

2024 Appropriation of the 2050 Tax:

Staff Recommendations

Council Work Session

April 9, 2024



2023 Ballot Language of the 2050 Tax



Summary 2023 Ballot Language:

SHALL CITY OF FORT COLLINS TAXES BE INCREASED BY \$23,800,000 IN THE FIRST FULL FISCAL YEAR (2024), AND BY SUCH AMOUNTS COLLECTED ANNUALLY THEREAFTER, FROM A .50% SALES AND USE TAX BEGINNING JANUARY 1, 2024, AND ENDING AT MIDNIGHT ON DECEMBER 31, 2050, WITH THE TAX REVENUES SPENT ONLY FOR THE FOLLOWING:

- 50% FOR THE REPLACEMENT, UPGRADE, MAINTENANCE, AND ACCESSIBILITY OF PARKS FACILITIES AND FOR THE REPLACEMENT AND CONSTRUCTION OF INDOOR AND OUTDOOR RECREATION AND POOL FACILITIES,
- 25% FOR PROGRAMS AND PROJECTS ADVANCING GREENHOUSE GAS AND AIR POLLUTION REDUCTION, THE CITY'S 2030 GOAL OF 100% RENEWABLE ELECTRICITY, AND THE CITY'S 2050 GOAL OF COMMUNITY-WIDE CARBON NEUTRALITY, AND
- 25% FOR THE CITY'S TRANSIT SYSTEM, INCLUDING, WITHOUT LIMITATION, INFRASTRUCTURE IMPROVEMENTS, PURCHASE OF EQUIPMENT, AND UPGRADED AND EXPANDED SERVICES;
- 2024 annualized Revenue is conservatively projected at \$21.8M, split into the three categories. However, only 11 months of revenue will be realized in 2024,
 - \$10.90M for Parks and Recreation (\$10.0M for 2024)
 - 5.45M for Transit (\$5.0M for 2024)
 - 5.45M for Climate (\$5.0M for 2024)

Summary of Proposed 2024 Appropriation of the 2050 Tax



	2050 Tax	Recommended	Sub	totals by	Fore	ecasted 2024	Est.	2024 Year
Proposed Appropriations	Category	Funding for 2024	Cate	egory	Rev	enue*	End	Reserves
4.0 FTE – Expanded Parks and Recreation Infrastructure Replacement	Parks and Rec	5,302,586			_			
	Subto	tal of Parks and Rec	\$	5,302,586	\$	10,000,000	\$	4,697,414
Transit Operations Pay Plan Revision	Transit	547,882						
Sustainable Bus Operator Schedule	Transit	441,036						
Increased Transit Enforcement & Support	Transit	160,676						
		Subtotal of Transit	: \$	1,149,594	\$	5,000,000	\$	3,850,406
Introduce new capital for Utilities Epic Loans program	Climate	600,000						
Comprehensive exterior lighting retrofits at City Recreation Centers	Climate	500,000						
Grants to offset utility fees for affordable housing development, particularly electric & water	Climate	400,000						
Implement bicycle infrastructure as determined in the Active Modes plan (Centre Ave)	Climate	350,000						
Repair Riverside Community Solar Array	Climate	250,000						
Fund Healthy Homes Program	Climate	250,000						
Mobility Hubs Plan development	Climate	200,000						
Expand Mobile Home Park Mini-grant through Neighborhood Services	Climate	200,000						
Replace existing Parks Utility Carts with electric Utility carts	Climate	200,000						
Identify and determine critical support to upgrade under-resourced buildings, focusing on								
commercial/MF buildings	Climate	100,000						
Business support for plastic and styrofoam transition through NocoBIZ Connect	Climate	75,000						
Implement bicycle infrastructure as determined in the Active Modes plan (Laporte Ave)	Climate	57,000						
Expand Scholarship Program for Builders / Building Industry to meet new industry techniques &								
future codes	Climate	35,000						
Transportation Emissions Reduction Strategy Tool development	Climate	25,000						
Add Solar PV System at City Facility - new fueling canopy and shop expansion at Wood St.	Climate	250,000			_			
		of Primary Climate	\$	3,492,000				
Poudre River Health Assessment	Climate - Elective	300,000						
Update trash/recycle cans in the City of Fort Collins Natural Areas, to wildlife safe cans.	Climate - Elective	50,000						
Soapstone Prairie Grazing Plan	Climate - Elective	35,000			_			
	Sı	ubtotal of All Climate	\$	3,877,000	\$	5,000,000	\$	1,123,000
* 2050 Tay Payanus collected in 2024 will only be 11 months in the first year	0004 T 4	ala familia 2050 Tav	* 4	0 000 400	•	00 000 000	•	0.670.000

