

# 2024-25 Council Priorities Update

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## Neighborhood & Community Vitality

- Operationalize City Resources to Build and Preserve Affordable Housing
- Improve Human and Social Health for Vulnerable Populations



## Economic Health

- Pursue an Integrated, Intentional Approach to Economic Health
- Advance a 15-minute City by Igniting Neighborhood Centers



## Environmental Health

- Accelerate Zero Waste Infrastructure and Policies
- Reduce Climate Pollution and Air Pollution Through Best Practices, Emphasizing Electrification
- Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds



## Transportation & Mobility

- Advance a 15-minute City by Accelerating Our Shift to Active Modes



## High Performing Government

- Develop a Hughes Site Master Plan
- Make Government More Accessible, Approachable and Fun
- Modernize and Update the City Charter

## **Tonight**

- Staff Report: Civic Assembly Update (Hughes Master Plan)
- Charter Amendments & Modernization

## **February 11**

- Solid Waste Partnership

## **February 25**

- Staff Report: One Water
- Water Efficiency Plan
- Mobile Home Park – Local Oversight

## **March 25**

- Operationalize Housing (including impact fees)
- ADU Supportive Community

## **April 8**

- Staff Report: EV Readiness & Electrification Roadmap
- Zero Waste
- Improve Human & Social Health for Vulnerable Populations update

## **April 22**

- Future of Commercial Corridors and Centers (15 Minute City)

Identified Objectives	Highlights
<p>Expedite review of affordable housing projects to <b>achieve decisions within 90 days or less</b>; and to encourage development of more affordable housing</p>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"> <li>• 2025/26 funding for housing and fee credit programs.</li> <li>• Basic Development Review for affordable projects in place.</li> <li>• Expedited review process work underway.</li> </ul>
<p><b>Expand programs for healthy and stable housing</b> – particularly for unhoused or precariously housed residents, renters, and lower-income homeowners</p>	
<p><b>Reduce fees for affordable housing projects</b> and evaluate all newly proposed City regulations and fees for anticipated impact on cost to build housing</p>	
<p>Create sustainable, long-term source(s) of <b>dedicated local funding</b> for housing</p>	
<p>Identify City resources that could be dedicated to affordable housing; work with housing authority and partners to <b>leverage resources into new/preserved units</b></p>	

Identified Objectives	Highlights
<p><b>Expand human services funding;</b> align with top community needs</p>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"><li>• 2025/26 funding for Immigration Legal fund, eviction Legal fund, and Mobile Home Park programs.</li><li>• Healthy Homes enhancement program funded.</li><li>• Engagement staff for equity and Inclusion Office funded.</li><li>• Prospect Energy wells are shut-in and awaiting permanent plugging and reclamation. The City is working towards a purchase agreement for contaminated property.</li></ul>
<p><b>Embed equity</b> throughout City programming and operations; monitor progress</p>	
<p><b>Address environmental concerns</b> including air quality and oil &amp; gas policies</p>	
<p>Continue and expand <b>programs that provide direct support</b> to vulnerable populations</p>	

Identified Objectives	Highlights
<p>Expand <b>Business Retention and Expansion Program to Include Attraction (BREA)</b> – establish foundational groundwork for effective BREA within targeted industries</p>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"><li>• Multicultural Business and Entrepreneur Center (MBEC) funded.</li><li>• Barriers to Business study underway.</li><li>• \$25K grant to support semiconductor and advanced industry ecosystem.</li></ul>
<p>Understand <b>barriers to businesses</b> to support small businesses (policy, MBEC, navigation of City processes)</p>	
<p>Develop a high-performing business research team to support the region with <b>access to quality economic and market data</b> for decision-making</p>	
<p><b>Support and accelerate workforce training programs</b> focused on reskilling and upskilling, including underserved and underrepresented communities, to unlock new opportunities</p>	
<p>Coordinate and <b>leverage economic opportunities in innovation</b> with institutional partners to leverage historic federal funding to address workforce and economic upward mobility within targeted industries</p>	

Identified Objectives	Highlights
Develop scope, process and timeline for <b>Land Use Code Update: Commercial Corridors and Centers</b>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"> <li>• Small Business Technical Assistance Program funded.</li> <li>• Permitting improvements funded and implementation underway.</li> <li>• Continued steps towards acquiring the former Albertson’s property and possible expansion of URA work.</li> <li>• Completed first draft of Place-Based Assessment</li> <li>• Initiating conversations with PSD</li> </ul>
Improve business processes and tools to <b>simplify the permitting experience</b> for our customers	
<b>Assess emerging opportunities</b> and current conditions for neighborhood centers in our community	
Explore and <b>determine optimal private/public partnerships</b> and identify effective implementation actions	
Continue to test fun and engaging methods with Council to <b>raise community awareness</b> and support for using active modes to access nearby goods and services	

## Identified Objectives

Identify **pathways** to local or regional construction & demolition (C&D) materials sorting facility and **food scrap composting facility**

Leverage existing infrastructure to **increase yard trimmings composted**

Develop **additional waste and recycling measurement approaches**

Increase **municipal industrial materials** reuse and recycling

- Progress and Action to date:
- Trash contract initiated and implemented. This is first step towards increased yard trimming collections.
  - Ongoing discussion with the County on a construction and demolition facility.



