



# Folsom City Council Staff Report

<b>MEETING DATE:</b>	5/26/2020
<b>AGENDA SECTION:</b>	Public Hearing
<b>SUBJECT:</b>	Resolution No. 10456 – A Resolution Adopting the City Manager’s Fiscal Year 2020-21 Operating and Capital Budgets for the City of Folsom, the Successor Agency, the Folsom Public Financing Authority, and the Folsom Ranch Public Financing Authority
<b>FROM:</b>	Finance Department

## **RECOMMENDATION / CITY COUNCIL ACTION**

Staff recommends that the City Council pass and adopt Resolution No. 10456 – A Resolution Adopting the City Manager’s Fiscal Year 2020-21 Operating and Capital Budgets for the City of Folsom, the Successor Agency, the Folsom Public Financing Authority, and the Folsom Ranch Public Financing Authority

## **BACKGROUND / ISSUE**

On January 14, 2020, a preliminary budget discussion was held with the City Council, to provide preliminary projections and to ask questions as to City Council priorities for Fiscal Year 2020-21. On January 28, 2020, a second preliminary budget discussion was held to provide the City Council the Fiscal Year 2020-21 “As-is” budget comparison and provide answers to questions asked on January 14, 2020. On February 25, 2020, a FY 2020-21 Outlook and Budget Workshop was held to provide an economic outlook, major revenue, and major expense by categories. Direction provided by the City Council at these three meetings provided the framework for staff to begin the preparation of the FY 2020-21 Budget. The City Manager’s Fiscal Year 2020-21 Preliminary Operating Budget and Capital Improvement Plan (CIP) was presented to the City council on May 12, 2020, during which time staff reviewed the different components of the proposed budget, highlighted the various projects proposed and answered questions by Council Members.

**POLICY / RULE**

**Folsom Municipal Code, Section 3.02.030, Budget**

“An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director. . . . (G) The City Council shall adopt the annual budget by Resolution by fund and program by affirmative vote of at least three members, on or before the last working day of the last month of the current fiscal year. If the City Council fails to adopt the budget by the last working day of the current fiscal year, the budget as presented by the City Manager shall be deemed adopted.”

**ANALYSIS**

The FY 2020-21 Operating Budget as presented totaled \$213,133,664. Below is a breakdown by Fund category:

<b>Fund Category</b>	<b>FY21 Proposed Amount</b>
General Fund	\$89,538,474
Enterprise Funds	\$46,420,394
Special Revenue Funds	\$12,044,170
Debt Service Funds	\$13,070,864
Capital Project Funds	\$10,938,101
Internal Service funds	\$22,516,693
Fiduciary Funds	\$18,604,968
<b>Total</b>	<b>\$213,133,664</b>

The FY 2020-21 Operating Budget and CIP also includes 452.5 full and permanent part time positions across all funds. No new positions have been added in this budget.

Due to the COVID-19 emergency it is expected that staff will be returning to the City Council during the fiscal year for possible additional budget appropriations as we ramp up temporally cancelled programs as public health orders and general fund revenues allow.

The proposed Operating and CIP Budgets are available on the City’s web site, under the Office of Management and Budget/Financial Reports/FY2020-21 Budget.

**ATTACHMENTS**

1. Resolution No. 10456 – A Resolution adopting the City Manager’s Fiscal Year 2020-21 Operating and Capital Budgets for the City of Folsom, the Successor Agency, the Folsom Public Financing Authority, and the Folsom Ranch Public Financing Authority
2. Summary of Revenues, pages II-26 through II-32
3. Summary of Appropriations, pages II-34 through II-39
4. Staffing Detail, pages VII-18 through VII-26

Submitted,



Stacey Tamagni, Finance Director

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# ATTACHMENT 1

**RESOLUTION NO. 10456**

**A RESOLUTION ADOPTING THE CITY MANAGER’S FISCAL YEAR 2020-21 OPERATING AND CAPITAL BUDGETS FOR THE CITY OF FOLSOM, THE SUCCESSOR AGENCY, THE FOLSOM PUBLIC FINANCING AUTHORITY, AND THE FOLSOM RANCH PUBLIC FINANCING AUTHORITY**

**WHEREAS**, section 3.02.030 of the Folsom Municipal Code states “An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director ...”; and

**WHEREAS**, on the 12th day of May 2020, the City Manager presented to the City Council the FY 2020-21 Preliminary Operating Budget and Capital Improvement Plan; and

**WHEREAS**, the Preliminary Budget includes the budget recommendations of each office and department of the City, including the FY 2020-21 Preliminary Budget for the Successor Agency, the Folsom Public Financing Authority and the Folsom Ranch Public Financing Authority as well as the FY 2020-21 Capital Improvement Plan; and

**WHEREAS**, the Preliminary Operating Budget and Capital Improvement Plan (CIP) is on file and available for inspection on the City website; and

**WHEREAS**, the City Council reviewed the Preliminary Operating Budget, CIP, and all components thereof on May 12, 2020 and May 26, 2020,

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Folsom that the summary of revenues, summary of appropriations by funds and staffing levels as attached to this resolution, are hereby appropriated to the departments’ offices and operations in the amounts and for the objects and purposes therein stated.

**PASSED AND ADOPTED** this 26th day of May 2020, by the following roll-call vote:

**AYES:** Council Member(s):  
**NOES:** Council Member(s):  
**ABSENT:** Council Member(s):  
**ABSTAIN:** Council Member(s):

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Sarah Aquino, MAYOR

ATTEST:

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Christa Freemantle, CITY CLERK

