ARPA Project Ties to Recovery Themes and Outcomes

Adopted Resilient Recovery Plan Themes and Outcomes

Recovery Themes	Recovery Outcomes
1. Health	**1a.** Support clear and effective communication of public health orders.
	1b. Enhance efforts to ensure basic needs are met in the community.
	1c. Mental and physical health is valued as necessary, and prevention based.
2. Equity and Community Resilience	**2a.** Foster a sense of belonging and community trust.
	2b. Accelerate the City's Housing Strategic Plan's vision that "everyone has healthy, stable housing they can afford."
	2c. Expand and leverage existing partnerships to quickly connect people experiencing homelessness (PEH) to resources and services.
3. Economic Recovery	**3a.** Small businesses, creatives and nonprofits have the resources they need to thrive.
	3b. Safe and stable employment, current and future.
	3c. Equitable and affordable childcare is accessible.
4. Environmental Resilience	**4a.** Commit to environmental justice and resilience in pursuit of our climate, zero waste, energy, water and other sustainability goals.
	4b. Resilient infrastructure is reliable and affordable.
	4c. Open space, natural amenities and healthy ecosystems are resilient, protected and accessible.
Government Operations	Government Operations captures administrative costs, infrastructure improvements, and workforce needs for the City to implement recovery-related programming.

Projects Related to Council Priorities

All programs funded with ARPA dollars tie directly to the Resilient Recovery Plan, which was created at the direction of Council's #26 Priority: Create a targeted, specific plan for community recovery. Many programs also tie to other Council Priorities and are listed below.

NOTE: Some projects relate to multiple priorities and are listed multiple times.

Council Priority	ARPA-Funded Program
#2. Juvenile Diversion	• Municipal Court Services – Mental Health, Addiction and Teen Diversion Services
#5. Advance Regionalism	• Heartside Hill • Local Match
#8. Attract and Retain Competitive and Diverse Talent	• HR Staff Support
#17. Improved Air Quality	• Building HVAC Electrification & Efficiency Replacements • Parks Lawn & Garden Equipment Replacement
#23. Develop a Circular Economy Plan	• Economic Health Strategic Plan
#25. Affordable, Quality and Accessible Childcare Infrastructure	• Childcare System Support • Childcare Space Modifications at the Northside Aztlan Center
#27. Access Funding for Parks (O&M, refresh, new parks)	• Parks Lawn & Garden Equipment Replacement
#31. Homelessness Initiatives	• 24/7 Shelter at Fort Collins Rescue Mission • Homelessness Initiatives Recovery & Stabilization • Homelessness Initiatives and Support Services • Homelessness Initiatives Increase • Homelessness Initiatives and Program Increase • Homelessness Initiatives & Programs: Ongoing City Support • Rapid Rehousing

Projects by Type

ARPA-funded programs fall into three general types:

- Programs addressing pandemic-related needs and ongoing services
- Programs that break new ground
- Government operations programs

Each of these program type support recovery work in slightly different ways. Programs addressing pandemic-related needs and ongoing services support recovery work by providing additional resources to address increased or shifting needs from the pandemic. This category includes projects like social services recovery grants and recreation reduced fee scholarships. While many of these programs were in place pre-pandemic, the need for them increased due to the impacts from COVID-19.

Programs Addressing Pandemic-Related Needs and Ongoing Services
- PFA TecGen PPE   - Homelessness Programs & Rapid Rehousing   - Social Services Recovery Grants and Recovery Specialist   - Childcare System Support   - Childcare Space Modifications at North Aztlan Center   - Utilities Payment Assistance for Customers   - Affordable Housing Fee Credit Fund   - Recreation Reduced Fee Scholarships   - Cultural Services Access Programs   - Special Events Recovery Grants   - For Fort Collins   - Small Business Grants   - EHO Strategic Plan   - Neighborhood Resilience Projects   - Lincoln Center Lighting   - Parks Lawn & Garden Equipment Replacements   - Land Use Code   - Building HVAC and Efficiency Replacements

Projects by Type (continued)

Other programs break new ground and demonstrate new ways the City is collaborating with the community to support recovery, inclusivity and resilience. This category includes programs like the Multicultural Business and Entrepreneur Center (MBEC), which fills a need in the business community that was not previously addressed by the City.

Programs that Break New Ground
- Mental Health Response Team (MHRT)   - Municipal Court—Mental Health, Addiction, and Teen Diversion Services   - Cultural Services Community Programs   - Native American Community Relations Specialist   - Capital Project Business Liaison   - Multicultural Business and Entrepreneur Center (MBEC)   - Learning Loss Mitigation   - Crisis Communications Plan   - Eviction Legal Fund   - Expanded Community Outreach and Engagement   - DEI Professional Services   - Language Access Services for Council Meetings and High Priority Civic Events   - Expanded Technical Assistance for Small Business   - Heartside Hill (affordable housing)   - Equity Grant Fund   - Art to Live   - Affordable Housing Land Bank Expansion   - Mobile Home Park Code Compliance   - Advancing Accessible Permitting   - Local Match- To be used as matching funds to support regional community-focused projects and other critical needs

Government operations programs are also critical for recovery, as they cover administrative costs, infrastructure improvements and technology upgrades needed to implement recovery-related programming.

Government Operations Programs	
- Parking Structure Critical Repairs and Maintenance - HR Staff Support - COVID-Related Hybrid Meeting Spaces and Community Wifi - Cyber Risk Management / Risk Management	- Recovery Administration - Recovery Communications - Municipal Court Technology - Senior Buyer