# Priority 6: Reduce Climate and Air Pollution Through Best Practices, Emphasizing Electrification



<b>Identified Objectives</b>	<b>Highlights</b>
<b>Electrification of Buildings</b>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"><li>• Budget funding to advance the Virtual power plant.</li><li>• Budget funding to work towards electrify municipal buildings.</li><li>• \$11M grant to build out charging infrastructure.</li><li>• Budget funding for small engine replacement. Seven replacement electric utility carts in operation in Parks through 2050 funding.</li></ul>
<b>Electrification of Transportation/Fleet Vehicles</b>	
<b>Electrification of Small Engine Equipment</b>	

# Priority 7: Protect Community Water Systems in an Integrated way to ensure Resilient Water Resources and Healthy Watersheds



Identified Objectives	Highlights
<p>Development of a <b>One Water Framework</b> for the Water Utility and community. Continue to build internal &amp; external alignment and awareness around One Water.</p>	<p>Progress and Actions to date:</p> <ul style="list-style-type: none"> <li>• Updated water supply requirements and allotment assignments in place.</li> <li>• Halligan 1041 permit application has been submitted.</li> <li>• Phase 1 of the One Water Strategic Plan completed at the end of January 2025.</li> <li>• Stream restoration funded through budget.</li> </ul>
<p>Identify and prioritize <b>initiatives and projects</b> that support a One Water Utility and community</p>	
<p>Maintain existing and develop new <b>partnerships</b> with entities with potential to impact Fort Collins water resources and watersheds.</p>	
<p>Through the application of One Water principles, be able to leverage partnerships to find beneficial solutions to address needed <b>community wide water system</b> challenges.</p>	
<p>Poudre Flows</p>	

Identified Objectives	Highlights
<p>Highlight the connections and <b>prioritization of Safe Routes to School (SRTS)</b> in Active Mode Investments and Programs</p>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"> <li>• Well attended Asphalt Art and Open Street events.</li> <li>• Hosted the National Safe Routes to School Conference.</li> <li>• Awarded approximately \$1.7 million in funding from the Federal Safe Streets for All program which will advance a Codes and Standards Audit focused on Active Modes, a Harmony Road Study to design active modes facilities for Harmony, and the Lake Street Demonstration Project to enhance active modes through CSU.</li> <li>• Strategic Trails Plan completed draft goals and guiding principles</li> </ul>
<p>Continue and <b>complete school safety assessments</b> focused on specific traffic operations at school campuses</p>	
<p><b>Leverage funding opportunities</b> to accelerate investment in active mode infrastructure and Safe Routes to School improvements</p>	
<p>Assess and <b>update policies, standards and guidelines</b> to remove barriers to active mode and safe routes projects</p>	
<p><b>Update Strategic Trails Plan</b> to integrate our paved trail system into our citywide active mode vision</p>	
<p>Continue testing fun and engaging methods with Council to <b>raise awareness and support</b></p>	

Identified Objectives	Highlights
<b>Determine Engagement Process</b> and Find Funding	<p>Progress and Action to date:</p> <ul style="list-style-type: none"><li>• Project team underway and contract in place with Healthy Democracy.</li></ul>
<b>Contract with Healthy Democracy</b> and engage other partners	
<b>Pilot the Civic Assembly Process</b> and bring recommendation	

Identified Objectives	Highlights
<p>Ensure compliance with State <b>digital accessibility</b> rules (HB 21-1110)</p>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"> <li>• Digital Accessibility Transition Plan created and training in development</li> <li>• City Manager report revamp completed</li> <li>• Digital Experience Platform upgrades are underway including website, eNewsletters, legislative management, and 311 services</li> <li>• "City in :60" social media video series launch</li> </ul>
<p>Simplify, streamline and enhance the digital experience by implementing an updated <b>website and legislative management</b> application</p>	
<p>Simplify and improve opportunities for the community to engage with the City by investing in a <b>citywide customer experience program</b></p>	
<p>Invest in <b>alternative communications/engagement tools and platforms</b> to more effectively reach all members of the Fort Collins community</p>	
<p>Identify and promote <b>meaningful opportunities</b> for Council and community members to connect and have fun</p>	

Identified Objectives	Highlights
Comprehensive review of City Charter to align with <b>state law and legal developments</b>	<p>Progress and Action to date:</p> <ul style="list-style-type: none"><li>• Potential changes identified and initial Council discussion complete.</li></ul>
Update language in Charter to be <b>inclusive</b>	
Focus on <b>cleanup and modernization</b> rather than policy changes	
Evaluate <b>form and timing options</b> for presenting updates to voters	
Fresh look at how Charter language is presented for <b>ease of reading and clarity</b>	

## Report Focus:

- Updates
- Council touchpoints

Updates found here:

<https://www.fcgov.com/council/>

## Q3 2024 Update

Current Status	Council Touchpoints
<p>A consultant team has been selected for a grant funded local planning capacity "fast track processing" project. The project kicked off in November and initial work will include conducting a process mapping exercise to find efficiencies.</p> <p>Larimer County's Landlord engagement program is underway, and the County will pay a portion of the City rental registration fees for participating Landlords.</p>	<ul style="list-style-type: none"><li>• February 2025 Council Finance meeting will discuss community capital package and potential of a revolving loan fund for housing.</li><li>• March 2025 work session focused on Priority 1.</li></ul>

## **Council requests from Retreat:**

Staff recommendations on strategies to address active modes

- Follow-up work session on May 14, 2024

Staff recommendations on strategies to lower food waste with community partnerships and diversion

Ex: composting

- Work session scheduled April 8, 2025

Information about current City efforts around DEI

- Equity and Inclusion work session on October 22, 2024

Information about current cross-departmental efforts

- Staff has approached all priorities with a focus on cross departmental work and tradeoffs

Information about current City regulation and the definition of a “puppy mill”

- Memo provided and ultimate ordinance banning sales brought forward and passed.



What questions or feedback do Councilmembers have on Priority work to date?

