

# Transfort Optimization Plan

---

**Kaley Zeisel**, Transfort Director  
**Melina Dempsey**, Sr. Transportation  
Planner  
**Jason Miller**, Consultant, Fehr &  
Peers





# Agenda

1. Project Overview
2. Key Takeaways from Analysis
3. Transit Concept & Scenario Development
4. Next Steps



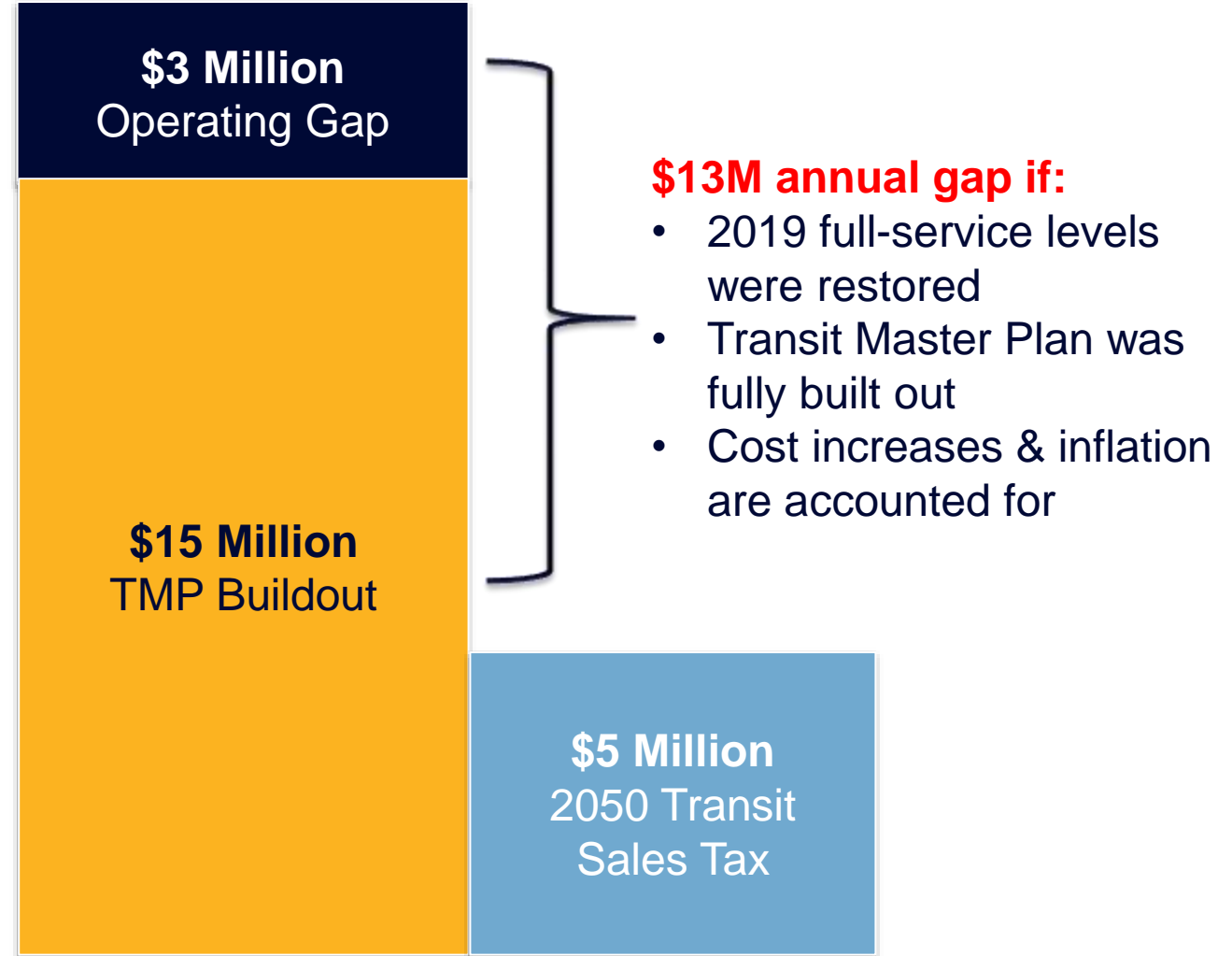
- What additional questions or feedback do Councilmembers have about the three concepts?
- What feedback do Councilmembers have on the proposed criteria to evaluate the transit scenarios?