^{* 2050} Tax Revenue collected in 2024 will only be 11 months in the first year



Parks and Recreation

Parks & Recreation 2050 Tax



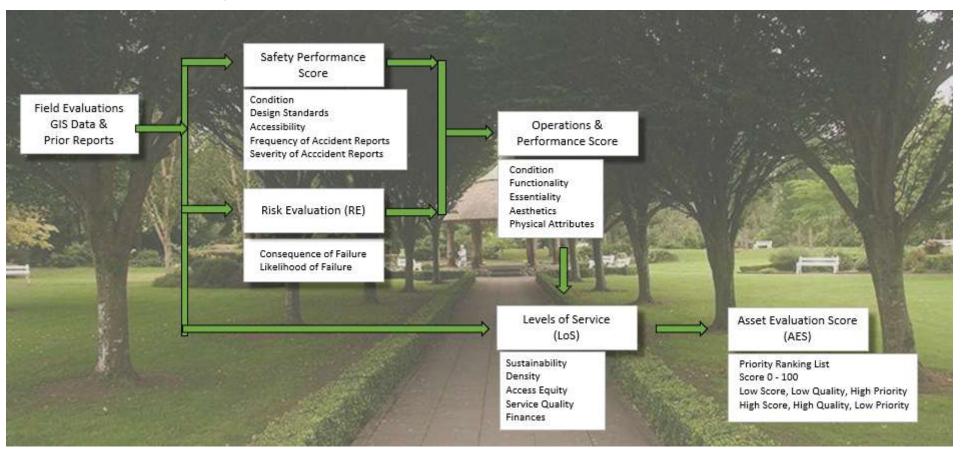
- Goal to <u>provide equitable access to parks and</u> <u>recreation experiences</u>, while enhancing financial sustainability of Parks and Recreation
- Parks and Recreation teams recommend \$5.3M of funding for 2024
 - \$4.75M for projects to begin addressing top infrastructure needs
 - \$0.3M initial staffing to create program to be good stewards of funding through 2050
 - \$0.25M for Recreation Capital Improvement Plan
 - Funding in addition to baseline commitment in previous BFO cycles
- Funding request is ~1/2 of the estimated generation for Parks and Recreation in 2024
 - Seeds a reserve balance as we set up the program
 - Reserve will also provide some opportunity to assist with future SE Recreation Center costs



Parks Asset Evaluation



- Parks and recreation centers will contain some consistent core amenities, but largely offer unique user experiences across the system
- Ranking assets for replacement combines many different criteria, including safety, access, functionality, and more to express relative priority across all amenities



Top 40 from Parks Infrastructure Replacement Program (IRP) Plan



HIGHEST PRIORITY

- Library Park, Neighborhood Park Irrigation System \$440,000
- 2 Fossil Creek Community Park, Bridge Foot \$48,000
- 3 AltaVista, Playground \$493,000
- 4 City Park, Storage Shed \$33,000
- 5 Woodwest Park, Playground \$407,000
- 6 Landings Park, Playground \$588,000
- Freedom Square Park, Pocket Park Irrigation System \$36,000
- 8 Edora Community Park, Restroom \$655,000
- 9 Freedom Square Park, Playground \$494,000
- 10 Romero Park, Playground \$382,000
- 11 Washington Park, Playground \$395,000
- 12 Freedom Square Park, Basketball Court Full \$174,000
- 13 Rolland Moore Community Park, Bridge Foot \$58,000
- 14 Rolland Moore Community Park, Bridge Foot \$117,000
- 15 Rolland Moore Community Park, Playground \$408,000
- 15 Rolland Moore Community Park, Playground \$726,000
- 15 Rolland Moore Community Park, Parking Lot \$1,043,000
- 18 Ridgeview Park, Playground \$460,000
- 19 Rolland Moore Community Park, Drive \$1,089,000