## **ATTACHMENT 2**

**City of Folsom FY 2020-21 Budget**

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
<b>General Fund</b>							
General Fund	\$ 29,884,989	\$ 22,784,063	\$ 2,375,000	\$ 575,000	\$ 826,000	\$ 2,415,416	\$ 8,460,005
<b>Subtotal General Funds</b>	<b>\$ 29,884,989</b>	<b>\$ 22,784,063</b>	<b>\$ 2,375,000</b>	<b>\$ 575,000</b>	<b>\$ 826,000</b>	<b>\$ 2,415,416</b>	<b>\$ 8,460,005</b>
<b>Special Revenue Funds</b>							
Community Development Block Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Transportation System Management	-	-	-	-	-	-	-
Folsom Arts & Culture Commission	-	-	-	-	-	-	-
Housing Trust	-	-	-	-	-	-	-
Humbug Willow Creek	-	-	-	-	-	-	-
General Plan	-	-	-	-	-	-	-
Tree Planting & Replacement	-	-	-	-	-	-	-
Community Affordable Housing	-	-	-	-	-	-	-
Park Dedication	-	-	-	-	-	-	-
Planning Services	-	-	-	-	-	-	-
Local Transportation Tax	-	-	-	-	-	-	115,000
Historical District	-	-	-	-	-	-	-
Gas Tax - Road Maint & Repair	-	-	-	-	-	-	1,507,831
Gas Tax 2106	-	-	-	-	-	-	300,900
Gas Tax 2107	-	-	-	-	-	-	547,824
Gas Tax 2107.5	-	-	-	-	-	-	715,263
Gas Tax 2105	-	-	-	-	-	-	458,868
Measure A	-	-	-	-	-	-	2,693,470
Traffic Congestion Relief	-	-	-	-	-	-	-
Los Cerros L & L	-	-	-	-	-	-	-
Briggs Ranch L & L	-	-	-	-	-	-	-
Natoma Station L & L	-	-	-	-	-	-	-
Folsom Heights L & L	-	-	-	-	-	-	-
Broadstone Unit 3 L & L	-	-	-	-	-	-	-
Broadstone L & L	-	-	-	-	-	-	-
Hannaford Cross L & L	-	-	-	-	-	-	-
Lake Natoma Shores L & L	-	-	-	-	-	-	-
Cobble Hills/Reflections L & L	-	-	-	-	-	-	-
Sierra Estates L & L	-	-	-	-	-	-	-
Natoma Valley L & L	-	-	-	-	-	-	-
Cobble Ridge L & L	-	-	-	-	-	-	-
Prairie Oaks Ranch L & L	-	-	-	-	-	-	-
Silverbrook L & L	-	-	-	-	-	-	-
Willow Creek East L & L	-	-	-	-	-	-	-
Blue Ravine Oaks L & L	-	-	-	-	-	-	-
Steeplechase L & L	-	-	-	-	-	-	-
Willow Creek South L & L	-	-	-	-	-	-	-
American River Canyon North L & L	-	-	-	-	-	-	-
Willow Springs L & L	-	-	-	-	-	-	-
Willow Springs CFD 11 Mtn. Dist.	-	-	-	-	-	-	-
CFD #12 Mtn. Dist.	-	-	-	-	-	-	-
CFD #13 ARC Mtn. Dist.	-	-	-	-	-	-	-
ARC North L & L Dist. #2	-	-	-	-	-	-	-
The Residences at ARC, North L & L	-	-	-	-	-	-	-
Folsom Plan Area-Sphere of Influence	-	-	-	-	-	-	-
Oaks at Willow Springs	-	-	-	-	-	-	-
ARC North L & L Dist. #3	-	-	-	-	-	-	-
Blue Ravine Oaks No. 2 L & L	-	-	-	-	-	-	-
Folsom Heights #2 L & L	-	-	-	-	-	-	-
Broadstone #4	-	-	-	-	-	-	-
CFD #16 The Islands	-	-	-	-	-	-	-
Willow Creek Estate East L & L Dist	-	-	-	-	-	-	-
Prospect Ridge L & L Dist	-	-	-	-	-	-	-
CFD #18 Maint Dist	-	-	-	-	-	-	-
CFD #19 Maint Dist	-	-	-	-	-	-	-
Police Special Revenue	-	-	-	-	-	-	40,000
Zoo Special Revenue	-	-	-	-	-	-	-
Wetland Open Space Maintenance	-	-	-	-	-	-	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,544,156</b>

*Summary of Revenues by Fund*

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							<b>General Fund</b>
\$ 10,319,345	\$ 196,500	\$ 230,000	\$ 566,144	\$ 10,906,012	\$ -	\$ 89,538,474	General Fund
<b>\$ 10,319,345</b>	<b>\$ 196,500</b>	<b>\$ 230,000</b>	<b>\$ 566,144</b>	<b>\$ 10,906,012</b>	<b>\$ -</b>	<b>\$ 89,538,474</b>	<b>Subtotal General Funds</b>
							<b>Special Revenue Funds</b>
\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ 2,257	\$ 168,457	Community Development Block Grant
25,000	-	1,500	-	-	3,957	30,457	Transportation System Management
-	-	200	1,500	-	18,300	20,000	Folsom Arts & Culture Commission
50,000	-	10,000	-	-	41,956	101,956	Housing Trust
87,790	-	-	-	-	(8,318)	79,472	Humbug Willow Creek
80,000	-	500	-	-	(27,466)	53,034	General Plan
125,000	-	18,000	-	-	287,972	430,972	Tree Planting & Replacement
150,000	-	150,000	-	-	72,360	372,360	Community Affordable Housing
50,000	-	20,000	-	-	128,783	198,783	Park Dedication
200,000	-	8,000	-	-	(18,497)	189,503	Planning Services
-	-	2,000	-	-	53,000	170,000	Local Transportation Tax
5,500	-	150	-	-	(460)	5,190	Historical District
-	-	10,000	-	-	387,169	1,905,000	Gas Tax- Road Maint & Repair
-	-	15,000	-	-	(90,886)	225,014	Gas Tax2106
-	-	8,000	-	-	95,979	651,803	Gas Tax2107
-	-	4,000	-	-	(152,178)	567,085	Gas Tax2107.5
-	-	8,500	-	-	85,434	552,802	Gas Tax2105
-	-	-	-	-	(628,730)	2,064,740	Measure A
-	-	-	-	-	-	-	Traffic Congestion Relief
41,900	-	2,500	-	-	8,188	52,588	Los Cerros L & L
80,700	-	500	-	-	32,443	113,643	Briggs Ranch L & L
172,000	-	-	-	-	48,375	220,375	Natoma Station L & L
22,100	-	400	-	-	(2,887)	19,613	Folsom Heights L & L
20,500	-	1,800	-	-	18,710	41,010	Broadstone Unit 3 L & L
390,000	-	-	-	-	(183,662)	206,338	Broadstone L & L
19,000	-	600	-	-	22,804	42,404	Hannaford Cross L & L
20,700	-	1,500	-	-	20,356	42,556	Lake Natoma Shores L & L
42,500	-	450	-	-	70,063	113,013	Cobble Hills/Reflections L & L
9,000	-	350	-	-	12,902	22,252	Sierra Estates L & L
66,500	-	3,000	-	-	(6,528)	62,972	Natoma Valley L & L
13,400	-	1,600	-	-	11,145	26,145	Cobble Ridge L & L
195,000	-	-	-	-	105,419	300,419	Prairie Oaks Ranch L & L
-	-	2,100	-	-	19,919	22,019	Silverbrook L & L
59,100	-	-	-	-	(6,280)	52,820	Willow Creek East L & L
36,000	-	2,000	-	-	(12,454)	25,546	Blue Ravine Oaks L & L
24,000	-	1,500	-	-	6,237	31,737	Steeplechase L & L
162,000	-	12,000	-	-	(11,233)	162,767	Willow Creek South L & L
104,800	-	2,200	-	-	30,367	137,367	American River Canyon North L & L
14,000	-	800	-	-	31,430	46,230	Willow Springs L & L
110,000	-	8,000	-	-	161,811	279,811	Willow Springs CFD 11 Mtn. Dist.
595,000	-	24,000	-	-	259,946	878,946	CFD #12 Mtn. Dist.
102,500	-	1,800	-	-	48,995	153,295	CFD #13 ARC Mtn. Dist.
12,500	-	3,500	-	-	1,004	17,004	ARC North L & L Dist. #2
20,000	-	1,500	-	-	9,731	31,231	The Residences at ARC, North L & L
-	-	4,000	-	-	(4,000)	-	Folsom Plan Area-Sphere of Influence
-	-	450	-	-	(450)	-	Oaks at Willow Springs
200,000	-	16,000	-	-	(36,234)	179,766	ARC North L & L Dist. #3
32,500	-	3,400	-	-	35,796	71,696	Blue Ravine Oaks No. 2 L & L
61,300	-	4,500	-	-	(12,200)	53,600	Folsom Heights #2 L & L
306,000	-	1,800	-	-	(21,043)	286,757	Broadstone #4
125,000	-	2,500	-	-	(6,388)	121,112	CFD #16 The Islands
95,500	-	1,500	-	-	13,284	110,284	Willow Creek Estate East L & L Dist
10,000	-	200	-	-	14,110	24,310	Prospect Ridge L & L Dist
325,000	-	2,000	-	-	(264,706)	62,294	CFD #18 Maint dist
100,000	-	3,000	-	-	(81,449)	21,551	CFD #19 Maint dist
10,000	-	12,000	-	-	(8,873)	53,127	Police Special Revenue
22,000	-	2,000	70,000	-	66,246	160,246	Zoo Special Revenue
-	-	9,000	-	-	1,698	10,698	Wetland Open Space Maintenance
<b>\$ 4,393,790</b>	<b>\$ -</b>	<b>\$ 391,500</b>	<b>\$ 71,500</b>	<b>\$ -</b>	<b>\$ 643,224</b>	<b>\$ 12,044,170</b>	<b>Subtotal Special Revenue Funds</b>



