Nina Clark 7/24/2024 10:29 AM

AHB - Affordable Housing Board Application:

Applicant Information

Female Education Level: Birthday: Gender: Masters degree

Address: Phone:

Volunteer Groups Applied For

Affordable Housing Board

Skills & Interests

Additional Skills / Interests: only a very small amount of Spanish

Job Description

✓ I have read the job description

Questions

Which Council District do you live in? Please refer to the map at: https:// 5 gisweb.fcgov.com/HTML5Viewer/Index.html?

Viewer=FCMaps&layerTheme=Council%20Districts

I acknowledge and understand it is recommended to apply for no more than (3) Board/Commission volunteer positions in any one recruitment

cycle.

If applying for more than (1) board/commission please list all boards in order of preference (the most important board to you should be listed first). Please enter N/A if you have not applied to more than one board/

commission.

I acknowledge I am available when the Affordable Housing Board meets: YES

1st Thursday of each month 4 p.m.

How many hours per month are you willing to put in (including research,

work, and meeting time) as a board member?

Current Occupation:

Affordable Housing and Community

Development Credit Analyst

Current Employer: **Enterprise Community Partners**

Enterprise Community Partners Prior work experience (please include dates):

> Denver, CO Credit Analyst June 2024-Present

YES

n/a

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Asset managed a portfolio of \$25 million in predevelopment, acquisition, and construction loans to

affordable housing developers.

 Supported Loan Officers by performing financial analyses, third party review assessments, and various asset management tasks including but not limited to covenant compliance, financial reporting, loan modifications, and annual reviews.

Enterprise Community Partners
Silver Spring, MD
Affordable Housing Real Estate
Development Intern
June
2023-August 2023

 Developed a financial sustainability-mission matrix to measure the portfolio's adherence to Enterprise Community Development's dual bottom line of achieving both profitability and mission impact. City of Columbia Columbia, MO

City Management Fellow February 2022-May 2022

- Conducted research and statistical analysis to provide the City Manager's Office with municipal reports and policy recommendations, primarily concerning homelessness.
- Analyzed census data in order to create a report for the Public Health Department on the state of poverty and racial inequality in the City of Columbia.

USPS Office of Inspector General Washington D.C. Auditing Co-op

July 2020-December 2021

 Analyzed Postal Service volume and revenue data, Integrated Financial Plans, and a range of financial documents to ensure the accuracy and validity of Postal Service financial projection methodologies.
 Columbia Housing Authority
 Columbia, MO

Finance Intern

June 2021-August 2021

- Drafted the Columbia
 Housing Authority's 2022 budget based on
 historical trends, contract and loan
 agreements, and the anticipated consumer
 price index in order to support the finance
 department's revenue and expense
 estimates for the upcoming year.
- Updated the Columbia
 Housing Authority's policies regarding
 Section 3 housing in accordance with new rules imposed by the Department of
 Housing and Urban Development.
 Office of US Representative Emanuel
 Cleaver (MO-5)
 Washington D.C.
 Legislative Intern
 January 2020-March 2020

Crafted and edited

efficiency of the Congressman's legislative team. Volunteer experience (please include dates): I have worked extensively with people experiencing homelessness through various organizations in St. Louis, Missouri (2013-2018) and Washington DC (2018-2021). Since moving to Fort Collins in May, I have begun volunteering with the Murphy Center for Hope (May 2024-present) I am in the process of applying to be a mentor with Partners. Are you currently serving on a City board or Commission? If so, which No one? Have you applied for this board before? If yes, please explain. Nο Why do you want to become a member of this particular board or I have extensive expertise in affordable housing. I have completed a masters in commission? city and regional planning with a specialization in affordable housing. I have worked in local and federal government positions in addition to nonprofit affordable housing development. I am deeply passionate about reducing homelessness and working to ensure all members of my community have their basic needs met. Access to high quality affordable housing is an essential pillar in a person's financial, emotional, and physical wellbeing. I am excited about the possibility to aid the City of Fort Collins in its mission to expand affordable housing in our community. Have you had any exposure to the board or commission you are applying Yes: for? If yes, please explain: I have read through recent past meeting minutes, met with the board President, and will attend the upcoming board meeting. Specify any activities which might create a serious conflict of interest if None you are appointed: What is your experience with Affordable Housing? Have you or anyone I have worked with and studied Affordable you know well lived in subsidized affordable housing? housing. Though I have personally never lived in subsided housing, many close friends have lived in subsidized housing and I have personal relationships with many people who have been housing insecure, homeless, or lived in affordable housing through my volunteer work. Describe what you think of when you hear the words "affordable housing". Rent that is less than 30% of your income. Government subsidy or naturally occurring. Necessary for robust local economy. Have you ever been the subject of a code of conduct or ethics complaint? no If yes, please explain. Have you ever been found in violation of the code of conduct or ethics no rule? If yes, please explain. YES Are you willing to complete the required training if appointed?

