Harmony Corridor Plan

An Element of the City of Fort Collins Comprehensive Plan

December 2, 2025



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EXHIBIT A TO ORDINANCE NO. 167, 2025

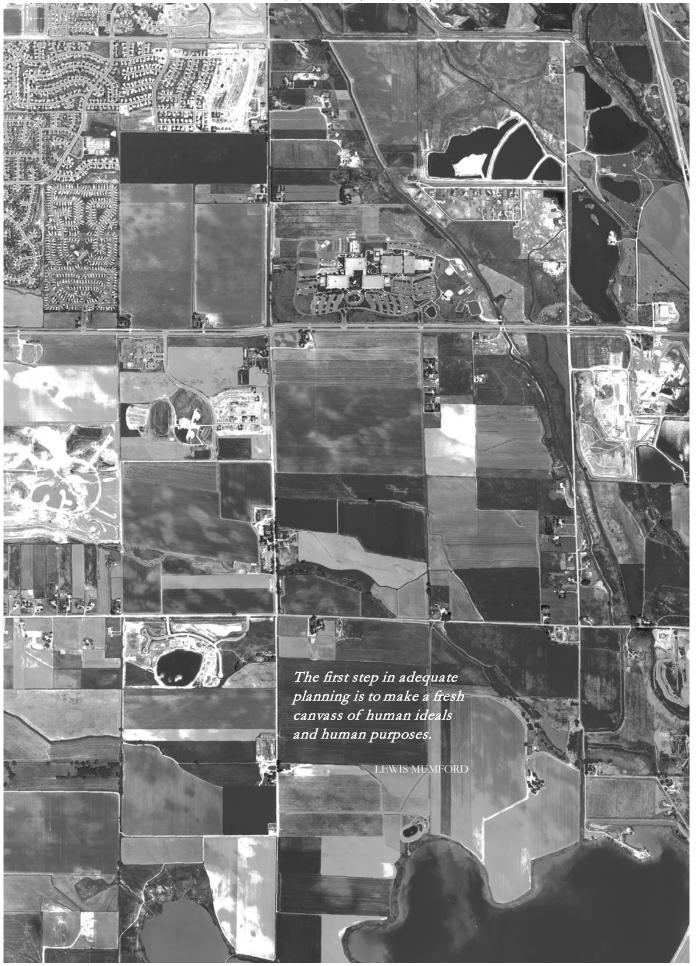


EXHIBIT A TO ORDINANCE NO. 167, 2025

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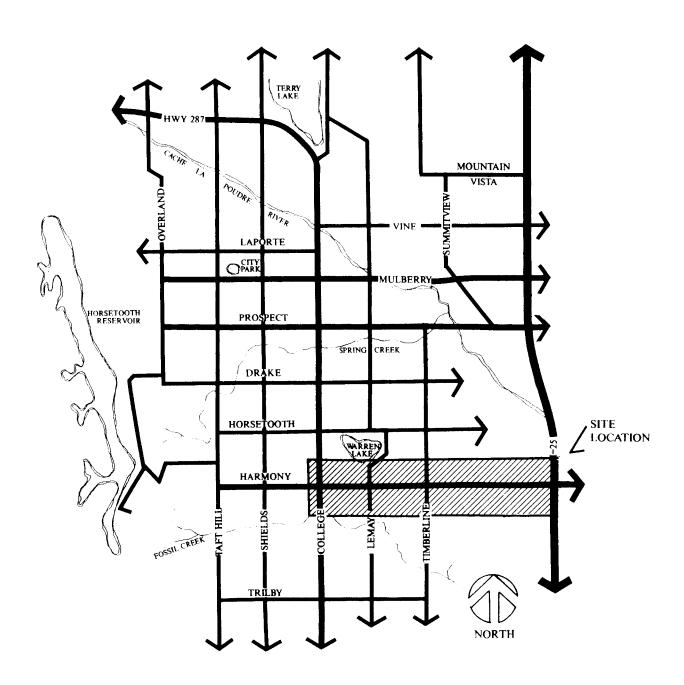
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1 INTRODUCTION

Genuine planning is an attempt, not arbitrarily to displace reality, but to clarify it and to grasp firmly all the elements necessary to bring the geographic and economic facts in harmony with human purpose.

LEWIS MUMFORD

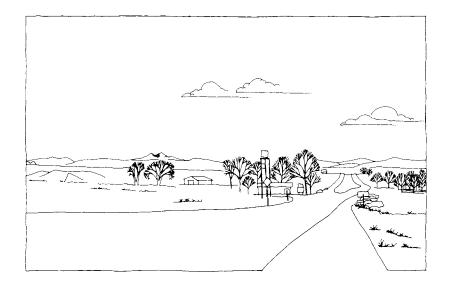
City of Fort Collins Orientation Map



THE HARMONY CORRIDOR

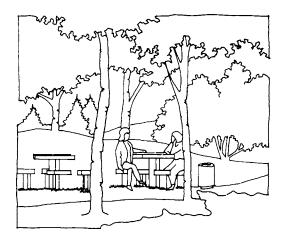
The Harmony Corridor planning area extends for five miles, from the I-25 interchange to the Burlington-Northern railroad tracks located west of College Avenue. The area extends approximately one-half mile north and south of Harmony Road. Over 7,000 people live and work in the corridor. Linking I-25 to U.S. Highway 287, Harmony Road carries approximately 28,000 vehicles to and from Fort Collins each day. It is anticipated that this figure will grow to 35,000 by the time the corridor is fully developed. The I-25/Harmony Road interchange is the most southerly entrance point to Fort Collins and a primary route for commuters and travelers going to and from the Denver metropolitan area. Most of the people visiting Fort Collins for the first time enter the city through this corridor.

Key physical features of the corridor include: close proximity to the Poudre River, lakes wetlands and associated wildlife habitat as well as spectacular views of Longs Peak and the Front Range. With approximately one-half of the corridor already developed, the visual quality of the area is exceptional. An unusually wide right-of-way and spacious median provide an excellent opportunity to develop a well landscaped parkway. Harmony Road has the potential to become one of the most attractive entryway corridors in northern Colorado.



View from the I-25 interchange looking west.

Hewlett-Packard employees relax in a shaded courtyard.



In terms of development potential, the Harmony Corridor is unrivaled in the Fort Collins area. The corridor has nearly 2000 acres of land available for business, industrial, and residential development, with relatively few development constraints. Uniquely situated between I-25 and U.S. Highway 287, the corridor has excellent community and regional access. Close proximity to housing, schools, shopping and recreation facilities makes the corridor an obvious choice for business or industry seeking to locate in northern Colorado. The fact that most of the developable land has not been subdivided into small parcels is an additional advantage for attracting large scale business/industrial land uses. Highly respected companies like Hewlett-Packard, Comlinear, ESAB and Mountain Crest Hospital have chosen to locate and/or expand their facilities in the corridor.

Along with its attractive physical features and tremendous development potential, the corridor has another vital attribute — the dedication and creative energies of its residents and businesspeople. Property owners in the corridor have been instrumental in organizing this planning effort and have been closely involved throughout the planning process.

THE PURPOSE OF THE STUDY

With one-half of the corridor already developed and another one fourth planned, Harmony Corridor faces a turning point. While continued business and industrial development looks promising, the corridor and the community are facing many challenges. How can we attract the kinds of business and industry that will provide a strong economic base and be compatible with community values? How do we ensure a continuation of wide setbacks, attractive landscaping and other amenities that enhance the quality of life for people who live and work in the corridor? The Cache la Poudre River floodplain, numerous lakes, wetlands and spectacular mountain views combine to create an impressive and scenic gateway at the I-25 interchange. The gateway area offers unique opportunities and challenges the community to discover creative ways to balance development potential with natural resource assets. The Harmony Corridor Plan is a response to these community wide issues. Since the corridor is currently a very healthy and vital segment of our community, the Plan emphasizes the need to take advantage of its assets for our future.

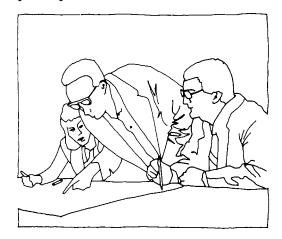
The Plan focuses on encouraging a land use pattern and urban design framework that protects community values and at the same time recognizes the need for flexibility in response to market demand. Taking advantage of the corridor's unique physical and cultural features, the Plan seeks to create a "vision" for Harmony Corridor that is dynamic, diverse, economically successful, environmentally sound and uniquely attractive.

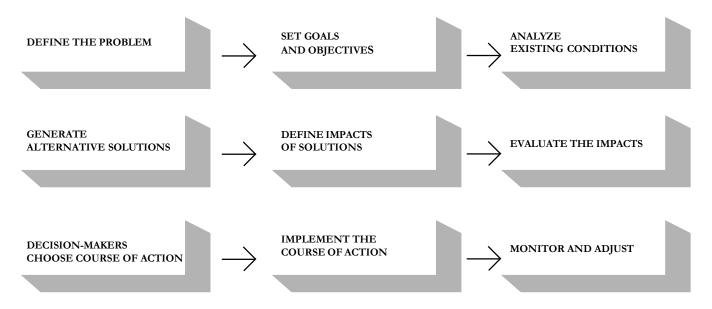
THE PLANNING PROCESS

The Harmony Corridor planning process involved two parallel work efforts – a technical planning effort and a public participation process. The technical planning effort analyzed existing conditions and opportunities, defined focus areas and generated alternative approaches which led to the planning and urban design recommendations of the Plan. At the same time, a public participation process attempted to identify all potentially affected interests and work with them using a number of different techniques designed to inform as well as solicit ideas. Advisory committees, public open houses, presentations to boards and commissions, as well as numerous meetings with special interest groups and individuals have all been used to get comments and ideas, many of which have helped shape the Plan.

A group deserving special recognition is the steering committee, a group of volunteers representing people owning property frontage along Harmony Road. Staff has welcomed the interest and enthusiasm demonstrated by this group throughout the process. The role of the steering committee was to help staff understand the values and concerns of the landowners that will be most directly affected by the Plan. The Plan is richer as a result of their dedication and responsiveness.

Citizen values, ideas and concerns were recorded at public open houses.





Technical Planning Process Diagram

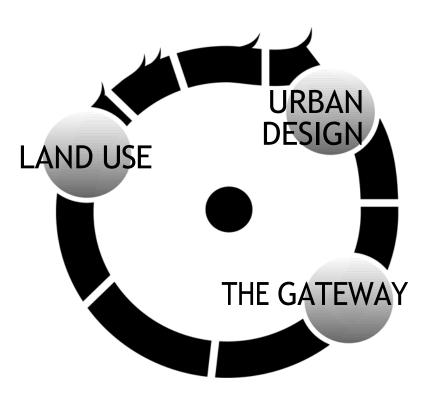
PLAN REVISION PROCESS

On July 5, 1994, City Council directed City Staff to review the Plan and identify and suggest needed amendments that would strengthen the "vision" of the Corridor that it become a major employment center in northern Colorado attracting a variety of businesses and industries serving local as well as regional markets. City staff and the Planning and Zoning Commission, aided by an ad hoc advisory committee, intensively reviewed the document and recommended changes to the *Harmony Corridor Plan*, together with implementation regulations. These changes were adopted by City Council on January 3, 1995 and the changes have been incorporated herein.

THE PLAN

The next chapter describes physical and cultural existing conditions in the corridor. Analysis of existing conditions helped define the three focus areas of the Plan – LAND USE, URBAN DESIGN and THE GATEWAY. Each focus area is elaborated on independently. Issues are described, problems and opportunities defined and alternative directions for the future are analyzed. The discussion of each focus area concludes with a plan in the form of a goal statement, policies and implementation actions. Maps and graphic illustrations are used to supplement the text and clarify its intent. Design guidelines for new development in the corridor, one of the primary implementation mechanisms proposed in the Plan, have been developed and are available under separate cover.

The three focus areas together create a comprehensive "vision" for the Harmony Corridor of the future. In order for the full potential of the corridor to be realized, both the City and the private sector need to make a commitment to implementation. It is envisioned that the implementation actions spelled out in this Plan will be underway within the next five years.



IMPLEMENTATION

A series of recommended implementation actions are contained at the conclusion of each focus area discussion. Actions include several public improvement projects that require additional planning and design work. Sources of funding for construction and maintenance need to be identified. Strategies for attracting targeted industries need to be developed.

Coordination efforts with other City departments, Larimer County, the Town of Timnath and the State Division of Highways should be continued. Phase two planning of the I-25 interchange area is critical if we want to maximize the potential of this scenic gateway before development pressures eliminate options for the future. Important opportunities may be missed if the City does not play an active role in intergovernmental coordination and master planning this scenic and environmentally sensitive area.

This Plan recommends that the City assign staff to work on implementation tasks, giving priority to opportunities that may be missed if action is delayed. The *Harmony Corridor Plan* is a starting point. Effective implementation actions can turn the "vision" created by this Plan into reality for residents in the community now and for future generations. The majesty of Longs Peak and the Front Range depicted on the cover is one of the few elements of the corridor that is not expected to change in the foreseeable future. With this spectacular view as an inspiration, how can we do less than strive for excellence?

2 EXISTING CONDITIONS AND OPPORTUNITIES

All good planning must begin with a survey of actual resources: the landscape, the people, the work-a-day activities in a community. Good planning does not begin with an abstract and arbitrary scheme that it seeks to impose on a community; it begins with a knowledge of existing conditions and opportunities.

LEWIS MUMFORD

INTRODUCTION

The technical portion of the planning process began by documenting physical and cultural existing conditions. This chapter provides information about the corridor and highlights special opportunities. Maps located at the end of the chapter provide graphic illustration.

LANDFORM AND NATURAL RESOURCES

LANDFORM

The Harmony Corridor contains three dominant topographic features: the floodplain of the Cache la Poudre River, bluffs known as the Poudre River Valley Wall at the edge of the floodplain and rolling plains beyond. Longs Peak, the Front Range and the foothills are highly visible and constitute a dramatic backdrop for the corridor landscape.

Cut-away section
illustrates the Poudre
Valley Wall.

POUDRE VALLEY WALL

FLOODPLAIN

The elevation of the study area ranges from approximately 4,850 feet at the top of the bluffs located west of I-25 to approximately 5,025 feet near College Avenue. Formed by down-cutting action of the Poudre River as it meandered within its floodplain, the bluffs represent the only dramatic change in elevation within the study area. The elevation drops 50 feet in 550 feet resulting in an average 9% slope. At the bottom of the slope the topography levels out on to the Cache la Poudre River floodplain. See

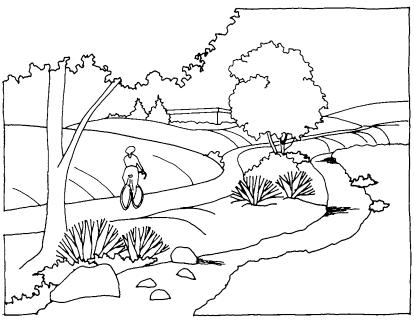
Draining approximately 1,900 square miles, the Cache la Poudre River is the largest river on the northern Colorado Front Range. The river and its associate vegetation and wildlife habitat is a valuable natural resource that offers unique recreational and educational opportunities. Along with these assets the river poses some development constraints. Generally speaking, no development is allowed within the designated floodway. Land area between the floodway and the 100-year floodplain offers some development potential if flood proofing is ad-dressed.