**City of Folsom FY 2020-21 Budget**

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
<b>Debt Service Funds</b>							
CCF Debt Service	-	-	-	-	-	-	-
G O School Facilities Bonds DS	-	-	-	-	-	-	-
Folsom South AD Refunding	-	-	-	-	-	-	-
1982-1 Nimbus AD	-	-	-	-	-	-	-
Traffic Signal Refunding	-	-	-	-	-	-	-
Recreation Facility COP DS	-	-	-	-	-	-	-
Folsom Public Financing Authority	-	-	-	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-	-	-	-
<b>Subtotal Debt Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Project Funds</b>							
Supplemental Park Fee	-	-	-	-	-	-	-
Park Improvement	-	-	-	-	-	-	-
Johnny Cash Trail Art	-	-	-	-	-	-	-
Zoo Capital Projects	-	-	-	-	-	-	-
Police Capital	-	-	-	-	-	-	-
Central Folsom Area Capital Projects	-	-	-	-	-	-	-
Fire Capital	-	-	-	-	-	-	-
General Capital	-	-	-	-	-	-	-
Transportation Improvement	-	-	-	-	-	-	-
Drainage Capital	-	-	-	-	-	-	-
Light Rail Transportation	-	-	-	-	-	-	-
General Park Equipment Capital	-	-	-	-	-	-	-
Water Impact	-	-	-	-	-	-	-
Library Development	-	-	-	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-	-	-	-
Folsom Plan Area Transit Capital	-	-	-	-	-	-	-
Folsom Plan Area Corp Yard Capital	-	-	-	-	-	-	-
Folsom Plan Area Hwy 50 Imp	-	-	-	-	-	-	-
Folsom Plan Area Hwy 50 Intch.	-	-	-	-	-	-	-
Folsom Plan Area Capital	-	-	-	-	-	-	-
Major Capital and Renovation	-	-	-	-	-	-	-
Prairie Oak 1915 AD	-	-	-	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-	-	-	-
CFD #14 Parkway II	-	-	-	-	-	-	-
<b>Subtotal Capital Project Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enterprise Funds</b>							
Transit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water	-	-	-	-	-	-	-
Water Capital	-	-	-	-	-	-	-
Water Meters	-	-	-	-	-	-	-
Wastewater	-	-	-	-	-	-	-
Wastewater Capital	-	-	-	-	-	-	-
Critical Augmentation	-	-	-	-	-	-	-
General Augmentation	-	-	-	-	-	-	-
Solid Waste	-	-	-	-	-	-	40,499
Solid Waste Capital	-	-	-	-	-	-	-
Landfill Closure	-	-	-	-	-	-	-
Solid Waste Plan Area Capital	-	-	-	-	-	-	-
<b>Subtotal Enterprise Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,499</b>