# Project Overview

**Even with 2050 Tax, there is a significant gap in available resources which requires:**

- Assess ways to retool and focus service
- Frequency and coverage considerations
- Evaluation of goals and desired outcomes
- Prioritization of 2019 Transit Master Plan elements





## 1. Analysis

Analyze existing conditions  
Conduct literature review of best practices  
Interview agencies with successful recovery



## 2. Concepts

Develop draft concepts  
Establish initial impact criteria



**We are here!**



## 3. Feedback

Revisit TMP goals  
Gather input from CAC and TAC  
Align with Council  
Gather community feedback



## 4. Evaluation

Finalize evaluation criteria  
Evaluate based on criteria metrics

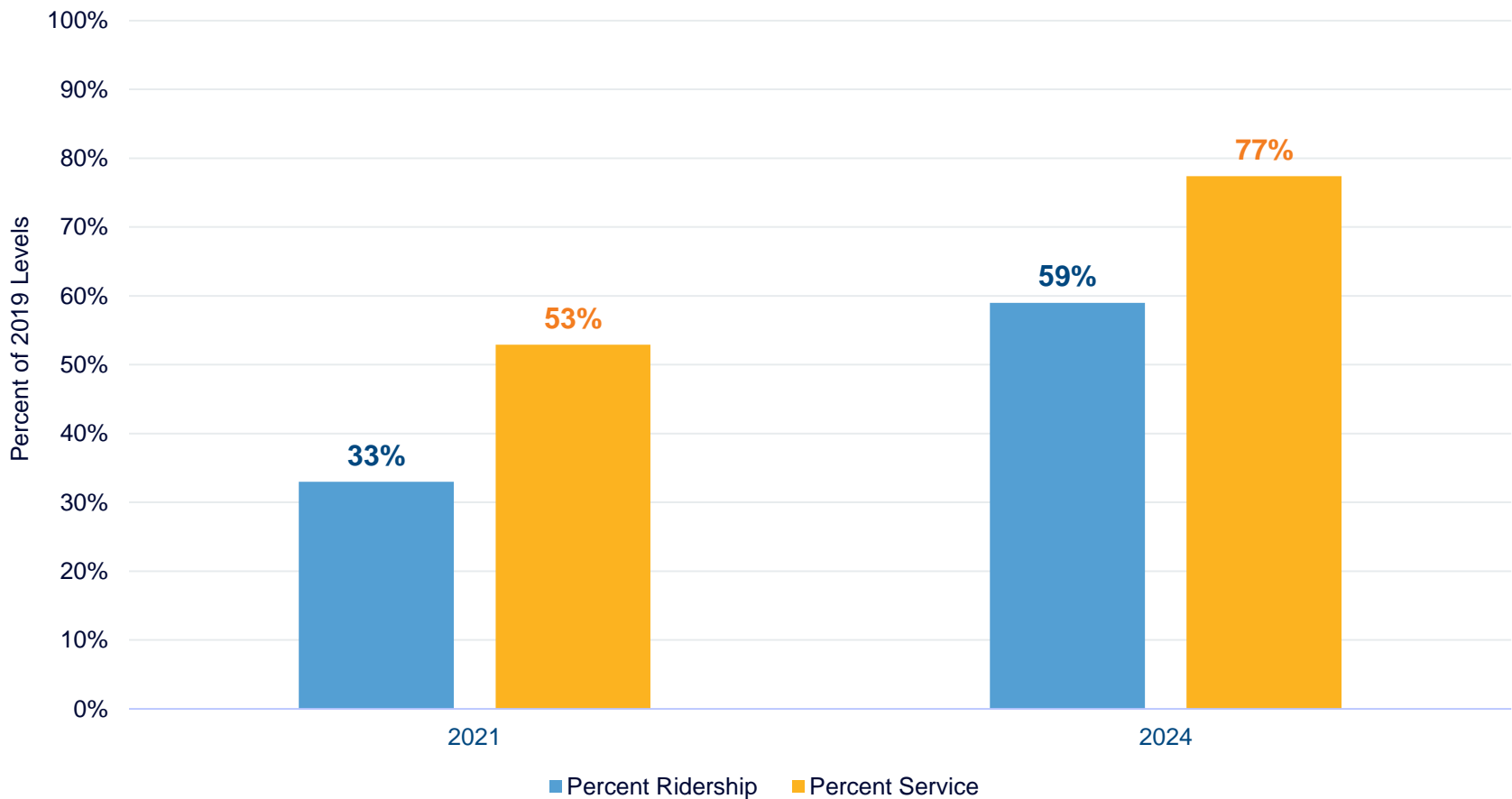


## 5. Final Recommendation



# **Analysis: Existing Conditions & Best Practices**

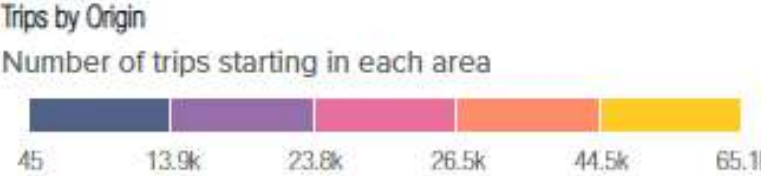
## Recent Ridership and Service Recovery, as Compared to Percent of 2019 Levels



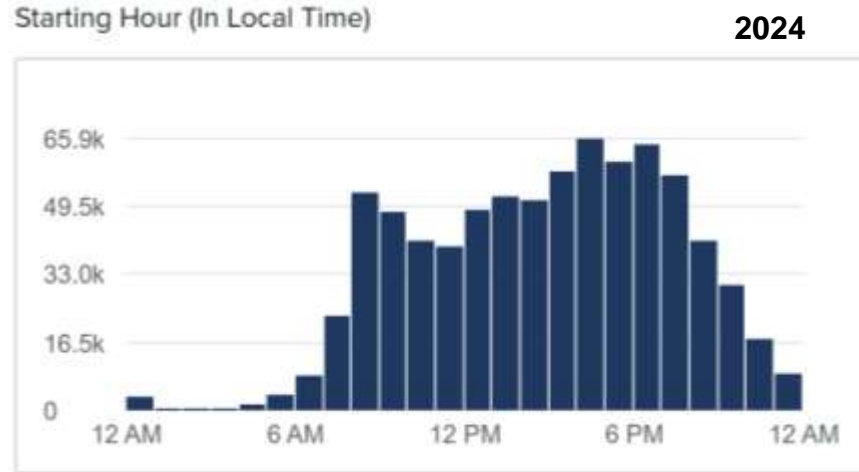
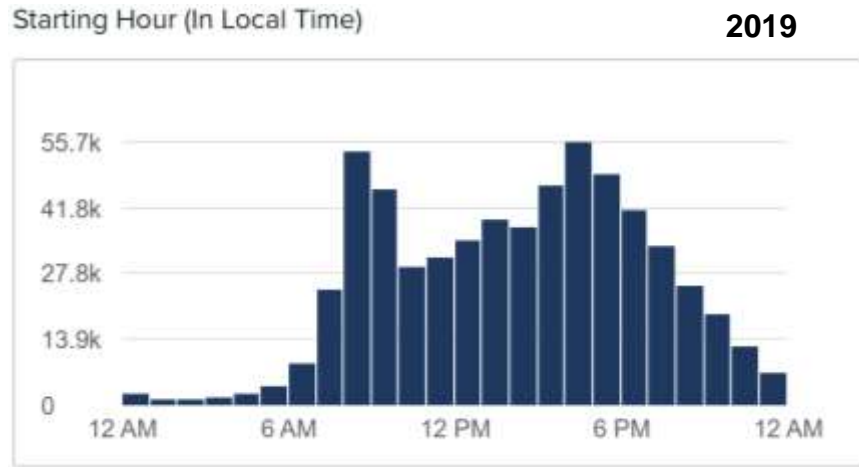
2025 is continuing to improve, with ridership at nearly 70% and service levels at 86%



Travel Demand Patterns



Time of Day Travel Comparison





## Zone size matters

The size of the service zone greatly impacts demand, cost, service level, and customer wait times

