



2026 Strategic Funding Plan

Our Climate Future

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Executive Summary

The Our Climate Future (OCF) Strategic Funding Plan guides investment of 2050 Tax climate revenue and other funding sources toward Fort Collins' goals of carbon neutrality, zero waste, and 100% renewable electricity. It provides a sequenced strategy that aligns funding recommendations with the City's budget process and Strategic Plan, Council Priorities, and community needs – while considering the broader regional efforts already advancing these goals.

The City of Fort Collins is one of many actors driving progress and cannot achieve long-term goals alone. This Plan focuses on the levers most directly within the City's control and the recommended investments outlined here are expected to have the greatest impact on reducing emissions, expanding renewable electricity, and reaching zero waste, while addressing resilience, equity, and affordability over time.

The revenue forecasts project available funding from four key sources over a 14-year time horizon (seven budget cycles), totaling approximately \$171 million, or approximately \$12.5 million annually. That revenue is then prioritized and allocated toward key areas of work across the same timeframe. Recommendations herein must then be vetted and adopted by City Council through the regular biennial budget process.

The OCF Strategic Funding Plan is updated every two years to ensure the City is directing resources where they will have the greatest impact on Fort Collins' climate goals. As a resourcing strategy tool for staff, it guides investments across short-, mid- and long-term time horizons by bridging between multi-year activities. As a communication tool, it supports City Council and the community to make strategic, focused investments, translating OCF's ambitions into real, funded action over time.

Key Areas of Investment:

- Building Performance and Electrification
- Organics Diversion
- Transportation and Land Use
- 100% Renewable Electricity
- Housing and Climate Connection
- Adapting to Change

Strategic Funding Plan Overview

The purpose of the OCF Strategic Funding Plan (“the Plan”) is to guide strategic investments of 2050 Tax- Climate revenue and other funding sources through sequenced, long-term implementation of work that advances the goals of OCF.

At its core, the Plan is a staff tool and resourcing strategy, forecasting available funds and sequencing recommended investments and activities within prioritized focus areas across short-, mid-, and long-term horizons. It is also a resourcing strategy that guides multi-year activities.

This information is used in the following ways:

- Support staff in the budget process, guiding recommendations on funding allocations for approval by Council in the biennial budget in alignment with Council Priorities and the Strategic Plan.
- Communicate to Council about which outcomes to fund now, which to plan for future years, and where to set aside funds for important long-term opportunities.

This is a living document, with biennial updates in alignment with the budget process and incorporating the most recent Council Priorities and City Strategic Plan available.

Connection to OCF Framework & Goals

Adopted by Fort Collins City Council in 2021, Our Climate Future (OCF) addresses the environmental, economic, and public health impacts of climate change, identifying transformational outcomes that support belonging and meet people’s everyday needs. Evolved from three previous plans, OCF’s overarching goal is carbon neutrality by 2050, with three 2030 interim targets:

- Cut greenhouse gas emissions 80% below 2005 levels
- Achieve 100% renewable electricity
- Reach zero waste

The OCF framework details transformational outcomes for our community and the specific strategies and tactics needed to achieve them. The OCF framework is organized in the following manner:

- **Big Moves** are the transformational outcomes desired by the community
- **Pathways** are the strategies that drive toward a specific outcome. They consist of groups of Next Moves (tactics).
- **Next Moves** are the specific tactics to help reach each Big Move

Additional information about OCF may be found on the City’s website:
www.fortcollins.gov/Climate-Action

Next Moves Work Plan

Every two years, staff update the Next Moves Work Plan to reflect current priorities, community needs, and changes in technology and market conditions. The work plan identifies specific near-term tactics (Next Moves) and strategies (Pathways) the City will pursue over the next 2–5 years to advance OCF's goals and transformational outcomes (Big Moves). The work plan includes both work recommended for Strategic Funding Plan investment and efforts across the organization resourced in other ways.

Funding-aligned updates for prioritized areas are included in Appendix A: Next Moves Work Plan. A full Next Moves Work Plan covering all Big Moves will be complete by end of Q3/beginning of Q4.

Strategic Funding Plan Investments

OCF Pathways are selected for funding based on their strategic connection to OCF and funding sources, alignment with Council Priorities, and expected impact on emissions reductions, zero waste, and 100% renewable electricity. Staff also weigh three additional factors:

- **Resilience:** whether the investment builds capacity to prepare our human and natural systems to respond and adapt to changes and disruptions that affect our ability to thrive.
- **Equity:** whether the investment can be designed so that identity is not a predictor of outcomes
- **Affordability:** whether the investment improves upfront and long-term affordability for the community (a criterion added to reflect current Council Priorities)

Based on this process, three **Key Areas of Investment** are prioritized for their strong strategic alignment and ability to impact OCF's goals:

- Building Performance and Electrification (Big Move 6)
- Transportation and Land Use (Big Moves 4 & 5)
- Organics Diversion (Big Moves 2 & 10)

Two additional areas of investment are included for their ability to address challenges for disproportionately impacted parts of the community, while concurrently advancing OCF goals:

- Housing and Climate Connection (Big Move 7)
- Adapting to Change (Big Move 11)

A portion of the allocation also supports three standing needs:

- *Programmatic support* – flexible funds to accelerate OCF through community and municipal innovation
- *Administration* – personnel costs funded through the 2050 Tax, reviewed each budget cycle and likely to continue throughout the life of the funding
- *Strategic Reserve* – funds intentionally held back each budget cycle to enable longer-term investments as opportunities arise

These recommendations utilize the four primary levers that local government can use to make progress on goals, recognizing that actions across levers will have the greatest impact.

Those levers are:

- **Behavioral** – Actions to influence changes in community member choices
- **Economic** – Funding to incentivize investment or divestment from certain areas
- **Infrastructure** – Capital projects that enable further pursuit of goals
- **Regulatory** – Policies that compel action or behavior

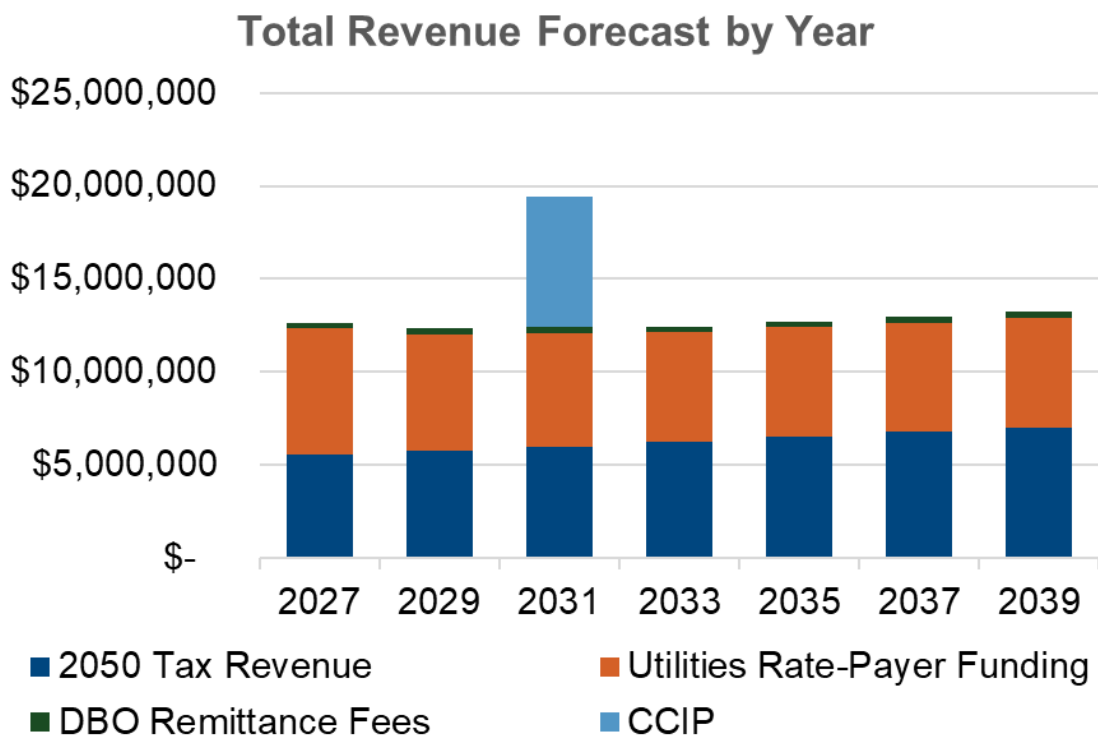
Additional details about the allocation process can be found in Appendix B: Allocations Process