*Summary of Revenues by Fund*

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							<b>Debt Service Funds</b>
-	-	-	-	-	-	-	CCF Debt Service
-	-	-	-	-	-	-	GO School Facilities Bonds DS
-	-	3,500	-	-	(3,500)	-	Folsom South AD Refunding
-	-	9,000	-	-	(9,000)	-	1982-1 Nimbus AD
-	-	-	-	-	-	-	Traffic Signal Refunding
-	-	-	-	-	-	-	Recreation Facility COP DS
9,166,034	-	10,000	-	-	(9,839)	9,166,195	Folsom Public Financing Authority
3,904,669	-	-	-	-	-	3,904,669	Folsom Ranch Financing Authority
<b>\$ 13,070,703</b>	<b>\$ -</b>	<b>\$ 22,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (22,339)</b>	<b>\$ 13,070,864</b>	<b>Subtotal Debt Service Funds</b>
							<b>Capital Project Funds</b>
-	-	4,000	-	-	(4,000)	-	Supplemental Park Fee
2,338,800	-	25,000	-	-	(1,779,336)	584,464	Park Improvement
-	-	3,000	2,000	-	-	5,000	Johnny Cash Trail Art
-	-	-	-	34	-	34	Zoo Capital Projects
270,052	-	10,000	-	-	549,948	830,000	Police Capital
-	-	2,000	-	-	(1,735)	265	Central Folsom Area Capital Projects
506,100	-	30,000	-	-	128,114	664,214	Fire Capital
809,105	-	18,000	-	-	(325,523)	501,582	General Capital
2,843,060	-	200,000	-	300,000	1,436,648	4,779,708	Transportation Improvement
498,330	-	20,000	-	-	536,035	1,054,365	Drainage Capital
248,000	-	6,000	-	-	(29,043)	224,957	Light Rail Transportation
45,080	-	1,000	-	-	74,057	120,137	General Park Equipment Capital
204,480	-	40,000	-	-	117,006	361,486	Water Impact
-	-	-	-	-	-	-	Library Development
-	-	-	-	-	-	-	Folsom Plan Area Infrastructure
660,745	-	10,000	-	-	(570,745)	100,000	Folsom Plan Area Transit Capital
417,665	-	5,000	-	-	(2,077)	420,588	Folsom Plan Area Corp Yard Capital
640,145	-	-	-	-	(540,145)	100,000	Folsom Plan Area Hwy 50 Imp
1,301,920	-	-	-	-	(1,201,920)	100,000	Folsom Plan Area Hwy 50 Intch
6,830,445	-	-	-	-	(5,790,445)	1,040,000	Folsom Plan Area Capital
-	-	2,000	-	-	48,000	50,000	Major Capital and Renovation
-	-	-	-	-	-	-	Prairie Oak 1915 AD
-	-	10,000	-	-	(8,699)	1,301	CFD #10 Russell Ranch
-	-	40,000	-	-	(40,000)	-	CFD #14 Parkway II
<b>\$ 17,613,927</b>	<b>\$ -</b>	<b>\$ 426,000</b>	<b>\$ 2,000</b>	<b>\$ 300,034</b>	<b>\$ (7,403,860)</b>	<b>\$ 10,938,101</b>	<b>Subtotal Capital Project Funds</b>
							<b>Enterprise Funds</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Transit
15,706,000	-	145,000	230,000	253,833	2,136,106	18,470,939	Water
467,490	-	75,000	-	-	203,490	745,980	Water Capital
180,000	-	12,000	-	-	139,529	331,529	Water Meters
8,112,200	-	130,000	-	30,133	3,314,741	11,587,074	Wastewater
206,215	-	5,000	-	-	284,734	495,949	Wastewater Capital
-	-	800	-	-	(656)	144	Critical Augmentation
-	-	1,200	-	-	3,770	4,970	General Augmentation
12,390,107	-	45,000	787,500	438,320	440,918	14,142,344	Solid Waste
175,000	-	4,000	-	-	262,465	441,465	Solid Waste Capital
-	-	-	-	100,000	-	100,000	Landfill Closure
259,045	-	1,500	-	-	(160,545)	100,000	Solid Waste Plan Area Capital
<b>\$ 37,496,057</b>	<b>\$ -</b>	<b>\$ 419,500</b>	<b>\$ 1,017,500</b>	<b>\$ 822,286</b>	<b>\$ 6,624,552</b>	<b>\$ 46,420,394</b>	<b>Subtotal Enterprise Funds</b>

**City of Folsom FY 2020-21 Budget**

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
<b>Internal Service Fund</b>							
Equipment Replacement	-	-	-	-	-	-	-
Risk Management	-	-	-	-	-	-	-
Compensated Leaves	-	-	-	-	-	-	-
<b>Subtotal Internal Service Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fiduciary Funds</b>							
Assessment & CFD Agency Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redevelopment Prop Tax Trust	3,759,514	-	-	-	-	-	-
Redevelopment SA Trust - Housing	-	-	-	-	-	-	-
Folsom Plan Area Specific Plan Fee	-	-	-	-	-	-	-
<b>Subtotal Fiduciary Funds</b>	<b>\$ 3,759,514</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Combined Budget</b>	<b>\$ 33,644,503</b>	<b>\$ 22,784,063</b>	<b>\$ 2,375,000</b>	<b>\$ 575,000</b>	<b>\$ 826,000</b>	<b>\$ 2,415,416</b>	<b>\$ 15,044,660</b>

*Summary of Revenues by Fund*

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							<b>Internal Service Fund</b>
-	-	45,000	-	-	2,014,674	<b>2,059,674</b>	Equipment Replacement
16,124,093	-	65,000	1,000	-	3,691,926	<b>19,882,019</b>	Risk Management
-	-	15,000	-	-	560,000	<b>575,000</b>	Compensated Leaves
<b>\$ 16,124,093</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 6,266,600</b>	<b>\$ 22,516,693</b>	<b>Subtotal Internal Service Fund</b>
							<b>Fiduciary Funds</b>
\$ 15,444,906	\$ -	\$ 110,000	\$ -	\$ 91,207	\$ (976,145)	\$ 14,669,968	Assessment & CFD Agency Funds
-	-	70,000	-	-	105,486	<b>3,935,000</b>	Redevelopment Prop Tax Trust
-	-	3,000	-	-	(3,000)	-	Redevelopment SA Trust - Housing
-	-	15,000	-	-	(15,000)	-	Folsom Plan Area Specific Plan Fee
<b>\$ 15,444,906</b>	<b>\$ -</b>	<b>\$ 198,000</b>	<b>\$ -</b>	<b>\$ 91,207</b>	<b>\$ (888,659)</b>	<b>\$ 18,604,968</b>	<b>Subtotal Fiduciary Funds</b>
<b>\$ 114,462,821</b>	<b>\$ 196,500</b>	<b>\$ 1,812,500</b>	<b>\$ 1,658,144</b>	<b>\$ 12,119,539</b>	<b>\$ 5,219,518</b>	<b>\$ 213,133,664</b>	<b>Total Combined Budget</b>



## **ATTACHMENT 3**

**City of Folsom FY 2019-20 Budget**

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>General Funds</b>				
General Fund	\$ 38,725,666	\$ 27,979,564	\$ 19,028,363	\$ 650,000
<b>Subtotal General Funds</b>	<b>\$ 38,725,666</b>	<b>\$ 27,979,564</b>	<b>\$ 19,028,363</b>	<b>\$ 650,000</b>
<b>Special Revenue Funds</b>				
Community Development Block Grant	\$ -	\$ -	\$ 165,000	\$ -
Traffic System Management	-	-	30,000	-
Folsom Arts & Culture Commission	-	-	20,000	-
Housing Trust	-	-	100,000	-
Humbug Willow Creek	-	-	-	-
General Plan	-	-	50,000	-
Tree Planting & Replacement	-	-	260,000	-
Community Affordable Housing	-	-	260,000	-
Park Dedication	-	-	50,000	-
Planning Services	-	-	180,000	-
Local Transportation Tax	-	-	10,000	-
Historical District	-	-	5,000	-
Gas Tax - Road Maint & Repair	-	-	-	-
Gas Tax 2106	-	-	-	-
Gas Tax 2107	-	-	-	-
Gas Tax 2107.5	-	-	-	-
Gas Tax 2105	-	-	100,000	-
Measure A	-	-	-	-
Traffic Congestion Relief	-	-	-	-
Los Ceros L & L	-	-	46,728	-
Briggs Ranch L & L	-	-	97,200	-
Natoma Station L & L	-	-	183,100	-
Folsom Heights L & L	-	-	18,900	-
Broadstone Unit 3 L & L	-	-	39,718	-
Broadstone L & L	-	-	139,555	-
Hannaford Cross L & L	-	-	37,725	-
Lake Natoma Shores L & L	-	-	38,993	-
Cobble Hills/Reflections L & L	-	-	101,913	-
Sierra Estates L & L	-	-	20,850	-
Natoma Valley L & L	-	-	54,437	-
Cobble Ridge L & L	-	-	24,526	-
Prairie Oaks Ranch L & L	-	-	234,022	-
Silverbrook L & L	-	-	20,458	-
Willow Creek East L & L	-	-	50,809	-
Blue Ravine Oaks L & L	-	-	24,375	-
Steeplechase L & L	-	-	26,912	-
Willow Creek South L & L	-	-	151,462	-
American River Canyon North L & L	-	-	131,900	-
Willow Springs L & L	-	-	45,428	-
Willow Springs CFD 11 Mtn. Dist.	-	-	262,934	-
CFD #12 Mtn. Dist.	-	-	801,957	-
CFD #13 ARC Mtn. Dist.	-	-	129,792	-
ARC North L & L Dist. #2	-	-	16,578	-
The Residences at ARC, North L & L	-	-	26,659	-
Folsom Plan Area-Sphere of Influence	-	-	-	-
Oaks at Willow Springs	-	-	-	-
ARC North L & L Dist. #3	-	-	159,482	-
Blue Ravine Oaks L & L Dist. #2	-	-	66,805	-
Folsom Heights L & L Dist. #2	-	-	47,486	-
Broadstone #4	-	-	275,776	-
CFD #16 The Islands	-	-	105,405	-
Willow Creek Estates East L & L Dist	-	-	93,400	-
Prospect Ridge L & L Dist	-	-	18,927	-
CFD #18 Maint Dist	-	-	61,174	-
CFD #19 Maint Dist	-	-	21,050	-
Police Special Revenue	-	-	50,000	-
Zoo Special revenue	-	-	160,000	-
Wetland Open Space Maintenance	-	-	10,000	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,026,436</b>	<b>\$ -</b>



