

City of Dodgeville, WI 2024 Financial Management Plan Governmental Section

February 25, 2025



IC FINANCE ADVISORS

| Review | Financial metrics identified in the City's financial policies. |
|------------|--|
| | |
| Illustrate | Long-range levy forecast that incorporates General Fund, Library Fund, Capital Improvement and Debt Service. TIF Districts projected cashflows. |
| | |
| Plan | Provides framework for 2026 budget and beyond. |
| | |
| Discuss | Preliminary findings of the plan and provide the City Council an opportunity to make changes prior to drafting and completion of the final report. |
| EHLERS | 2 |

S&P (AA-/Stable) Rating 11/16/23 Report

1. Modestly improving economy with additional development underway.

2. Finances are steady.

3. Adequate financial management with limited monitoring, no long-term planning.

4. Manageable debt.

See Appendix A for most recent credit report



S&P (AA-/Stable) Rating 11/16/23 Report

Could lower rating if budget performance weakens

Could raise the rating if wealth/income are more comparable to higher rated peers.

> Could raise rating if City were to bolster financial management policies and practices.



Financial Policies





Unassigned General Fund Balance Policy

Unassigned fund balance will be maintained at 15% of General Fund operating expenditures. No policy that addresses excess amounts used for onetime purposes and not ongoing activities. No policy that addresses what must be done to restore the fund balance if it drops below the policy.

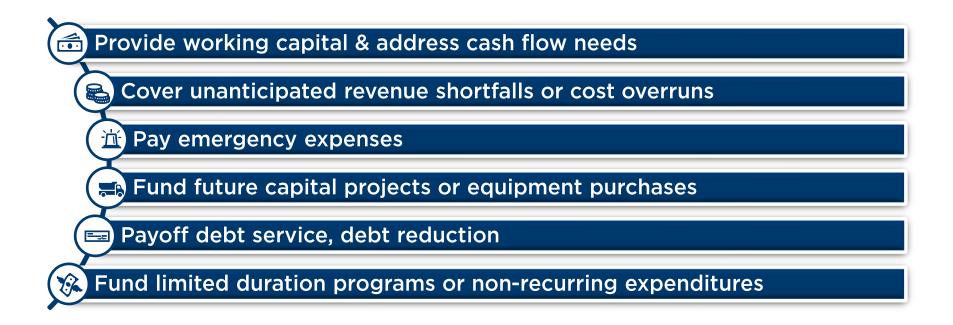


Fund Balance

| | Category | Description | Controlled by | Examples |
|------------|--------------|---|---|---|
| | Nonspendable | Not in spendable form | Nature of asset, or legal requirement | Inventories, pre-paid amounts & land |
| | Restricted | May only be spent for the purpose for which restricted | Creditor or grantors, applicable laws & regulations | Debt service funds, grant funds, impact fees |
| pə | Committed | Funds the municipality has committed for a specific purpose | Governing body must act to commit or un- commit funds | A capital project under contract |
| nrestricte | Assigned | Funds the municipality intends to use for specific purposes | Governing body or designee | Future capital projects or equipment purchases |
| っ | Unassigned | All other funds not otherwise designated | Governing body or designee | Funds held as working capital and for emergencies |

