## **VOLUNTEER APPLICATION**

Holli McElwee	5/5/2024 3:38 PM
Application: DDA - Downtown Development Authority	1
Applicant Information	
Birthday: Gender: Female Education Lev	vel: Bachelors degree
Address: Phone:	
Availability	
S M T W T F S	
Morning	
Afternoon 🗌 🗸 🗸 🗸 🗸 🗌	
Evening	
Volunteer Groups Applied For	
Downtown Development Authority Job Description	
✓I have read the job description	
Questions Do you reside or own property within the DDA?	YES
Current Occupation:	I am the owner and operation of Old Town
	Ice Cream & Treats, DBA Kilwins, Fort Collins, CO at 114 South College Avenue.
Current Employer:	Kilwins Fort Collins
Prior work experience (please include dates):	Please see the attached resume for exact dates and positions.
Volunteer experience (please include dates):	Saint Joseph's Catholic School: Kindergarten Class Parent Volunteer (2023-Present) Thompson School District's Kids' Backpack Food Program (2023) Larimer County Food Bank's & CSU's Rams Against Hunger Canned Food Drive (2021-2023) Larimer County's ClimateSmart & Future Ready Board (2022-2023) Colorado Youth Outdoors Volunteer (2022) 4-H Volunteering (Approximately 2015-2016; Volunteered at a Dog Show in Boulder County and 2022 at the Larimer County Fair for the Sensory Fair for Youth)
Are you currently serving on a City board or Commission? If so, which one?	No
Why do you want to become a member of the Downtown Development Authority?	I am interested in serving on the DDA Board, as the Retailer position will be vacant in June of 2024. As a local retailer

Have you had any exposure to the Downtown Development Authority? If yes, please explain:

Specify any activities which might create a serious conflict of interest if you are appointed:

Optional: How did you learn of a vacancy on this board or commission?

List any abilities, skills, certifications, specialized training, or interests you have which are applicable to this board.

Briefly explain what you believe are the three most important issues facing the Downtown Development Authority (DDA), and how do you believe the DDA should address each issue? You may also attach/upload a separate document if additional space is required.

and business, I can be a voice for those in this particular space and will provide firsthand experience into current trends. I have spent several years in creating community, connections, and have experience in policy making, development, stakeholder engagement and public affairs, even on topics that are extremely controversial.

#### Yes;

Yes, working at Realities For Children and helping to organize the Realities Ride & Motorcycle Rally, featuring thousands of attendees in Old Town Square back in the day, serving as the Marketing Manager of Gallegos Sanitation, and now, most recently, the Owner of Kilwins, I have had years of involvement with the DDA. In my current role, my familiarity has increased significantly due to monthly meetings and engagement events.

In addition, I have had the pleasure of listening to presentations from the DDA in other roles/boards I have involved in.

None at this time.

Other (please specify); I learned of the opportunity through the DDA.

My background is diverse. Spanning from event planning, to solid waste and recycling expertise, to stakeholder engagement, policy development and owning a retail and confections business in Old Town myself, I offer broad insights and a perspective from multiple lenses.

1. I am extremely concerned for the businesses and the Downtown area, should Linden Street move to the concept of being permanently closed in favor of a pedestrian mall. Not only are there not enough events/activations to support a permanent closure, businesses will certainly feel a negative impact from the lack of parking, customers, and with the space not being public, policing the homelessness and/or transient related thefts, drug use, and crime is concerning, especially since funding for officers has been cut.

After speaking with businesses in that area, it would be advantageous to have events in the area under some of the proposed models; however, a 100% closure offers multiple disadvantages.

2) There has been a marked decrease in pedestrian traffic/shoppers/diners in the Downtown Area, which is reflective in what the City receives in Sales Tax. Some of

this has to do with people making their purchases outside of the City, whether it is due to living outside the limit (housing affordability), parking issues, or the increase in taxes with making purchases here. I believe there are multiple contributors to the decline, and it is not a one size fits all solution, but may require discussion about more attractions, modes of transportation, parking, business hours/ draws, and other elements.

3) The costs of doing business continue to increase. Whether it is COGs, policy decisions that cost business, higher wages, higher rents and triple net rising exponentially with property values, and thefts on the rise, it is expense to conduct business in Fort Collins. As it relates to the DDA, the engagement and stakeholder engagement involvement is important and beneficial. As business owners are busy running their day-to-day operations, it helpful to have candid conversations and presentations related to what is coming down the pike or discussions, and to help businesses engage with elected officials and staffers prior to decisions being made. The continual awareness piece and 1:1's make a difference.

Are you willing to complete the required training if appointed?