Revenue Forecasts

The Plan forecasts revenue that can be used to fund OCF-related work. The forecasted revenue sources are:

- 2050 Tax (Climate Portion)
- Disposable Bag Ordinance Remittance Fees
- Fort Collins Utilities Rate-Payer Funding as related to OCF
- Community Capital Improvement Program (CCIP) as related to Organics Diversion

The forecasts cover a 14-year time horizon (7 budget cycles), providing a long-range view of available resources, while recognizing the limitations of funding predictions too far out. The following graph depicts the total of all funding sources, with individual sources defined in the following sections.

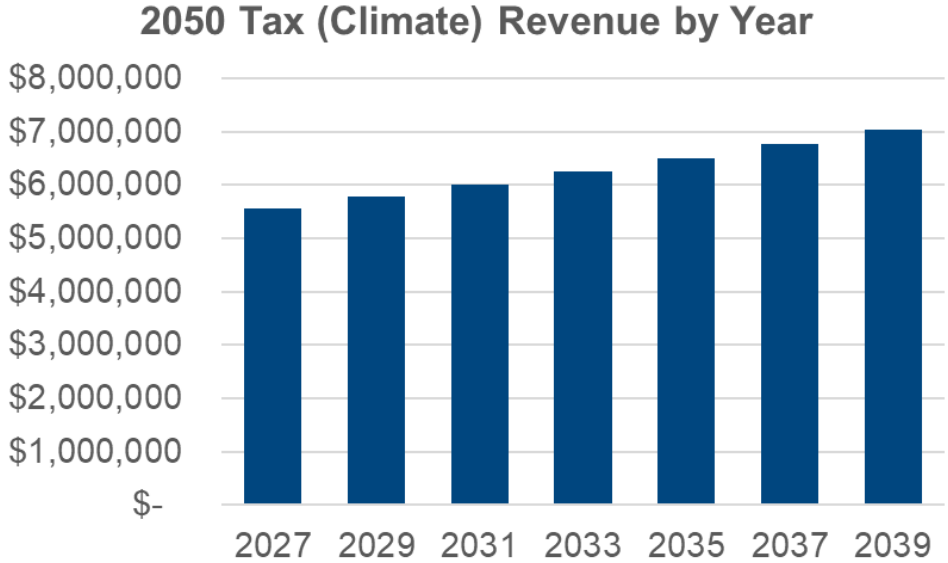


2050 Tax (Climate Portion)

The climate portion of the 2050 Tax represents 25% of a ½-cent, voter-approved sales tax and may be used to pursue the following efforts:

- Greenhouse gas and air pollution reduction
- 100% renewable electricity
- 2050 goal of community-wide carbon neutrality

This is the revenue stream with the most opportunity for strategic timing and is the primary focus of prioritization and allocation efforts.

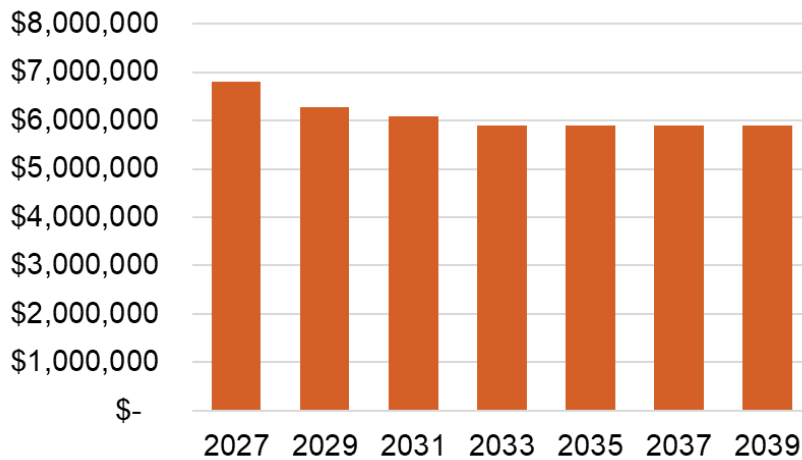


The 2050 Tax forecast incorporates updated revenue from City Finance as of March 26th, 2026. Based on feedback from the Finance team, the revenue is projected using a 2% annual growth in net taxable sales.

Utilities Electric Rate-Payer Funding

A portion of Fort Collins Utilities electric retail rates are used to support energy efficiency, local renewable generation, and grid flexibility initiatives. These funds can be used for incentives and other related services offered to Utilities electric customers per Sec. 26-462 of the Municipal Code. Utilities also uses these funds to directly assist customers consistent with Council-adopted policies and approved program objectives, which may include financial or technical assistance, incentives or rebates. These funds slowly reduce over time. As buildings become more efficient, further improvements grow more complex, costly, and yield smaller savings, reducing both the potential benefits and justification for continued investment.

Utilities Rate-Payer Funding by Year

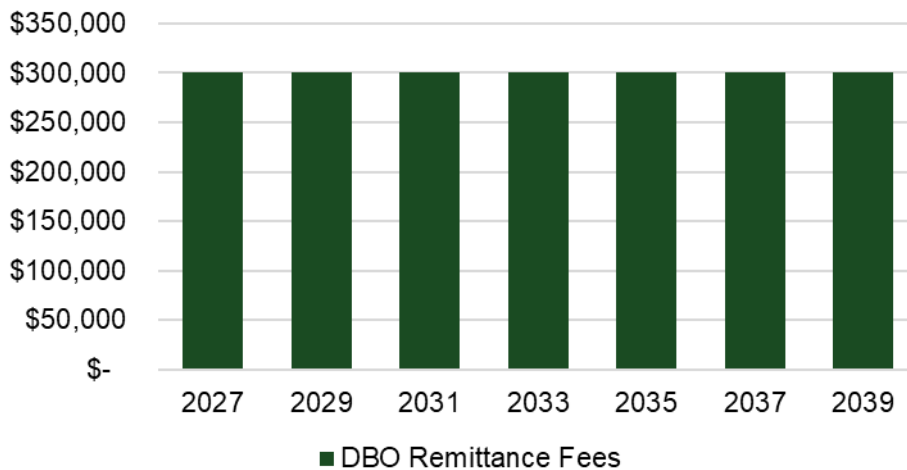


Disposable Bag Remittance Fees

To reduce plastic pollution, City Council approved a plastic bag ban and ten-cent fee for paper single-use bags at large grocers in 2022 – known as the Disposable Bag Ordinance, or DBO. Six cents of every ten-cent fee are remitted to the City quarterly. In 2025, Council expanded the Ordinance to include stores with three or more locations in Colorado, and this forecast incorporates expected bag purchases per population over time. The revenue from this fee may be used to pursue the following efforts, which benefit the fee-payer:

- Waste reduction programs and education
- Mitigate plastic pollution
- Reduce solid waste and litter

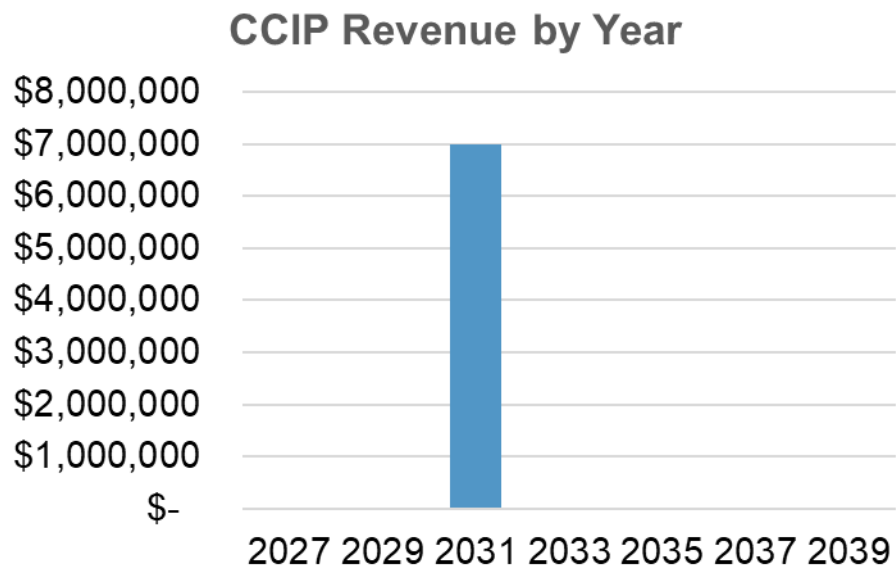
DBO Remittance Fees by Year



As this is a new and evolving revenue stream, and disposable bag sales are difficult to predict, this revenue could fluctuate significantly. It is currently projected at a flat rate near current trends as a simplifying assumption.

Community Capital Improvement Program (CCIP)

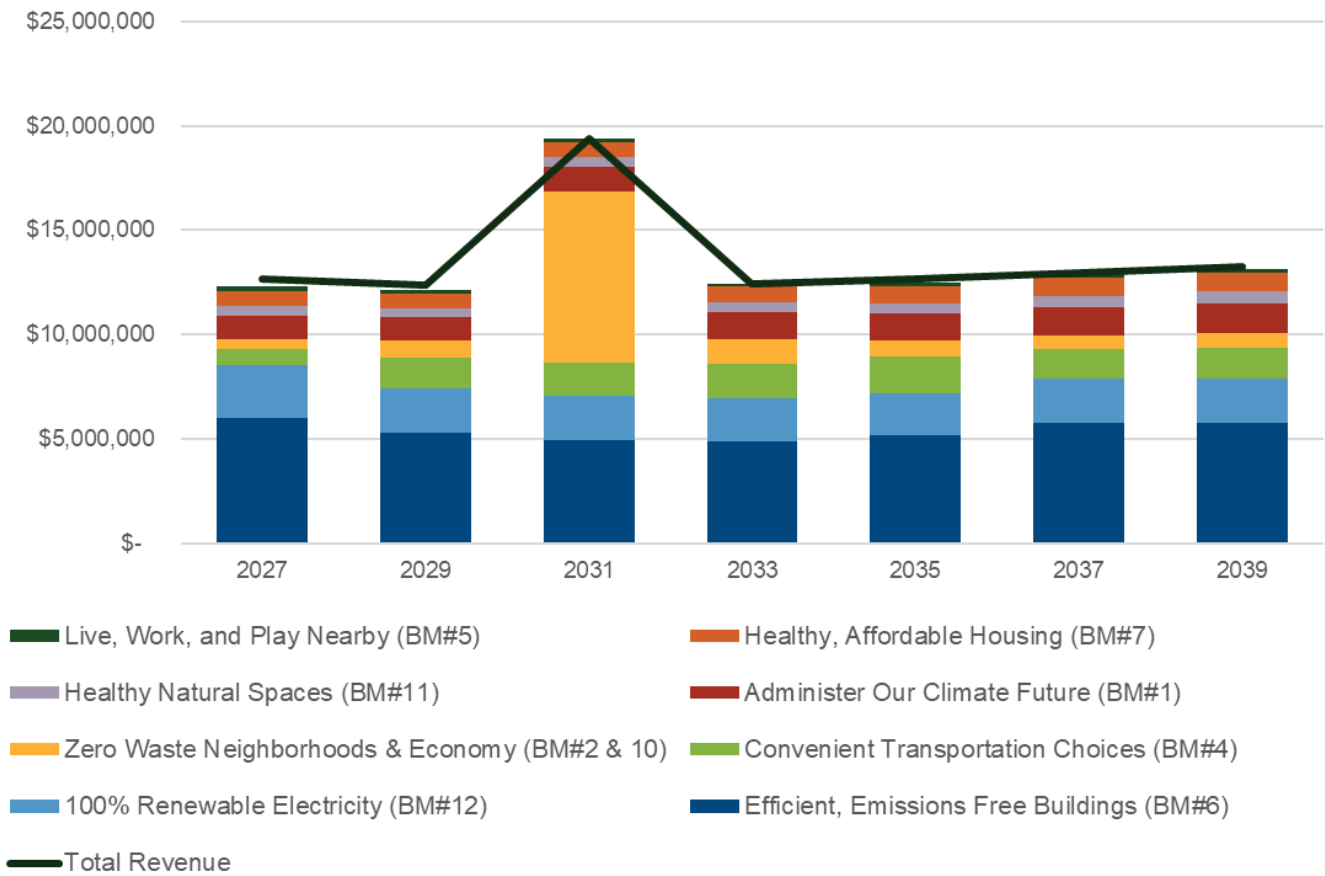
CCIP is a quarter-cent sales tax renewed by Fort Collins Voters in 2025. CCIP Projects have already been identified through a process outside of this plan. While CCIP projects have significant effects on OCF goals, the primary CCIP funding projected in this plan is the \$7 million directly related to the construction of infrastructure for community-scale composting. The timing of this funding is still in development and could potentially be deployed across multiple years.



Investment Narratives and Amounts

Through the Strategic Funding Plan process, funding is directed towards work with high strategic alignment and impact on the Goals of OCF. The following graph depicts investments organized by OCF Big Moves over time.

Total Investment by OCF Big Move



The narratives below describe each investment area, how it drives change, and what outcomes the City expects to achieve.

Building Performance and Electrification

Why this is prioritized

Emissions from buildings make up 68% of Fort Collins' greenhouse gas emissions, presenting a critical opportunity for impactful investment. An initial focus on building performance, followed by investments in electrification, will lead to reduced Greenhouse Gas emissions and potential benefits for affordability and resilience.