DRAINAGE BASINS AND IRRIGATION CANALS

Three drainage basins occur within the study area. The Mail Creek and McClelland Drainage basins drain the western and southern portions of the study area to Mail Creek and McClelland Creek respectively. See Map 1. The Fox Meadows Basin is located in

the northeast portion of the study area and drains to the Fossil Creek Reservoir Inlet Ditch and then to the Cache la Poudre River. As development occurs, surface run-off increases, resulting in stormwater being diverted into a series of swales, detention ponds, channels, irrigation ditches and/or streams until ultimately the flows reach the Cache la Poudre River. The study area is laced with this network of drainageways and irrigation canals. Stream bank erosion and water quality issues are concerns in all three basins, but are especially critical in the McClelland and Mail Creek Basins, since both Mail Creek and Fossil Creek have experienced flooding, bank erosion and stream degradation.

Four major irrigation canals intersect the study area. Water in these irrigation canals has been diverted from the Cache la Poudre River at some point upstream from the corridor. Historically the water has been used for agricultural purposes and is allotted to area farmers through a complex system of water rights. As Fort Collins becomes more urbanized the need for irrigation canals will diminish, however, the major irrigation canals in the study area are likely to remain viable for a number of years. While the canals and their associated laterals can represent development constraints, they also can recreational become and visual amenities.



Irrigation canals and drainageways provide opportunities for recreational amenities.

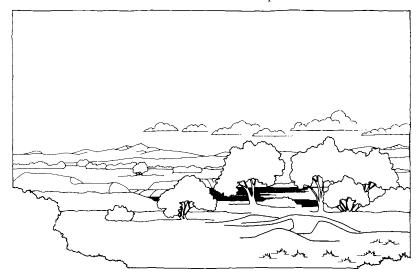
NATURAL RESOURCES

Fort Collins has always valued local natural environments as evidenced in the City's GOALS AND OBJECTIVES (1977), the LAND USE POLICIES PLAN (1979) and the LAND DEVELOPMENT **GUIDANCE** SYSTEM (1982).All of these documents contain directives pertaining to the conservation and protection of natural environments. In 1988, the City Council endorsed wetland and wildlife habitat maps that define the location and relative importance of natural areas within the city's urban growth area. See Maps 2 and 3. By increasing awareness of these areas, the maps reaffirmed the City's commitment to conserving important wetland and wildlife habitats for their economic, social, and aesthetic benefits.

THE GATEWAY

The most significant natural areas in the Harmony Corridor are associated with the Cache la Poudre River and located near I-25. This area has been termed the "gateway" because it is the first point of entry to Fort Collins from the south. Several lakes, wetlands and associated riparian vegetation are found on both sides of I-25 in the floodplain of the river. Most of the lakes and wetlands are a result of gravel mining operations that have and continue to alter the natural environment. With creative management and appropriate reclamation practices, these areas have the potential to become recreational, educational and scenic resources for the community. In addition, wetland areas like these may act as filtering systems for stormwater runoff, preventing pollutants from entering the river. The potential value of these natural areas should not be underestimated. The fact that the area is located at the gateway to Fort Collins intensifies its importance.

Gateway view showing cottonwood trees and gravel mining operations.



In 1989, Fort Collins completed a feasibility study regarding the possibility of designating a National Recreation Area along the Cache la Poudre River. Although City Council chose not to pursue NRA designation it did make a commitment to implementing an exemplary and comprehensive river management program. This river management program may affect the future of the gateway area.

GRAVEL RESOURCES

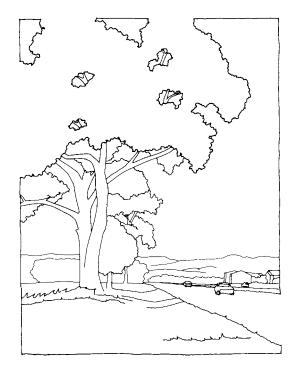
The land area between the Cache la Poudre River and the Poudre Valley Wall located just east of Hewlett-Packard is underlain with gravel deposits classified as F1 by the Department of Natural Resources, Colorado Geologic Survey. This classification means that the resource is a floodplain deposit and is composed of relatively clean and sound gravel. The overburden ranges from 2-9 feet and the depth of gravel ranges from 8-24 feet. Roughly one-third of the area has been or is in the process of being mined.

MATURE TREES

Mature trees, both evergreen and deciduous, are important natural resources throughout the study area. Besides their importance as wildlife habitat, tree masses provide scale, frame views and add visual interest to the landscape. The corridor is fortunate to have significant numbers of mature trees. Most of them are visible from Harmony Road.

ENVIRONMENTAL ISSUES

Air quality and water quality are two critical environmental questions which affect the Harmony Corridor. In 1989, the community took important steps toward addressing these issues comprehensively. The City's Natural Resource Division began working on a comprehensive environmental management plan that will focus on a variety of environmental concerns, including air quality. At the same time the City's Transportation started work Division comprehensive transportation plan that relates directly to air quality issues. These two divisions and the community are working together in a participatory process to establish the best way to balance the trade-offs and address the air quality problem in this community. At the same time the Stormwater Utility is studying the issue of stormwater runoff and water quality.



Mature trees along Harmony Road frame views and add visual interest to the corridor.

PUBLIC UTILITIES

ELECTRICAL

The City provides electrical service within the incorporated city limits. As areas are annexed the City assumes service. Portions of the corridor still in the county receive electrical service from either the Public Service Company of Colorado (PSCO) or the Poudre Valley Rural Electric Association (REA). Conversion from an existing electric utility to City electric utility service is done at no cost to the customer. The City is committed to providing electrical service underground rather than through overhead power lines.

Street lighting along Harmony Road will be installed as development and street improvements occur. Standard lighting for arterial streets uses 30 foot poles, with extended arm, cobra-head type fixtures. It is anticipated that in general, light poles along Harmony Road will be placed at the edge of the roadway in an alternating pattern, approximately 175 feet on center. The light source will be 400 watt high pressure sodium bulbs.

Funding for standard lighting comes from development fees and lighting district assessments. Lighting is installed along entire improvement areas, and costs are recaptured from undeveloped areas at the time of development.

WATER AND WASTEWATER

It is anticipated that most of the Harmony Corridor will be serviced by the City's Water and Wastewater Utility, although the Fort Collin/Loveland Water District will continue to provide service to developed areas near College Avenue. The City's system of existing and proposed water and sanitary sewer mains is shown on Maps 4 and 5. Currently water service is provided through a series of relatively small water lines. As growth in the corridor continues, a major transmission line will be needed to provide service. The City Water Utility has completed the conceptual design and route selection for the Harmony Transmission Main, which extends between Shields Street and County Road 9.

Currently, wastewater service at the extreme eastern edge of the corridor would require a force main and pump station. However, the Wastewater Treatment Master Plan completed in 1990 calls for construction of a new wastewater treatment plant downstream. This would allow the eastern part of the Harmony Corridor to be served by gravity flow. The new wastewater treatment facility would not be on line before 1999.

The extension of water mains and sanitary sewers which are in or near the existing water distribution and wastewater collection systems dependent upon many factors. In most cases, new development and the associated increases in water demand and wastewater flows are the primary reasons for these improvements. The installation and the cost of water mains and sanitary sewers to serve new developments are the responsibility of the developer. When the City requires improvements to serve areas beyond the immediate development, the City pays for oversizing.

STORMWATER UTILITY

The City's Stormwater Utility is a special purpose division within the City that protects the public's health, safety and welfare through effective stormwater management. Its responsibilities include flood control, development plan review, construction, operation and maintenance of stormwater facilities and long range planning.

Regional drainage facilities identified in the master storm drainage plans for the Harmony Corridor include a major drainage channel to carry flows from the Fossil Creek Reservoir Inlet to the old quarry just east of County Road 7. The concept plan indicates that the channel would be visible from Harmony Road.

Although the Stormwater Utility currently does not regulate stormwater quality, it is moving in that direction. The Environmental Protection Agency (EPA), an agency of the Federal government, published regulations in 1990. These regulations emphasize best management practices to control the pollutant source and apply to all municipalities in the United States. Fort Collins has already initiated activities in regard to these regulations.

The Stormwater Utility has started to inform the public about stormwater quality, inventory the City's storm drainage system and monitor water quality in local streams and major outfalls. In addition, the utility is conducting research at two recently developed commercial projects in Fort Collins. The two pilot projects use state of the art technology to monitor and improve the quality of stormwater runoff before it leaves the site. The utility is in the process of developing erosion control criteria for construction activities in the Fort Collins area and is collecting information to initiate a water quality management plan for the Mail Creek and Fossil Creek drainage basins.

All of these advance planning measures combined will enable the utility to determine the magnitude of the problem and the best way to effectively manage stormwater quality in Fort Collins.

TRANSPORTATION

TRAFFIC AND ACCESS

Harmony Road's importance as a transportation corridor for the City of Fort Collins cannot be overestimated. Carrying in excess of 28,000 vehicles to and from Fort Collins each day, Harmony Road is one of community's major transportation links to Denver and other communities along the Front Range. In response to increasing development pressure and in recognition of the importance of Harmony Road as a gateway corridor and major arterial street, the Harmony Road Access Plan was adopted in 1989. In this intergovernmental agreement the City, the State Division Highways and Larimer County agreed to access points and future signal locations between Boardwalk Drive and I-25. Future access for development along Harmony Road must be in conformance with the Access Plan. See Map 6. Any change to access location or access type from those identified in the Access Plan requires an amendment.

Traffic counts for Harmony Road were taken in the fall of 1989. Currently all intersections operate at level of service "C" or better, meaning that the highway is operating below its maximum capacity and is providing acceptable levels of service. It is anticipated that when the corridor is built out, traffic volumes on Harmony Road will approach 30,000 vehicles a day. It is anticipated that Harmony Road will eventually be widened to three travel lanes in each direction to maintain acceptable levels of service.

At the present time the State Division of Highways controls the speed limit along Harmony Road. It varies from 55 MPH near I-25 to 40 MPH closer to College Avenue. It is expected that when the corridor is fully developed, the speed limit will be reduced to 40-45 MPH. How and when the speed limit will change is dependent on a variety of factors, including traffic volume and safety.

STATE VERSUS LOCAL CONTROL

Since Harmony Road is a state highway, decisions regarding roadway widening, improvements, future landscaping in the right-of-way and maintenance are decisions made by the State Division of Highways. The goals and objectives of the State may not always parallel those of the community. In recent years, City staff has maintained a good working relationship with the Division of Highways and has been able to negotiate acceptable solutions when State and local goals have varied.

A good example of this cooperative spirit is the Harmony Road Access Plan.

While the Access Plan will provide a basis for agreement on transportation issues for years to come, it is likely that as the corridor continues to urbanize, the State and City will differ on issues relating to the visual quality of the roadway. Although plans for future widening of Harmony Road are not finalized, indications are that the State plans to widen the roadway to the center rather that to the outside and greatly reduce or eliminate the median. In regard to landscaping, the Division of Highways has a policy that discourages planting trees in the right-of-way and/or the median.

In recent years Harmony Road has functioned more as a local arterial street and less as a state highway. Recognizing this trend, the State has indicated a desire to work toward placing Harmony Road under local control.

LAND USE PLANNING

For the past ten years, the City has promoted a mixed land use concept in Fort Collins because of the associated social, economic and environmental benefits. One of the most important reasons for mixing land uses relates to transportation. Locating employment centers, shopping centers, recreational opportunities and residential areas in close proximity to each other shortens the distance people need to drive to work, shop, and play.

It also encourages alternative modes to transportation such as walking and bicycling. Besides the convenience and associated lifestyle benefits, mixed land use, by shortening trip length and eliminating some trips altogether, can have a positive effect on air quality.

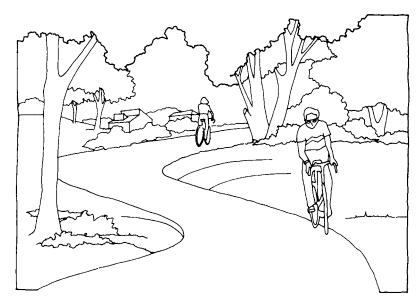
The present trend of large employers to develop in "campus-like" settings is evident along Harmony Road. While these settings are visually attractive and offer recreational benefits for employees, this kind of low density development makes efficient transit service difficult.

ALTERNATIVE MODES

While land use planning attempts to provide opportunities to work, shop and play close to home, the lack of pedestrian linkages, bikeways and safe crossings along Harmony Road make it difficult to walk or use a bicycle as an alternative mode of transportation. Sidewalks are built as development occurs. Signalized intersections and crosswalks are added as traffic volumes increase. As the corridor gets closer to complete build out, pedestrian linkages will be more complete and useful.

At the present time, Harmony Road does not have a designated bike lane. Some bicycle commuters use the road shoulder; however, the shoulder does not exist in all locations. The speed and proximity of passing vehicles can be dangerous for bicyclists. Public transit does not serve the corridor now but may be available in the future, as employment opportunities increase. Low density development makes it difficult to provide transit service cost effectively. The Transit Development Program, a 5year strategic plan adopted by City Council in 1990, focuses on serving transit dependent populations, including the elderly, people with low incomes, the disabled and students. Demographics show that the highest concentrations of transit dependent people live in the northwest portion of the city. Focusing of limited resources has resulted in the elimination of transit service along Harmony Road east of College Avenue for the short term future.

Mixed land uses encourage alternative modes of transportation such as walking and bicycling.



Some commuters that use I-25 to travel to other cities to work have started car pooling. Currently, people park their cars on the north side of Harmony Road just west of the I-25 interchange and travel with other people commuting to the same location. Commuter Pool is a ride share/car pool program operated by the City which currently serves this area and could provide service to local employees as well as those who drive to Denver.

LONG RANGE PLANNING

Another factor affecting the future of transportation in the Harmony Corridor will be the Fort Collins Area Transportation Plan expected to be complete in 1991. The Plan will identify all transportation systems needs and evaluate the social, economic and environmental impacts of alternative land use and transportation models. The goal of the Plan is to establish transportation policies, facilities and implementation schedules that will guide future development of community through the year 2010. The Plan will identify future street needs, identify new street locations, create opportunities for bicycle and pedestrian travel and determine the role of transit in our community.

LAND USE/ZONING

EXISTING LAND USE

Harmony Corridor contains approximately 3,090 acres and is 37% developed. It already contains a wide variety of land uses. See Maps 7A and 7B. The Chart on the next page summarizes some land use statistics that help describe the corridor.

Residential land uses occupy the largest amount of developed property. There are approximately 2,322 dwelling units in the planning area for a total population of approximately 6,150 residents. Although the residential areas are single family oriented, there is significant multi-family development. The corridor also contains two large mobile home parks. Single family lots range from approximately 6,300 square feet to nearly an acre in size and home prices vary considerably from \$55,000, to over \$350,000 in current dollars. Almost all of the residential areas were constructed within the last decade, with the exception of Fairway Estates located south of Harmony Road near College Avenue, which has existed for more than twenty-five years.

Industrial uses occur at dispersed locations in the corridor area. The uses predominantly research, are manufacturing and office/warehouse. With the exception of Hewlett-Packard, the major users are located in Golden Meadows and Oakridge industrial parks. Collectively these industrial developments represent a significant portion of the community's employment base.

Only a small portion of the corridor is currently developed as retail and is found clustered near College Avenue, in the vicinity of Boardwalk Drive and near the I-25 interchange. A community/regional shopping center at Boardwalk Drive includes a PACE Membership Club Warehouse. A grocery store and a builders supply store are planned to be part of the same center. There is a scattering of office space occurring mainly between Boardwalk Drive and Timberline Road in two major centers: Boardwalk Office Park and Oakridge Business Park.

Other notable land uses include: Mountain Crest Hospital, a private psychiatric hospital; several churches; Harmony Cemetery; Werner Elementary School; as well as Landings and Golden Meadows Parks.