20	Rolland Moore Community Park, Tennis Court - \$185,000
20	Rolland Moore Community Park, Tennis Court - \$184,000
20	Rolland Moore Community Park, Tennis Court - \$183,000
20	Rolland Moore Community Park, Tennis Court - \$184,000
20	Rolland Moore Community Park, Tennis Court - \$185,000
20	Rolland Moore Community Park, Tennis Court - \$184,000
20	Buckingham Park, Basketball Court - Full - \$125,000
27	City Park, Storage Shed - \$104,000
28	Harmony Park, Bridge - Foot - \$60,000
29	City Park, Playground - \$943,000
30	English Ranch Park, Bridge - Foot - \$20,000
31	City Park, Boardwalk - \$746,000
32	Edora Community Park, Skate Park - \$672,000
33	Lee Martinez Community Park, Restroom - \$650,000
34	Old Fort Collins Heritage Park, Skate Park - \$602,000
35	Rolland Moore Community Park, Parking Lot - \$327,000
36	Lee Martinez Community Park, Shelter - \$506,000
37	Romero Park, Pocket Park Irrigation System - \$20,000
38	Rolland Moore Community Park, Bridge - Foot - \$60,000
39	Landings Park, Bridge - Foot - \$26,000
40	City Park, Parking Lot - \$201,000
40	City Park, Parking Lot - \$380,000

Recreation - Potential IRP 2024-2028 Projects





Foothills Activity Center

Multipurpose room gymnasium door



Senior Center

- Lobby Flooring
- Office Security



Pottery Studio

Kiln Replacement



City Park Pool

- Design for slide and play structure replacement
- Pool house renovation/replacement



Rolland Moore Tennis Complex

Pro shop and restroom replacement



EPIC

- Ice Flooring
- Dasher boards
- Pool shell & Pool deck
- ICE chiller system upgrade and replacement
- Staff office security door

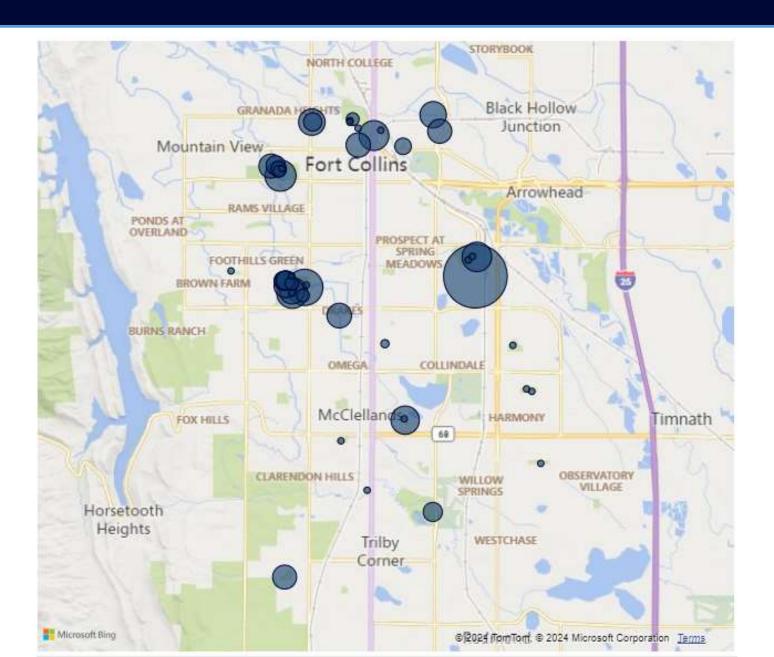


Northside Aztlan Community Center

- Front Desk Renovation
- Volleyball Nets
- Childcare outdoor play area

Parks and Recreation Top Needs







Transit

Transit Fund Criteria



- Workforce Stabilization: Improve Recruitment & Retention Levels of Front-Line Staff
 - Improved Pay & Benefits, Sustainable Schedules
- Improve Safety & Security on Transit: Increased Safety & Security Support