sponsorship memos, constituent letters, and public testimony to support the

How did you learn of a vacancy on this board or commission?

Other (please specify); Contacted board chair

Nina Clark

EDUCATION

UNIVERSITY OF NORTH CAROLINA.

Chapel Hill, NC

Masters of City and Regional Planning, Housing and Community Development May 2024
THE GEORGE WASHINGTON UNIVERSITY, School of Business. Washington D.C.
Bachelor of Business Administration, Business Economics and Public Policy Dec 2021

EXPERIENCE

Enterprise Community Partners

Denver, CO

Credit Analyst

June 2023-Present

- Asset managed a portfolio of \$25 million in predevelopment, acquisition, and construction loans to affordable housing developers.
- Supported Loan Officers by performing financial analyses, third party review assessments, and various asset management tasks including but not limited to covenant compliance, financial reporting, loan modifications, and annual reviews.

Enterprise Community Partners

Silver Spring, MD

Affordable Housing Real Estate Development Intern

June 2023-August 2023

• Developed a financial sustainability-mission matrix to measure the portfolio's adherence to Enterprise Community Development's dual bottom line of achieving both profitability and mission impact.

City of Columbia

Columbia, MO

City Management Fellow

February 2022-May 2022

- Conducted research and statistical analysis to provide the City Manager's Office with municipal reports and policy recommendations, primarily concerning homelessness.
- Analyzed census data in order to create a report for the Public Health Department on the state of poverty and racial inequality in the City of Columbia.

USPS Office of Inspector General

Washington D.C.

Auditing Co-op

July 2020-December 2021

• Analyzed Postal Service volume and revenue data, Integrated Financial Plans, and a range of financial documents to ensure the accuracy and validity of Postal Service financial projection methodologies.

Columbia Housing Authority

Columbia, MO

Finance Intern

June 2021-August 2021

- Drafted the Columbia Housing Authority's 2022 budget based on historical trends, contract and loan agreements, and the anticipated consumer price index in order to support the finance department's revenue and expense estimates for the upcoming year.
- Updated the Columbia Housing Authority's policies regarding Section 3 housing in accordance with new rules imposed by the Department of Housing and Urban Development.

Office of US Representative Emanuel Cleaver (MO-5)

Washington D.C.

Legislative Intern

January 2020-March 2020

• Crafted and edited sponsorship memos, constituent letters, and public testimony to support the efficiency of the Congressman's legislative team.

TECHNICAL SKILLS

R, Excel, ArcGIS Pro, SPSS, Power BI, Microsoft Office

vanessa jones

8/5/2024 10:48 AM

Application: AHB - Affordable Housing Board

Applicant Information

Birthday: Gender: Female Education Level: High School

Address: Phone:
((

Volunteer Groups Applied For

Affordable Housing Board

Job Description

✓ I have read the job description

Questions

commission.

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I acknowledge I am available when the Affordable Housing Board meets: 1st Thursday of each month 4 p.m.

How many hours per month are you willing to put in (including research, work, and meeting time) as a board member?

Current Occupation: Dollar Tree Cashier

Current Employer: Dollar Tree

Prior work experience (please include dates): N/A

Volunteer experience (please include dates): Larimer Food Bank - 2023 for 2 months

N2N Resident Committee - 2 years (2022-

present)

No

No

YES

N/A

YES

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Are you currently serving on a City board or Commission? If so, which

one?

Have you applied for this board before? If yes, please explain.

Why do you want to become a member of this particular board or

commission?