The variety of land uses and amenities already existing in the corridor, combined with the fact that the corridor has large, vacant, fully-serviced tracts of land for development, makes it unique in Fort Collins.

ANNEXATION

Only 60% of the study area is currently within the city limits. See Map 8. Properties adjacent to city limits and eligible for annexation are required to annex prior to development, while properties located within the Urban Growth Area (UGA) and not eligible for annexation are required to go through a City-County joint review process.

HARMONY CORRIDOR LAND USE STATISTICS

Land Use	Acres	Percent of Total
Residential	481	
Industrial	190	16%
Institutional	53	6%
Retail/Office	69	2%
Right-of-	341	2%
Undeveloped	1,956	63%
Total Land Area	3,090	100%

Both the City and the County encourage developers to annex prior to development to ensure that urban level development standards are maintained. Properties located east of I-25 are outside of the UGA and would develop under County regulations.

ZONING

Of the property located within city limits; 43% is zoned residential; 25% is zoned industrial; 16% is zoned for retail/office; 5% is zoned for mobile homes; and 11% is zoned transitional. See Map 8. Properties located in unincorporated Larimer County have a combination of farming, commercial and industrial zoning designations.

It is important to note that most of the properties within the city limits and currently undeveloped have a PUD condition attached to the zoning designation. This does two things: 1) Properties will be developed as planned unit developments (PUD) and reviewed under the criteria of the LAND DEVELOPMENT **GUIDANCE** SYSTEM (LDGS). 2) Developers will be allowed to propose a wider range of land uses than otherwise permitted under the zoning classification. When properties are annexed into the city, the City Council has typically attached a PUD condition to the zoning. In effect, most of the currently undeveloped property within the corridor will eventually be planned and developed under the criteria of the LDGS. The guidance system gives landowners considerable flexibility in developing their property as long as the project conforms to certain criteria designed to protect and improve the health, safety, convenience and general welfare of the people of Fort Collins.

The City's GOALS AND OBJECTIVES and the LAND USE POLICIES PLAN encourage mixed land use for the social, economic and environmental benefits associated with it. Locating employment centers, shopping centers, recreational opportunities and residential areas in proximity to each other close encourages people to drive less and walk or use bicycles more. The LAND DEVELOPMENT **GUIDANCE** SYSTEM is a development review system designed to implement the City's land use goals, objectives and policies.

Under this system, the development potential of any particular site is evaluated on its own merits - size, shape, location, natural features, site development concept and its effect on surrounding land uses - rather than ac- cording to a predetermined district zoning classification. This performance zoning system, developed and used extensively in Fort Collins for the past decade, has achieved national recognition as a effective and land creative use management tool.

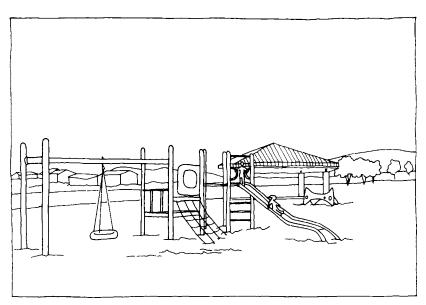
LARIMER COUNTY

Larimer County adopted comprehensive land use plan in 1988. Land areas in the Harmony Corridor, but outside of the Fort Collins city limits are categorized in the plan. Properties west of I-25 are designated "Municipal Expansion Area/Urban Development Area" meaning that future municipal boundaries are expected to expand to include these areas. Properties east of I-25 are designated "Rural" meaning that "these areas are protected for agricultural uses and other low intensity uses requiring large land areas and low service needs." The Larimer County Zoning Ordinance, however, indicates that these areas (east of I-25), are zoned C-Commercial and I-Industrial. These zoning district designations allow a much wider array of land uses.

PLANNED RECREATION FACILITIES

The City has already purchased 100 acres of land including Portner Reservoir, to develop Fossil Creek Community Park. In addition, the City's 1989 PARKS AND RECREATION MASTER **PLAN** recommends that a community park be developed to serve the southeast portion of the community. A tentative location for this park is near the Cache la Poudre River northeast of the study area. The historic Strauss Cabin, combined with the natural setting of the Cache la Poudre River, make this area an ideal location. The master plan also projects that an additional 18-hole golf course will be needed by the community by the year 2000. The natural features of this site would provide an attractive setting for a golf course.

Landing's Park provides recreational opportunities for neighborhood residents.



The City's proposed recreational trail system intersects and surrounds the study area. At this time only a general location for the trail has been defined. As development occurs, more specific trail locations will be selected and easements for the trail will be acquired through dedication and/or purchase. Acquisition of open space in the foothills, along the Cache la Poudre River and in the Fossil Creek floodplain is emphasized in the City's PARKS RECREATION **MASTER** AND PLAN. Since part of the study area lies within the floodplain of the Cache la Poudre River, there may be potential for open space acquisition as well as park and trail development in this scenic corridor.

Neighborhood parks are acquired and developed when funds become available through parkland fees paid by residential development. Community parks are usually funded through bond issues or special sales taxes, after population in the vicinity grows and demand for the facility increases. The City uses Colorado lottery funds for acquiring and developing trails and open space. The City is committed to completing as much open space and trail development as lottery funds will finance.

CULTURAL SERVICES

Currently all cultural services offered by the City – Lincoln Center, the museum and the public library, are located near downtown. It is likely that additional facilities, such as a branch library to serve the south part of Fort Collins, will be needed at some point in the future.

HISTORICAL RESOURCES

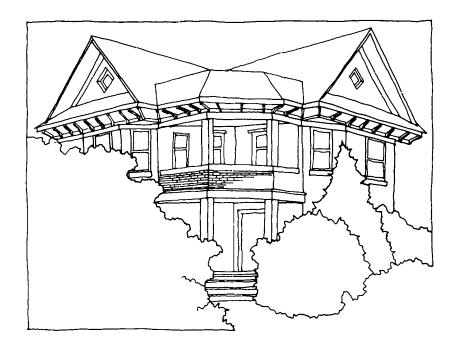
Before there was a Harmony Road there was a small agricultural community named "Harmony". The Settlement was established as early as 1870. Farming was the mainstay of the community with over 4000 acres being cultivated in 1881. Crops included fruit trees, small fruits, grasses, wheat, corn, barley, oats, and timothy. Names of local farmers such as McNally, Brown, Preston, Baxter, Brockway Webster and suggest predominantly English and Scottish heritage.

The "Harmony Store", a grocery store, post office and eventually a gas station, was the center of town. Located at the northwest corner where Timberline Road and Harmony Road intersect, the building still exists today. The original school, located west of Harmony Cemetery, was eventually replaced by a newer school which still exists at the northeast corner of the same intersection. There was a stockyard north of Harmony Road along the Union Pacific railroad tracks and a grain elevator on the south side. Several historic residences still exist.

Some of the historic buildings and sites in the corridor are potentially eligible for the National Register by virtue of their architecture, the people who lived in them, or because of their association with events that have made a significant contribution to the broad patterns of our history. See Map 9. Some of the more significant buildings and sites are depicted on the following pages.

Harmony Store-Located at the northwest corner of Timberline Road and Harmony Road, the old Harmony Store served as a grocery store, post office and town center for early residents of Harmony.



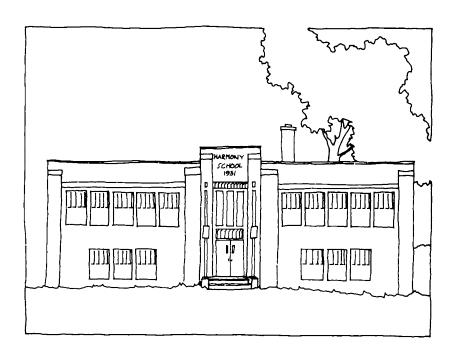


Brownell House-Built circa 1890, this two-story brick house located at 3105 East Harmony Road is architecturally significant because it is distinctively characteristic of the type, period and method of construction of the American Queen Anne Style.

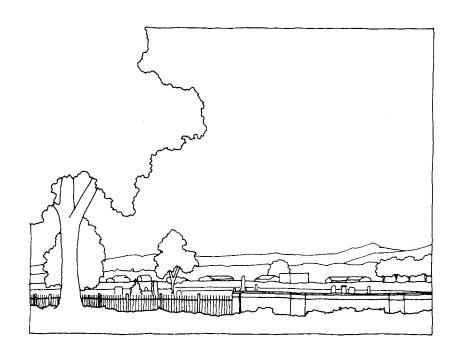


Preston Farm-Benjamin Preston, Jr. was an immigrant who came to the area in the 1860's, started with very little and eventually became a respected farmer and somewhat of an agricultural innovator. The Preston Farm is significant because of Mr. Preston's prominent role in local history, the elaborate and essentially unaltered Victorian frame house and because it is a complete working farm associated with the history of this area.

Harmony School-Built in 1931 during the depression, this building is a good example of art moderne.



Harmony Road Cemetery-This original cemetery is an important part of the community's heritage. It has been tastefully renovated and is maintained by Oakridge, the business/industrial park located adjacent to it.

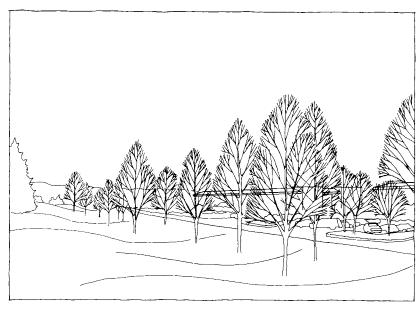


VISUAL ANALYSIS

Visual analysis is a complex concept. Photography and field investigations were used to analyze the visual quality of the Harmony Corridor as perceived by a motorist driving along Harmony Road from I-25 to College Avenue. Three factors combine to create the perceived visual quality of the corridor: quality and maintenance of the built environment, visual orderliness and vegetation. Long range views to Longs Peak and the Front Range are evident throughout the corridor and also play an important role in the overall visual quality.

The gateway to the corridor at the I-25 interchange has many positive visual attributes. Riparian vegetation identifies the river's meandering path. The natural scenic qualities of the river, the floodplain, wetlands and associated vegetation is enhanced by the dramatic backdrop of Longs Peak and the Front Range.

Hewlett-Packard facility located at the top of the tidge.

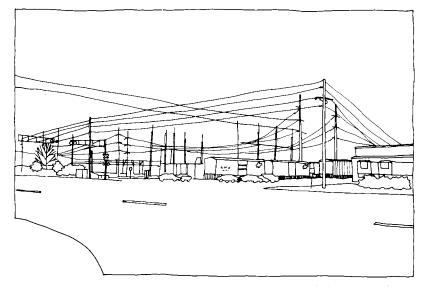


Existing development located immediately west of I-25 detracts from the scenic qualities of this entry. The commercial buildings rate low in both architectural quality and visual orderliness. Significant vegetation helps soften the general appearance.

Masses of cottonwood trees and lakes located along the north side of the road add to the visual richness of the gateway area. Traveling to the top of the ridge and out of the floodplain, the landscape character of the corridor changes to a mixture of agricultural fields and high quality business/industrial development. The Hewlett-Packard facility located just at the top of the ridge is particularly impressive with its wide setback and handsomely landscaped grounds. This development along with several others in the corridor have set a precedent of wide setbacks and naturalistic berming along Harmony Road. The overall effect is spacious, uncluttered and very attractive. Masses of mature trees are interspersed throughout the corridor framing views and providing visual diversity. Overhead power lines are noticeable along most of Harmony Road, predominantly on the north side. It is anticipated that most of these lines will go underground as land is annexed and the area is served by City of Fort Collins Light and Power.

Traveling further west, development increases, the type of development becomes more diverse and the overall visual quality decreases. The area around the Union Pacific railroad tracks located at about the midpoint of the study area is problematic because of visual clutter created by warehouse-type structures, railroad and traffic control devices, overhead power lines and signage. On the positive side, Oakridge and Golden Meadows business parks located just west of the railroad tracks are further of examples high quality business/industrial development and landscape sophistication, helping to set the tone for future development in the corridor.

As one approaches College Avenue, setbacks become much narrower and are nonexistent in some areas, the quality of development decreases, the median ends and there is less vegetation at eye level to soften the visual clutter and intense development. This area is however, not without positive aspects. developments located on the west side of the College Avenue intersection have pro- vided wider setbacks generous amounts of plant material to help soften the appearance of the intersection. Riparian vegetation along Mail Creek and an abundance of mature trees associated with the Pioneer Mobile Home Park are significant natural amenities which will become even more valuable as this area redevelops over time.

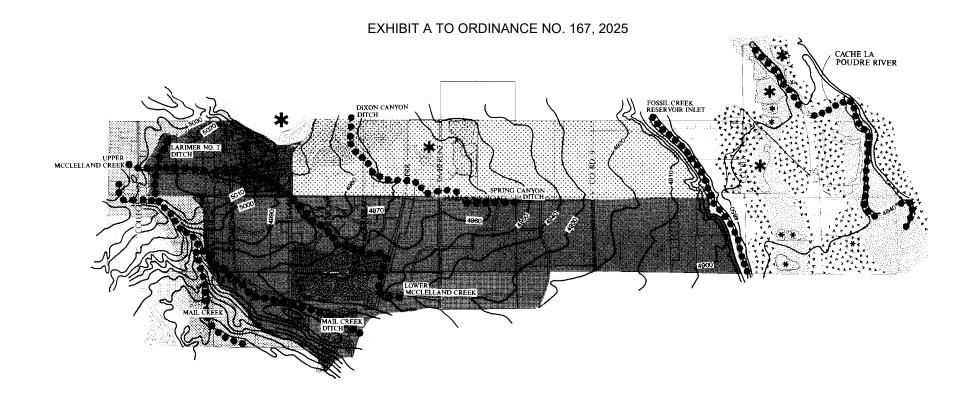


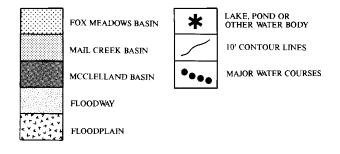
Visual clutter near the Union Pacific railroad tracks detracts from the attractiveness of the cortidor.

HARMONY CORRIDOR: THE PLAN

Analyzing existing conditions in the corridor led to the identification of potential problems and also revealed a myriad of opportunities. The corridor has large tracts of fully serviced land available for development. We have an opportunity to attract the kinds of business and industry we want for the corridor, instead of just reacting to what comes. The visual appearance of the corridor is linked to its livability and is also important eco- nomically. We have an opportunity to affect how the corridor will look in the future. The gateway area, located in the floodplain of the Cache la Poudre River is largely undeveloped. We have an opportunity to successfully balance natural resource assets and economic development at this important gateway entrance.

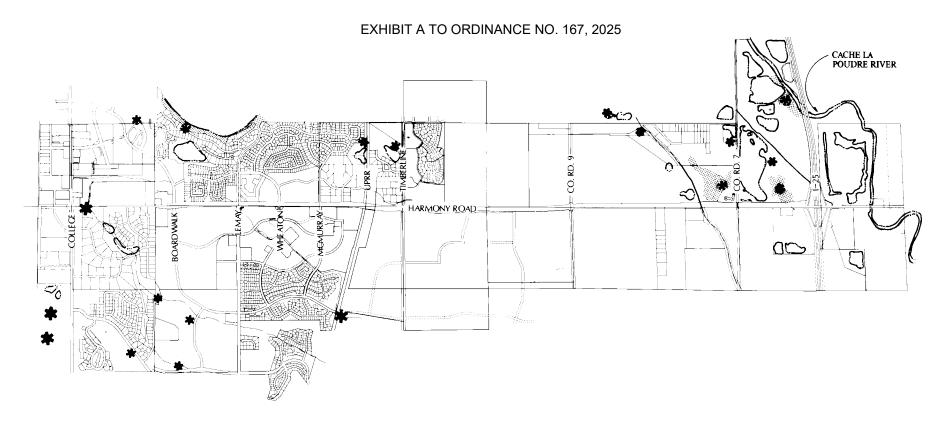
Three focus areas are defined in the Plan – LAND USE, URBAN DESIGN and THE GATEWAY. In each focus area issues are delineated and potential problems are identified. Alternative approaches for solving the problems and for taking advantage of the opportunities were generated and analyzed, resulting in recommended courses of action. The *Harmony Corridor Plan* is a projection of the corridor's future, indicating ways to resolve conflicts and take advantage of unique opportunities.