What is recommended for funding

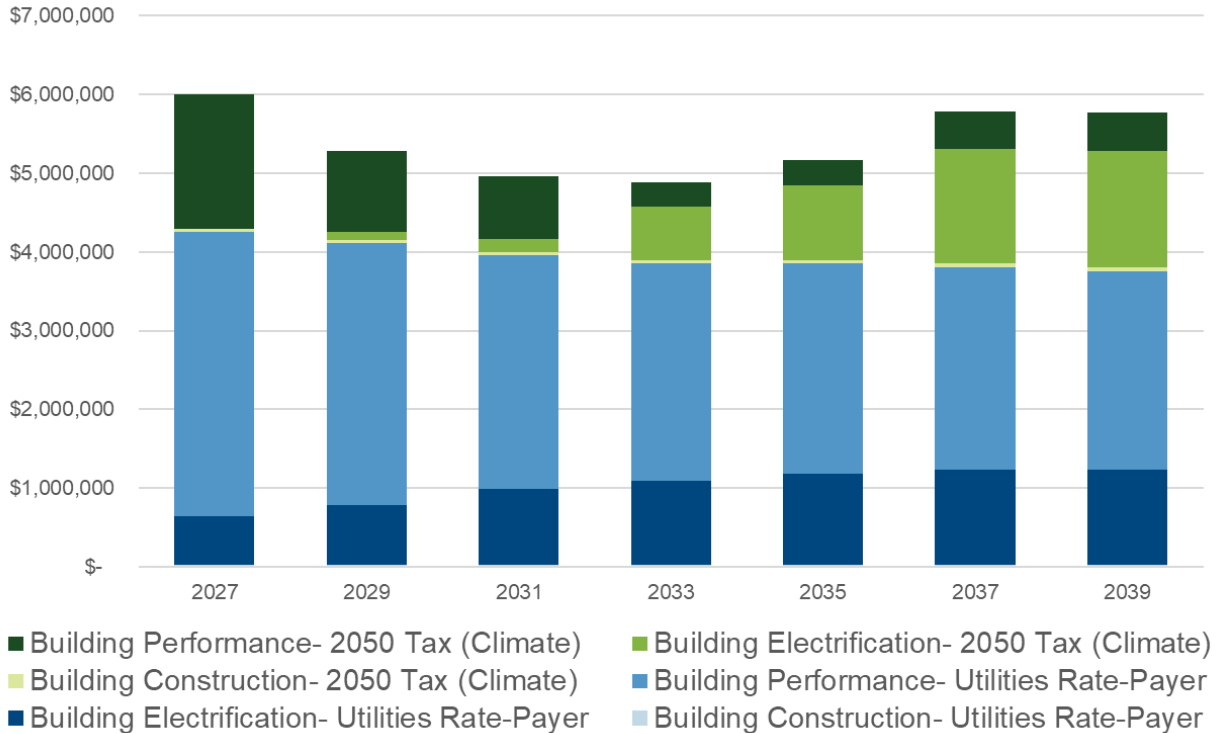
2050 Tax (Climate) and Utilities Rate-Payer Funding make up the core revenue dedicated to this priority.

Staff propose significant 2050 Tax (Climate) funding beginning in the 27-28 budget and slowly decreasing over consecutive cycles, for economic and behavioral efforts to enhance building performance. The primary portion of this funding should be devoted to efficiency incentives for building owners. Funding for a Contract Efficiency Navigator will ensure that building owners are able to access available funding efficiently. The early and high level of funding that drops off over several budget cycles incentivizes building owners to enhance building performance early, decreasing overall emissions from buildings.

As the overall building stock becomes more efficient, investments in electrification become feasible. Electrifying buildings systems allows the City to reduce reliance on Natural Gas, transferring energy usage to an increasingly renewable electric grid and reducing emissions. As building performance incentives wind down in the early 2030s, building electrification incentives and electrification consulting will begin.

Utilities rate-payer funds support investments in the areas of Building Performance, Construction, and Electrification, through implementation of services and equipment incentives. Being enterprise funded, Utilities implemented programs have different restrictions to funding and will be considered during the regular City budget planning and utility rate planning.

Building Performance and Electrification- Total Investments



What do we expect to see from this funding?

Funding is primarily dedicated to economic incentives and behavior change efforts to enhance building performance and electrification. The Next Moves funded through this area will directly reduce greenhouse gas emissions and air pollution from local buildings. Assuming an economic and behavioral-based approach, staff anticipate an approximately 5.2% reduction in GHG emissions by 2040 from a 2005 baseline. There is potential for more impact if a regulatory or combined approach were to be used.

Affordability is a key secondary impact of work in this area. Incentives for building efficiency drive down the upfront cost of efficiency improvements, which in turn reduce ongoing operating expenses.

Below are the key, funded Next Moves from 2050 Tax (Climate)

Building Performance and Electrification- Recommended Next Moves from 2050 Tax (Climate)

Next Move	Lever	Primary Impact	Anticipated Outcome
Building Efficiency Enhancements	Economic	GHG Mitigation	Decreased emissions from buildings
Contract Efficiency Navigator	Behavioral/ Economic	GHG Mitigation	Easier to build efficiency enhancements
Municipal Energy Efficiency Enhancements	Infrastructure	GHG Mitigation	Lead by Example, Return on Investment
Expand on-bill financing support	Economic	GHG Mitigation	Decreased emissions from residential buildings
Expand local building industry support with scholarships	Economic	Foundational	Better trained workforce and access to high quality jobs
Building Electrification Consulting	Behavioral	GHG Mitigation	Decreased emissions from buildings (Natural Gas)
Building Electrification Incentives	Economic	GHG Mitigation	Decreased emissions from buildings (Natural Gas)

Organics Diversion

Why this is prioritized

Organics Diversion impacts both the Zero Waste and Greenhouse Gas goals of OCF. Yard waste and food scraps make up approximately 22% of the overall waste in Fort Collins, presenting an opportunity to make progress towards the Zero Waste Goal. In concert, compostable materials sent to the landfill release more GHGs than those that go through the composting process. Organics diversion offers a strategic investment that will make progress on two of OCF's goals.