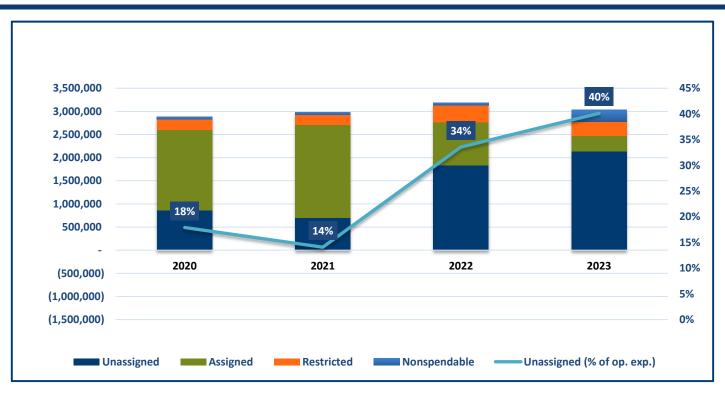


Fund Balance: Uses





Historical Unassigned Fund Balance as a % of Expenditures





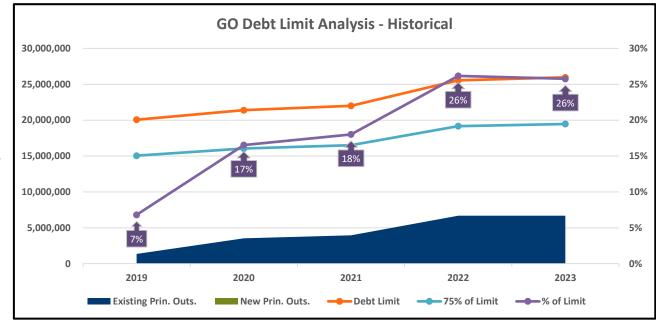
Investments





Debt Capacity

- The City does not currently have a debt management policy.
- Suggested policy = 75% of the statutory debt limit.
- Per State Law, principal outstanding cannot exceed 5% of the City's total equalized value.





Equalized Value Projections – TID OUT

- Used to calculate tax rates
- Minimal growth outside of a Tax Increment District is projected.

| II. | Five-Year H | istorical TID OUT Gr | owth by Ca | tegory | Data Per Wis. Dept. | of Revenue | - Breal | down Assumes Sam | e Ratios as | TID IN) | | |
|-------------------|----------------|--------------------------------|------------|--------|---------------------|------------|---------|------------------|-------------|---------|------------------|-----------------|
| Vaulation Year | Budget Year | Historical TID Equalized Va | | | Economic Ch | ange | | New Constru | ction | | Other & Personal | Property |
| 2020 | 2021 | 408,745,700 | 6.64% | _ | 24,316,905 | 6.34% | | 2,079,220 | 0.54% | | -959,625 | -0.25% |
| 2021 | 2022 | 440,116,100 | 7.67% | | 24,107,440 | 5.90% | | 10,963,918 | 2.68% | | -3,700,958 | -0.91% |
| 2022 | 2023 | 510,008,500 | 15.88% | | 65,683,645 | 14.92% | | 5,189,734 | 1.18% | | -980,979 | -0.22% |
| 2023 | 2024 | 513,436,800 | 0.67% | | 1,658,397 | 0.33% | | 3,761,204 | 0.74% | | -1,991,300 | -0.39% |
| 2024 | 2025 | 574,096,000 | 11.81% | | 63,676,121 | 12.40% | | 3,979,585 | 0.78% | | -6,996,506 | -1.36% |
| AVERAGE | CHANGE | | 8.54% | | 35,888,501 | 7.98% | | 5,194,732 | 1.18% | | -2,925,874 | - 0.63 % |
| IV. | Projection of | of TID OUT Equalized | l Value | | | | | | | | | |
| Vaulation | Budget | Projected TID | OUT | 1 | Economic Ch | | | New Construction | | | TID Closure or | Other |
| Year | Year | Equalized Va | alue |] | Economic Ch | ange | | New Construc | Luon | | Adjustme | nt |
| 2025 | 2026 | 576,966,480 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,870,480 | 0.50% |
| 2026 | 2027 | 579,851,312 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,884,832 | 0.50% |
| 2027 | 2028 | 582,750,569 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,899,257 | 0.50% |
| 2028 | 2029 | 585,664,322 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,913,753 | 0.50% |
| 2029 | 2030 | 588,592,643 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,928,322 | 0.50% |
| 2030 | 2031 | 591,535,607 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,942,963 | 0.50% |
| 2031 | 2032 | 594,493,285 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,957,678 | 0.50% |
| 2032 | 2033 | 597,465,751 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,972,466 | 0.50% |
| 2033 | 2034 | 600,453,080 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 2,987,329 | 0.50% |
| 2034 | 2035 | 603,455,345 | 0.50% | | 0 | 0.00% | | 0 | 0.00% | | 3,002,265 | 0.50% |