NORTH 1500' 0' 3000' 6000'

HARMONY CORRIDOR PLAN



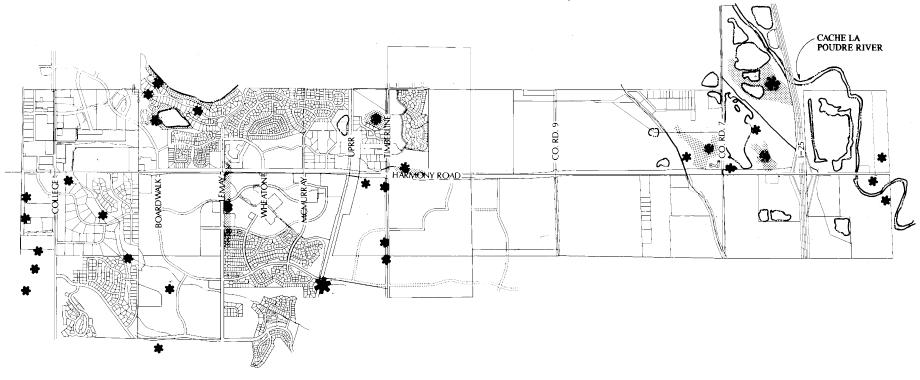


NORTH 1500' 0' 3000' 6000'

HARMONY CORRIDOR PLAN

WETLAND AREAS MAP 2



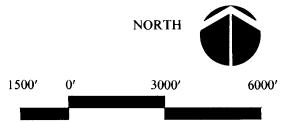


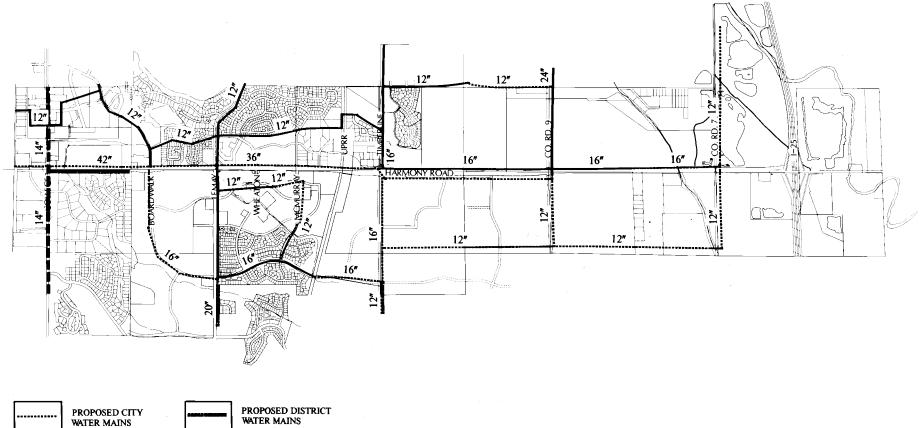


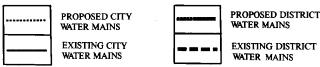
STREAM, RIVER OR LAKE

WILDLIFE SENSITIVE AREA

HARMONY CORRIDOR PLAN





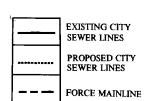


HARMONY CORRIDOR PLAN

WATER

HARMONY ROAD

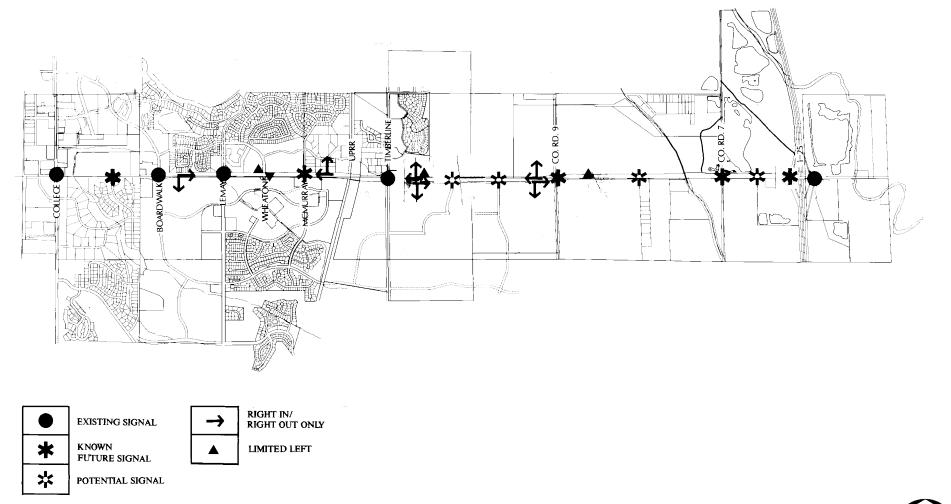
30"



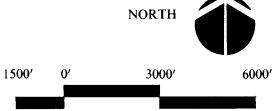
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HARMONY CORRIDOR PLAN

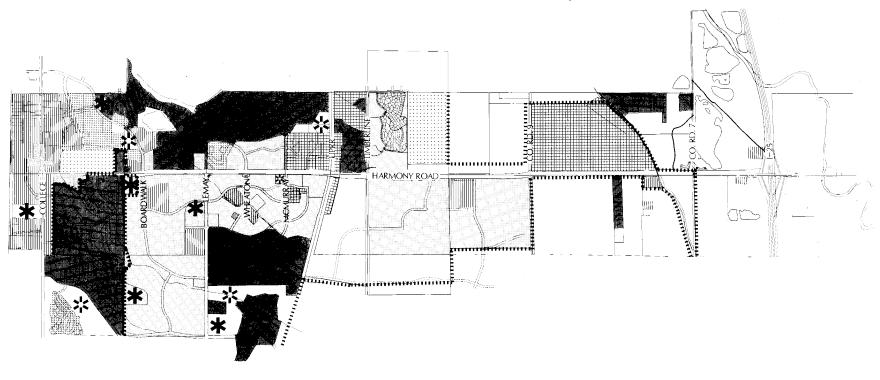
SANITARY SEWER MAP 5

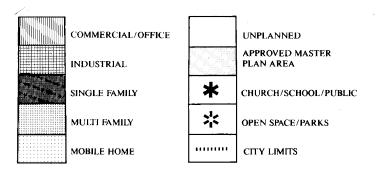


HARMONY CORRIDOR PLAN



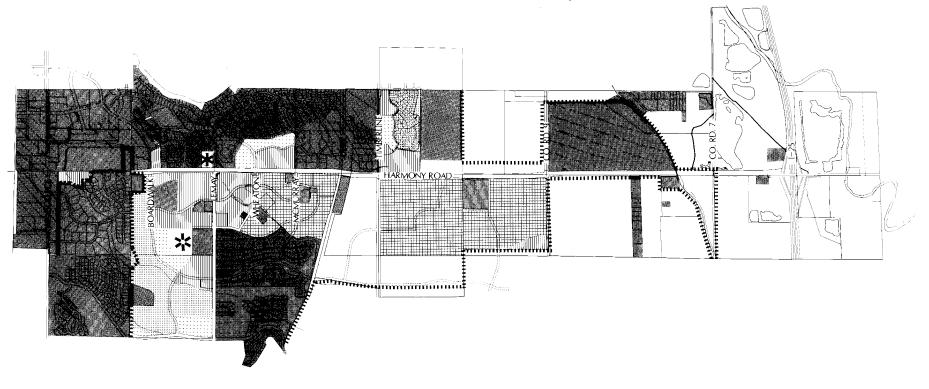
ACCESS PLAN MAP 6

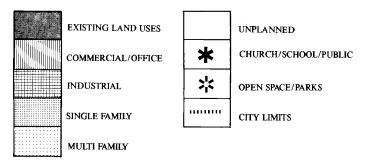




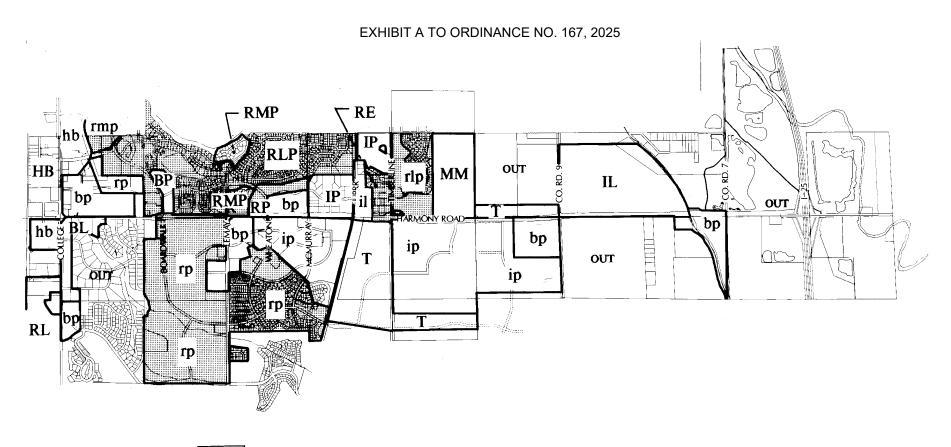
HARMONY CORRIDOR PLAN

LAND USE - EXISTING MAP 7A





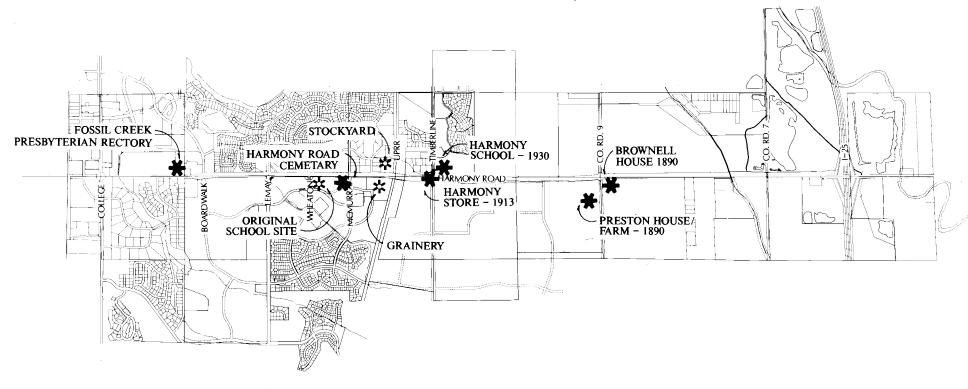
HARMONY CORRIDOR PLAN



	НВ	HIGHWAY BUSINESS	RP	PLANNED RESIDENTIAL
	BP	PLANNED BUSINESS	RL	LOW DENSITY RESIDENTIAL
	п	LIMITED INDUSTRIAL	RLP	LOW DENSITY PLANNED RESIDENTIAL
	IP	INDUSTRIAL PARK	RMP	MEDIUM DENSITY PLANNED RESIDENTIAL
	Т	TRANSITION	RE	ESTATE RESIDENTIAL

HARMONY CORRIDOR PLAN

EXHIBIT A TO ORDINANCE NO. 167, 2025

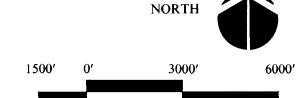




EXISTING HISTORIC STRUCTURE

*

HISTORIC SITES WHERE TRAIL MARKERS MIGHT BE APPROPRIATE



HARMONY CORRIDOR PLAN

HISTORIC RESOURCES

MAP 9

3 LAND USE Updated 2020 & 2025

The final test of an economic system is not the tons of iron, the tanks of oil, or miles of textiles it produces. The final test lies in its ultimate products – the sort of men and women it nurtures and the order and beauty and sanity of their communities.

LEWIS MUMFORD

INTRODUCTION

The national image enjoyed by Fort Collins as an excellent place to live and do business is well deserved. Few cities in the nation have a more spectacular setting, a more qualified work force, or a more pleasing climate. The Harmony Corridor represents a key opportunity to maintain and enhance the community's positive image and quality of life.

As the Harmony Corridor emerges as a focus of development activity in south-east Fort Collins, this is an opportune time to look at current development trends and determine what specific future land uses would be most desirable to complement other development in the area.

ISSUES

The issues surrounding future land use in the Harmony Corridor appear to focus on the need to manage development to achieve a level of quality consistent with economic, the environmental, visual and other "quality of life" objectives of the community; while guiding the corridor to become a major business center in northern Colorado that attracts desirable industries and businesses and, at the same time, provides effective transitions from residential neighborhoods.

Another important issue is the concern that the Harmony Corridor should not develop as a typical commercial "strip" with frequent curb cuts, inadequate landscaping, and highly fragmented development lacking coordinated site planning.

Finally, the corridor offers unique opportunities desirable attract to industries and uses that can provide longstability economic for community. Fort Collins has the opportunity to choose which industries are important for its future. These choices will set the direction for the community's economy for the next forty years. In this regard, the issue appears to focus on the need for more predictability in guiding industries and businesses choosing to locate in the corridor area.

CURRENT LAND USE POLLICIES AND REGULATIONS

The City's LAND USE POLICIES PLAN and LAND DEVELOPMENT GUIDANCE SYSTEM (LDGS) are the two documents which have been used most frequently to guide the planning and development of the corridor for the past ten years. The LAND USE POLILCIES PLAN (1979), an element of the City's COMPREHENSIVE PLAN, is the official statement of long range planning policy regarding a broad variety of land use planning issues including growth management, environmental protection, and locational policies for specific land use classifications.

The LAND USE POLICIES

PLAN does not dictate specific kinds or specific locations of land uses that could occur in the community, but does provide general guidance, with special emphasis that development be well designed and mitigate any negative impacts before they be allowed to develop.

Once the *Harmony Corridor Plan* is adopted, it will serve as an element of the COMPREHENSIVE PLAN and will supplement the LAND USE POLICIES PLAN for this section of the community.

The LDGS, on the other hand, is not a Plan. It is a land use regulatory mechanism, like zoning, which is used to implement the goals, objectives and policies of the LAND USE POLICIES PLAN and the COMPREHENSIVE PLAN.

The LAND USE POLICIES PLAN promotes the maximum utilization of land within the corridor, higher density development, phased growth, a mix of uses and concentrated building activity. The availability of public facilities, including streets, sewer, water, natural gas, and electricity, establishes the corridor as a preferred location for intense urban activity including a mix of residential, industrial, commercial and recreational uses. Properly designed, multiple use developments make sense from both a public and private standpoint. People can and should have the opportunity to live near where they work, where they shop, where they go out to eat, and where they find recreation.

The auto becomes less necessary, thereby relieving the transportation system and reducing air pollution. Directing growth to those areas of the community where utilities are already in place, saves money and makes more efficient use of the existing public investment in infrastructure improvements.

The adopted LAND USE POLICIES PLAN also encourages a variety of retail activity in the corridor, including community and regional shopping centers. Only neighborhood scale shopping centers are allowed in residential areas. Strip commercial development is discouraged in the LAND USE POLLICIES PLAN in favor of compact shopping centers.