I want to be on this board to make a difference for affordable housing as someone currently living in affordable housing in the city of fort collins. Also, I am a person who has disabilities and I would like to work on helping make affordable housing more available for people like me.

vanessa jones

Have you had any exposure to the board or commission you are applying for? If yes, please explain:	No
Specify any activities which might create a serious conflict of interest if you are appointed:	Nothing that I can think of at the moment.
What is your experience with Affordable Housing? Have you or anyone you know well lived in subsidized affordable housing?	I currently live in an affordable housing unit and community with my son since 2020. I have also lived in affordable housing units at other periods in my life.
Describe what you think of when you hear the words "affordable housing".	
Have you ever been the subject of a code of conduct or ethics complaint? If yes, please explain.	No
Have you ever been found in violation of the code of conduct or ethics rule? If yes, please explain.	No
Are you willing to complete the required training if appointed?	YES
How did you learn of a vacancy on this board or commission?	Other (please specify); Kelly Evan from Neighbor to Neighbor

Anna Navarro 7/30/2024 10:27 PM

Phone:

Application: AHB - Affordable Housing Board

Applicant Information

Birthday: Gender: Female Education Level: Some College

Address:

Volunteer Groups Applied For

Affordable Housing Board

Job Description

✓ I have read the job description

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If applying for more than (1) board/commission please list all boards in order of preference (the most important board to you should be listed first). Please enter N/A if you have not applied to more than one board/commission.

I acknowledge I am available when the Affordable Housing Board meets:

1st Thursday of each month 4 p.m.

How many hours per month are you willing to put in (including research,

work, and meeting time) as a board member?

Current Occupation: Office Assistant, temporary

Current Employer: Larimer County Clerk & Recorder's Administrative Office (via Express

Employment Professionals)

Prior work experience (please include dates): 2021 - Present Executive Assistant,

Washington Tiny House Association 2004 - 2017 Los Angeles County

Program Director, Reach Out and Read, a

nonprofit

YES

N/A

YES

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2003 - 2004 Onsite Coordinator, Reach

Out and Read, a nonprofit

1993 - 2003 Volunteer Services Assistant Director and Payroll Coordinator, Kaiser

Permanente

2018 - 2020 English Instructor, Jazmin's

Escuelita, Mexico

Volunteer experience (please include dates): 2023 - Present Housing Priority Group

Member, Partnership for Age-Friendly Communities in Larimer County (PAFC)

rule? If yes, please explain.

Are you willing to complete the required training if appointed?

2020 - 2024 Volunteer Conversational English Instructor, CSU Fort Collins International Center Are you currently serving on a City board or Commission? If so, which one? Have you applied for this board before? If yes, please explain. N/A Why do you want to become a member of this particular board or I am eager to join this board because I am commission? deeply committed to addressing the challenges of affordable housing. Having experienced firsthand the difficulties of securing housing at market rates, I am passionate about contributing to solutions that enhance access and affordability for individuals in similar situations. I believe that my personal experiences and dedication can help make a meaningful difference in our community. Have you had any exposure to the board or commission you are applying Yes: for? If yes, please explain: I volunteer alongside Sue Beck-Ferkiss on the PAFC Housing Priority Group Specify any activities which might create a serious conflict of interest if I will make every attempt to fit the monthly you are appointed: meeting into my schedule. I am actively searching for a full-time job. If my work hours conflict with Board meetings, I would step down to allow someone else to fill the position. What is your experience with Affordable Housing? Have you or anyone Because I wanted to be closer to my you know well lived in subsidized affordable housing? family, I made the decision to move to CO and got on the waitlist for senior affordable housing in Fort Collins. In the final week of Dec 2022, I moved into a 1B/1b HUDsubsidized apartment. Although I'm grateful for an affordable unit, the periodic issue of mice and bed bugs has me questioning if congregant housing is healthy for me to stay in. Describe what you think of when you hear the words "affordable housing". When I hear "affordable housing," I think of housing that costs less than 30% of a family's income and provides stability for those facing various challenges, such as job loss, underemployment, or financial strain. I believe that everyone in Fort Collins deserves the security and peace of mind that comes from having access to safe, affordable housing, which I see as a fundamental human right. Have you ever been the subject of a code of conduct or ethics complaint? N/A If yes, please explain. Have you ever been found in violation of the code of conduct or ethics N/A

YES

7/30/2024 10:27 PM

Anna Navarro

How did you learn of a vacancy on this board or commission?

