenses				1,362.94	1,486.84	1,500.0
Seminar & Training Expense				5,755.24	6,278.44	17,000.0
Uniforms/Boots/Glasses				220.00	240.00	3,433.3
Miscellaneous Meetings						
Operating Supplies						1,500.0
General Office Supplies				3,250.00	3,545.45	
Computer Hardware				281.49	307.08	
Computer Software				5,711.56	6,230.79	196,872.0
Computer Software - Other						59,508.0
Telephone Expense						2,401.0
Data Process - Outside Services						
Legal Expense						
Consultant - Other						30,000.0
Insurance, Liability						,
Insurance, Workers Comp						
Insurance, Auto						500.0
Group Insurance						000.0
Third Party Administrator Costs						
HSA Funding						
Life Insurance						
Dental Insurance						
Fica (Social Security)						
Pera (Public Employees Re Assoc)						
Deferred Compensation Expense				0.77	10.00	0 500 (
Vehicle Maintenance/Repairs				9.77	10.66	8,500.0
Vehicle Leases						11,380.0
Unemployment Compensation						
Transfer Out - Business Services						
Membership - Other						
Miscellaneous General Expenses				669.17	730.00	1,000.0
Transfer-Out - Information Systems						(781,134.4
Unusual & Extraordinary Expense						
TOTAL INFORMATION SYSTEMS DEPT				21,061.89	22,976.61	0.0
TAL INCOME (LOSS) ALL OPERATIONS	(71,468.33)	(29,951.04)	(29,696.50)	(45,809.19)	(49,973.66)	0.0

# 2025 Capital Budget Summary

### Capital Plan 2025 DEPARTMENT SUMMARY

Department	2025
1-Electric	\$1,855,019
2-Water	\$5,858,054
3-Wastewater Collection	\$2,545,888
4a-Domestic	\$590,632
4b-Screenhouse	\$92,008
4c-Pirmary Plant	\$239,352
4d-Sludge Disposal	\$2,570,992
4e-WWTP Service Center	\$30,532
4f-Secondary Treatment	\$253,082
5-Technology	\$450,000
6-Service Center	\$520,742
Grand Total	\$15,006,301

## **2025 Capital Budget Projects**

Department Description	2025
1-Electric	
2025 Tioga Substation Expansion	\$26,540
7-17th Primary Underground	\$394,193
Bucket Truck Replacement - 60 (little)	\$288,374
Bucket Truck Replacement - 63 (big)	\$378,311
La Prairie Ryan Park	\$211,846
Main Substation Roof Replacement	\$29,039
Maple Street Conversion	\$94,028
South Sub Conversion	\$115,329
Spool Trailer	\$16,308
Storage building	\$102,464
Trimble AMI Communicator	\$8,231
2025 SW Underground Conversion -12th Ave -PH1	\$188,356
4/0 Cable Replacement to Ace Hardware	\$2,000
1-Electric Total	\$1,855,019
2-Water	
2025 AMI Water Nodes	\$28,034
2025 Curb Stop Replacements	\$152,608
2025 Fire Hydrant Repairs	\$122,804
2025 High Service Pump Control Improvement	\$49,958
2025 South Tower Coating Repairs	\$103,256
2025 Water Meters	\$28,034
2025 Water Plant Renovation	\$3,516,976
2025 Water Tower Mixers	\$49,776
2025 WTP Valve Updates	\$23,104
Booster Station Panel View	\$30,880
City Project - City Wide Overlays- Sylvan	\$1,400,148
Flow meter for Well 3	\$13,268
Generators for Well 4 & 6	\$126,248
High Service Pump Rebuild	\$52,770
Hydrant Meters	\$9,148
Recycle Pump Rebuild	\$37,548
Sample taps off well 1 and 2	\$30,654
Well 3 Rehabilitation	\$51,594
Radio Communication Upgrades	\$31,246
2-Water Total	\$5,858,054
3-Wastewater Collection	
2025 Lift Station Pumps	\$38,532
2025 Manhole Replacements	\$65,222
2025 WWC Category 1- Piping Repairs	\$350,444
City Project - City Wide Overlays- Sylvan	\$1,601,110
City Wide Overlays-Rural	\$60,074
Cohasset Flow Meter	\$30,888
Lift 1 Pumps and Control Panel	\$302,614
New Generator for lift 1	\$68,044
VFD Upgrades on Lift Pumps	\$17,112
WW Snow Plow	\$11,848
3-Wastewater Collection Total	\$2,545,888