Transitional land uses or areas are also provided for in the Plan to be located between residential and commercial areas. All residential areas are encouraged to include a mix of single family and multi-family dwelling units of differing types and densities. Other uses such as parks and schools are also expected to develop in the future to serve the expanding residential areas.

Since the late 1970's, development in the Harmony Corridor has been especially attractive and sensitive to the unique characteristics and importance of the area. The decision by Hewlett-Packard to locate in this corridor has had the positive effect of attracting other light industries and office users. The quality of recent commercial and residential development in the area has also been very good.

The challenge at hand is to determine if any additional land use policies are needed which could improve upon, reinforce and enhance the pattern of land use occurring within the corridor.

PLANNING FOR THE FUTURE

INTRODUCTION

Both the City Council and the Planning and Zoning Commission have the responsibility and the authority to undertake the preparation of long range plans and policies. This planning effort offers an opportunity to establish a refined vision for the corridor. It includes creating a desirable living and working environment for future inhabitants, an exciting gateway into the community, as well as an important center for business and commerce.

The land use plan for the Harmony Corridor is intended to improve upon, reinforce and enhance the City's COMPREHENSIVE PLAN. It offers a vision of a future that many people and interests can identify with and seek to implement.

THE PROCESS

Several different land use alternatives were considered before finally arriving at the recommended one. These alternatives ranged considerably in intensity of development, character and practicality.

They were reviewed by the property owners in the study area and the general public. The recommended land use plan was synthesized by staff based on several months of public review and comment at a variety of forums.

The land use plan is depicted on Map 10. The intent of the land use plan and map is to provide for an orderly, efficient and attractive transition of vacant rural land to urban use; and to:

- (a) Maximize the use of existing services and facilities (streets and utilities).
- (b) Promote the development of the corridor as a high quality, selfcontained and compact business center.
- (c) Provide for the location of industry and business in the city by identifying prime locations for such uses.
- (d) Provide shopping and service areas convenient to both residents and employees of the corridor.
- (e) Provide for a variety of housing types.
- (f) Preserve and protect existing residential neighborhoods from intrusive or disruptive development.

THE VISION

The vision for the corridor area is that it become a major business center in northern Colorado attracting a variety of businesses and industries serving local as well as regional markets. It should also include a mixture of land uses including open space, residential, office, recreational, and retail activities.

The focus of most development activity, especially commercial, should be at the major street intersections. The intensity of land use should decrease as distance from Harmony Road increases and as the distance from the major intersections increases. To promote pedestrian, bicycle and transit use, development in the area should be compact. Buildings, spaces and street frontages should be well-designed and of high quality materials and workmanship.

Business and industry provide the major economic focus of the corridor area. The land use mix also includes a variety of commercial uses to meet tenant and neighborhood resident needs.

Community and regional commercial activities are introduced in well-planned shopping centers or industrial parks, designed to draw shoppers from the surrounding community and region.

Free-standing highway related commercial (convenience stores, fast-food restaurants, gas stations and the like) are not permitted to locate outside of planned shopping centers or industrial parks. Only neighborhood scale shopping centers are allowed in residential areas.

Hotels to serve business tenants within the park will grow in importance. These hotels will be sited near major industrial parks, and in most cases be visible from Harmony Road.

Low intensity retail, restaurants, day care facilities, health clubs, personal service shops, business services (print shops, office supply, etc.), banks and other similar commercial activity is concentrated in attractively designed centers and integrated into planned industrial parks.

Buffer areas (transitional land uses, linear greenbelts, or other urban design elements) are provided to serve as cushions between the adjacent residential neighborhoods and the commercial areas. The existing, low density residential uses in the surrounding neighborhoods are maintained and enhanced. As business activity expands, new housing stock of a mix of types and densities is introduced as integral parts of the business and industrial parks.

LAND USE PLAN

GOAL STATEMENT

Encourage and support mixed land use development in the Harmony Corridor while discouraging "strip commercial" development and promoting the vitality and livability of existing residential neighborhoods.

POLICIES

LU-1 Strive for excellence and high quality in the design and construction of buildings, open spaces, pedestrian and bicycle facilities, and streetscapes by establishing and enforcing design guidelines specific to the corridor area.

An important part of the *Harmony Corridor Plan* is the desire to continue the high standard of quality established by recent development projects in the corridor area. One way that this can be accomplished is through the development and implementation of design guidelines specific to the corridor itself. These guidelines should be adopted as a part of the criteria that the City uses to review development of the corridor area. These guidelines should address the following issues:

Streetscapes, including fencing and screening.
Landscaping.
Street and parking lot lighting.
Building setbacks.
Architectural design and materials.
Pedestrian and bicycle access and circulation.

LU-2 Locate all industries and businesses in the "Basic Industrial and Non-Retail Employment Activity Centers" in the areas of the Harmony Corridor designated for such uses on Map 10. Secondary supporting uses will also be permitted in these Activity Centers, but shall occupy no more than 50 percent (50%) of the total gross area of the Overall Development Plan or Planned Unit Development, as applicable.

The Harmony Corridor offers an opportunity for creating a major business and industrial center in northern Colorado, due to its desirable location, accessibility, available infrastructure, and land ownership pattern. Attracting desirable industries and businesses into the community, and in particular, the Harmony Corridor, achieves an important public purpose because it promotes primary and secondary jobs and generally enhances the local economy.

Basic Industrial and Non-Retail Employment Activity Centers are locations where industrial uses and/or office, or institutional type land uses are planned to locate in the future in business park settings. Base industries are firms that produce goods and services which are produced for export outside the city and thereby import income into the city. Typical business functions include research facilities, testing laboratories, offices and other facilities for research and development; industrial uses; hospitals, clinics, nursing and personal care facilities; regional, vocational, business or private schools and universities; finance, insurance and real estate services; professional offices; and other uses of similar character, as determined by the Planning and Zoning Commission.

Mixed-use dwellings, where residential units are stacked above either a primary or secondary non-residential use, as well as affordable housing, shall be exempt from Primary or Secondary Use restrictions in the "Basic Industrial and Non-Retail Employment Activity Centers." Such uses promote corridor and community-wide policy goals locating higher intensity and attainable housing close to employment, daily needs, and basic services, thereby reducing reliance on personal vehicle trips.

Secondary uses include hotels/motels; sit-down restaurants; neighborhood convenience shopping centers; childcare centers; athletic clubs; and, a mix of single family and multifamily housing. If single family housing is provided, at least a generally equivalent number of multi-family dwelling units must also be provided. "Multi-family" shall mean attached single family dwellings, 2-familly dwellings or multi-family dwellings.

Secondary uses shall be integrated both in function and in appearance with an office (or business) park, unless a special exemption is granted by the Planning and Zoning Commission. In order for such an exemption to be granted, the applicant must demonstrate to the satisfaction of the Commission that the granting of the exemption would neither be detrimental to the public good nor impact the intent and purposes of the foregoing requirement and that by reason of exceptional narrowness, small parcel size, or other special condition peculiar to a site, undue hardship would be caused by the strict application of this requirement.

The essence of the Basic Industrial and Non-Retail Employment Activity Center is a combination of different types of land uses along with urban design elements that reduce dependence on the private automobile, encourage the utilization of alternative transportation modes, and ensure an attractive appearance.

LU-3 All retail and commercial land uses, except those permitted as secondary uses in the Basic Industrial and Non-Retail Employment Activity Centers, shall be located in 'Mixed-Use Activity Centers' which permit different types of shopping centers. All shopping centers, except neighborhood convenience shopping centers, shall be limited to the locations shown on Map 10. Neighborhood convenience shopping centers shall also be permitted as secondary uses in the Basic Industrial and Non-Retail Employment Activity Center as described in LU-2.

The Mixed-Use Activity Center permits, in addition to the uses listed in the "Basic Industrial and Non-Retail Employment Activity Center," a range of retail and commercial uses to occur in shopping centers, to meet consumer demands of residents and employees who live and work in adjacent neighborhoods, as well as from the community or region. Coordinated planning of a "center" rather than isolated individual uses is the most effective means of avoiding the "strip" type of development. Permitted locations for different types of shopping centers are shown on Map 10.

The essence of the Mixed-Use Activity Center is a combination of different types of land uses along with urban design elements that reduce dependence on the private automobile, encourage the utilization of alternative transportation modes, and ensure an attractive appearance.

The scale and design of the shopping centers should be compatible with neighboring uses. Shopping centers can and should play an important role in the identity, character and social interaction of surrounding neighborhoods. They should be easily accessible to existing or planned segments of public transit. Adequate auto accessibility, especially for community and regional shopping centers, is important. Shopping centers should have a physical environment that is conducive to pedestrian and bicycle travel.

LU-4 Allow a broader range of land uses within the Gateway Area as shown on Map 10. The Gateway Area permits a mix of all uses allowed in the Harmony Corridor, including the individual uses in shopping centers, to occur throughout the area. Retail and commercial uses shall occupy no more than 50% of the mix of uses in the applicable development plan.

Development in the area is intended to form a mixed-use place to attract employment uses with the convenient mixing of uses as an amenity, as described in Chapter 5. Retail and commercial uses are allowed in any portion of the area because development will be coordinated within an urban design framework to minimize negative impacts on sensitive uses such as residential uses and on visual quality.

The focus within the Gateway Area will be on visual quality of naturalistic landscaped edges along I-25 and Harmony Road; and on urban design of pedestrian-friendly placemaking in areas of building development. Building development shall be clustered away from I-25 and Harmony Road and designed to blend unobtrusively into the landscape setting.

LU-5 Provide for the advance planning of large, undeveloped properties in the corridor area.

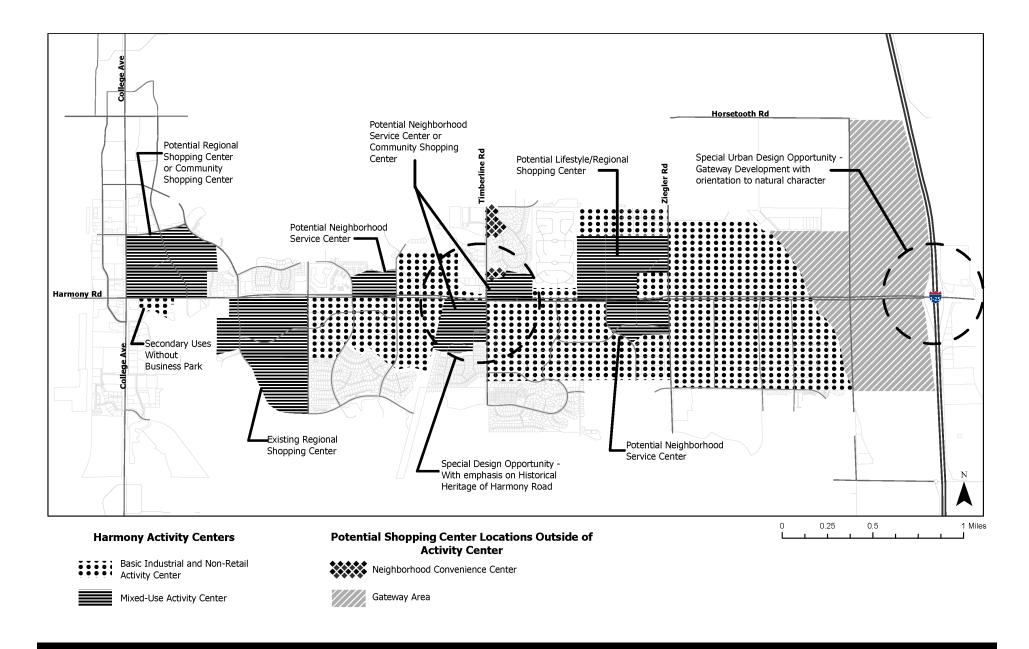
Coordinated planning of large parcels of land in the corridor area can generally provide greater opportunity for more innovation and variation in design, increase efficiency in utility services, and accomplish many more of the policies and objectives of the community than does a more piecemeal approach to development planning.

LU-6 Recognize the importance of the continued livability and stability of existing residential neighborhoods as a means to expanding future economic opportunities in the corridor.

The corridor area contains existing residential areas whose existence contributes to the future economic health of the corridor area. Future development in the corridor should be sensitive to these areas.

LU-7 Preserve a transition or cushion of lower intensity uses or open space between existing residential neighborhoods and the more intense industrial/commercial areas.

An important goal of the *Harmony Corridor Plan* is to provide a harmonious relationship between land uses and to protect the character of new and existing residential neighborhoods against intrusive and disruptive development. Open space, setbacks, landscaping, contextual building height and scale, physical barriers and appropriate land use transitions can be effective was to provide a cushion between different uses. The following are generally considered to be appropriate transitional land uses: professional offices; multi-family housing; churches; childcare centers; and assisted living, memory care, and short-term care facilities.



LAND USE PLAN MAP 10

IMPLEMENTATION ACTIONS

The following actions need to be taken by the City to ensure that the land use section of the Plan is implemented over the years to come.

- 1. The City Council and the Planning and Zoning Commission should adopt the Plan.
- 2. The City should annex all unincorporated areas within the Harmony Corridor, in accordance with the parameters of the Urban Growth Agreement.
- 3. The City should adopt design standards and guidelines which reinforce the distinctiveness and quality of the corridor area.
- 4. When reviewing new development proposals in the corridor, the City shall evaluate such proposals according to the standards and guidelines adopted as part of the *Harmony Corridor Plan*. The *Harmony Corridor Standards and Guidelines* are in addition to existing development regulations that apply to specific development proposals.
- 5. The City should prepare design guidelines which further elaborate on the effective use of design measures for buffering between residential and non-residential land uses.
- 6. The City should establish means of effectively encouraging industries and businesses to locate in the Harmony Corridor.
- 7. The City should consider adopting a "superblock" planning requirement which assures the coordinated planning of large parcels of land.
- 8. The City should explore local landmark district designation of existing historic structures.
- 9. The City should study the distribution of basic industrial and non-retail jobs as part of the update of the Comprehensive Plan. The planning effort should also determine the relative importance of the Harmony Corridor in achieving community-wide employment objectives. And, based on the results of the study, the City should prepare incentives and/or regulations to assure implementation of the employment objectives in the Harmony Corridor. Revise policies of the Plan as needed.

EXHIBIT A TO ORDINANCE NO. 167, 2025

- 10. The City of Fort Collins, Larimer County and the Town of Timnath should join efforts to plan for the appropriate development of Harmony Road east of I-25 compatible with the *Harmony Corridor Plan*.
- 11. Pioneer Mobile Home Park, located on the northeast corner of Harmony Road and College Avenue, is home for many low-income families and elderly persons on fixed incomes. Although the Plan indicates future redevelopment of the site, the displacement of persons in the neighborhood should be carefully planned and sensitive to the particular needs of the residents.
- 12. The "Harmony Bikeway Study" (currently underway) should be prepared to reinforce the goals and vision of the *Harmony Corridor Plan*, as well as the City's overall transportation objectives.

4 URBAN DESIGN

The success of a work of design may be soundly evaluated only by its overall long-term effect on the healthy, happy survival of humans. Any other evaluation of architecture, landscape architecture, or city planning makes little if any sense.

NORMAN NEWTON

INTRODUCTION

Urban design encompasses a wide variety of topics having to do with the physical environment in an urban setting. Existing development, open space, pedestrian and vehicular linkages, historic buildings and places, trees and other natural features all combine to create a sense of place. The challenge for the *Harmony Corridor Plan* is to take all of these diverse urban design elements and shape them, so that the resulting sense of place enhances the quality of life for people who live and work in the corridor.