Other (please specify); Sue Beck-Ferkiss

7/26/2024 11:40 PM Jorja Whyte

AHB - Affordable Housing Board Application:

Applicant Information

Female Education Level: Some College Birthday: Gender:

Address: Phone:

Volunteer Groups Applied For

Affordable Housing Board

Job Description

✓ I have read the job description

Questions

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I acknowledge I am available when the Affordable Housing Board meets:

1st Thursday of each month 4 p.m.

How many hours per month are you willing to put in (including research,

work, and meeting time) as a board member?

Current Occupation:

Director of Basic Needs, Associated Students of Colorado State University

2024 Affordable Housing Advocate,

Housing Colorado

Co-Curricular Leadership Specialist, CSU Student Leadership, Involvement, and Community Engagement Office

Full Time Student at Colorado State

University

YES

N/A

YES

20

Current Employer: Colorado State University

Housing Colorado

2024 Affordable Housing Advocate and Prior work experience (please include dates):

Zoning Specialist, Housing Colorado, May

2024 - October 2024

Director of Health and Basic Needs, Associated Students of Colorado State

University, May 2023 - Current

Co-Curricular Leadership Specialist, CSU

Office of Student Leadership, Involvement, and Community Engagement, July 2022 -Current

Undergraduate Research Assistant, Vice President for Student Affairs, CSU, May 2023 - June 2024

Programming and Community Outreach President, Gateway High School Basic Needs Programming, Aurora CO, August 2018 - May 2021

See attached resume for more information on each!

Leadership Field Experience, Affordable Housing Concentration, President's Leadership Program at CSU, May 2021 -Present (> 100 Hours Completed)

Growing Food Security at Colorado State University, Volunteer, August 2021-Current

(> 30 Hours Completed)

No

No

I am compelled and passionate about applying to become a member of the Affordable Housing Board for the City of Fort Collins for several reasons. Affordable housing is a cause close to my heart, and I believe it is crucial to include youth voices in this discussion at the local, state, and national levels. As a college student and a young person, I bring a unique and valuable perspective to the board. This position offers the perfect opportunity to get involved and make the change I wish to see in my community.

Over the past few years, I have delved deeply into the worlds of affordable housing, basic needs, and social equity work. My personal mission, "To spread love and kindness in my contextual environment through the power of authentic connection and community building," drives my efforts. I believe advocacy, education, and practical application in basic needs and affordable housing are fitting and powerful ways to embody this vision.

I have developed the necessary knowledge and built an extensive network around affordable housing issues and sustainable community development solutions across Fort Collins and the Northern Colorado region. Additionally, serving on this board will facilitate a deep and meaningful partnership between Colorado State University and the City of

Volunteer experience (please include dates):

Are you currently serving on a City board or Commission? If so, which one?

Have you applied for this board before? If yes, please explain.

Why do you want to become a member of this particular board or commission?

Fort Collins that I believe is currently missing from much of our local government. I believe in connection as a facilitator of effective and efficient work and solutions.

This role is also a significant way for me to give back to a community that has given so much to me. Without Fort Collins, I would not be the person I am today; the uniqueness and strong values of this community have shaped me in such a profound way. I am excited to channel my ambition, knowledge, and passion into tangible action and meaningful work on the Affordable Housing Board.

Have you had any exposure to the board or commission you are applying for? If yes, please explain:

Yes:

I have had some exposure to the Fort Collins Affordable Housing Board through my work with the Associated Students of Colorado State University and Housing Colorado. Over the past year, I have had the pleasure of serving as the Director of Health and Basic Needs and will continue in that position for the upcoming school year. Through my work, I have gained insight into the board's activities, particularly while navigating the U+2 Housing Ordinance and Colorado State House Bill 24-1007, which bans housing ordinances based on relations, effectively ending U+2 and housing ordinances like it across the state. Additionally, we have collaborated with board members through our recently established Housing Caucus at Colorado State University, where we discuss housing-related issues both on campus and in the broader Fort Collins community.

Specify any activities which might create a serious conflict of interest if you are appointed:

N/A

What is your experience with Affordable Housing? Have you or anyone you know well lived in subsidized affordable housing?

