

Exceeding	
In Process	
Ongoing	
Completed	!!

Caution	
At Risk	
Postponed	

Goal	Deliverable	Responsible	Target Date	Q1	Q2	Q3	Q4	Comments	
Strategic Pillar: Uninterrupted, High Quality Utility Services (US)									
US-1	Initial draft of 10-year CAPEX plan	Steve, Chad	07/31/24					To be presented at 8/14/24 Work Session for discussion.	
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (est 90% of modules functioning and collecting data)	Jean	12/31/2024 03/31/2025					Scheduling difficulties. New target date.	
US-1, US-4, FM-1, OE-2	Select ERP platform with cap plan feature and customer portal	Jean	2/29/2024 04/24/2024		!!			SpryPoint agreement approved 02/28/24. NetSuites agreement approved 04/24/24.	
US-2	WTP renovation project progress includes scoped, engineered, bids received and contractor selected	Steve	12/31/24 5/31/2025					Postponed for Legionella mitigation efforts. Resuming planning in Q3. New target date.	
US-3, NE-1	100% televised WWC system	Steve	10/31/2024 7/15/2025					Postponed for Legionella mitigation efforts. Starting in Q3. New target date.	
US-4, EC-2	Public outage map is live and optimized according to defined expectations, then publicly promoted	Chad, Mike, Julie	5/31/24, ongoing promo					Map completed in Q2, weblink being promoted in Q3.	
US-5	Risk management policy adoption	Julie	4/30/2024 09/30/2024					Postponed to Q3. To be presented at Sept 11 WS. New target date.	



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Goal	Deliverable	Responsible	Target Date	Q1	Q2	Q3	Q4	Comments
Strategic Pilla	r: Strategic and Sustainable Fiscal Management (FM)							
US-1, US-4, FM-1, OE-2	Select ERP platform with cap plan feature and customer portal	Jean	<u>2/29/2024</u> 04/24/2024		!!			SpryPoint agreement approved 02/28/24. NetSuites agreement approved 04/24/24.
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (est 90% of modules functioning and collecting data)	Jean	12/31/2024 03/31/2025					Scheduling difficulties. New target date.
FM-1, FM-2	Final adoption of operating reserve policy (includes emergency funding)	Jean	3/31/2024 12/31/2024					Postponed for new auditor insight/knowledge. New target date.
FM-3	Collect data and be prepared to kick off a full rate study in early 2025	Jean	12/31/24					
NE-2, FM-3, EC-2	Quarterly POGM meetings on Solar Plus Battery Storage Optimization	Chad, Julie	12/31/24	!!				



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Strategic Pilla	ar: Engaging and Educating the Community (EC)							
EC-1	Follow comprehensive customer campaign plan developed in 2023 for the 2024 year by month (including fact sheets and legal notices)	Julie, Jean, Paula	12/31/24					Public education via stuffers, website, social media, radio, TV updates.
EC-1, EC-2, NE-3	Be present in some form at the 2024 home show to educate the community for electric and water (e.g. "Wipes Clog Pipes" and rebate programs)	Chad, Steve, Paula	01/31/24	!!				Participated in local home show for the first time, evaluating feasibility of attending.
EC-1, EC-2, EC-3	Plan and carry out website content updates on a cyclical basis	Megan, Julie	3/31/24 and ongoing					Water utility section updated in Q1, electric section in progress, full revamp in Q3.
US-4, EC-2	Public outage map is live and optimized according to defined expectations, then publicly promoted	Chad, Mike, Julie	5/31/24, ongoing promo					Map completed in Q2, weblink being promoted in Q3.
EC-2	Publish annual report summarizing projects and financial results	Julie	7/31/2024 12/31/2024					Develop 2024 annual report for template for 2025 distribution. New target date.
EC-3, OE-2	Hold two joint council and commission meetings to align City of GR and GRPU on policies and projects jointly owned, report on prior year's results		4/30/24 8/31/24		!!			Review date for 2nd meeting - Aug, Sept, or Oct?



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Strategic Pilla	Strategic Pillar: Use and Stewardship of the Natural Environment (NE)									
US-3, NE-1	100% televised WWC system	Steve	10/31/2024 7/15/2025					Postponed for Legionella mitigation efforts. Starting in Q3. New target date.		
US-5c, NE-2,	WWTP landfill cover reconstruction substantially complete including new demand agreements in place	Steve	12/31/2024 12/31/2025					Delayed to 2025 to meet industrial customer's needs. New target date.		
NE-2, FM-3, EC-2	Quarterly POGM meetings on Solar Plus Battery Storage Optimization	Chad, Julie	12/31/24							
EC-1, EC-2, NE-3	Be present in some form at the 2024 home show to educate the community for electric and water (e.g. "Wipes Clog Pipes" and rebate programs)	Chad, Steve, Paula	01/31/24	!!				Participated in local home show for the first time, evaluating feasibility of attending.		
EC-1, EC-2, NE-3,	Market the "wipes clog pipes" campaign	Steve	03/31/24					In progress as July customer campaign.		



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Strategic Pilla	r: Operational Excellence (OE)							
US-1, US-4, FM-1, OE-2	Select ERP platform with cap plan feature and customer portal	Jean	<u>2/29/2024</u> 04/24/2024		!!			SpryPoint agreement approved 02/28/24. NetSuites agreement approved 04/24/24.
US-1, US-4, FM-1, OE-2	Substantially operating ERP system (est 90% of modules functioning and collecting data)	Jean	12/31/2024 03/31/2025					Scheduling difficulties. New target date.
OE-1	Purchase identified safety equipment including a woodchipper, shop hood, clinic lift station lifting structure, and others as identified throughout the year	Chad, Steve	- 6/30/24 9/30/2024 custom					Shared with City. Shop hood completed. Lifting structure install end of Q3. New target date.
OE-1	Implementation of classification compensation and approval of the labor contract	Julie	3/31/2024 06/30/2024		!!			Labor agreement approved on 06/26/2024.
OE-1	Success sharing	Julie	3/31/2024 09/30/2024					Delayed by labor negotiations, initial presentation to staff Q3.
OE-1	Quarterly all employee to improve clear communication process and lead to improved NPS per annual survey	Julie, Meg	No Q1, 5/9, 9/12, 12/3					Abandoned Q1 meeting for Legionella mitigation efforts, remaining mtgs scheduled.
OE-1	Robust comprehensive organizational training and development program	Julie	6/30/2024 10/31/2024					Delayed by labor negotiations, developed in Q3 by 2025 budget time.
OE-1	Succession planning for business services manager transition	Julie, Jean, Chery	8/31/2024 10/31/2024					Behind schedule - city/GRPU collaboration - to be completed by 2025 budget time.
OE-1	Implement employee resource portal	Jean	12/31/2024 03/31/2025					Part of ERP project. Scheduling difficulties. New target date.
EC-3, OE-2	Hold two joint council and commission meetings to align City of GR and GRPU on policies and projects jointly owned, report on prior year's results		4/30/24 8/31/24		!!			Review date for 2nd meeting - Aug, Sept, or Oct?