ISSUES

VISUAL CONSIDERATIONS

As one enters the corridor from the east, the landscape character along Harmony Road is a unique blend of rural scenery and high quality, campus-like office and industrial development. Moving further west and closer to fully urbanized areas, the variety of land uses becomes more diverse and includes commercial businesses. The landscape character changes from a wide floodplain, dominated by spectacular views of the Front Range to a predominantly paved urban environment near College Avenue. It is prob- able that the diversity of land uses and architectural styles will continue to increase.

As Harmony Road continues to develop, an urban design character will be established. It can become like many other communities and be visually cluttered with a wide variety of land uses, architectural styles and landscapes or it can be a well-planned corridor with a cohesive landscape design theme that capitalizes on its strengths and down plays it weaknesses. One purpose of the Harmony Corridor Plan is to create an urban design framework that can unify the visual diversity into a cohesive whole. Building on the area's natural scenic qualities, the Plan seeks to create a vision of what the Harmony Road of the future will look like.

ECONOMIC DEVELOPMENT CONSIDERATIONS

Harmony Corridor represents an opportunity for this community to make a positive first impression and demonstrate that Fort Collins is a great place to live, work and play. Harmony Corridor already has many positive locational and site development characteristics, such as good community/regional access and large fully serviced tracts of undeveloped land. A uniquely attractive and well-planned land- scape character can reinforce these positive qualities and give Fort Collins an edge when competing against other communities for quality business and industrial development.

This vision for Harmony Corridor goes beyond establishing an attractive land-scape and attempts to create an image for the corridor that is consistent with the progressive and dynamic development occurring there. Changing the name of Harmony Road to Harmony Parkway is one example. Specially designed and well-coordinated public signage, lighting and other visible infrastructure can further enhance a quality image for the corridor.

LANDSCAPE DESIGN ISSUES

In order for the Harmony Corridor urban design concept to be successful, it needs to overcome constraints and take advantage of opportunities. The biggest challenge is to develop and implement a landscape plan that can successfully integrate the many different existing land- scape characters into a cohesive whole.

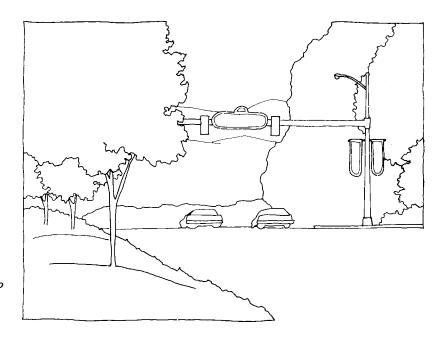
Several existing developments have already set high standards for landscape design. The wide setbacks, rolling berms and groves of trees that typify the landscape frontage at Hewlett-Packard, Mountain Crest Hospital and Oakridge create a sense of spaciousness and environmental quality. The urban design plan for the corridor should complement these successful landscapes.

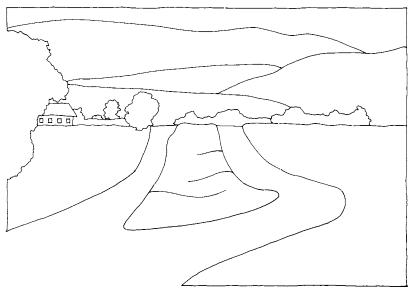
Specially designed and well coordinated public signage can contribute to a quality image for the corridor.

While landscape continuity is essential, other landscape characteristics are also important. Selecting plant material that is hardy, disease resistant and relatively easy to maintain increases the chances for success. Plant materials that create visual interest and seasonal variety make the landscape more appealing and should be emphasized in the plan. Existing trees should be preserved for the spatial character they establish and the historical heritage they represent.

WATER CONSERVATION

Water conservation is an environmental issue which will become increasingly important in the future. The landscape de-sign concept for Harmony Road needs to recognize this trend and respond by utilizing xeriscape techniques.





The spacious median is important to the visual quality of the corridor.

PEDESTRIAN AND VEHICULAR LINKAGES

Other factors that contribute to the urban design character of the corridor include the design of streets, sidewalks and trail systems. Roadway geometrics and design detail influence the visual appearance of a streetscape. In the Harmony Corridor it is especially important to consider future roadway geometrics for Harmony Road.

The fact that Harmony Road is a state highway complicates the issue. The City and State agree that eventually Harmony Road will need to be widened to accommodate three travel lanes in each direction. Indications are that the State intends to widen the roadway to the inside, greatly reducing the width of the median or, in some cases, eliminating it entirely. Landscaping in the median also must be coordinated with the State Division of Highways and designed to their standards.

At the preset time, these standards do not allow planting trees in the median. The need for curb, gutter, and splash blocks in the future also needs to be examined. In order to successfully implement a meaningful urban design concept, the City must work with the State toward a common vision for the future.

Transportation planning in the corridor should respond to the needs of motorists, commuters, bicyclists and pedestrians. Well-planned and sensitively designed trail systems serving bicyclists and pedestrians can contribute to the visual attractiveness of the area, help create a sense of place and enhance the quality of life for people who live and work in the Harmony Corridor.

HISTORICAL HERITAGE

The historical heritage associated with the original community of Harmony is one of the interesting facts that make the Harmony Corridor unique. The colorful personalities associated with that era and their labor which created irrigated farmland, built charming Victorian houses, established a church, school and cemetery should not be forgotten. The persistence and hard work of these early pioneers played an important role in the evolution of the corridor.

Even though historic farmhouses and other buildings in the corridor may eventually be replaced by more modern structures, the historical heritage they represent can be preserved in a variety of ways. Encouraging property owners to have the historical significance of their structures documented is important. One of the future neighborhood parks in the corridor could be named "Harmony Park" and emphasize a historical theme. Historical markers along trail systems could enhance this concept. The Harmony Corridor urban design plan should capitalize on these opportunities to pre- serve the past for the benefit of future generations.

COORDINATION WITH UTILITIES

Utility systems in the corridor can affect the visual quality of the corridor in a variety of ways. The City's Water and Wastewater Utility has completed the conceptual design and route selection for a major water transmission main in the corridor. Utility engineers and planners will need to balance the needs of the utility with the aesthetic purposes of the urban design plan. A 40-foot wide drainage channel designed to carry stormwater flows from the Hewlett-Packard site to the lake east of County Road 7 is another example of utility systems affecting the visual appearance of the streetscape. Communication and coordination are key factors in resolving conflicts before they become problems. In most cases the needs of the utility can be met without sacrificing visual aesthetics if the systems are carefully planned with the corridor landscape design objectives in mind.

ALTERNATIVE DESIGN CONCEPTS

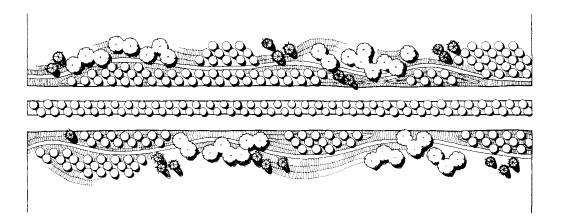
The design process began with a visual analysis of the corridor, detailed in Chapter 2, followed by the generation of three alternative urban design concepts – Harmony Orchard, Harmony Rhythm, and Harmony Oaks. The basic elements of each design concept are described below.

HARMONY ORCHARD

In this design concept, ornamental trees are planted in a grid pattern to create an orchard effect along Harmony Road from I-25 and to College Avenue. The tree grid is continuous in the median and occurs randomly along the road edges skipping properties that are already developed. Developers are encouraged to plant evergreens and tall deciduous canopy trees to act as a backdrop for the orchard. Species of orchard trees are selected for hardiness and disease resistance, as well as for spring and fall color.

The median and adjacent properties are graded to continue the rolling berms already becoming a hallmark of Harmony Road. A meandering bike trail parallels both sides of the street and connects to existing bike trails. The ground plain is planted with a bluegrass, brome and fescue mix to provide turf

Plan view of the Harmony Orchard design concept.

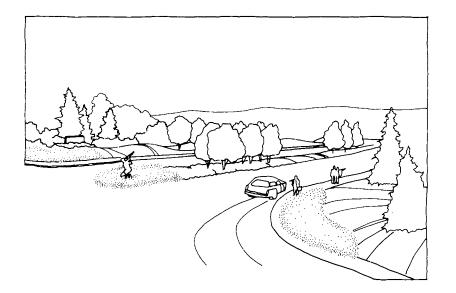


that is green during the growing season and still conserves significant amounts of water over conventional bluegrass. The mowing height is six inches, in keeping with an orchard theme. Thousands of daffodils are naturalized all along the median creating a spectacular flower display in early spring. Low stone walls are encouraged as an architectural design element at intersections and anywhere retaining walls or low screen walls are needed. Distinctive lighting and sign graphics are used to further build on the design concept.

HARMONY RHYTHM

A repetition of plant material and sculpture combine to create a rhythm along Harmony Road that the viewer perceives whether he is entering Fort Collins for the first time or is a resident taking advantage of the bike trail system paralleling the road. A narrow range of plant material is selected to provide seasonal interest. For example "Burning Bush" might be selected as a shrub that is repeated in the landscape of new developments, resulting in a dramatic display of glowing red shrubs during that few weeks in the fall when that shrub turns color. Other trees, shrubs and perennials are selected to provide similar effects all through the growing season.

Sculpture is promoted along the corridor making a statement about Fort Collins' interest in the arts. Occurring at intersections and at prominent points along the trail system, sculptural elements could be individually unique or work together around a common theme.



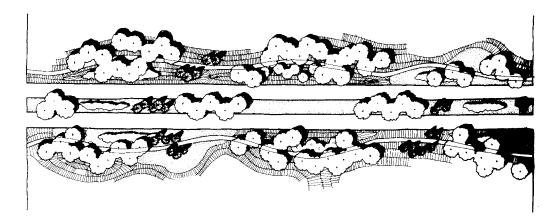
Perspective view of the Harmony Rhythm design concept.

HARMONY OAKS

The Harmony Oaks concept characterized bv wide setbacks, naturalistic berming, a meandering sidewalk, and groves of oak trees alternating with wild- flower meadows. Oaks have been selected as the dominant tree species for several reasons. Two types of trees are native to Colorado: Coniferous species usually associated with higher elevations, and deciduous species found along streams. One of the few deciduous hardwood trees native to Colorado is the Gambel Oak. This combined with the oak's reputation for longevity, hardiness, disease resistance, low water demand, fall coloring, and attractive appearance led to the conclusion that the Gambel Oak along with other oaks known to thrive in this climate would be the best tree to dominate in the corridor landscape.

Although the oaks are combined with a substantial number of other tree species to avoid a monoculture, they are planted in sufficient quantities to have a unifying effect. The oak's rugged appearance makes it ideally suited to the informal naturalistic landscape emerging along Harmony Road. Drifts of pines occur randomly to provide winter interest and add to the naturalistic forested effect.

Plan view of the Harmony Oaks design concept.



Starting at I-25 and continuing to College Avenue, wildflowers are planted in the median and intermittently along the edges of the road. The continuity of the wildflowers provides a colorful welcome mat for people coming to Fort Collins via Harmony Road. Along both sides of the road, an extra-wide sidewalk meanders through berms providing the pedestrian and bicyclist with alternate experiences of wildflower meadow and oak forest. Low stone walls, special signage and flags sporting a unique logo that ties in with the Harmony Oaks design theme are used at intersections to strengthen the design concept.

EVALUATING THE DESIGN CONCEPTS

Each concept was evaluated against the following criteria:

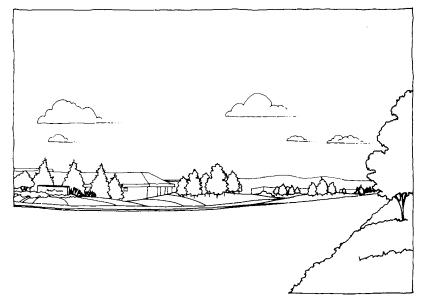
- Ability to unify the corridor.
- General attractiveness.
- Seasonal variety.
- Ease of implementation.
- Construction cost.
- Maintenance cost.
- Water conservation.
- Landowner values.
- General public values.

All three alternatives along with supporting graphics were displayed at a series of public open houses. Staff held numerous meetings with affected interests and work sessions with boards and commissions. The feedback overwhelmingly supported the Harmony Oaks urban design concept over the other concepts.

In the final analysis, the Harmony Orchard concept was rejected because of the difficulty of implementation, high costs and lack of support from the landowners and general public. Although the Harmony Rhythm design concept scored high when evaluated against the criteria, it was also eliminated because of high installation costs and lack of landowner support. Harmony Oaks alternative was selected as the urban design concept with the most potential.

A dominant tree species combined with a narrow plant palette will be very effective in unifying the corridor over time, while the use of wildflowers can provide a dramatic unifying effect in a shorter time frame. combination of plant material, rolling berms and meandering trail system will create a pleasant and attractive setting for future development and at the same time complement existing developments. The naturalistic, informal design will provide developers with needed the flexibility and cost of implementation and maintenance will be equal to or less than the typical landscape currently proposed for Harmony Road.

The Harmony Oaks concept emphasizes xeriscape, a term for water conservation through appropriate landscaping, in two ways. The plant palettes will consist of a variety of low to moderate water demand plant materials, and the recommended turf and wildflower ground covers will consume significantly less water than traditional blue grass turf.



Perspective view of the Harmony Oaks design concept.

URBAN DESIGN PLAN

GOAL STATEMENT

Guide development in the corridor so that collectively a perceivable, unified urban design theme and landscape character is created along Harmony Road. Utilize urban design principals to ensure that Harmony Corridor continues to be a great place to live, work and play.

POLICIES

- UD-1 Implement the Harmony Oaks design concept through design standards and guidelines for private and public sector development projects.
- UD-2 Promote water conservation by providing design guidelines that encourage xeriscape landscape techniques.
- UD-3 Establish a well-planned and attractive gateway entrance to the community at the I-25 interchange, emphasizing the natural scenic qualities of the area.
- UD-4 Promote the development of an extensive recreational trail that connects to the city-wide trail system.
- UD-5 Promote the development of a commuter bikeway system that supports bicycling as an alternative mode of transportation in the corridor.
- UD-6 Coordinate the long range planning efforts of other City departments and governmental agencies with the goals and objectives of the *Harmony Corridor Plan*.
- UD-7 Support efforts to preserve the historical heritage associated with the original community of "Harmony".
- UD-8 Adopt design guidelines and standards for retail development in the corridor to create better neighborhoods by promoting safe, pleasant walking and bicycling environments, more lively commercial centers, convenient transit access, and human scale design.

IMPLEMENTATION ACTIONS

The following implementation actions are intended as a guide for implementing the urban design section of the Plan.

1. DESIGN GUIDELINES

The Planning and Zoning Commission and the City Council should adopt the Plan along with design standards and guidelines for new development. The design standards and guide- lines will set expectations for private and public sector improvements along Harmony Road (Design standards and guidelines are available under separate cover.)

2. RECREATIONAL TRAIL/BICYCLE COMMUTER SYSTEMS

The City should develop a master plan for a recreational trail system and for a commuter bicycle system to serve bicyclists and pedestrians in the corridor. Additional field investigations and coordination efforts are needed to develop a strategy for implementing effective systems for commuting and recreation. Analyzing cost/benefit relationships and developing appropriate funding mechanisms are a part of this work effort.

3. WILDFLOWER RESEARCH

For wildflowers to be done well and create a spectacular seasonal display, careful planning is required. The City should establish test plots along Harmony Road to determine the most appropriate seed mix and best maintenance practices. Ideally the test plots would be monitored for three years before large areas are seeded.

