33 Centennial Street Frostburg, Maryland

November 14, 2025

Mr. Patrick O'Brien City Administrator City of Frostburg 37 S. Broadway Frostburg, Maryland 21532

Dear Patrick:

I understand that the Mayor and City Council are currently seeking to fill positions on the Frostburg Board of Elections. Please consider this letter as my application to serve as one of the three members of the Board.

During my 49 years as a resident of Frostburg, I have developed a deep appreciation for the sense of community here, and would welcome this opportunity to serve the City. While I have no direct experience in the management of elections, increasing the civic engagement of our students was a high priority for me while serving as Vice President for Student Affairs. As a member of the Board of Directors of the Beall Institute for Public Affairs, I have continued my involvement in this area during my retirement.

If selected to serve, I also understand the importance of absolute transparency in our work. If conflicts arise during the election, I am confident that I have the skills and experience necessary to respond in a thoughtful manner to any issues by demonstrating respect to all parties involved, listening, and focusing on gathering facts.

I appreciate the City Council's consideration of my application to serve as a member of the Frostburg Board of Elections.

Sincerely,

Thomas L. Bowling