*Summary of Appropriations by Fund*

Debt Service	Capital Improvements	Transfers Out	Total	
				<b>General Funds</b>
\$ 904,881	\$ 2,250,000	\$ -	\$ 89,538,474	General Fund
<b>\$ 904,881</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ 89,538,474</b>	<b>Subtotal General Funds</b>
				<b>Special Revenue Funds</b>
\$ -	\$ -	\$ 3,457	\$ 168,457	Community Development Block Grant
-	-	457	30,457	Traffic System Management
-	-	-	20,000	Folsom Arts & Culture Commission
-	-	1,956	101,956	Housing Trust
-	-	79,472	79,472	Humbug Willow Creek
-	-	3,034	53,034	General Plan
-	-	170,972	430,972	Tree Planting & Replacement
-	-	112,360	372,360	Community Affordable Housing
-	-	148,783	198,783	Park Dedication
-	-	9,503	189,503	Planning Services
-	-	160,000	170,000	Local Transportation Tax
-	-	190	5,190	Historical District
-	1,905,000	-	1,905,000	Gas Tax- Road Maint & Repair
-	-	225,014	225,014	Gas Tax 2106
-	-	651,803	651,803	Gas Tax 2107
-	-	567,085	567,085	Gas Tax 2107.5
-	100,000	352,802	552,802	Gas Tax 2105
-	1,525,000	539,740	2,064,740	Measure A
-	-	-	-	Traffic Congestion Relief
-	-	5,860	52,588	Los Cerros L & L
-	-	16,443	113,643	Briggs Ranch L & L
-	-	37,275	220,375	Natoma Station L & L
-	-	713	19,613	Folsom Heights L & L
-	-	1,292	41,010	Broadstone Unit 3 L & L
-	-	66,783	206,338	Broadstone L & L
-	-	4,679	42,404	Hannaford Cross L & L
-	-	3,563	42,556	Lake Natoma Shores L & L
-	-	11,100	113,013	Cobble Hills/Reflections L & L
-	-	1,402	22,252	Sierra Estates L & L
-	-	8,535	62,972	Natoma Valley L & L
-	-	1,619	26,145	Cobble Ridge L & L
-	-	66,397	300,419	Prairie Oaks Ranch L & L
-	-	1,561	22,019	Silverbrook L & L
-	-	2,011	52,820	Willow Creek East L & L
-	-	1,171	25,546	Blue Ravine Oaks L & L
-	-	4,825	31,737	Steeplechase L & L
-	-	11,305	162,767	Willow Creek South L & L
-	-	5,467	137,367	American River Canyon North L & L
-	-	802	46,230	Willow Springs L & L
-	-	16,877	279,811	Willow Springs CFD 11 Mtn. Dist.
-	-	76,989	878,946	CFD #12 Mtn. Dist.
-	-	23,503	153,295	CFD #13 ARC Mtn. Dist.
-	-	426	17,004	ARC North L & L Dist. #2
-	-	4,572	31,231	The Residences at ARC, North L & L
-	-	-	-	Folsom Plan Area-Sphere of Influence
-	-	-	-	Oaks at Willow Springs
-	-	20,284	179,766	ARC North L & L Dist. #3
-	-	4,891	71,696	Blue Ravine Oaks L & L Dist. #2
-	-	6,114	53,600	Folsom Heights L & L Dist. #2
-	-	10,981	286,757	Broadstone #4
-	-	15,707	121,112	CFD #16 The Islands
-	-	16,884	110,284	Willow Creek Estates East L & L Dist
-	-	5,383	24,310	Prospect Ridge L & L Dist
-	-	1,120	62,294	CFD # 18 Maint Dist
-	-	501	21,551	CFD # 19 Maint Dist
-	-	3,127	53,127	Police Special Revenue
-	-	246	160,246	Zoo Special Revenue
-	-	698	10,698	Wetland Open Space Maintenance
<b>\$ -</b>	<b>\$ 3,530,000</b>	<b>\$ 3,487,734</b>	<b>\$ 12,044,170</b>	<b>Subtotal Special Revenue Funds</b>