4. SPECIAL SIGNAGE

The City should develop a coordinated public signage system to enhance the Harmony Oaks theme. Special colors and unique Harmony Road design detail for public signage, traffic control devices and light standards along Harmony Road are envisioned. A funding mechanism needs to be developed.

5. NAME CHANGE

The City should change the name of Harmony Road to Harmony Parkway, which is more in character with the future vision of the Harmony Corridor.

6. COORDINATION WITH THE STATE DIVISION OF HIGHWAYS

The City should work with the State Division of Highways to answer questions about the future operation and physical appearance of Harmony Road. January 1993 should be set as a target date to resolve the following issues:

Ownership of Harmony Road.
Future widening.
Curb, gutter, and splash block detailing.
Planting in the median.
Future interchange design and construction.
Frontage roads.
Bicycle commuting along Harmony Road.
Car-pooling at I-25.

7. LANDSCAPE PLAN FOR THE MEDIAN

The City should complete a design development plan for the median that addresses curb, gutter, splash block, plant material, and irrigation. Establishing a funding source for construction and maintenance of the median landscape is part of this work effort.

8. LANDSCAPE PLAN FOR THE I-25 INTERCHANGE

The City should design and implement a well-integrated landscape plan for the I-25 interchange at Harmony Road. Creative use of plant material and carefully designed entry feature should introduce the Harmony Oaks concept to motorists leaving I-25 and entering Fort Collins. Landscaping the interchange should also present a positive first impression to motorists continuing on the interstate. The Plan needs to be integrated with the gateway planning effort described in Chapter 5.

9. COLLEGE AVENUE/HARMONY ROAD INTERSECTION PLAN

The City should develop a conceptual design plan for the College Avenue/Harmony Road intersection along with a specific implementation strategy. In addition to being the west gateway to the Harmony Corridor, this intersection is a major gateway to Fort Collins from the south. The importance of this intersection should be reflected in its appearance.

EXHIBIT A TO ORDINANCE NO. 167, 2025

Landscape elements on each corner can be coordinated to achieve a well designed urban intersection that creates an impressive gateway to Fort Collins from the south and at the same time introduces the Harmony Oaks design concept for motorists entering the Harmony Corridor. This intersection is an ideal location for a special signage demonstration project.

10. HISTORIC INTERPRETATION

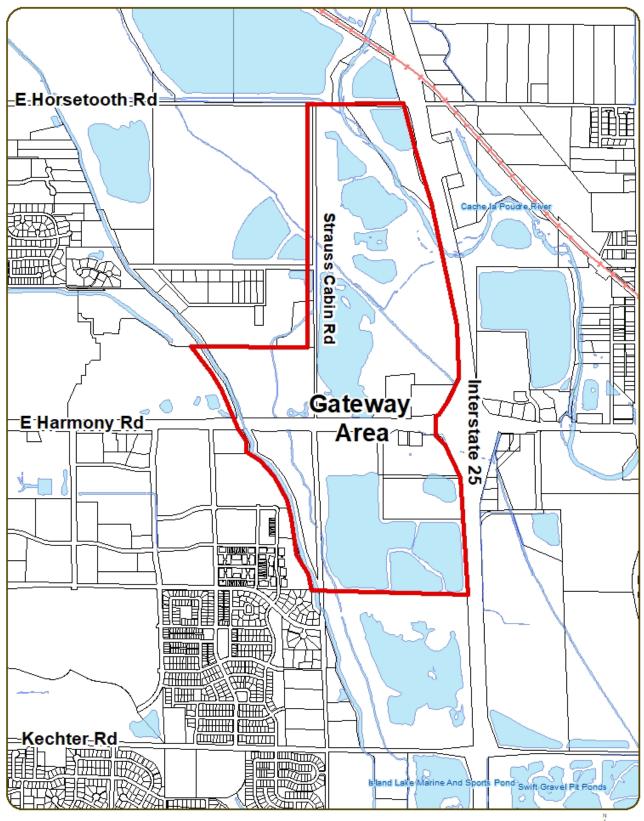
Opportunities for historic interpretation of the historic "Harmony" community should be explored as part of any future bicycle planning efforts in the corridor.

5 HARMONY GATEWAY AREA

Updated 2020

"The goal of gateway planning is to arrange the landscape with a sense of arrival and a positive image of the place"

Michael Barrette



Harmony at I-25 Gateway Area

INTRODUCTION

This updated Chapter 5 builds upon ideas and recommendations of the original 1991 *Harmony Corridor Plan*.

The Setting

The Gateway Area extends along both sides of Harmony Road from I-25 to the edge of the Cache La Poudre river valley, defined by a bluff just over a half-mile west of I-25.

The bluff, also known as the valley wall, is a result of the river's down-cutting action as it meandered within its floodplain for many thousands of years. While it is a notable geographic feature from a historical perspective, it simply presents a modest hill for users of Harmony Road.



Harmony Road, formerly State Highway 66, smooths out the topography of the bluff

Lying within the river valley below the bluff, the area consists of low ground, ponds, and wetland areas, all remainders from extensive past gravel mining operations.

The Gateway Area is an exceptional location due to high values the community places on the Cache La Poudre River corridor and also on the Harmony Road interchange with I-25 as the most-traveled entryway into the city.

This juxtaposition creates the unique opportunities and significance that make the Gateway Area a prominent aspect of the Harmony Corridor Plan.



North side of the road: Arapaho Bend Natural Area

The types of development that highway interchanges typically attract do not mesh well with the community's values regarding this unique opportunity.

The challenge is to balance different and sometimes competing objectives for land use and development.

What's A Community Gateway -- Why Is It Important?

Community plans commonly address prominent entryways as special opportunities to cue entry into and departure from the given city. A well-planned gateway can:

- Contribute to a sense of community with a look and feel of local values, civic intention, and pride.
- Offer a sense of arrival and welcome for visitors.
- Offer a familiar and welcoming feel for residents, signifying home in a positive way.
- Avoid homogenous highway-oriented corporate character that blurs local identity.

Harmony Corridor Plan Background: General Direction for the Area

The Harmony Corridor Plan, originally adopted in 1991, identified the 'Gateway Area' but did not establish a vision or strategy for the area. Rather, it explained issues that were still in flux at the time and described alternative concepts. It concluded that:

"Additional work is required to develop a strategy for shaping the future of this important segment of the community."

The starting point for additional work was to be the concept of a well-planned and attractive entrance to Fort Collins integrating quality development with naturalistic characteristics and features of the river valley landscape.

This concept was described as 'Alternative A' in the original plan. Key aspects of this general direction were:

- Incorporate wetlands, lakes and drainageway areas as an elaborate open space network laced with an extensive system of trails.
- Blend development into naturalistic landscaping, favoring light industrial and office uses and discouraging commercial uses unless they can be blended unobtrusively into the naturalistic setting.
- Provide significant setbacks from streets for any development forming a greenbelt around the interchange.
- Establish standards for architecture and landscape plans emphasizing naturalistic character.
- Ownership, maintenance and liability issues that would need to be negotiated

and could include re-investment of tax dollars created by special gateway development, dedication of land by property owners or developers, and public funding.

The Harmony Corridor Plan's overarching direction for land use along the entire corridor included the Gateway Area. A major update in 1995 established the land use designation of 'Basic Industrial Non-Retail Employment' for future development with an emphasis on business park-type employment uses and avoidance of highway commercial "strip" type development with a generous landscaped setback area along the roadway.

However, while the corridor-long employment designation included the Gateway Area, the area was highlighted separately and prominently throughout the plan in addition to having its own chapter. The area is distinct and different from the uplands to the west which comprise the rest of the corridor.

The plan's direction for additional work based on 'Alternative A' included a listing of Implementation Actions—giving direction on the additional work needed.

Between 1991 and 2020, a large body of that work along with new information, changed conditions, developer initiatives, studies, and public discussion has led to this 2020 amendment which sets forth a vision to fulfill the direction of the original plan.

EXISTING CONDITIONS ISSUES

Poudre River Floodway

In 2020, most of the property in the gateway area is within a 100-year floodplain of the Poudre River, and significant portions of the area are within a floodway (a mapped area reserved for the passage of flood flows with virtually no development permitted).

The river itself forms the angled north edge of the Gateway Area, where it then crosses I-25 a half-mile north of the interchange and continues east through the Town of Timnath.

However, limited flow capacity under the I-25 bridge would cause flood flows to back up behind the bridge in a flood event and break out of the river channel to flow down through the Gateway Area across Harmony Road.

The Colorado Department of Transportation (CDOT), the City, and other jurisdictions are exploring possibilities for a new I-25 bridge together with downstream flood improvements that could possibly allow flood flows to remain in the river channel and thus remove the floodway from the Gateway Area.

Unless and until such a solution is reached, no residential development is allowed in the floodway, and any other development would face the very difficult challenge of showing no adverse impact on adjacent properties. This challenge would be prohibitive for any significant development in the floodway.

However, developers could propose to channelize and realign the floodway by completely reshaping the landscape, to create developable land. The necessary filling and grading would require a multi-year process of engineering, design, coordination and permitting. The City, FEMA, and possibly other jurisdictions and stakeholders would be included.

Floodway issues are a complex interjurisdictional matter beyond the scope of this Harmony Corridor Plan.

This plan update establishes a vision and strategy for land use and development in the event that floodway constraints are removed in a separate process.

Gravel Pit Ponds

In 2020, four gravel pit ponds exist on the south side of Harmony Road in the Gateway Area and are in varying states of compliance/non-compliance with State water law. These ponds are unintentional residual results of past gravel mining and were never intended to be the permanent land use on the property.

The technical complexity of the water issues are beyond the scope of this plan, similar to the floodway issues noted above, and are interrelated with the floodway issues.

For planning purposes, at least two of these ponds should be considered likely to be completely changed, with exposed water significantly reduced by filling and grading.

The habitat value associated with the ponds has been increasing with time as wetlands develop around the edges in addition to the habitat value of open water. Anticipated future changes to the property would necessarily involve at least some degree of loss of habitat, and such changes require mitigation of the habitat loss under City Land Use Code standards. Mitigation requirements would offer opportunities for more international habitat improvements as part of a whole reshaped landscape.

Existing Land Uses

The north side of Harmony Road mostly consists of the City's Arapaho Bend Natural Area and the Transportation Transfer Center (TTC or park-n-ride), a joint facility of the City and CDOT that was carefully carved out of the Natural Area. The commercial property abutting the northwest corner of the interchange is not within the City Limits.

On the south side of Harmony Road, the existing gas station and adjacent cell tower are not within the City Limits. An existing plant nursery business was established under County jurisdiction prior to annexation and has since been annexed along with the remainder of the gateway area on the south side of Harmony Road.

The remainder of the south side comprises gravel-mined ponds. Parcels on the southwest and southeast corners of Harmony and Strauss Cabin Roads are outside of the 100-year floodplain. The southwest corner of Harmony and Strauss Cabin Road was recently developed with an apartment complex. A 10 acre parcel on the southeast corner of Harmony and Strauss Cabin Road was approved in 2015 for a convenience shopping center, although the development plan approval has expired and the property remains undeveloped.

Changed Conditions Since the Original 1991 Plan

Major changes and new information since 1991 have informed the planning process for the Gateway Area plan update in 2020.

Prominent examples include:

- Jurisdiction over Harmony Road was transferred from the Colorado Department of Transportation to the City of Fort Collins, with the State Highway designation removed.
- **Gravel mining operations** were completed, throughout much of the gateway area, altering the landscape.
- The portion of the gateway area on the north side of Harmony Road was purchased by the City as the Arapaho Bend Natural Area. (With the exception of the commercial property abutting the northwest corner of the interchange which remains under County jurisdiction at the present time.)
- The Transportation Transfer Center (TTC, aka park-n-ride), was built on the north side of Harmony Road, by the City and CDOT (on land purchased from the Natural Areas Program). The TTC and Arapaho Bend implemented ideas described in the original 1991 plan for development to reflect the character of the river valley landscape.

The portion of the gateway area on the south side of Harmony Road was **considered for purchase** as a Natural Area for Community Separator and viewshed purposes starting in the late 1990's. Habitat was not considered a significant purpose due to the gravel mined landscape. The City considered the opportunity on multiple occasions.

 A large, visually prominent cell phone tower was built adjacent to the interchange on the south side of Harmony Road in the County's jurisdiction.

- The City's 1997 Comprehensive Plan update known as City Plan designated Harmony Road as one of four Enhanced Travel Corridors for future highfrequency transit in the long-term structure of the city.
- The City Structure Plan map (City Plan's land use map) envisioned a 'Green Edge' of the city along the low-lying southeastern edge of city including the Gateway Area, suggesting that development intensity would taper down to a fairly open and rural landscape, helping to preserve the separate identities of Fort Collins and Timnath.
- The City and County twice extended Fort Collins' **Growth Management Area** southward from its boundary ½ mile south of Harmony Road at the time of the original Harmony Corridor Plan. In 2020, it extends 3½ miles further south to the SH 392/Carpenter Road interchange area.
- Two Community Separator studies were conducted, in 1999 and 2003, describing potential opportunities for preserving distinct visual and physical separation and identity of Fort Collins, Timnath, and Windsor. These studies were a forum for discussion of cooperative land use planning among jurisdictions and property owners.
- The 2003 Fort Collins-Timnath-Windsor Community Separator Study specifically identified the Poudre River floodplain corridor, which forms a broad swath around the I-25 / Harmony interchange, as a primary opportunity to keep Fort Collins and Timnath distinct and separate to avoid blending together. The Separator studies generally described

- possible **implementation** actions, which would require increasing cooperation and decreasing competition for sales tax among regional cities and towns at their edges along I-25.
- The **retail industry** saw the evolution of "big box" superstores, power centers, and lifestyle shopping centers, all serving an increasingly regional market.
- Retail/commercial activity and competition for sales tax has changed rapidly and become increasingly aggressive along the I-25 corridor. The interstate has become a focus of annexations and development, with advocates of regional metropolitan development widely promoting I-25 as "Northern Colorado's Main Street".
- In 2003, the Larimer County Events Center and the Centerra Lifestyle Shopping Center opened.
- Fort Collins' position in the regional retail trade area has weakened significantly since 2001. The City of Fort Collins faces increasing competition for regional retail purchases; this has translated into a decrease in retail sales inflow and increased retail sales leakage.

 Soon after the Separator studies were completed in 2004, the Town of Timnath suddenly re-designated the east side of I-25 directly across from the Gateway Area for Regional Commercial development, extending from the interchange one mile

- southward, negating the Separator concepts for that area. Walmart, Costco, and associated commercial pads were developed.
- CDOT conducted an Environmental Impact Study process evaluating alternative transportation scenarios for I-25 and related north-south transportation facilities between the Denver Metro area and North Front showing the Harmony interchange as a significant hub for future bus transit.
- Taller buildings began to emerge along I-25 in Northern Colorado, with an 8story hotel constructed near the Larimer County Events Center and other 6-story buildings planned nearby.
- Development along the top of the river valley wall has significantly altered the potential for scenic views looking west across the river valley to the mountains beyond, as described in the original 1991 plan.
- Property owners, professional consultants, prospective developers, and City staff have evaluated several land use initiatives for the south side of Harmony Road. These were based on reclaiming gravel-mined land and ponds, completely reshaping the floodplain, developing an activity center, and exploring possibilities for City purchase of certain property. These efforts produced significant information and understanding, but none led to Harmony Corridor Plan amendments or land use actions.
- Most of the property in the Gateway Area on the south side of Harmony Road was

- **annexed** with the exception of the existing gas station property.
- Eagle View Natural Area was purchased immediately south of the area across Kechter Road.
- An Overall Development Plan (ODP) was approved for the south side of Harmony Road based on the requirement for 75% 'Primary' uses (non-retail employment and institutional uses). A Convenience Shopping Center was subsequently approved under the ODP as a 'Secondary use'. The ODP presumes filling of ponds and complete reshaping of the floodplain.
- An apartment complex was built at the southwest corner of Harmony and Strauss Cabin Road.
- Regional traffic volumes continue to increase on Harmony, Strauss Cabin, and Kechter Roads.