Equalized Value Projections – TID IN

- Includes all growth inside and outside of the City's TIDs.
- This is important for calculating Debt Capacity

| I. | Five-Year H | listorical TID IN Grov | vth by Categor | y (Data Per Wis. Dept. of | Revenue) | | | | | | |
|--|--|---|--|----------------------------|--|---|--------------------------------------|--|-----|--|--|
| Vaulation Year | Budget Year | Historical TID IN Value | Equalized | Economic Cha | ange | | New Construe | tion | | Other & Personal | Property |
| 2020 | 2021 | 427,892,300 | 6.60% | 25,309,600 | 6.31% | _ | 2,164,100 | 0.54% | | -998,800 | -0.25% |
| 2021 | 2022 | 440,173,600 | 2.87% | 9,437,900 | 2.21% | | 4,292,300 | 1.00% | | -1,448,900 | -0.34% |
| 2022 | 2023 | 511,136,200 | 16.12% | 66,689,400 | 15.15% | | 5,269,200 | 1.20% | | -996,000 | -0.23% |
| 2023 | 2024 | 519,200,700 | 1.58% | 3,901,100 | 0.76% | | 8,847,600 | 1.73% | | -4,684,200 | -0.92% |
| 2024 | 2025 | 580,788,400 | 11.86% | 64,650,800 | 12.45% | | 4,040,500 | 0.78% | | -7,103,600 | -1.37% |
| AVERAGE C | HANGE | | 7.81% | 33,997,760 | 7.38% | | 4,922,740 | 1.05% | | -3,046,300 | -0.62% |
| v. | | Projection of TID IN | l Equalized Val | ue | | | | | | | |
| Vaulation | Budget | Projected TID IN | Equalized | | Economic Change | | | | | | |
| Year | Year | Value | | Economic Cha | ange | L | New Construe | tion | | Manual Adjust | tment |
| Year 2025 | Year 2026 | 598,212,052 | 3.00% | | 0.00% | L | New Construc | 0.00% | ļ | Manual Adjust | 3.00% |
| | | | 3.00% 3.00% | | | L | | | J | | |
| 2025 | 2026 | 598,212,052 | | 0 | 0.00% | L | 0 | 0.00% |] | 17,423,652 | 3.00% |
| 2025 2026 | 2026 2027 | 598,212,052 616,158,414 | 3.00% | 0 | 0.00% 0.00% | L | 0 | 0.00% 0.00% |] [| 17,423,652 17,946,362 | 3.00% 3.00% |
| 2025 2026 2027 | 2026 2027 2028 | 598,212,052 616,158,414 634,643,166 | 3.00% 3.00% | 0 0 0 | 0.00% 0.00% 0.00% | L | 0 0 0 | 0.00% 0.00% 0.00% |] [| 17,423,652 17,946,362 18,484,752 | 3.00% 3.00% 3.00% |
| 2025 2026 2027 2028 | 2026 2027 2028 2029 | 598,212,052 616,158,414 634,643,166 653,682,461 | 3.00% 3.00% 3.00% | 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% | L | 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% |] | 17,423,652 17,946,362 18,484,752 19,039,295 | 3.00% 3.00% 3.00% 3.00% |
| 2025 2026 2027 2028 2029 | 2026 2027 2028 2029 2030 | 598,212,052 616,158,414 634,643,166 653,682,461 673,292,935 | 3.00% 3.00% 3.00% 3.00% | 0 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% 0.00% | L | 0 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% |] [| 17,423,652 17,946,362 18,484,752 19,039,295 19,610,474 | 3.00% 3.00% 3.00% 3.00% 3.00% |
| 2025 2026 2027 2028 2029 2030 | 2026 2027 2028 2029 2030 2031 | 598,212,052 616,158,414 634,643,166 653,682,461 673,292,935 693,491,723 | 3.00% 3.00% 3.00% 3.00% 3.00% | 0 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% 0.00% | L | 0 0 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% 0.00% | | 17,423,652 17,946,362 18,484,752 19,039,295 19,610,474 20,198,788 | 3.00% 3.00% 3.00% 3.00% 3.00% 3.00% |
| 2025 2026 2027 2028 2029 2030 2031 | 2026 2027 2028 2029 2030 2031 2032 | 598,212,052 616,158,414 634,643,166 653,682,461 673,292,935 693,491,723 714,296,475 | 3.00% 3.00% 3.00% 3.00% 3.00% 3.00% | | 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% | L | 0 0 0 0 0 0 0 0 | 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% |] [| 17,423,652 17,946,362 18,484,752 19,039,295 19,610,474 20,198,788 20,804,752 | 3.00% 3.00% 3.00% 3.00% 3.00% 3.00% |



General Fund Revenue Projections

2024 Added \$235K in Shared Revenue. No significant increase in 2025.

All other non-levy revenue sources remain flat.