## Keep wait times low

Consistent arrival and low wait-times are important for retaining ridership



## Easier driver access

In-house drivers reduce costs, and more drivers are eligible because a CDL is not required



## It is expensive

Microtransit is more expensive than fixed-route service (cost per passenger is higher)



# Best Practices: Peer Agency Ridership Recovery

## Lessons Learned from Agencies With Successful Recovery



Increase  
frequencies



Maintain fare  
free



Engage with  
community



Prioritize  
frequent riders



Find innovative  
workforce solutions  
that retain and  
attract drivers



Focus on students,  
coupled with limited  
parking



Focus on core  
network with direct,  
corridor-based  
connections with  
higher frequencies

## Themes

- Peer agency recovery rates range from **89% to 156%** (average 107%)
- Most peer agencies reduced their transit service area by **~6%**
- Operating funds **increased** across all peer agencies due to cost increases and service improvements
- Productivity (passengers per vehicle hour) declined by **9% to 22%** for most agencies (though, significantly increased for 2 agencies)



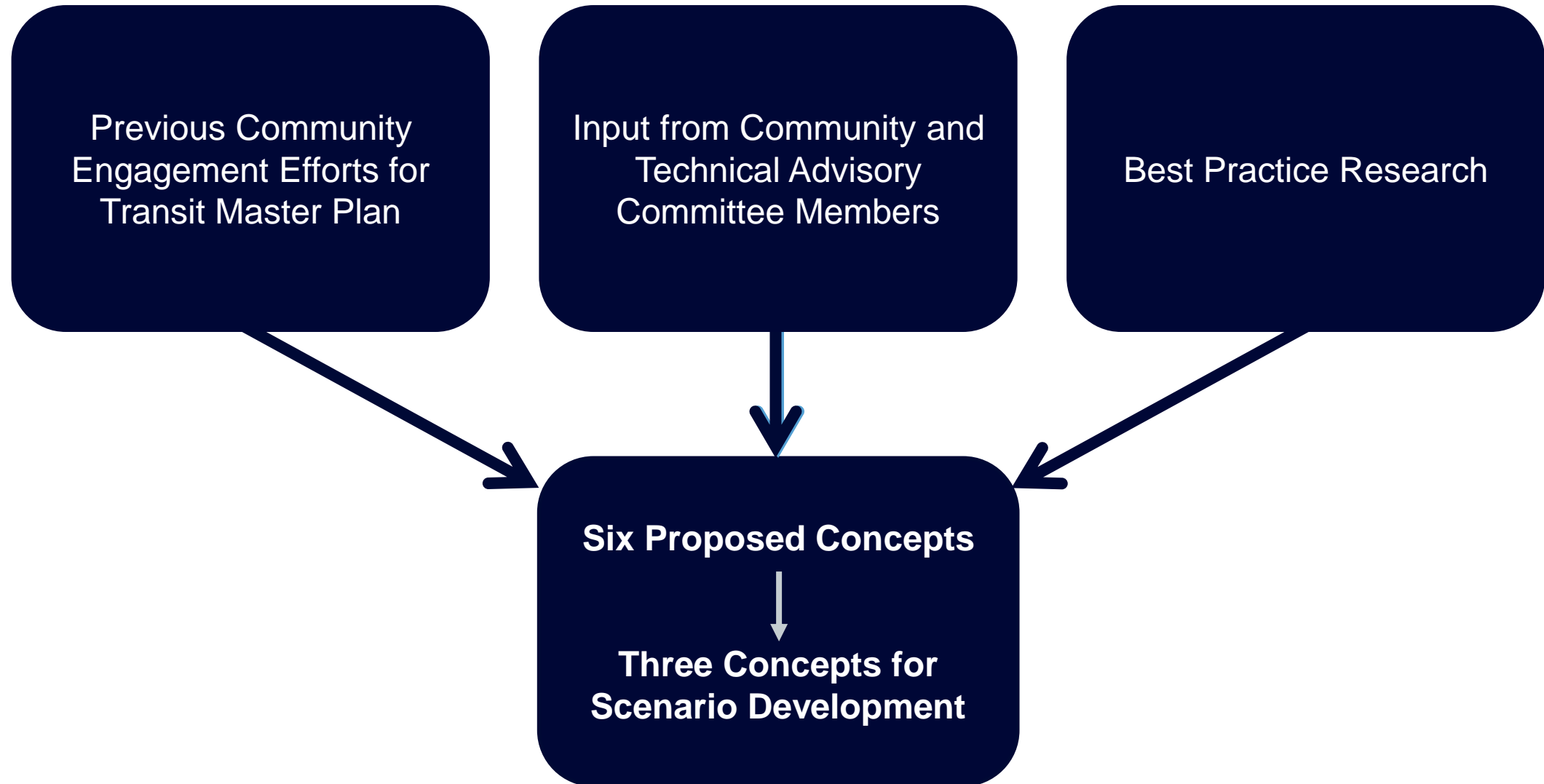
# **Transit Concept & Scenario Development**