**City of Folsom FY 2019-20 Budget**

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>Debt Service Funds</b>				
CCF Debt Service	\$ -	\$ -	\$ -	\$ -
GO School Facilities Bonds DS	-	-	-	-
Folsom South AD Refunding	-	-	-	-
1982-1 Nimbus AD	-	-	-	-
Traffic Signal Refunding	-	-	-	-
Recreation Facility COP DS	-	-	-	-
Folsom Public Financing Authority	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-
<b>Subtotal Debt Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Project Funds</b>				
Supplemental Park Fee	\$ -	\$ -	\$ -	\$ -
Park Improvement	34,000	2,601	126,335	-
Johnny Cash Trail Art	-	-	5,000	-
Zoo Capital Projects	-	-	-	-
Police Capital	-	-	830,000	-
Central Folsom Area Capital Projects	-	-	-	-
Fire Capital	-	-	-	-
General Capital	-	-	150,000	-
Transportation Improvement	-	-	-	-
Drainage Capital	-	-	50,000	-
Light Rail Transportation	-	-	50,000	-
General Park Equipment Capital	-	-	120,000	-
Water Impact	-	-	155,000	-
Library Development	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-
Folsom Plan Area Transit Capital	-	-	100,000	-
Folsom Plan Area Corp Yard Capital	-	-	50,000	-
Folsom Plan Area Hwy 50 Improvement	-	-	100,000	-
Folsom Plan Area Hwy 50 Interchange	-	-	100,000	-
Folsom Plan Area Capital	-	-	50,000	-
Major Capital and Renovation	-	-	50,000	-
Prairie Oak 1915 AD	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-
CFD #14 Parkway II	-	-	-	-
<b>Subtotal Capital Project Funds</b>	<b>\$ 34,000</b>	<b>\$ 2,601</b>	<b>\$ 1,936,335</b>	<b>\$ -</b>
<b>Enterprise Funds</b>				
Transit	\$ -	\$ -	\$ -	\$ -
Water	3,158,943	2,296,088	5,950,568	215,000
Water Capital	-	-	50,000	-
Water Meters	-	-	325,000	-
Wastewater	1,601,114	1,238,988	1,983,322	215,000
Wastewater Capital	-	-	20,000	-
Critical Augmentation	-	-	-	-
General Augmentation	-	-	-	-
Solid Waste	3,281,185	2,609,912	5,277,692	1,500,000
Solid Waste Capital	-	-	85,000	-
Landfill Closure	-	-	100,000	-
Solid Waste Plan Area Capital	-	-	100,000	-
<b>Subtotal Enterprise Funds</b>	<b>\$ 8,041,242</b>	<b>\$ 6,144,988</b>	<b>\$ 13,891,582</b>	<b>\$ 1,930,000</b>

*Summary of Appropriations by Fund*

Debt Service	Capital Improvements	Transfers Out	Total	
				<b>Debt Service Funds</b>
\$ -	\$ -	\$ -	\$ -	CCF Debt Service
-	-	-	-	GO School Facilities Bonds DS
-	-	-	-	Folsom South AD Refunding
-	-	-	-	1982-1 Nimbus AD
-	-	-	-	Traffic Signal Refunding
-	-	-	-	Recreation Facility COP DS
9,074,827	-	91,368	9,166,195	Folsom Public Financing Authority
3,904,669	-	-	3,904,669	Folsom Ranch Financing Authority
<b>\$ 12,979,496</b>	<b>\$ -</b>	<b>\$ 91,368</b>	<b>\$ 13,070,864</b>	<b>Subtotal Debt Service Funds</b>
				<b>Capital Project Funds</b>
\$ -	\$ -	\$ -	\$ -	Supplemental Park Fee
-	100,000	321,528	584,464	Park Improvement
-	-	-	5,000	Johnny Cash Trail Art
-	-	34	34	Zoo Capital Projects
-	-	-	830,000	Police Capital
-	-	265	265	Central Folsom Area Capital Projects
-	532,500	131,714	664,214	Fire Capital
-	-	351,582	501,582	General Capital
-	4,160,000	619,708	4,779,708	Transportation Improvement
-	700,000	304,365	1,054,365	Drainage Capital
-	75,000	99,957	224,957	Light Rail Transportation
-	-	137	120,137	General Park Equipment Capital
-	-	206,486	361,486	Water Impact
-	-	-	-	Library Development
-	-	-	-	Folsom Plan Area Infrastructure
-	-	-	100,000	Folsom Plan Area Transit Capital
370,000	-	588	420,588	Folsom Plan Area Corp Yard Capital
-	-	-	100,000	Folsom Plan Area Hwy 50 Improvement
-	-	-	100,000	Folsom Plan Area Hwy 50 Interchange
-	990,000	-	1,040,000	Folsom Plan Area Capital
-	-	-	50,000	Major Capital and Renovation
-	-	-	-	Prairie Oak 1915 AD
-	-	1,301	1,301	CFD #10 Russell Ranch
-	-	-	-	CFD #14 Parkway II
<b>\$ 370,000</b>	<b>\$ 6,557,500</b>	<b>\$ 2,037,665</b>	<b>\$ 10,938,101</b>	<b>Subtotal Capital Project Funds</b>
				<b>Enterprise Funds</b>
\$ -	\$ -	\$ -	\$ -	Transit
1,891,604	4,088,505	870,231	18,470,939	Water
-	686,011	9,969	745,980	Water Capital
-	-	6,529	331,529	Water Meters
-	5,868,443	680,207	11,587,074	Wastewater
-	475,000	949	495,949	Wastewater Capital
-	-	144	144	Critical Augmentation
-	-	4,970	4,970	General Augmentation
-	-	1,473,555	14,142,344	Solid Waste
-	-	356,465	441,465	Solid Waste Capital
-	-	-	100,000	Landfill Closure
-	-	-	100,000	Solid Waste Plan Area Capital
<b>\$ 1,891,604</b>	<b>\$ 11,117,959</b>	<b>\$ 3,403,019</b>	<b>\$ 46,420,394</b>	<b>Subtotal Enterprise Funds</b>

**City of Folsom FY 2019-20 Budget**

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>Internal Service Fund</b>				
Capital Replacement	\$ -	\$ -	\$ -	\$ -
Risk Management	157,310	10,714,372	8,303,337	-
Compensated Leaves	575,000	-	-	-
<b>Subtotal Internal Service Fund</b>	<b>\$ 732,310</b>	<b>\$ 10,714,372</b>	<b>\$ 8,303,337</b>	<b>\$ -</b>
<b>Fiduciary Funds</b>				
Assessment & CFD Agency Funds	\$ -	\$ -	\$ 985,750	\$ -
Redevelopment Prop Tax Trust	-	-	200,000	-
Redevelopment SA Trust - Housing	-	-	-	-
Folsom Plan Area Specific Plan Fee	-	-	-	-
<b>Subtotal Fiduciary Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,185,750</b>	<b>\$ -</b>
<b>Total Combined Budget</b>	<b>\$ 47,533,218</b>	<b>\$ 44,841,525</b>	<b>\$ 49,371,803</b>	<b>\$ 2,580,000</b>

*Summary of Appropriations by Fund*

Debt Service	Capital Improvements	Transfers Out	Total	
				<b>Internal Service Fund</b>
\$ -	\$ -	\$ 2,059,674	\$ 2,059,674	Capital Replacement
-	-	707,000	19,882,019	Risk Management
-	-	-	575,000	Compensated Leaves
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,766,674</u>	<u>\$ 22,516,693</u>	<b>Subtotal Internal Service Fund</b>
				<b>Trust Funds</b>
\$ 13,351,139	\$ -	\$ 333,079	\$ 14,669,968	Assessment & CFD Agency Funds
3,735,000	-	-	3,935,000	Redevelopment Prop Tax Trust
-	-	-	-	Redevelopment SA Trust - Housing
-	-	-	-	Folsom Plan Area Specific Plan Fee
<u>\$ 17,086,139</u>	<u>\$ -</u>	<u>\$ 333,079</u>	<u>\$ 18,604,968</u>	<b>Subtotal Trust Funds</b>
<u><u>\$ 33,232,120</u></u>	<u><u>\$ 23,455,459</u></u>	<u><u>\$ 12,119,539</u></u>	<u><u>\$ 213,133,664</u></u>	<b>Total Combined Budget</b>

## **ATTACHMENT 4**

## Staffing Detail

Below is a comparison of full time (FT) and permanent part time (PPT) positions for the FY 2017 through FY 2020 Budgets and the proposed FY 2020-21 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members.