• Financial Resiliency: Build reserve funds to support Transit system build-out

Recommended Transit Offers



Workforce Stabilization

- 1. Increase existing and starting wage for Bus Operators, Dispatchers, and Transit Service Officers
 - Pay to be more competitive with other jobs in the transportation sector in Northern Colorado
- 2. Increase the number of benefited positions and improve schedules
 - Add four new 40-hour benefited positions
 - Convert two hourly positions to .5 FTEs
 - Convert one hourly position to 1.0 FTE

Safety & Security Improvements

- 3. Add an additional Transit Service Officer & Lead Transit Service Officer
 - Increase enforcement and support levels throughout the system

2024 Estimated Sales Tax Collections	\$5,000,000
1. Wage Revision	\$547,882
2. Benefited Positions	\$441,036
3. Safety & Security Improvements	\$160,676
Reserve for Transit Buildout	\$3,850,406



Climate

2050 Tax: Our Climate Future Recommended Budget - Summary



- 15 Recommended Offers; 3 additional "elective" offers
- \$3,492,000 total request for Recommended Offers in 2024
- 8,740 MTCO2e projected lifetime savings
 - Equivalent to emissions from 2,080 gasoline-powered cars driven for a year
 - <1% reduction in 2030; many foundational projects, with potential to drive more toward 2050 goal</p>
- Additional anticipated impacts:
 - unquantified GHG reductions, reduced plastic waste, increased safety for active modes users, reduced non-GHG air pollutants, improved "dark sky" lighting, and increased resilience and comfort in homes for residents

Process Summary



Development of Project Criteria by Our Climate Future leadership

Meeting with Next Moves Team (representatives from community, SSA, Utilities, FC Moves) to build initial list of potential projects

Identification of gaps in initial list and direct invitations

Prioritization of projects by criteria

Review and refinement of recommendation by Our Climate Future Executive Committee

Climate Funds Criteria



Directly aligned with Our Climate Future No brand-new programs Possible to be executed in 2024 and to continue in future years Can help tell a powerful story about direct community benefit of the new revenue One-time offers only (ongoing offers should use 2025/2026 BFO process) Will not disrupt or takeaway from other existing commitments

Recommended Project Funding



Recommended Offers by Big Move	Recommend	ed 2024 Funding
4 - Convenient Transportation Choices	\$	632,000
Implement bicycle infrastructure as determined in the Active Modes plan (Centre Ave)	\$	350,000
Mobility Hubs Plan development	\$	200,000
Implement bicycle infrastructure as determined in the Active Modes plan (Laporte Ave)	\$	57,000
Transportation Emissions Reduction Strategy Tool development	\$	25,000
6 - Efficient, Emissions Free Buildings	\$	1,650,000
Introduce new capital for utilities Epic Loans program	\$	600,000
Comprehensive exterior lighting retrofits at City Recreation Centers	\$	500,000
Fund Healthy Homes Program	\$	250,000
Expand Mobile Home Park Mini-grant through Neighborhood Services	\$	200,000
Identify and determine critical support needed to upgrade under-resourced buildings, focusing on commercial /MF buildings	\$	100,000
7 - Healthy, Affordable Housing	\$	400,000
Launch grants to offset utility fees for affordable housing development, particularly electric and water	\$	400,000
9 - Healthy Local Economy and Jobs	\$	35,000
Expand Scholarship Program for Builders and Building Industry to meet new industry techniques and future codes	\$	35,000
10 - Zero Waste Economy	\$	75,000
Business support for plastic and styrofoam transition through NocoBIZ Connect	\$	75,000
12 - 100% Renewable Electricity	\$	500,000
Add solar PV on City facility (835 Wood St)	\$	250,000
Repair Riverside Community Solar Array	\$	250,000
13 - Electric cars and fleets	\$	200,000
Replace existing Parks Utility Carts with electric Utility carts	\$	200,000
Grand Total	\$	3,492,000