# Initial Six Concepts

	Existing Routes	Travel Patterns	Rider Demand	Condensed with Microtransit	Coverage	Specialty-Transit
High-Frequency						
Amount of Microtransit						
Ridership Impact						
Supportive of Best Practices						
Service Area Footprint						
Equity Impact						
Cost-Effectiveness						

Decrease, less, not supportive	Neutral, no change/impact	Some increase, improvement	Large increase, very supportive
--------------------------------	---------------------------	----------------------------	---------------------------------





# Final Three Concepts

	Travel Patterns	Rider Demand	Condensed with microtransit
High-Frequency			
Amount of Microtransit			
Ridership Impact			
Supportive of Best Practices			
System Footprint			
Equity Impact			
Cost-Effectiveness			

Decrease, less, not supportive

Neutral, no change/impact

Some increase, improvement

Large increase, very supportive

## Travel Pattern

High-frequency, direct routes on major traffic corridors

- **Key Features:**
- Emphasizes direct service on high-traffic roads
- No microtransit included
- Geared toward overall travel flow rather than individual rider needs
- **Data Sources:**
- Traffic volumes, car travel
- patterns, roadway networks,
- dense land uses

## Rider Demand

Service for transit-reliant communities

- **Key Features:**
- Direct routes connecting the most transit-reliant populations
- Some microtransit included
- Optimized for equity and access
- **Data Sources:**
- Demographic analysis, land
- use, existing ridership patterns

## Condensed Fixed Route + Microtransit

Limited fixed route, microtransit for lower density

- **Key Features:**
- Core network for most transit-propense areas
- Microtransit fills gaps in less dense neighborhoods
- May require more transfers but increases overall coverage
- **Data Sources:**
- Highest performing routes,
- land use, current ridership,
- demand indicators

The final scenario **will not be one** of these three scenarios – it will be a **blended hybrid** based on analysis and public input.

# Final Evaluation Considerations

Scenarios will be analyzed considering these elements:







## Next Steps



## 1. Analysis

Analyze existing conditions  
Conduct literature review of best practices  
Interview agencies with successful recovery



## 2. Concepts

Develop draft concepts  
Establish initial evaluation criteria



## 3. Feedback

Revisit TMP goals  
Gather input from CAC and TAC  
Align with Council  
Gather public feedback



## 4. Evaluation

Finalize evaluation criteria  
Evaluate based on criteria metrics



## 5. Final Recommendation



**Next Steps**

## In-Person Events

- Open houses
- Intercept events
- Focus group meetings
- Boards & Commissions
- Technical Advisory Committee (TAC) meetings
- Community Advisory Committee (CAC) meetings

## Hybrid & Virtual Engagement

- Online surveys with interactive maps
- Hybrid meetings in combination with in-person
- Press release with website and survey link
- Social media posts

- What additional questions or feedback do Councilmembers have about the three concepts?
- What feedback do Councilmembers have on the proposed criteria to evaluate the transit scenarios?

## Concepts

**Travel Pattern:** High-frequency, direct routes on major traffic corridors

**Rider Demand:** Service for transit-reliant communities

**Condensed Fixed Route + Microtransit:** Limited fixed route, microtransit for lower density

## Evaluation Criteria

- Environmental Impacts
- Ridership Implications
- Equity Considerations
- City Priority Alignment
- Cost Effectiveness
- Community Health Impacts
- Mitigation Strategies
- **Community Feedback**



**Thank you!**