	FY17 Approved	FY18 Approved	FY19 Approved	FY20 Approved	FY21 Proposed
<b>City Council</b>					
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
<b>Total City Council</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>City Manager's Office</b>					
<b>Administration</b>					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	0.50	0.50
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00
<b>Public Information</b>					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	0.50	0.50	-	-	-
Media Specialist	-	-	1.00	1.00	1.00
<b>Animal Care Services</b>					
Animal Control Officer	1.00	1.00	-	-	-
<b>Total City Manager</b>	<b>5.50</b>	<b>5.50</b>	<b>5.00</b>	<b>4.50</b>	<b>4.50</b>
<b>City Attorney</b>					
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Asst City Attorney	1.00	1.00	1.00	1.00	1.00
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
<b>Total City Attorney</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>City Clerk</b>					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	-	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	-	-	-	-
City Clerk Technician II	-	-	1.00	1.00	1.00
City Clerk Technician I	1.00	1.00	-	-	-
<b>Total City Clerk</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Community Development</b>					
<b>Administration</b>					
Community Development Director	0.40	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	-	-
Senior Office Assistant	-	-	-	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Community Development (cont.)</b>					
<b>Building</b>					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Plans Coordinator	-	1.00	1.00	1.00	1.00
Building Technician I/II	3.00	2.00	2.00	2.00	2.00
Chief Building Official	1.00	1.00	-	-	-
Plan Check Engineer	1.00	1.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
<b>Code Enforcement</b>					
Code Enforcement Officer I/II	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
<b>Engineering</b>					
Arborist	1.00	1.00	1.00	1.00	1.00
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	1.00	2.00	2.00	2.00
<b>Planning</b>					
Building Inspector II	-	-	1.00	-	-
Building Tradesworker I/II	1.00	1.00	-	-	-
Planner I (Asst)/Planner II (Associate)	2.00	2.00	1.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	2.00	2.00	2.00
Senior Planner	-	-	1.00	1.00	1.00
<b>Total Community Development</b>	<b>22.40</b>	<b>24.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>
<b>Fire Department</b>					
<b>Administration</b>					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Division Chief	-	-	-	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00	1.00	-
Administrative Technician	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Senior Equipment Mechanic	1.00	-	-	-	-
Senior Office Assistant	1.00	1.00	1.00	1.00	-
<b>Emergency Operations</b>					
Fire Division Chief	4.00	4.00	3.00	2.00	2.00
Fire Battalion Chief	-	-	1.00	1.00	1.00
Fire Captain-Suppression	12.00	12.00	12.00	15.00	15.00
Fire Engineer	12.00	12.00	12.00	15.00	15.00
Firefighter	33.00	36.00	42.00	36.00	36.00



	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Fire Department (cont.)</b>					
<b>Fire Prevention</b>					
Deputy Fire Marshall	-	-	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	1.00	-	-	-
<b>Total Fire</b>	<b>69.00</b>	<b>71.00</b>	<b>77.00</b>	<b>77.00</b>	<b>77.00</b>
<b>Human Resources</b>					
Human Resources Director	1.00	0.50	0.50	0.25	0.50
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Human Resources Technician I/II	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	2.00	2.00	2.00	2.00
<b>Total Human Resources</b>	<b>5.00</b>	<b>5.50</b>	<b>5.50</b>	<b>5.25</b>	<b>5.50</b>
<b>Library</b>					
Library Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Librarian	1.00	1.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	4.00	4.00	4.00
Library Assistant - PPT	0.50	0.50	-	-	-
Library Circulation Coordinator	1.00	1.00	1.00	1.00	1.00
Library Technician	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coord	-	-	0.75	0.75	0.75
Senior Librarian	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	-	-	-
<b>Total Library</b>	<b>10.50</b>	<b>10.50</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>
<b>Office of Management and Budget</b>					
<b>Administration</b>					
Chief Financial Officer/Finance Director	1.00	0.50	0.50	0.25	-
Finance Director	-	-	-	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Finance Technician	1.00	1.00	-	-	-
<b>Disbursements</b>					
Disbursements Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	2.00	2.00	2.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Payroll Technician	1.00	-	-	-	-
<b>Revenue</b>					
Revenue Technician I/II	4.00	4.00	4.00	4.00	4.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	1.00
Senior Revenue Technician	1.00	1.00	1.00	1.00	1.00



	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Office of Management and Budget (cont.)</b>					
<b>Financial Services</b>					
Accounting Technician II	1.00	1.00	1.00	1.00	1.00
Financial Specialist	-	-	1.00	1.00	1.00
Financial Analyst I/II	2.00	-	-	-	-
Senior Financial Analyst	-	2.00	2.00	2.00	2.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
<b>Information Systems</b>					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Analyst	-	-	-	-	3.00
Information Systems Technician I/II	3.00	3.00	3.00	3.00	-
GIS Analyst	-	1.00	1.00	1.00	1.00
Process Improvement Specialist	-	-	1.00	1.00	1.00
<b>Total Office of Management and Budget</b>	<b>21.00</b>	<b>21.50</b>	<b>23.50</b>	<b>24.25</b>	<b>24.00</b>
<b>Parks &amp; Recreation</b>					
<b>Administration</b>					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	3.00	3.00	3.00
Marketing & Graphics Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	-	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	-	-
Senior Office Assistant	1.00	1.00	-	-	-
<b>Park Maintenance</b>					
Maintenance Specialist	3.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Maintenance Worker	2.50	2.00	2.00	2.00	2.00
<b>Park Development</b>					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Park Planner	-	-	1.00	-	-
<b>Trails</b>					
Senior Trails Planner	1.00	1.00	1.00	1.00	1.00
<b>Zoo</b>					
Zookeeper I / II	5.00	5.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	1.00	1.00	1.00	1.00	-
Recreation Coordinator II	-	-	-	-	1.00
Zoo Supervisor	1.00	1.00	1.00	1.00	1.00