My experience with affordable housing is extensive and wide-ranging, deeply rooted in my personal background and professional endeavors. My passion for affordable housing and sustainable community development began in my early education at Gateway High School in Aurora, Colorado, a vibrant, beautiful and diverse community that also faces pervasive poverty and basic needs insecurity. I have been awarded the amazing opportunity of being a Boettcher Scholar but without it, I would not have had the economic resources to live in Fort Collins or attend Colorado State University.

Here at CSU my passion for Affordable Housing has continued to blossom. In my first year at the university, I learned that housing and food insecurity, which are inextricably linked, are pervasive issues in the CSU community with one-third of

students experiencing food insecurity and 50% experiencing housing insecurity. As the Director of Health and Basic Needs I have spent the past year working to do my part to rectify those disheartening statistics and real experiences for our students. Through my position, I have assisted many of my peers in navigating the resources available within our community and the larger Fort Collins area. I have also provided a support system for partner organizations working to offer subsidized housing specifically for CSU students.

This summer, I am serving as an Affordable Housing Advocate for Housing Colorado, representing the Northern Colorado region and working broadly across the state. In this role, I have collected extensive qualitative and quantitative data on community perspectives and response efforts across various industries. Our team has engaged personally with over 100 stakeholders within the span of two and a half months, including housing and development authorities, public and private sector developers, non-profits such as Housing Catalyst and Homeward Alliance. community advocacy groups like YIMBY Fort Collins, and governmental entities including Larimer County Commissioners, the Department of Social Sustainability, City Planning, and several city council members.

I am extremely passionate about affordable housing in Fort Collins and across Colorado. As a young person, I have worked diligently to develop an informed and nuanced perspective on this pervasive issue. My personal experiences, combined with my professional work, have equipped me with a deep understanding and commitment to addressing affordable housing challenges in our community.

Describe what you think of when you hear the words "affordable housing".

Through my experience as the Director of Basic Needs and as an Affordable Housing Advocate this summer, I have learned that "affordable housing" is a multifaceted concept. The term evokes polarizing reactions and encompasses a wide range of definitions. We can talk about the technical aspect of affordable housing, the idea that it can be defined by the percentage of gross annual income that an individual or family spends on rent or mortgage, based on the annual median income of an area, aiming to provide options for those within the 30% to 80% income benchmark.

Hawayar when I think of affordable

housing in a broader, more abstract sense, I think about community. People across the spectrum, with diverse identities, deserve housing and a sense of belonging in their local communities. Affordable housing is a crucial way to ensure this. It plays an integral role in meeting our community members' basic needs, enabling them to thrive, achieve success, and contribute meaningfully to their communities.

When I think about affordable housing, I think about opportunity, security, and meaningful community relationships. Affordable housing is not just about providing shelter; it is about creating a foundation for a vibrant, inclusive, and resilient community. It is about ensuring that every individual has the chance to live with dignity and contribute to the collective well-being of our city and Fort Collins community.

Have you ever been the subject of a code of conduct or ethics complaint? If yes, please explain.

No

Have you ever been found in violation of the code of conduct or ethics rule? If yes, please explain.

No

Are you willing to complete the required training if appointed?

YES

How did you learn of a vacancy on this board or commission?

Other (please specify); Reference from Stefanie Berganini

Jorja Whyte

Pronouns: She/Hers Pronunciation: (Georgia)

Transformational Change Maker | Analyzer | Social Justice Advocate
Applying for: Fort Collins Affordable Housing Board

QUALIFICATIONS

- Extensive background and experience in high demand leadership, communication, and management positions related to public health and equity research, education, and practice
- Demonstrated passion and knowledge for equitable community development through direct experience with community organizing, coalition building, event planning, sustainable community partnerships, & fundraising efforts on a large scale
- Advocated for equitable housing policy reform at the state and local levels, contributing to the passage of
 legislation that successfully eliminated discriminatory housing ordinances, promoting access to affordable
 housing across the state of Colorado
- Successfully implemented a substantial inventory of course knowledge and data backed research into
 professional programing and daily work to critically deconstruct barriers to accessibility for basic needs
 related resources

EDUCATION

Bachelor of Arts in Sociology & Psychology, Minor in Inter-Disciplinary Leadership Studies GPA: 3.71/4.0 Expected