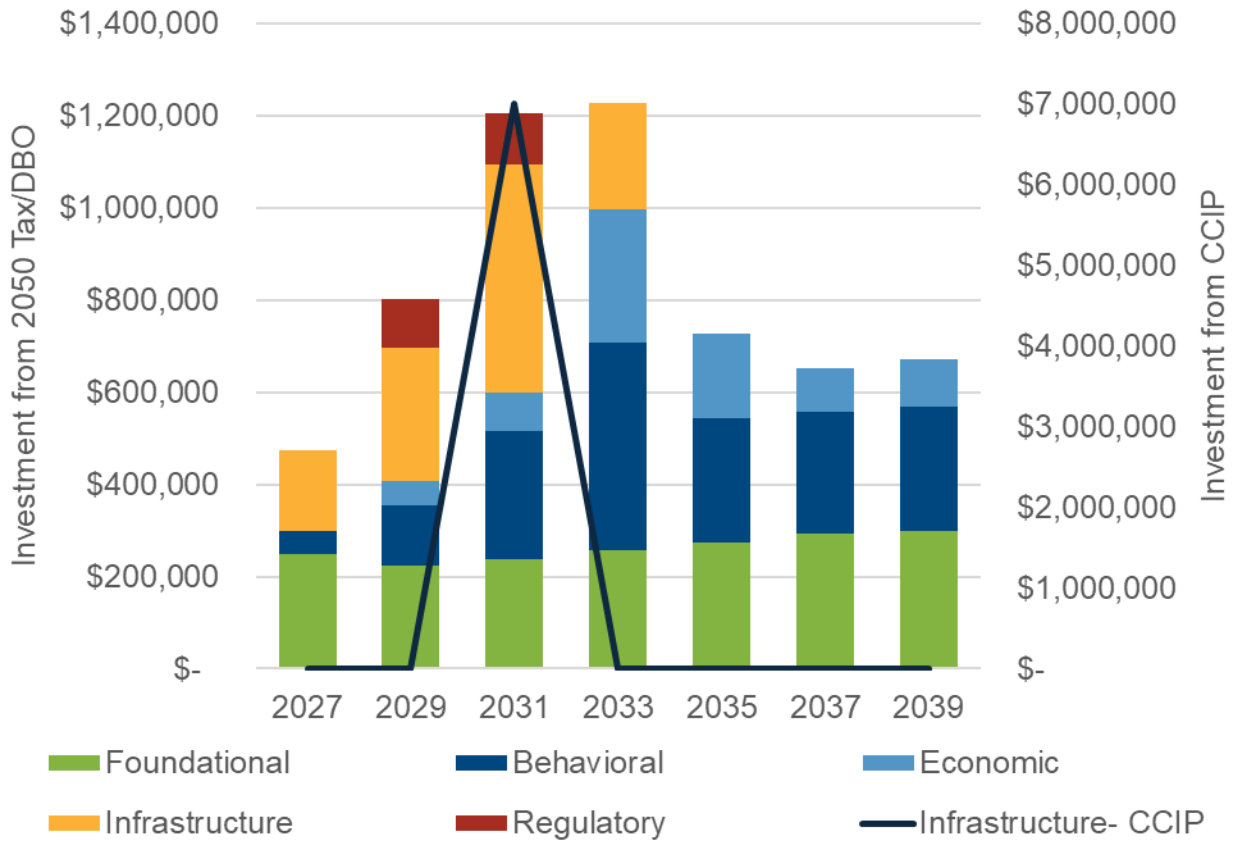
What is recommended for funding

Funding in this space focuses on preparing for, building, and utilizing a Compost Facility in the early/mid-2030s. This critical piece of infrastructure will enable advancement towards the Zero Waste Goal and reduce emissions from organics sent to landfill. Funding for Organics Diversion comes from Disposable Bag Ordinance Remittance Fees, 2050 Tax (Climate), CCIP.

Timing of funding and use of the four levers of government is critical for Organics Diversion. Funding is initially directed to pilot and development efforts to learn how to effect behavior change and to engage community and partners in developing the facility. As partners are aligned and committed, funding transitions to capital investments in infrastructure. Once the infrastructure is in place, funding and efforts are directed towards regulatory and behavioral efforts to ensure that the facility is utilized. Disposable Bag Ordinance funds are used to provide base level staff support and programmatic funding.

The graph below shows the flow of this funding by the lever of government that is being used. Please note that the CCIP funding for composting facility infrastructure is on a second axis representing its \$7,000,000 investment. A further breakdown of the Next Moves that make up the work in this space can be found in the table below the graph.

Organics Diversion- Total Investments by Lever of Gov't



What do we expect to see from this funding?

With a facility and infrastructure in place, impact in this area will largely depend on how feedstock (food scraps and yard waste) are directed to the facility. Regulatory efforts directed at both commercial and residential composting will have a larger impact on the goals of OCF than voluntary efforts aimed at just one or the other. Staff estimates an impact of approximately 1.4% total GHG reduction by 2040 with a more regulatory approach.

Organics Diversion- Recommended Next Moves from 2050 Tax (Climate) & DBO

Next Move	Lever	Primary Impact	Anticipated Outcome
Develop Community Scale Compost Infrastructure	Infrastructure	Foundational	Support for development of community compost Facility
Expand yard trimmings curbside services	Behavioral	Waste Diversion/ GHG Mitigation	Reduced emissions from Yard Waste
Education and Outreach	Behavioral	Waste Diversion/ GHG Mitigation	Reduced emissions from compostables in landfill
Feasibility analysis for Hoffman composting	Infrastructure	Foundational	Groundwork for expansion of Hoffman Composting
Municipal Sustainability and Adaptation- Zero Waste	Infrastructure	Waste Diversion/ GHG Mitigation	Lead by Example, Return on Investment
Support Organic Waste Prevention, Recovery, and Diversion	Economic	Waste Diversion/ GHG Mitigation	Support business and community diversion of organic materials
Evaluate and Implement Residential Models	Regulatory	Waste Diversion/ GHG Mitigation	Right-sized regulatory approach for organics diversion
DBO Personnel: Waste Specialist and Lead Specialist	Foundational	Waste Diversion/ GHG Mitigation	Staff Support for Waste
Community Waste Characterization Study	Foundational	Foundational	Updated Waste Composition
DBO Programmatic	Behavioral	Waste Diversion/ GHG Mitigation	Support business and community diversion of single-use plastics
Composting Facility Infrastructure	Infrastructure	Waste Diversion/ GHG Mitigation	Significantly reduced Compostables in Landfill, Reduced emissions from compostables

Transportation and Land Use

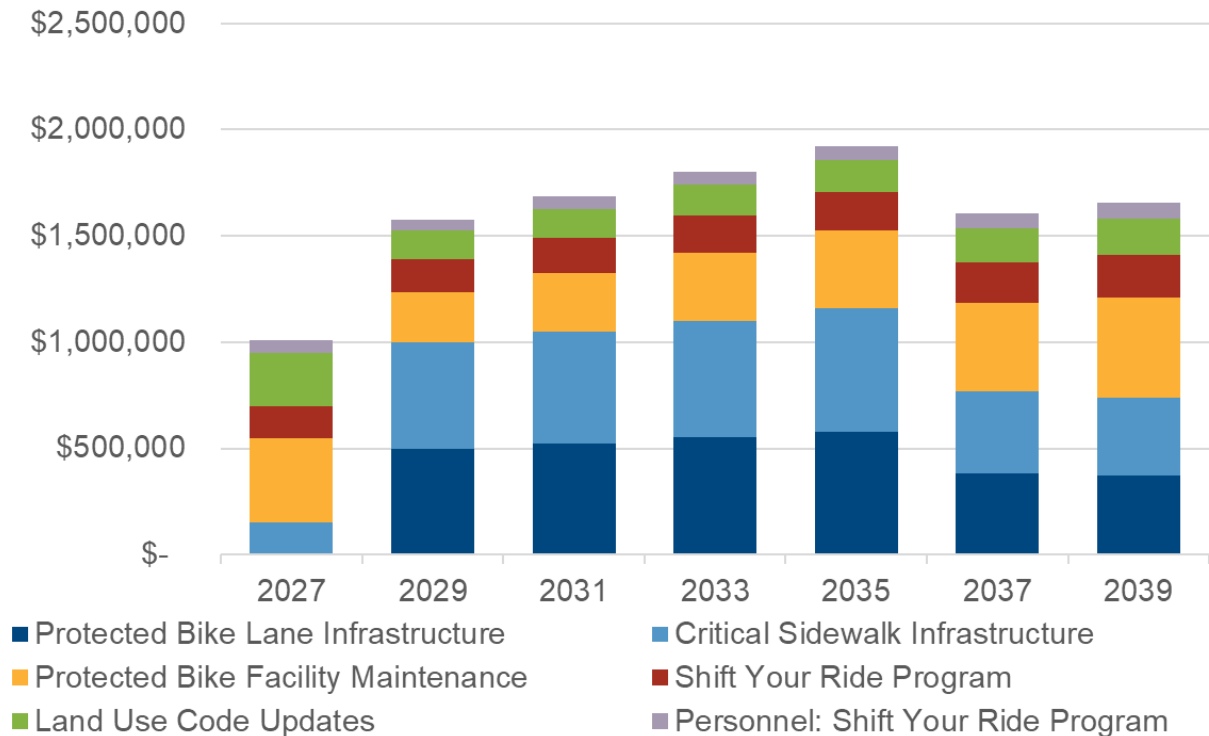
Why this is prioritized

Transportation is the second largest source of greenhouse gas emissions in Fort Collins at 29% of the total inventory and a significant contributor to local air pollution, making it a critical area of impact for OCF Goals and residents. Land Use is intimately tied to transportation, affecting where and how far people travel. Investments in Transportation and Land Use realize key opportunities for progress against the goals of OCF and make a direct impact on local residents through air quality and equity. Expanded access to sustainable transportation options also support affordability, reducing the need for single occupancy vehicles.