YES

## **VOLUNTEER APPLICATION**

Dwight H Application:		- Downt	own Dev	velopm	ent Au	itho	ority		4/22/2024 11:44 AM
Applicant Inf	ormatio	n							
Birthday:			Gender	: Fen	nale			Education L	evel: Associate degree
Address:								Phone:	
Availability									
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Morning		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	×	$\checkmark$		
Afternoon		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$		
Evening									
Volunteer Gr	oups Ap	plied F	or						
Downtown I Job Descript		nent Aut	hority						
✓I have rea	d the job	descrip	tion						
Questions Do you resid	e or own	propert	y within t	he DD/	٨?				YES
Current Occupation:									business owner
Current Emp	loyer:								CooperSmith's Pub & Brewing Co.
Prior work ex	perience	e <mark>(pleas</mark> e	e include	dates)					I have work in restaurants for the last 42 years.
Volunteer experience (please include dates):						Fort Collins DBA, Fort Collins DDA, Fort Collins Zoning Board of Appeals, Fort Collins Art in Public Places			
Are you curron one?	ently ser	ving on a	a City bo	ard or (	Commi	ssic	on? l	so, which	Yes; DDA
Why do you Authority?	want to I	become	a membe	er of the	e Dowr	ntow	vn De	evelopment	I have been on this board for the last 4 years and find the work to be rewarding. The staff and board are very high functioning and accomplish a lot.
Have you ha yes, please e		posure	to the Do	wntowi	n Deve	lopi	ment	Authority? If	Yes; I have worked downtown for 34 years and been on the DDA board for the last 4.
Specify any you are appo		which n	night crea	ate a se	erious o	conf	flict c	f interest if	None at this point.
Optional: Ho	w did yo	u learn d	of a vaca	ncy on	this bo	ard	or c	ommission?	Other (please specify); I am on the board so I am looking to do a second term.
List any abili have which a					zed tra	inin	ig, oi	interests yo	<ul> <li>I am a business owner in downtown with many years of experience and awareness</li> </ul>

### **Dwight Hall**

Briefly explain what you believe are the three most important issues facing the Downtown Development Authority (DDA), and how do you believe the DDA should address each issue? You may also attach/upload a separate document if additional space is required.

of the challenges and opportunities it faces.

1) Leveraging TIF financing to improve downtown facades. 2) Advocating for the the social and economic health of downtown. 3) Utilizing the Business Outreach Team to activate the area and support downtown businesses.

YES

Are you willing to complete the required training if appointed?

### **VOLUNTEER APPLICATION**

Rebecca	Hill							4/22/2024 10:23 AM
Application:	DDA	- Down	town De	velopm	ent Au	thority		
Applicant Inf				191				
Birthday:			Gende	r: Fer	nale		Education	Level: PhD
Address:							Phone:	<b>«</b>
Availability								
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Morning					$\checkmark$			
Afternoon		$\checkmark$		$\checkmark$				
Evening		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Volunteer Gr	oups Ap	plied F	or					
Downtown I Job Descript		nent Aut	thority					
✓I have rea	d the job	descrip	otion					
Questions								
Do you resid	e or own	proper	ty within	the DD	A?			NO
Current Occ	upation:							Extension Professor, Agricultural Economist
Current Emp	loyer:							Colorado State University
Prior work ex	kperienco	e (pleas	e include	e dates)	c			I received my Ph.D. from Colorado State University in 2012 and have been working as a researcher at Colorado State University Since then. I also run two programs at Colorado State University. The Extension Internship Program (intern.colostate.edu) and the Colorado AgrAbility Project (agrability.colostate.edu).
Volunteer ex	perience	(please	e include	dates):				2019 - Present: Fort Collins Downtown Development Authority Board Member 2011 - 2018:City of Fort Collins Water Board served as both vice chair and chair 2008: City of Fort Collins Women's Commission
Are you curr one?	ently ser	ving on	a City bo	oard or	Commis	sion? I	f so, which	Yes; Downtown Development Authority
Why do you Authority?	want to I	become	a memb	er of th	e Down	town D	evelopment	I have served one term on the Authority currently and feel like I am finally at a place where I understand and am really able to provide valuable feedback to the Authority and I would like the opportunity to serve a second term.
								1 of 3

# Rebecca Hill

Have you had any exposure to the Downtown Development Authority? If yes, please explain:	Yes; I am currently a board member
Specify any activities which might create a serious conflict of interest if you are appointed:	None that I can think of.
Optional: How did you learn of a vacancy on this board or commission?	Other (please specify); Currently on the board
List any abilities, skills, certifications, specialized training, or interests you have which are applicable to this board.	I have a Ph.D. in Economics and currently am teaching a finance course, I have found these skills to be helpful while on the board.
	I think the most valuable specialized training though is serving one term already on the Authority. There is a lot to learn and I feel my term on the board has given me that grounding.
Briefly explain what you believe are the three most important issues facing the Downtown Development Authority (DDA), and how do you believe the DDA should address each issue? You may also attach/upload a separate document if additional space is required.	1. Continuing to make Downtown an enjoyable place to visit - The DDA has several programs that they have worked on to make Downtown a place we can all enjoy including the Alley projects and the Façade program.
	2. The DDA is currently going through a process to decide what investments they want to make in currently vacant lots in the DDA boundary - this will be very important for the future, both the decision of a plot as well as what they decide to do with the property
	3. The DDA recently took over some of the functions that the DBA previously performed. Continue with these services (like the gift card program) will be important going into the future.
Are you willing to complete the required training if appointed?	YES