"Elective" Funding Opportunities

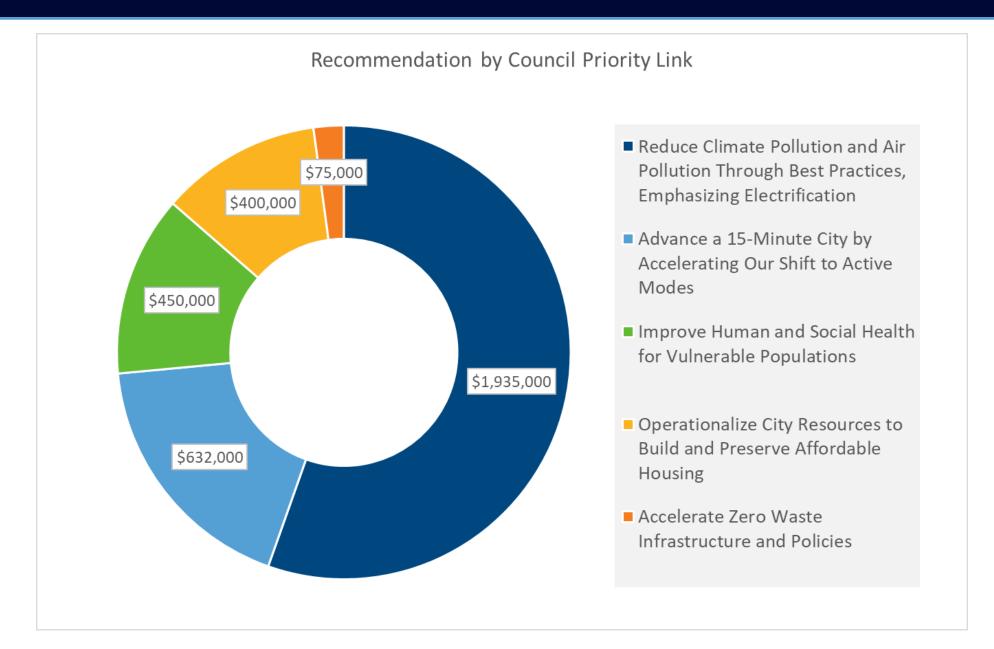


Elective Offers	Impact	2024 Recomm	nended funding
11 - Healthy Natural Spaces		\$	385,000
Poudre River Health Assessment	Foundational for carbon sequestration in soils	\$	300,000
Update trash/recycle cans in the City of Fort Collins Natural Areas, to wildlife safe cans	Improved waste collection	\$	50,000
Soapstone Prairie Grazing Plan	Foundational for carbon sequestration in soils	\$	35,000
Grand Total		\$	385,000

Sequestration potential: ~34,000 MTCO2e (lifetime)

Connections to Council's Priorities for 2024-25







Back-up Slides - Parks and Recreation

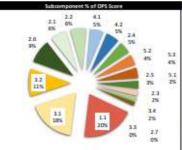
Playground Assessment Grading Criteria



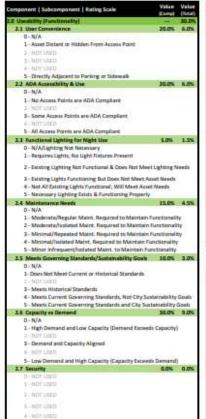
Playgrounds Asset Group Summary Operations & Performance Score (OPS) Criteria