What is recommended for funding

Investments are focused on reducing GHG and Air Pollution emissions from transportation through funding for Infrastructure as well as Behavioral and Economic programs. Ensuring that infrastructure is in place and well maintained for sustainable modes of transportation allows consistent and focused behavioral and economic programs to be effective. Funding is also devoted to land use code and regulatory updates that are foundational to further reductions in emissions from transportation and land use. Funding in this area is directed in alignment with existing city plans, such as City Plan, [Active Modes Plan](#), Transit Master Plan, and Transfort Optimization Plan.

Transportation and Land Use- 2050 Tax Investments



For the purposes of this Plan, 2050 Tax (Climate) funds are directed towards transportation and land use efforts that align with the allowable uses of the funding source.

What do we expect to see from this funding?

Consistent investment in infrastructure, behavior change, and economic programs will reduce both GHG and Air pollution emissions from transportation over time, reaching approximately a 3.8% reduction by 2040. Small impacts on affordability and equity can be made through targeted selection of infrastructure and programs. Projects that are currently proposed for funding for 2027-2028 budget cycle are identified on the City’s Economic Opportunity Assessment Map and are qualified as low income/cost-burdened areas. Investing in infrastructure in these areas provides residents with enhance access to low to no cost transportation, improving equity and affordability impacts.

Transportation and Land Use- Recommended Next Moves from 2050 Tax (Climate)			
Next Move	Lever	Primary Impact	Anticipated Outcome
Protected Bike Lane Infrastructure	Infrastructure	GHG Mitigation	Decreased transportation emissions
Critical Sidewalk Infrastructure	Infrastructure	GHG Mitigation	Decreased transportation emissions
Protected Bike Facility Maintenance	Infrastructure	GHG Mitigation	Maintained emissions decrease from transportation
Shift Your Ride Program	Behavioral/ Economic	GHG Mitigation	Decreased transportation emissions/ expanded access to affordable transportation options
Land Use Code Updates	Regulatory	Foundational	Decreased transportation/land use related emissions
Personnel: Shift Your Ride Program	Behavioral/ Economic	Foundational	Maintained Shift your ride program

Healthy, Affordable Housing

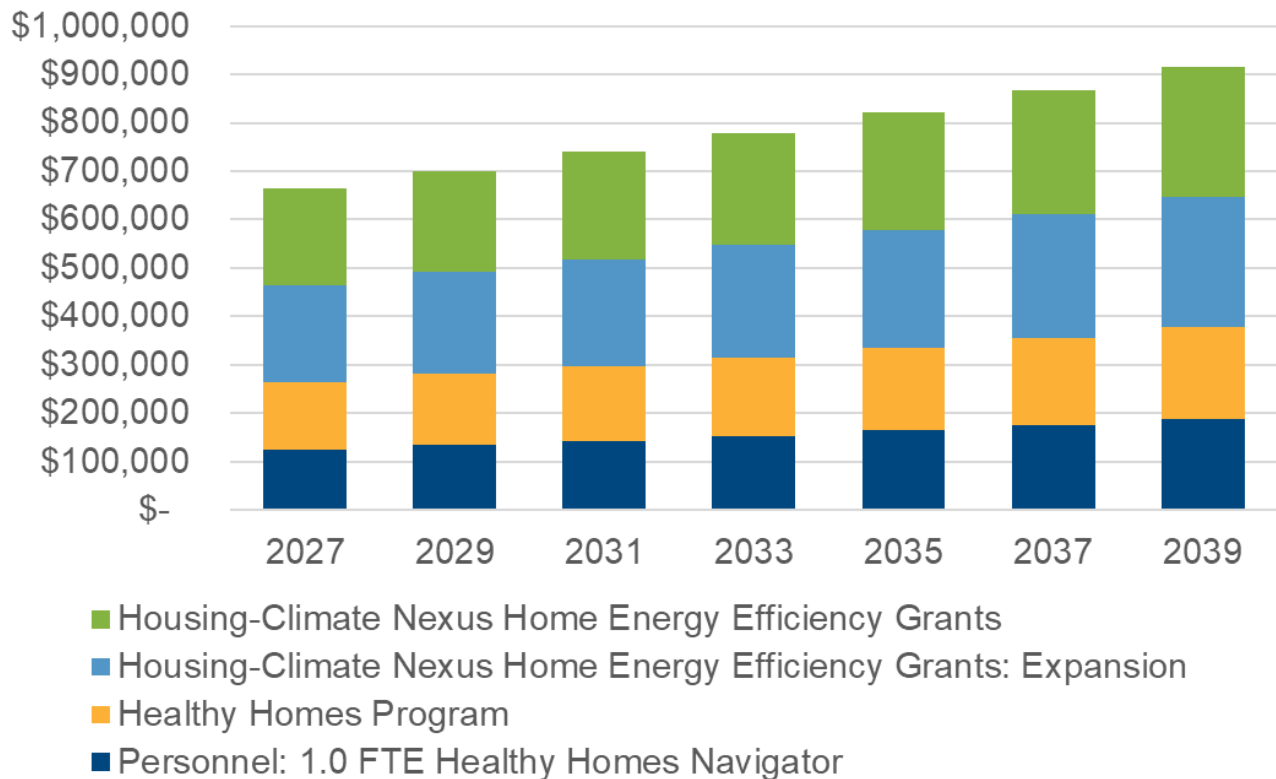
Why this is recommended

Real impact for community members can be made in the areas where climate and housing connect. While not as impactful on the goals of OCF or funded to the level of the previous three areas, the Climate-Housing connection positively affects resilience, equity, and affordability for disproportionately impacted areas of our community through residential building efficiency and indoor air quality improvements.

What is recommended for funding

Funding is directed towards programs that focus on disproportionately impacted areas of our community. These programs support direct support for households through education and connections to community resources and through funding for efficiency upgrades in Mobile Home parks and low-income apartments.

Healthy, Affordable Housing- 2050 Tax Investments



What do we expect to see from this funding?

These programs provide support for behavior change and access to economic incentives to improve indoor air quality, residential building efficiency, and resilience.

