EXHIBIT A

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TOURISM IMPROVEMENT DISTRICT 2023 STRATEGIC PLAN

Strategic priorities for increasing overnight stays and market recovery



EXHIBIT A

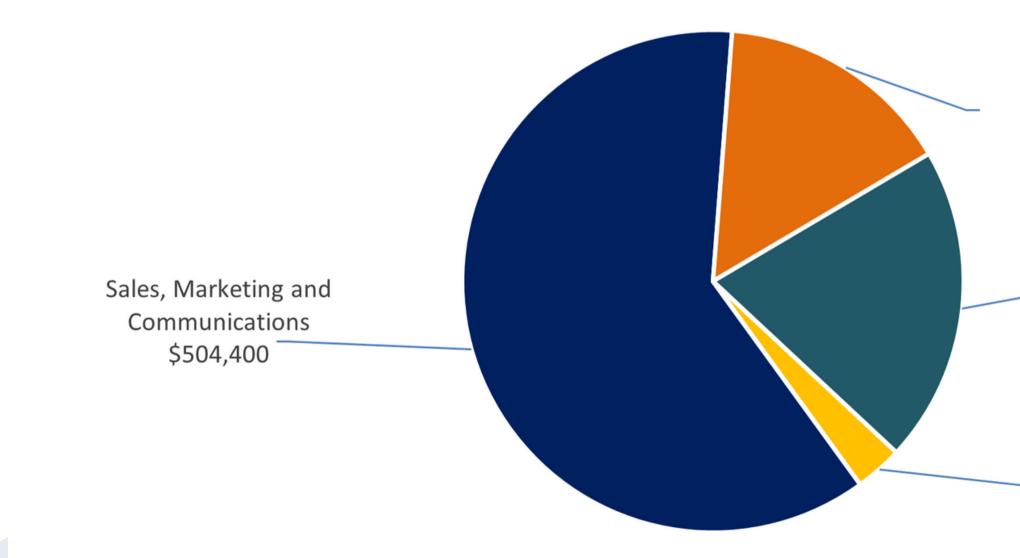
- 2023 Budget Summary
- Board Governance and Directors
- Sales & Meeting Development

TOURISM IMPROVEMENT DISTRICT 2023 STRATEGIC PLAN

- Marketing & Communications
- Public Relations
- Visitor and Destination Services

0000 **2023 TID BUDGET**

2023 Fort Collins Tourism Improvement District Budget



Destination Development \$146,796

> Adminstration & Operations \$206,681.93

Contingency/Reserve \$ \$24,000

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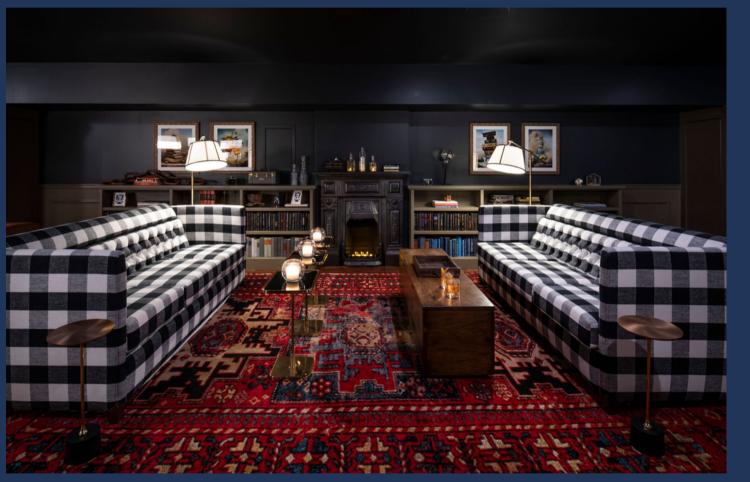


George Prine, GM The Armstrong Hotel, TID Board President	2021-2024
Danielle Lowery, GM The Hampton Inn, TID Secretary/Treasurer	2021-2023
Abbie Stout, Owner, The Edwards House	2021-2023
Aryell Mattern, VP of Operations, Spirit Hospitality	2021-2022
Daniel Benton - General Manager, The Hilton Fort Collins	2021-2022

The FC|TID is governed by a Board of Directors who represents its twenty-three members







GROUP SALES Meetings/Conferences/Sports

Objective: Drive demand for meetings and conferences in Fort Collins through qualified lead distribution. Uncover lead opportunities through targeted prospecting and business development, industry event and trade show participation, strategic meetings marketing, partnerships, and enhanced presence in online RFP platforms.

OBJECTIVE: Increase staffing model to elevate presense in markets related to our strategic plan. Sales team roster will include VP of Sales, Sales Manager, and two part-time sales coordinators.