conent | Subcomponent | Rating Scale





Subcomponent Description	Weight	Color
1.1 Current Condition State	20.0%	
3.1 Usage Frequency	18.0%	
3.2 Multiple Use/Purpose	10.5%	
2.6 Capacity vs Demand	0.0%	
2.1 User Convenience	6.0%	
1.2 ADA Accessibility & Line	6.0%	
4.1 Visual Appearance Meets Design Guidelines	5.0%	
4.2 Experiential Attributes. (Shade/watting/water/restrooms)	1.0%	
2.4 Metropropose Needs	4.5%	
5.2 Asset/Park Footpirint Ratio	4.0%	
5.3 Accest Age	4.0%	
2.5 Meets Governing Standards/Sustainsfollity Goale	1.0%	
5.1 Durability of Asset Materials	2.0%	
2.3 Functional Lighting for Night Use	1.5%	
3.4 External Redundancy	1.5%	
2.7 Security	0.0%	
3.3 Internal (Park) Redundancy	0.0%	
Total	100.0%	



LO Executably	(Comp)	20.0%
3.1 Usage Frequency	60.0%	-
U-No Longer in Use	60.0%	28.00
1 - Heavy Use Delly		
생겨 내가 있어야 할 것 같아. 그 아니라 보다 가는 그 사람들이 살아 있다면 살아 있다.		
2 - Heavy Use on Select Days (Zx. Weekends)		
3 - Light Daily Use 4 - Weekly Basis Use		
5 - Rarely or Never Used		
1.2 Multiple Use/Purpose	35.0%	10.55
8.2 Multiple disymptote 8.4 Multiple Disymptote	20,000	10.24
1 - Contined 2-5 years and 5-12 years play areas		
2 - HOT OND		
4 NET UED		
5 - Separate 2-5 years and 5-12 years play areas		
3.3 Internal (Park) Redundancy	0.0%	0.0%
a a internal (Fairly reductioning)	0.0%	- ULFA
1 - NOT 10301		
2 / 607 (000)		
3 - 507 1/3/20		
A NOT USES		
N. MOTHERS		
3.A External Redundancy	5.0%	1.5%
O-N/A		-
1 - No Esternal Redundancy		
2 - External Redundancy: Exceeds 10 Miles		
3 - External Rechardancy, Between 5 and 10 Miles		
4 - External Redundancy: Between 1 and 5 Miles		
5 - External Redundancy: Within 1 Mile		
Component Subcomponent Rating Scale	Value	Valu
1.0 Auditutios	(Camp)	[fotal
A THE HEALTH STATE OF THE STATE		2115-2

mponent | Subcomponent | Rating Scale

1. Majority of materials that committee the asset are not durable

3 - Maj. of materials that comprise the asset are somewhat durable

5 - Majority of materials that comprise the asset are very durable

Playgrounds Sub-Groups

EOI Scores

30 M N N N N M

20.0% 1.05

5.3 Denability of Asset Materials.

5.2 Amet/Park Footprint Ratio

5 - Aspet to Small Portion of Park

1 - Greater Than 29 Years Old

2 - Between 2D and 29 Years Old

3 - Between 1D and 19 Years Old

4 - Between 5 and 9 Years Old

5 - Less Than 5 Years Old

Basic Lie -

mail Phily Areke

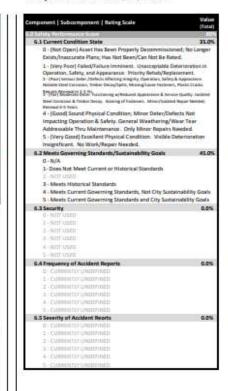
1 - Asset Constitutes Vast Majority of Park

3 - One of Several Key Assets (Sessed on Size) in Park

4.1 Visual Appearance Meets Design Guidelines	50.0%	3.0
Q - N/A		
1 - No Architectural Details/Landscaping		
2 - Architectural Details/Landscaping are dated and need	efreshing	
 Architectural Details/Candscaping in Place but require : Improvements 	asset mens	gem
4 - Basic Architectural Details/Landscaping in Place		
5 - Architectural Details/Landscaping in Place West Current &	sharped De	dgs
Guidelines (contribute to community presence and connect to through theming/local culture/Colorado queofic landscape/el		und
4.2 Seperiorital Attributes Shate/seating/water/restrooms)	50.0%	51
O - N/A		
I - No supporting amereties exist nearby		
2,46074020		
3 - Some supporting amenities exist mearby		
A - NOT USES		
A High Usual 5 - All supporting amerities exist nearby (to contribute to	e positive	