Healthy Affordable Housing- Recommended Next Moves from 2050 Tax (Climate)

Next Move	Lever	Primary Impacts	Anticipated Outcomes
Housing-Climate Nexus Energy Efficiency Grants	Economic	GHG Mitigation	Reduced emissions from residential buildings Lower operating costs for residents in affordable housing Improved indoor air quality
Healthy Homes Program	Behavioral	Air Quality/GHG Mitigation	Enhanced indoor air quality for residents GHG reduction through behavior change
Personnel: 1.0 FTE Healthy Homes Navigator	Foundational	GHG Mitigation	Enhanced program reach through increased access/ ease of use

Healthy Natural Spaces

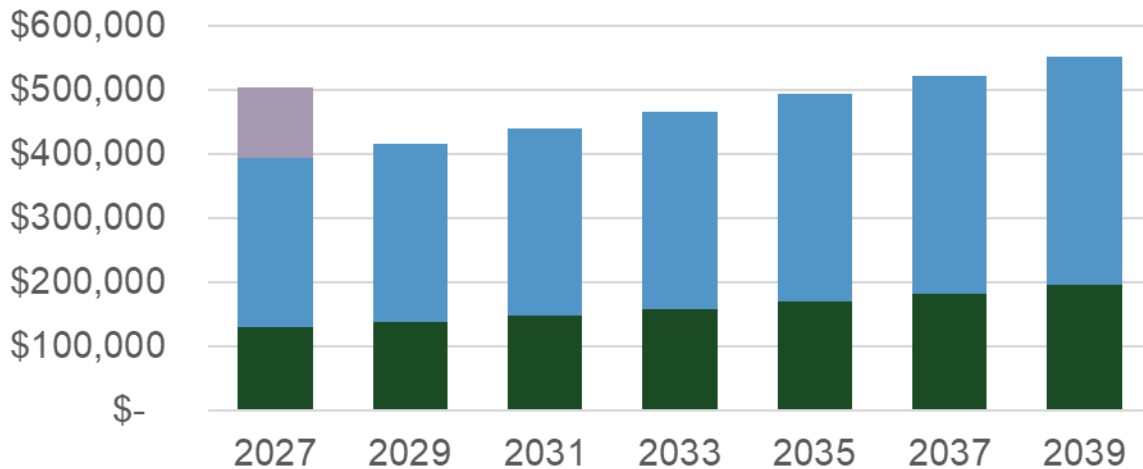
Why this is recommended

A healthy tree canopy is proven to increase energy efficiency in nearby buildings, act as carbon sinks, provide air quality benefits, and reduce impacts of extreme heat. Investments in tree infrastructure, building stronger connections to nature, and enhancing the natural function of our urban ecosystem benefit all of the Fort Collins community, especially for disproportionately impacted groups or neighborhoods. City Council adopted the Urban Forestry Strategic Plan (UFSP) in 2025, which aligns with OCF strategies to advance mitigation, resilience and equity. Funding for this work leverages objectives in these two plans, accelerating meaningful impacts for community members and healthy urban ecosystems.

What is recommended for funding

Funding focuses on maintaining, replacing, and enhancing tree infrastructure in Fort Collins. This is done through maintaining existing personnel and programmatic funding as well as a community-led program focused on mobile home park communities.

Healthy Natural Spaces- 2050 Tax Investments



- Canopy Stewardship to Mitigate Heat in Mobile Home Parks
- Tree Infrastructure Replacement
- Personnel: 1.0 Urban Forestry Planner, .5 Hourly

What do we expect to see from this funding?

Maintaining and enhancing tree infrastructure improves local air quality and modestly reduces GHG emissions. Impacts on building efficiency (and therefore affordability) as well as resilience during periods of extreme heat are also expected.

Healthy Natural Spaces- Recommended Next Moves from 2050 Tax (Climate)

Next Move	Lever	Primary Impacts	Anticipated Outcome
Canopy Stewardship to Mitigate Heat in Mobile Home Parks	Infrastructure	GHG Mitigation/ Air Quality	Improved outdoor air quality for socially vulnerable residents, and reduced emissions due to heat mitigation
Tree Infrastructure Replacement	Infrastructure	GHG Mitigation/ Air Quality	Enhanced outdoor air quality, reduced surface temps which lowers GHG emissions, and increased carbon storage
Personnel: 1.0 Urban Forestry Planner, .5 Hourly	Infrastructure	Foundational	Support long term planning, implementation and goals of Urban Forestry Strategic Plan (UFSP) Support for new trees planting to target heat mitigation and air quality improvements in high priority locations

Administer Our Climate Future

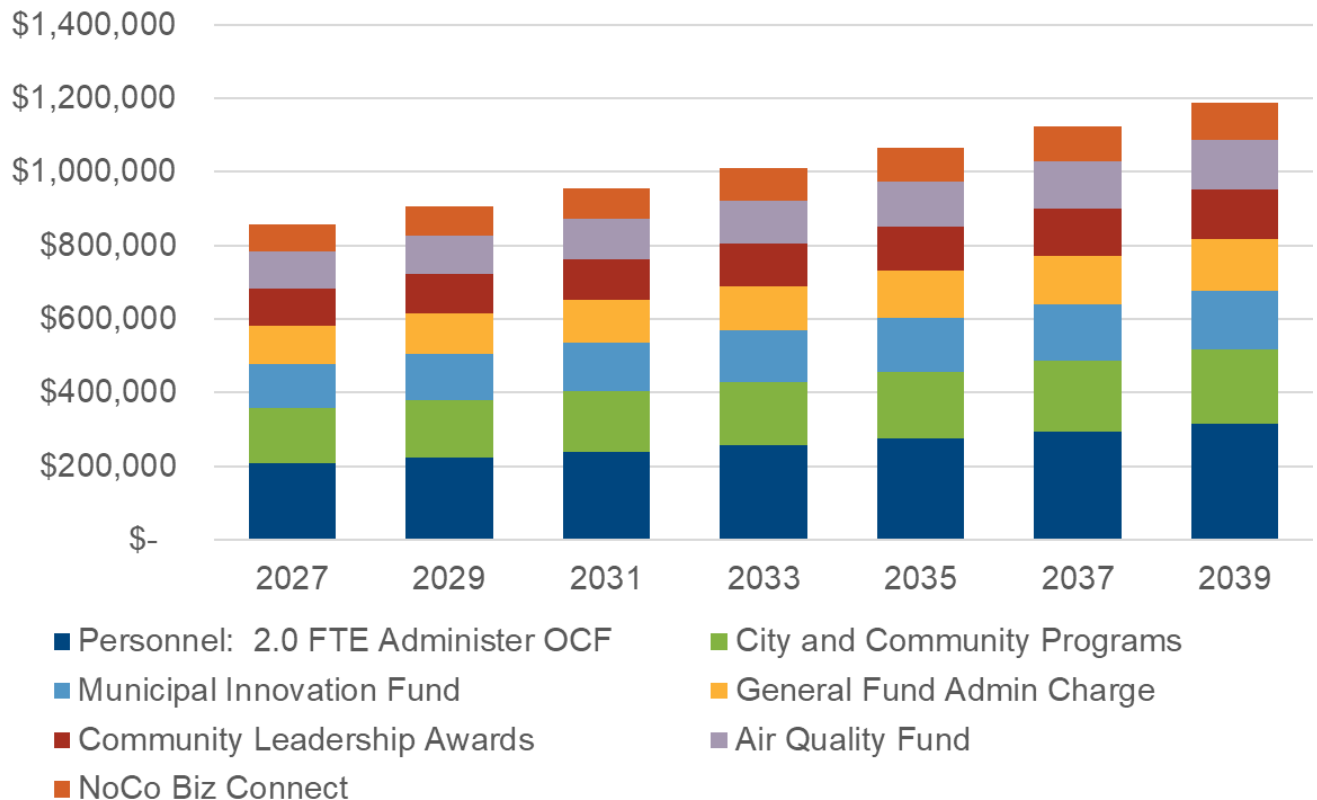
Why this is recommended

Our Climate Future is embedded throughout the City. This requires dedicated staff to administer consistent funding for community leadership, and investments in City capacity to lead by example. The funding in this area helps support and administer OCF in both the City organization and the community as well as providing accountability through data capture, reporting, and evaluation.