Expected May 2025

Relevant Coursework: Sociology of Bureaucracy and Modern Organizations, Sociology of Environment, Food, and Social Justice, Sociology of Race and Racism, Psychology of the Individual in Context, Organizational/Industrial Psychology, Interdisciplinary Leadership: A Call to Lead, Leadership Theory, Leadership Styles, Effective Leadership I and II

RELEVANT EXPERIENCE

Youth Affordable Housing Advocate | Colorado Housing and BuildStrong Foundation | Fort Collins, CO May 2024 – Present

- Collaborated with a team of four on the development and implementation of the Colorado Zoning Atlas project, performing in-depth data analysis to inform affordable housing policies and zoning regulations.
- Facilitated over 100 stakeholder engagement meetings across various industries, educating community members statewide on innovative tools and technologies for sustainable community development.
- Developed and conducted a comprehensive statewide survey to assess the utility of the Colorado Zoning Atlas, gather valuable insights from members across Colorado communities.
- Coordinated clear and consistent communication with funders and executives, providing comprehensive updates on project progress and outcomes.

Leadership Field Experience | President's Leadership Program, CSU | Fort Collins, CO

May 2021 – Present

- Developed an in-depth exploration of housing insecurity through the arrangement of qualitative interviews to understand Fort Collins specific barriers to basic need security and effective response efforts.
- Cultivated and maintained sustainable relationships with primary actors in basic needs and housing security in Fort Collins across Non-profits, municipal government, and other social institutions for universal application.

• Collaborated with state and local affordable housing advocates like YIMBY Fort Collins and NewEra Colorado to organize student testimony against discriminatory housing policy, successfully ending housing ordinances on the basis of relations in the state of Colorado.

Director of Health and Basic Needs | Associated Students of Colorado State University, CSU / Fort Collins, CO May 2023 - Present

- Prioritized affordable housing initiatives across campus by engaging with local organizations, CSU
 administration, various campus offices, and developing the ASCSU Housing Caucus to foster collaborative
 discussions and solutions for pervasive housing issues on and off campus.
- Spearheaded the Multicultural Counseling Services and SDPS Embedded Counselors project, fostering
 partnerships with key stakeholders including the CSU Health Network to expand access to mental health
 resources for marginalized communities, resulting in the establishment of multi-cultural drop-in counseling
 hours in strategic locations including the Lory Student Center.
- Developed and executed the Ram's Against Hunger "Break the Stigma" Multi-Media Marketing Campaign, collaborating with local partners and organizations to create comprehensive messaging and marketing materials aimed at increasing awareness and reducing stigma around food insecurity, resulting in enhanced access to existing resources.
- Organized Mental Health Tabling and Outreach events, providing students with vital information and support regarding mental health resources on campus, while also demonstrating ASCSU's commitment to addressing student needs and fostering a supportive community.

Co-Curricular Leadership Specialist | Student Leadership, Involvement, and Community Engagement Office,
CSU | Fort Collins, CO

July 2022 –

Present

- Effectively collaborated with a team of six to offer a vast array of leadership opportunities, resources, and programming for individuals with historically marginalized identities.
- Consistently strived to partner and uplift campus DEI Offices and Cultural Resource Centers to dismantle normative conceptions of leadership and intentionally target historically underrepresented groups.
- Engaged diverse, independent students with empathy, compassion, and shared life experience to construct and foster belonging within purposeful communities through intentional allyship

Undergraduate Research Assistant | Vice President for Student Affairs, CSU / Fort Collins, CO

May 2023 – Present

- Employed advanced analytical techniques to extract relevant insights from qualitative data, informing strategic decision-making and future program development for undergraduate success, recruitment, and retention.
- Led a team of three in transcribing and meticulously preparing raw data, ensuring accuracy and completeness throughout the process from collection to final presentation and application.
- Analyzed the content of a wealth of qualitative focus group data to extract relevant themes including basic needs and community support systems to understand factors for long term undergraduate success.

Programing and Community Outreach President | Gateway Highschool Basic Needs Programing | Aurora, CO August 2018 – May 2021

- Managed a team of over 60 constituents and appropriately delegated tasks with little oversight to achieve successful funding raising events amassing over \$15,000 for basic needs programming.
- Executed macrolevel organizational missions and goals while completing daily tasks and responsibilities with tact, warmth, and organization to maintain a strong and congruent vision to ensure basic needs security for *all*