EOI Score Bank	COLScore	Objectio	10	Sub Group	Park
1.	50.1	330	P100	Playground	AltaVista
2	50.5	437	P134	Playground	WoodwestPark
3	50.7	259	P109	Playground	LandingsPark
4	53.0	526	P 107	Playground -	FreedomSquareFark
5	53.4	346	P138	Playground	RomeroPark
5	54.3	260	P123	Playground	WashingtonPark
7	54.9	224	P112	Playground	RollandMooreCommunityPark
7	54.9	228	P117	Playground	RollandMooreCommunityPark
9	55.2	486	P130	Playground	NidgeviewPark
10	57.4	756	P105	Playground	CityPark

Safety Performance Score (SPS) Criteria



Equity & Opportunity Index (EOI) Score

emponent Subcomponent Rating Scale	Value	Valu
II.1 County & Opportunity Index Score	100.0%	5.05
2.50	1000	
1 - Park is contained within a cersua track that has 3 or 4 indicators of high subserability.		
2-90%		
3 N/A		
4 - 10/A		
5 - Asset to contained within a census track that has less than 3 indicators of high vulnerability		

Risk Evaluation (RE) Score



Playground Evaluation Example



Park Name: Freedom Square Park Park Component: Playground

Park Component Detail: Playground Park Component Desc.: PLAYGROUND

Asset Age: 1995 Inspection Date: July 6, 2021 5:45 PM

Date Printed: June 27, 2022 Inspected By:

Anonymous user





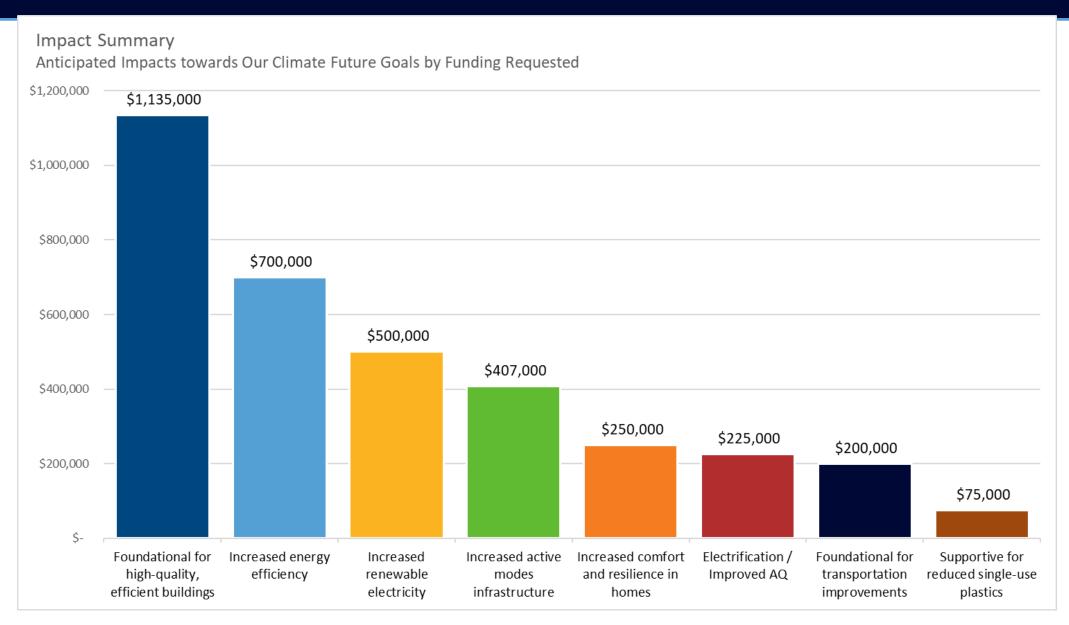
	1.0 Condition of Asset		3.0 Essentiality		5.0 Physical Attributes
	1.1 Current Condition State		3.1 Usage Frequency		5.1 Durability of Materials
2	(Poor) Serious Deter./Defects Affecting Integrity, Operation, Safety & Appearance. Notable Steel Corrosion, Timber Decay/Splits, Missing/Loose Fasteners, Plastic Cracks. Require Renewal in 1-3 Yrs.	3	Light Daily Use		
	2.0 Functionality				
	2.1 User Convenience		3.2 Multiple Use/Purpose		5.2 Material Type
5	Directly Adjacent to Parking or Sidewalk	1	Combined 2-5 years and 5-12 years play areas	3	Maj. of materials that comprise the asset are somewhat durable
	2.2 ADA Accessibility & Use		3.3 Internal Park Redundancy	1	5.3 Asset/Park Footprint Ratio
1	No Access Points are ADA Compliant			1	Asset Constitutes Vast Majority of Park
	2.3 Night Lighting		3.4 External Redundancy	0	5.4 Asset Age
5	Necessary Lighting Exists & Functioning Properly	5	External Redundancy; Within 1 Mile	2	Between 20 and 29 Years Old
	2.4 Maintenance Needs		3.5 Redundancy	0	5.5 Segment Length - Trails
4	Moderate/Repeated Maint. Required to Maintain Functionality				
	2.5 Meets Governing Standards/Sustainability Goals		4.0 Aesthetics		1.0 Safety
3	Meets Historical Standards		4.1 Visual Appearance Meets Design Guidelines		1.1 Condition (Uses OPS 1.1 Score
	2.6 Capacity vs Demand	2	Architectural Details/Landscaping are dated and need refreshing		1.2 Meets Governing Standards (Uses OPS 2.5 Score)
3	Demand and Capacity Aligned		4.2 Experiential Attributes (seating/water/restrooms)	3	Meets Historical Standards



Back-up Slides - Climate

Impacts of Recommendation Package





Type of Impact towards OCF Goals (Big Moves)



Long-term

4 - Convenient Transportation Choices

Implement bicycle infrastructure as determined in the Active Modes plan (Centre Ave)
Implement bicycle infrastructure as determined in the Active Modes plan (Laporte Ave)

7 - Healthy, Affordable Housing

Launch grants to offset utility fees for affordable housing development, particularly electric and water

9 - Healthy Local Economy and Jobs

Expand Scholarship Program for Builders and Building Industry to meet new industry techniques and future codes

Near-term

6 - Efficient, Emissions Free Buildings

Comprehensive exterior lighting retrofits at City Recreation Centers

Expand Mobile Home Park Mini-grant through Neighborhood Services

Fund Healthy Homes Program

10 - Zero Waste Economy

Business support for plastic and styrofoam transition through NocoBIZ Connect

12 - 100% Renewable Electricity

Repair Riverside Community Solar Array

Add solar PV on City facility (835 Wood St)

13 - Electric cars and fleets

Replace existing Parks Utility Carts with electric Utility carts

Needed next step

4 - Convenient Transportation Choices

Mobility Hubs Plan development

Transportation Emissions Reduction Strategy Tool development

6 - Efficient, Emissions Free Buildings

Identify and determine critical support needed to upgrade under-resourced buildings, focusing on commercial /MF buildings Introduce new capital for utilities Epic Loans program

"Needed Next Steps" Examples



Offers identified as "needed next steps" are critical components of the following strategies and associated GHG savings:

- Implementation of Building Performance Standards 132,500 MTCO2e in 2030 Equivalent emissions to ~29,500 gasoline-powered cars driven for a year
- Implementation of the Active Modes Plan 38,100 MTCO2e in 2030 Equivalent emissions to ~8,500 gasoline-powered cars driven for a year

Elective Offers