What is recommended for funding

These funds are directed towards Our Climate Future staff, municipal sustainability and adaptation, and Our Climate Future programs such as Air Quality and Community Leadership awards. A small portion of funding also is directed to the City’s General Fund Administrative fee annually. The purpose of these funds is to support OCF operations and accelerate OCF actions for community and municipal innovation. This includes funding for grant matching and other leveraged dollars.

Administer Our Climate Future- 2050 Tax Investments



What do we expect to see from this funding?

Dedicated funding for OCF staff and programs ensures that OCF continues to function as a community tool for climate action. Investments in this space help staff and the community achieve the goals of OCF, drive impact for residents, and support accountability to the community.

Administer OCF- Recommended Next Moves from 2050 Tax (Climate)			
Next Move	Lever	Primary Impact	Anticipated Outcome
Personnel: 2.0 FTE Administer OCF	Foundational	OCF Goals	Staff Support for OCF
City and Community Programs	Economic	OCF Goals	Support for grant matches and leveraged investments
Municipal Innovation Fund	Economic	GHG Emissions	Lead by example through staff innovation for climate action
General Fund Admin Charge	N/A	Foundational	Administrative Support for OCF
Community Leadership Awards	Economic	OCF Goals	Community innovation for climate action
Air Quality Fund	Behavioral	Air Pollution	Enhanced regional partnership for air quality improvements
NoCo Biz Connect	Behavioral / Economic	GHG Emissions	Local small businesses able to affordably make sustainability improvements

Strategic Reserve

Why this is recommended

A key consideration of the Plan is to set aside \$250,000 each year as a strategic reserve for critical future opportunities. This flexibility will allow the City to respond to emerging opportunities, technologies, and community needs.

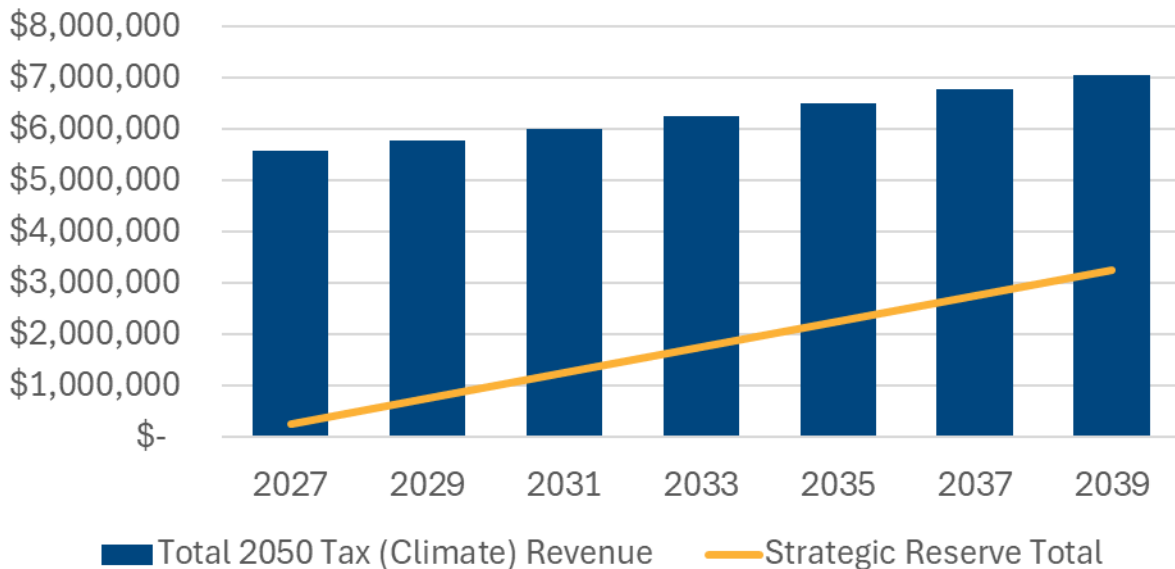
What is recommended for funding

\$250,000 is set aside annually as Strategic Reserves to be deployed to take advantage of future opportunities. Strategic Reserve funding is intentionally consistent across the timeline, growing over time. Funding would still need to be appropriated by Council to be deployed.

What do we expect to see from this funding?

As the funds grow over time, the City's ability to rapidly respond to emerging market trends, infrastructure opportunities, or significant events will grow accordingly. These funds can be deployed to make a direct impact on the Goals of OCF.

Strategic Reserve- 2050 Tax Revenue and Total Reserve



Appendix A: 2026-2028 Next Moves Work Plan

Please see Council Packets for the document for the Next Moves Work Plan

Appendix B: Allocations Process

Funded efforts should maximize our ability to achieve OCF goals as well as City and Council Priorities. This means investing in actions that contribute to long-term climate, zero waste, and energy objectives while supporting resilience, equity, and affordability.

Step 1: Allocate Funding to Pathways

Strategic Screening and Prioritization

The project team evaluated OCF Pathways for their strategic connection and prioritized Pathways based on their impact for OCF Goals, alignment with Council Priorities, and ability to affect community resilience, equity, and affordability.

Funding Allocation

Once prioritized Pathways were identified, broad funding amounts from 2050 Tax (Climate) were assigned to each area, relative to their strategic impact on goals over the time frame of the Plan. Funding amounts were proposed by the core project team and were fine tuned by OCF’s management and executive bodies. The below table shows the broad funding amounts from 2050 Tax by prioritized Pathway:

Prioritization Area	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040
Building Performance	\$\$\$	\$\$\$	\$\$	\$\$	\$\$	\$\$	\$	\$	\$	\$	\$	\$	\$	\$
Building Electrification	\$	\$	\$	\$	\$	\$	\$	\$	\$\$	\$\$	\$\$	\$\$	\$\$\$	\$\$\$
Organics Diversion	\$\$	\$\$	\$\$	\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$	\$\$	\$\$	\$\$	\$\$	\$\$
Transportation/Planning	\$\$	\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$	\$\$	\$\$	\$\$	\$\$	\$\$	\$\$
Healthy, Affordable Housing	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Healthy Natural Spaces	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Strategic Reserve	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
\$\$\$= \$1M+ \$\$= \$500k-\$1M \$= >\$500k														

Step 2: Allocate Funding to Next Moves

Following approval of the prioritized Pathways, staff leading efforts in the relevant areas worked to allocate the broad funding to specific Next Moves over time. The following process was used:

Allocation Process

1. Identify and prioritize Next Moves in the funded Pathways
 - o Staff Teams identified Next Moves that would be best for funding from the identified revenue sources within allowable uses. Using the broad funding levels over time, the teams prioritized Next Moves to fund focusing on a greater level of detail in the short term and identifying key strategic efforts and patterns in later years.
2. Allocate funding amounts to Next Moves

- Based on the previous step, teams assigned funding amounts to Next moves based on the needs of each move within the parameters of the broader funding per pathway with higher detail in the near term to inform current and future budget processes.
3. Assign criteria for fine-tuning and communication
- Teams then identified impacts and tradeoffs related to mitigation (GHG, air quality, zero waste, carbon neutrality), resilience, equity, and affordability to inform communication of strategic decisions. These impacts and tradeoffs helped to develop the prioritization narratives and will drive budget-level conversations.