	FY17 Approved	FY18 Approved	FY19 Approved	FY20 Approved	FY21 Proposed
<b>Parks &amp; Recreation (cont.)</b>					
<b>Aquatics</b>					
Recreation Coordinator I	0.25	0.50	0.50	0.50	1.00
Recreation Coordinator II	0.50	1.00	1.00	1.00	0.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Maintenance Worker	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	0.75	-	-	-	-
<b>Community &amp; Cultural Services / Community Facilities</b>					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	2.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	3.00	3.00
Recreation Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.50	1.00	1.00	1.00	1.00
<b>Recreation / Sports Complex</b>					
Recreation Coordinator I	2.25	1.50	1.50	1.50	1.00
Recreation Coordinator II	-	1.00	1.00	1.00	1.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.75	1.00	1.00	1.00	1.00
<b>Facility Services</b>					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	2.50	3.00	3.00	3.00	3.00
Building Tradesworker I/II	-	-	1.00	1.00	1.00
<b>Municipal Landscaping</b>					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	-	-	-	1.00	1.00
Maintenance Specialist	1.00	-	-	-	-
Maintenance Supervisor	0.50	-	-	1.00	1.00
Senior Maintenance Worker	-	2.00	2.00	1.00	1.00
Maintenance Worker I/II	1.50	1.00	1.00	1.00	1.00
<b>Total Parks &amp; Recreation</b>	<b>46.00</b>	<b>46.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>
<b>Police Department</b>					
<b>Administration</b>					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	-	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Police Department (cont.)</b>					
<b>Support Services</b>					
Police Commander	1.00	1.00	1.00	1.00	-
Police Lieutenant	-	-	-	-	1.00
Police Support Services Manager	-	-	1.00	1.00	-
Communications Supervisor	2.00	2.00	3.00	3.00	3.00
Dispatcher I/II	12.00	14.00	13.00	13.00	13.00
Administrative Technician	1.00	1.00	1.00	1.00	1.00
Senior Records Clerk	-	-	1.00	1.00	1.00
Police Records Clerk	3.00	3.00	2.00	2.00	2.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	1.00	-	-	-
Police Volunteer Coordinator	1.00	1.00	-	-	-
<b>Operations</b>					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	2.00	3.00	3.00	3.00	3.00
Police Sergeant	8.00	9.00	9.00	9.00	9.00
Police Corporal	5.00	4.00	5.00	5.00	5.00
Police Officer	43.00	41.00	43.00	43.00	43.00
Police Volunteer Coordinator	-	-	1.00	1.00	1.00
<b>Investigations</b>					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Property and Evidence Technician	2.00	2.00	2.00	2.00	-
Community Service Officer	-	-	-	-	2.00
Crime & Intelligence Analyst	1.00	1.00	1.00	1.00	1.00
<b>Animal Care Services</b>					
Animal Control Officer	-	-	1.00	1.00	1.00
<b>Total Police Department</b>	<b>101.50</b>	<b>103.50</b>	<b>107.50</b>	<b>107.50</b>	<b>107.50</b>
<b>Public Works Department</b>					
<b>Administration / Engineering</b>					
Public Works Director	0.40	0.80	0.80	0.80	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	-	-	-
Construction Inspector I/II	-	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist	1.00	-	-	-	-
Management Analyst	1.00	0.50	-	-	-
PW/Utilities Section Manager	2.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	1.00	-
Senior Civil Engineer	2.00	2.00	3.00	3.00	3.00
Senior Management Analyst	-	-	0.50	0.75	0.75
Senior Office Assistant	-	-	-	-	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Public Works Department (cont.)</b>					
<b>Fleet Maintenance</b>					
PW / Utilities Section Manager	-	0.30	0.30	0.35	0.35
Fleet / Solid Waste Manager	-	-	0.20	0.20	0.20
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	-	1.00	1.00	1.00	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.00
Maintenance Worker I/II	-	0.10	0.10	0.10	0.10
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
<b>Streets</b>					
Maintenance Specialist	2.00	2.00	3.00	3.00	3.00
Maintenance Worker I/II	5.00	5.10	4.10	4.10	4.10
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Manager	1.00	-	-	-	-
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
<b>Traffic Maintenance</b>					
Associate Civil Engineer	-	-	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	2.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	1.00	-	-	-
Traffic Control & Lighting Technician I/II	3.00	3.00	3.00	3.00	4.00
<b>Transit</b>					
PW / Utilities Section Manager	1.00	0.10	0.10	-	-
Administrative Assistant	0.40	0.40	0.40	-	-
Senior Management Analyst	-	-	0.25	-	-
Transit Chief	1.00	1.00	1.00	-	-
Transit Bus Driver	-	2.00	4.00	-	-
Transit Bus Driver - PPT (@ 80%)	8.80	8.00	6.40	-	-
Transit Coordinator	1.00	1.00	1.00	-	-
Transit Scheduler	1.00	1.00	1.00	-	-
Transit Trainer	1.00	1.00	1.00	-	-
<b>Total Public Works Department</b>	<b>47.70</b>	<b>48.40</b>	<b>49.25</b>	<b>34.40</b>	<b>34.40</b>
<b>Environmental and Water Resources</b>					
<b>Water Resources Administration</b>					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coord	0.50	0.50	0.25	0.25	0.25
PW / Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
SCADA Programmer	-	-	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Environmental and Water Resources (cont.)</b>					
<b>Wastewater</b>					
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	1.00	-	-
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Tech I/II	10.00	10.00	10.00	11.00	11.00
<b>Water Conservation</b>					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
<b>Water Utility Maintenance</b>					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
<b>Water Treatment Plant</b>					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant Operator I / II	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
<b>Water Quality</b>					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
<b>Water Metering Program</b>					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Water Utility Worker	-	-	-	-	1.00
Senior Water Meter Worker	-	-	1.00	1.00	-
Water Utility Worker I/II	4.00	4.00	3.00	3.00	3.00
<b>Total Environmental and Water Resources</b>	<b>52.50</b>	<b>52.50</b>	<b>53.25</b>	<b>53.25</b>	<b>53.25</b>

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
<b>Solid Waste Department</b>					
<b>Solid Waste Collections</b>					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW / Utilities Section Manager	-	0.60	0.60	0.65	0.65
Solid Waste / Fleet Manager	-	-	0.80	0.80	0.80
Solid Waste Supervisor	-	-	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.90	0.90
Account Technician	-	-	1.00	1.00	1.00
Management Analyst	-	0.50	-	-	-
Senior Management Analyst	-	-	0.25	0.25	0.25
Maintenance Worker I/II	-	0.80	1.80	1.80	1.80
Mechanic II	1.00	1.00	1.00	1.00	1.00
Refuse Driver	32.00	32.00	31.00	31.00	31.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00	3.00	3.00
<b>Hazardous Materials</b>					
Environmental Specialist Supervisor	1.00	1.00	-	-	-
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
<b>Recycling</b>					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	-	-	-	-
<b>Total Solid Waste Department</b>	<b>44.70</b>	<b>45.60</b>	<b>47.15</b>	<b>47.60</b>	<b>47.60</b>
<b>Total Staffing Positions</b>	<b>437.80</b>	<b>446.00</b>	<b>466.90</b>	<b>452.50</b>	<b>452.50</b>