- Establish a Local Conference Champion
- Target off-peak and city-wide business for strategic bid fee opportunities

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Program to leverage local contacts (CSU and Corporate) to uncover new lead opportunities

MARKETING & COMMUNICATIONS

<u>Objective</u>: Create awareness about Fort Collins as a sought-after and unique destination for individual and group travelers through positive publicity, innovative advertising, outstanding marketing and sales collateral, robust digital and social media campaigns and differentiating brand strategy.

visit



• Digital

- Colorado.com Brand Channel Working with the Colorado Tourism Office
- Robust off-peak season comprehensive campaign
- Video/Photography expansion
- Website Redesign
- Addition of Trade Shows, Sales Missions and Promotions

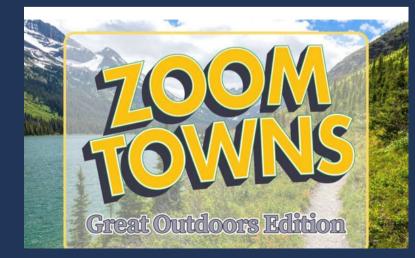


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PUBLIC RELATIONS

<u>Objective</u>: To increase awareness of Fort Collins as a premier, four season destitination through positive news stories and influencer reach.

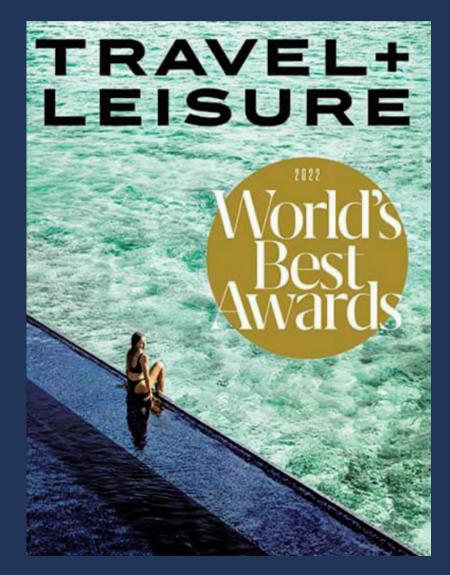
- SkyWrite Communications- Boutique PR agency
- Press Visits (fams) targeting top 25 publications
- Media Events
 - Denver Media Receptions
 - In-market desksides- NEW
- Influencer Marketing

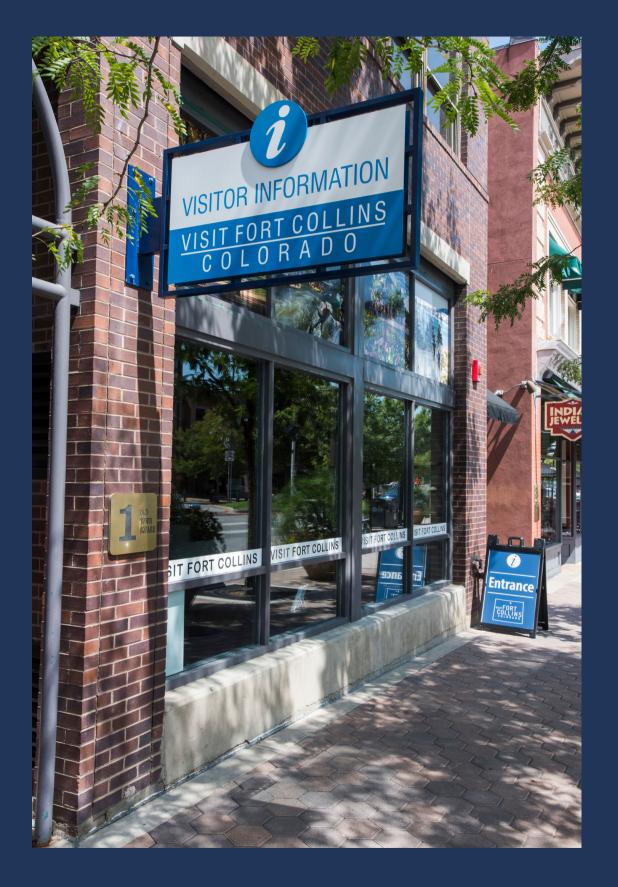




Visit the Quintessential American Town That Inspired Disneyland: Fort Collins, Colorado -...

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0000 **VISITOR & DESTINATION SERVICES**

OBJECTIVE: Refresh staffing model to reflect recovery dynamics and organizational needs

- Increase communication & connectivity with visitors
- Support the Sales Team as the primary resource for meetings and conferences return to Fort Collins. This will allow the Sales Team to focus on selling and provide an avenue for conference services previously not facilitated
- Maximize strategy and execution opportunities with one Visitor Services Team. Fully cross train and integrate best practice systems

EXHIBIT A

0000 SUMMARY The Future Looks Bright

- Economic Recovery, while not consistent across all categories, <u>is</u> occurring
- Priorities from the Strategic Plan are in process
- The Tourism Improvement District is making a difference in our recovery and setting a foundation for future business opportunities