4a-Domestic	
2025 Domestic Pump rebuilds	\$30,972
Septic Hauler Dump Station	\$559,660
4a-Domestic Total	\$590,632
4b-Screenhouse	
2025 VFD Upgrades for SH Pumps	\$13,708
Replace Fiber Segment 1	\$15,000
Screen House Conveyors	\$27,624
Screen House Doors	\$35,676
4b-Screenhouse Total	\$92,008
4c-Pirmary Plant	
2025 Primary Plant Sludge Pumps	\$29,626
2025 Sludge Conveyor Hanger Bearings	\$36,116
2025 Sludge Screw Conveyor - Screw Replacement	\$51,334
Sludge Blend Tank Improvements	\$122,276
4c-Pirmary Plant Total	\$239,352
4d-Sludge Disposal	
2025 Landfill Phase Pumps	\$20,236
Landill Cover Work Phase 1-4, Kettle D	\$2,505,328
Replace Dump Truck	\$45,428
4d-Sludge Disposal Total	\$2,570,992
4e-WWTP Service Center	
Replace WWSC Heat Pump	\$30,532
4e-WWTP Service Center Total	\$30,532
4f-Secondary Treatment	
2025 Secondary Aeration Basin Mixer Repairs	\$253,082
4f-Secondary Treatment Total	\$253,082
5-Technology	
New Servers	\$200,000
ERP Systems	\$250,000
5-Technology Total	\$450,000
6-Service Center	
CSC Generator	\$43,070
South Roof Replacement	\$450,184
Water Heater Replacement	\$20,340
	\$7,148
6-Service Center Total	\$520,742
Grand Total	\$15,006,301

# **2025 Capital Funding Summary**

## Capital Plan 2025 FUNDING SOURCE SUMMARY

## 2025

City Contribution Amount	\$0
Customer Contributions-Cohasset Amount	\$5,801
Customer Contributions-LaPrairie Amount	\$3,432
Customer Contributions-Other Amount	\$0
Customer Contributions-UPM Amount	\$3,116,656
Debt Amount	\$4,618,678
Grant Amount	\$2,700,000
Operation Amount	\$0
Reserves-Solar Project Amount	\$0
Reserves-Unrestricted Amount	\$459,073
Rplcmt Fund-Elec Infrastructure Amount	\$1,898,089
Rplcmt Fund-Elec share/business Amount	\$292,684
Rplcmt Fund-Water Infrastructure Amount	\$940,930
Rplcmt Fund-Water share/business Amount	\$90,000
Rplcmt Fund-WWC Infrastructure Amount	\$613,458
Rplcmt Fund-WWC share/business Amount	\$67,500
User Rates Amount	\$200,000
Grand Total	\$15,006,301

# 2025 - 2029 Capital Planning Summary

### Grand Rapids Public Utilies Commission Capital Plan 2025 thru 2029 DEPARTMENT SUMMARY

DEPARTMENT	2025	2026	2027	2028	2029	Total
1-Electric	\$1,855,019	\$1,541,781	\$2,090,000	\$1,345,000	\$1,146,827	\$7,978,627
2-Water	\$5,858,054	\$5,500,000	\$2,680,000	\$1,850,000	\$2,144,239	\$18,032,293
3-Wastewater Collection	\$2,545,888	\$2,291,435	\$1,245,000	\$1,355,000	\$2,135,067	\$9,572,390
4a-Domestic	\$590,632	\$45,000				\$635,632
4b-Screenhouse	\$92,008	\$13,000	\$13,000	\$65,000	\$1,715,000	\$1,898,008
4c-Pirmary Plant	\$239,352	\$188,000	\$183,000	\$28,000	\$28,000	\$666,352
4d-Sludge Disposal	\$2,570,992	\$68,000	\$148,000	\$168,000	\$188,000	\$3,142,992
4e-WWTP Service Center	\$30,532	\$54,000				\$84,532
4f-Secondary Treatment	\$253,082	\$850,000	\$225,000	\$240,050	\$1,583,000	\$3,151,132
5-Technology	\$450,000					\$450,000
6-Service Center	\$520,742	\$220,000	\$30,000	\$35,000		\$805,742
Grand Total	\$15,006,301	\$10,771,216	\$6,614,000	\$5,086,050	\$8,940,133	\$46,417,700