VISION FOR THE GATEWAY AREA



Gateway Area Looking West

Overview

Property owners, community members, decision makers, and various other stakeholders, both public and private, need a shared understanding of how continuing changes should be coordinated to contribute to a positive vision.

The original 1991 Harmony Corridor Plan set a direction and starting point: to create a community entryway that integrates high-quality development into a naturalistic landscape with riparian characteristics associated with the river valley. Office and light industrial uses were encouraged; commercial uses were discouraged unless they could be shown to blend unobtrusively into the naturalistic setting.

That general direction has remained valid. 29-plus years of changes, new information, and public discussion have built on that starting point and reaffirmed the essential ideas to make the most of the unique opportunity to form a Fort Collins gateway and a special destination over time if land uses change.

The community's vision for this entryway includes specific acknowledgement that the whole approach to land use is notably different from typical commercial development oriented to interstate highway exits. Rather, the vision is to provide relief from the protypical highway development.

ESSENTIAL HARMONY GATEWAY DESIGN ELEMENTS

Implemented as part of the Harmony Corridor Plan update and related Standards and Guidelines, ten basic design elements will apply to future development within the Gateway Area:

- 1. Naturalistic River Valley Landscape
- 2. Landscaped Setbacks Along Harmony and I-25 for Visual Image and Character
- 3. Unified Harmony Road Gateway Streetscape
- 4. Fort Collins Entryway Signs
- 5. Habitat Protection and Mitigation
- 6. Regional Trail Corridor
- 7. Mobility Hub
- 8. Limitations on Commercial Signs
- 9. Stealth Wireless Telecommunication Facilities
- 10. Unique Land Use and Development Standards

1. Naturalistic River Valley Landscape

Cottonwood groves, willows, and other native plantings will form the most dominant aspect of the area's image as seen by users of Harmony Road and drivers on I-25. Under this approach, a naturalistic river valley landscape, instead of buildings and signs, becomes the primary view. Buildings and signs will be afforded intermittent visibility with views framed by the landscaping.



Example of a landscape-dominated stretch of an entryway corridor.

2. Landscaped Setbacks Along Harmony and I-25 for Visual Image and Character

Where buildings and parking lots are developed, landscaped setback areas will be provided that average at least 140-190 feet wide along Harmony Road and I-25. These newly landscaped areas along streets will be designed to screen parked vehicles and intentionally frame intermittent views of buildings and their signage as part of the image of buildings sited within a landscape. As such, the setback area can undulate within the average, with some buildings and parking closer to the roadways if parking is fully screened and encroaching buildings are well-integrated into the landscape.



I-25 Landscape Setback Concept

Grading in these setbacks areas will be informal and have vertical undulation, reflecting landforms shaped by river movement to complement plantings and reinforce the naturalistic landscape. Grading should be at a scale perceivable to drivers at speeds and volumes on Harmony and I-25.

Grading may double as critical floodway and/or drainage facilities and a trail corridor depending on outcomes of separate efforts regarding floodway changes.



Harmony Streetscape with Naturalistic Landscaping Concept

3. Unified Harmony Road Gateway Streetscape

Perhaps the strongest and most direct impression that can be made for people moving through or coming to the area is the Harmony Road streetscape.

This streetscape comprises the street edges as experienced by users of the street, and medians. It includes improvements within the City right-of-way and improvements as part of abutting land uses.

For motorists entering the city, medians and streetscape improvements on the north side of Harmony Road would have the highest visibility. Landscaped medians reduce the scale of the large roadway and add beauty.

As much as possible within space constraints, informal groupings of trees including cottonwoods should span across sidewalks which will be detached and slightly meandering in conjunction with naturalistic grading.



Harmony Road Streetscape, Landscape Setback Area, and New Street at Park-n-Ride Signal Concepts

4. Fort Collins Entry Sign

Streetscape design projects will explore the most complementary way to include an entry sign in conjunction with the landscaping. For years, there has been public interest in a clearer message to motorists that they are entering Fort Collins, at all major highway entry areas.

In the public planning process for the Gateway Area, community members' input clearly indicated

that a free-standing attention-grabbing sign, monument, or sculpture is not important in favor of a naturalistic landscape to move through.

A landscaped native stone sign wall or other complementary entry sign would reinforce the gateway impression and will be carefully considered, sited and designed considering relationships to similar initiatives at other City gateways.

5. Habitat Protection and Mitigation

Land use changes will include riparian landscaping that contributes to a larger continuous corridor of riparian habitat in rural and open lands across the larger southeast edge of Fort Collins.

City, State, and Federal regulations already govern impacts to existing habitat that would likely occur with development. They generally emphasize protection, enhancement, and alternative mitigation of any losses with land use changes.

For example, on the south side of Harmony Road where greater land use changes may occur, habitat improvements would be required to mitigate expected losses associated with filling ponds and future development.

Newly created ponds, channels, and landscape areas would be part of the framework for development and would be extensively landscaped with native river valley plantings. This would provide a basic degree of urban habitat, mainly for birds and small aquatic species.

With complete reshaping of the most or all of the landscape, there are apparent opportunities for improvements to go beyond minimal mitigation of losses and achieve significant enhancement over unintentional and unsanctioned status of the habitat that has formed in the gravel-mined landscape.

6. Regional Trail Corridor

A landscaped trail corridor thirty to fifty feet wide (or more) will run through the south side of Harmony road to assist in linking trails and Natural Areas to the north and south—the Poudre River Trail in Arapaho Bend Natural Area on the north, and Fossil Creek Trail in Eagle View in the south.

The corridor will be an integral part of the formative framework of public space into which buildings and parking lots will fit. The corridor may be located within required landscape setback areas and should be sited and aligned to maximize the user experience. Developers will coordinate with the City on appropriate trail design, including alignment, width, surface materials and details.



Trail Corridor Concept, South Side of Harmony

7. Mobility Hub

City Plan identifies the Harmony interchange area as a 'Mobility Hub' recognizing its long-term potential to offer transfers, drop-offs, a station for bus rapid transit (BRT), intersecting multi-use trails, and regional bus transit in addition to its park-n-ride function.

This recognition centers around the TTC; but if any significant development is brought to fruition on the south side of Harmony as envisioned, it should complement the functioning of the TTC starting with a BRT stop and a comfortable pedestrian crossing of Harmony Road. Such development could add options such as car shares, electric charging, and shuttles to connect across Harmony.

8. Limitations on Commercial Signs

Commercial signs within the gateway area will be consistent with the Plan's character elements as well as compliant with the City's Sign Code. Present code provisions prohibit off-premise signs (billboards) and place limitations on sign size, height, and manner of display.

Requests for modifications and/or variances to the Sign Code will be evaluated against adopted Harmony Gateway policies. Further, any Planned Unit Development (PUD) application would be required to include a Uniform Sign Program specifying sign type, heights, sizes, placement and lighting.

9. Stealth Wireless Telecommunication Facilities

Making a provision for wireless telecommunication facilities (typically cell towers) balances the needs for residents and the travelling public to have adequate telecommunication services while still protecting key views and upholding the naturalistic design character of the Gateway. New standards would prohibit conventional wireless and other telecommunication towers, unless in those cases where they are screened, roof-mounted equipment or are "stealth" installations located within church steeples, bell towers, flagpoles, grain silos, structures common to the area's landscape or integrated into building architecture.

10. Land Use and Development Standards

South Side of Harmony Road

This 136-acre area has been zoned for development under the Basic Industrial Non-Retail Employment Activity Center land use designation since 1991, with the potential for major development if the floodway was to be removed and gravel pit ponds filled. In 2020, a 10-acre parcel of developable land exists at the southeast corner of Harmony and Strauss Cabin Roads.

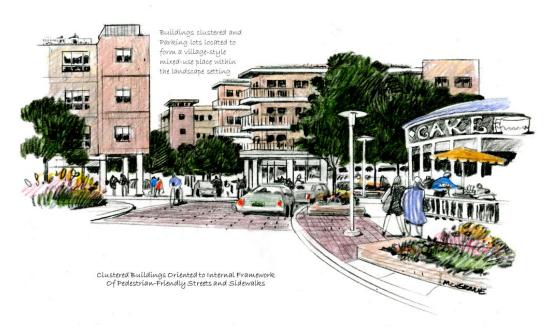
For development to proceed on the south side of Harmony Road beyond the 10-acre parcel, the entire gravel-mined floodplain landscape would need to be completely reshaped from the current gravel pit configuration, filling the ponds in conjunction with a solution to contain or remove the floodway.

Naturalistic river valley landscaping dominated by groupings of cottonwoods and willows would be required to create a significant riparian greenbelt image along Harmony Road and I-25. This landscaping would complement and contribute to the larger swath of open and rural lands at this southeast edge of the city and riparian tree groves on the north side of Harmony Road.

Coverage of streets, buildings and parking lots would be limited to 60% of the site area, with the remaining 40% comprising he newly created naturalistic landscape setting. Groupings of evergreen trees would screen parking and help to frame selective intermittent visibility of buildings and their signage and add winter interest.

Development will form an interesting, walkable mixed-use destination with buildings brought together along sidewalks and other walkways and outdoor spaces. While most people will arrive by private vehicle, the pattern will make it convenient and inviting to 'park once' and walk within the area.

Because of the focus on a walkable framework, development would be mutually supportive of public transportation, by being convenient for walking, transit use, and bicycling upon arrival.



Buildings Brought Together in a Walkable, Mixed-Use Area

Beyond the visual image, the pattern would reflect multiple community values regarding livable, sustainable community development. Its character would define it as a notable gateway to Fort Collins and a unique shopping/employment/living destination in the region and state.

Mixed Land Uses

A diverse mix of businesses, jobs, and urban housing at relatively high densities, allowing as many opportunities for cross-use as possible within walking distance.

This mix offers a chance for people to live, work, and visit with minimal dependency on cars.

Uses could include retail, restaurant, office and institutional buildings, corporate and light industrial employment, lodging and hospitality uses, and a variety of urban styles of housing. The mix of uses would be limited to the following distribution (as a percentage of net developable acreage):

Residential: 25% minimum Retail and commercial: 50% maximum

Employment: 25% minimum

(office, light industrial, institutional)

Public Space Framework of Streets

Buildings and parking lots will be fitted into a well-planned framework of public space, with blocks formed by streets, or pedestrian 'spines' adequate to function in lieu of streets.

Pedestrian Crossings of Harmony and Strauss Cabin Roads

Prominent pedestrian crossings would be provided at Strauss Cabin & Harmony Roads for reasonably comfortable east-west and north-south pedestrian movement throughout the area.



Strauss Cabin Pedestrian Crossing Concept at Apartments on West Side

Buildings and Parking Lots

Buildings and their entrances would be brought together along streetfronts that may combine with a trail corridor and small park and public spaces and define the district.



Building Fitted in and Brought to Streetfronts

Accordingly, parking would be distributed along active pedestrian streets with parking or consolidated in lots or structures that do not interrupt the pedestrian and visual environment. Landscape plantings internal to parking lots should reflect the overall plant palette for the area.

North Side of Harmony Road

The existing land use is expected to remain within a reasonable planning time horizon. The parkn-ride facility could potentially expand or add a parking structure as part of long-range plans for a

transit hub, but its essential footprint, function, streetscape, and naturalistic landscape are

expected to remain a key part of the overall vision.



TTC (Park-n-Ride) Landscape Setback Character

The commercial property at the northeast corner of the interchange, under County jurisdiction, appears unlikely to request annexation and redevelopment within a planning time frame. In the meantime, it will remain a reminder of a past era when it was zoned for commercial use at an outlying highway exit well beyond the City Limits.



Northeast Commercial Corner Abutting the Interchange

DEVELOPMENT STANDARDS TO IMPLEMENT THE STRATEGIES

Architectural, site, landscape and sign plans will be subject to design standards and guidelines that emphasize a distinct place and image consistent with the vision.

PUBLIC SPACE MANAGEMENT

Trail corridor and other open spaces: ownership, maintenance and liability issues would have to be negotiated. Retaining significant amounts of open space may require the expenditure of public funds or a reinvestment of tax dollars created by the development.

GATEWAY AREA GOALS

Shape the future of the gateway area to:

- 1. Emphasize opportunities of the river valley setting.
- 2. Express a positive image, community values, and a distinct local feel.
- 3. Shape development south of Harmony Road to form a walkable, mixed-use district south, including diverse businesses, jobs, urban styles of housing and city amenities.
- 4. Take advantage of future public transportation systems along Harmony Road and I-25 by evolving a transit hub.

POLICIES

GW-1 Establish a well-planned and attractive gateway entrance to Fort Collins at the I-25 interchange, emphasizing the natural scenic qualities of the area.

GW-2 Protect and enhance the natural resource value of the Cache la Poudre River.

GW-3 Encourage continued master planning efforts in the gateway area.

GW-4 Establish design standards and guidelines for development in the gateway area that emphasize scenic and natural resource values.

GW-6 Create networks of open space and trail systems, that incorporate urban wildlife habitat.

GW-7 Support a balanced transportation system within the context of a pedestrian district that prioritizes pedestrian, transit and bicycle use as well as driving.

IMPLEMENTATION ACTIONS

The following actions need to be taken by the City to ensure that the gateway section of the Plan is implemented.

1. PLAN ADOPTION

Gateway Plan amendment adoption by City Council.

2. GATEWAY PLANNING PHASE TWO

The City should continue the gateway planning effort through the following design and coordination activities:

DESIGN

- Adopt Harmony Corridor Gateway Design Standards and Guidelines.
- Develop and fund a Harmony Road gateway streetscape design.
- Design a Fort Collins entry sign and develop a funding mechanism.
- Develop a conceptual plan for a regional multi-purpose trail.
- Design a naturalistic landscape design for the Harmony and I-25 rights-of-way.

COORDINATION

- Coordinate with the long-range planning efforts of other City departments Transportation, Parks and Recreation, Water, Wastewater and Stormwater Utilities.
- Coordinate with the Colorado Department of Transportation in regard to decommissioning of frontage roads, and landscaping in the highway right-of-way.

ADOPTING ORDINANCE AND RESOLUTIONS

- Resolution PZ 91-4 of the Planning and Zoning Board of the City of Fort Collins approving the
 City of Fort Collins Harmony Corridor Plan and recommending its inclusion as an element of
 the Comprehensive Plan of the City of Fort Collins.
- Resolution 91-42 of the Council of the City of Fort Collins approving the City of Fort Collins
 Harmony Corridor Plan and including it as an element of City Plan, the Comprehensive Plan of
 the City of Fort Collins.
- Ordinance No. 187, 1994 of the Council of the City of Fort Collins amending the Harmony Corridor Plan and the Harmony Corridor Standards and Guidelines.
- Resolution 2003-086 of the Council of the City of Fort Collins amending the Harmony Corridor Plan.
- Ordinance No. 011, 2006 of the Council of the City of Fort Collins amending the Harmony Corridor Standards and Guidelines.
- Ordinance No. 044, 2020 of the Council of the City of Fort Collins updating the Harmony Corridor Plan for the Gateway Area and the Harmony Corridor Standards and Guidelines
- Ordinance No. XXX, 2025 of the Council of the City of Fort Collins amending the Harmony Corridor Plan.

The full text of these resolutions and ordinances are available for inspection from the City Clerk's office.