Transportation aid revenue increased approx. \$43K in 2024. No significant increase in 2025.

Interest earnings have increased due to higher rates.



Model shows increases to the levy limit as an increase to the General Fund levy. All other levy funded funds levy are shown as no change.

General Fund Expenditure Methodology

| | | | GENERAL CODES |
|-----------|-----------------------|----------|--|
| CODE | DEFINITION | | EXPLANATION |
| Z | Zero | | Sets the value in all five years of the forecast period to zero. |
| L | Last | | Sets the value in all five years of the forecast period to the value in the most recent budget or actual column. |
| 5YRAV | Average | | Sets the value in all five years of the forecast period to the average of the prior five year's values. |
| ACTUAL AV | Average | | Sets the value in all five years of the forecast period to the average of the prior three year actual results values. |
| Т | Trend | | Sets the value to trend year over year |
| | | | EXPENDITURE CODES |
| CODE | DEFINITION | INCREASE | EXPLANATION |
| с | Commodities | 3.00% | Fuel & Mileage, Office Supplies, Operating Supplies, Utilities, Uniforms, Office Furniture & Equipment |
| E | Employee Insurance | 14.00% | Health, Dental & Life Insurance, Post Employment Health Plan, Long Term Disability |
| l | Insurance | 3.00% | Property & Liability |
| s | Services | 3.00% | Advertising & Printing, Communications, Contractual Services, Dues & Memberships, Janitorial Services, Maintenance Agreements, Meetings & Training, Professional Services, Publications & Subscriptions, Repairs & Maintenance |
| w | Wages | 3.00% | Regular & Seasonal Wages, Overtime, Holiday & Misc. Compensation, Longevity, Premium Pay, Social Security, Retirement, Unemployment Compensation |



General Fund Summary

 Model illustrates impact of levy increases tied to projected net new construction (0.50%). (Defined as new development less demolition as reported by the assessor annually)



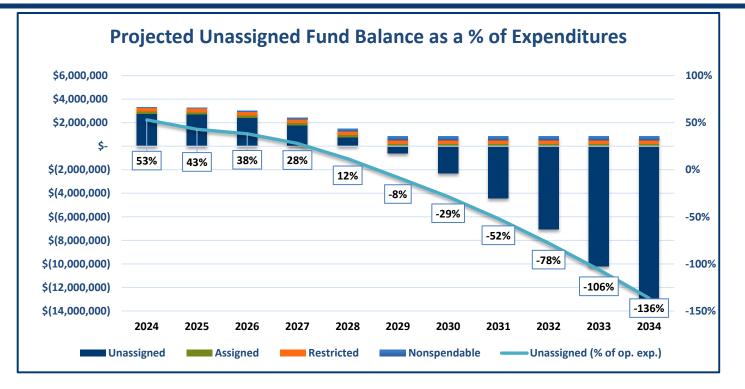
| | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|-----------|-----------|-----------|-----------|-----------|-------------|
| | PROJECTED | PROJECTED | PROJECTED | PROJECTED | PROJECTED | PROJECTED |
| REVENUES | | | | | | |
| Property Taxes | 2,234,787 | 2,692,298 | 2,779,783 | 2,796,953 | 2,814,209 | 2,831,551 |
| Other Taxes | 94,500 | 134,500 | 134,500 | 134,500 | 134,500 | 134,500 |
| Intergovernmental | 1,256,038 | 1,383,203 | 1,383,203 | 1,383,203 | 1,383,203 | 1,383,203 |
| Licenses and Permits | 143,383 | 108,175 | 108,175 | 108,175 | 108,175 | 108,175 |
| Fines, Forfeits, and Penalties | 21,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Public Charges for Services | 502,536 | 281,720 | 281,720 | 281,720 | 281,720 | 281,720 |
| Intergovernmental Charges for Services | 588,940 | 597,440 | 597,440 | 597,440 | 597,440 | 597,440 |
| Interest Income | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Miscellaneous Income | 38,467 | 738,000 | 738,000 | 738,000 | 738,000 | 738,000 |
| Other Financing Sources | 189,491 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| TOTAL REVENUES | 5,194,142 | 6,270,336 | 6,357,821 | 6,374,991 | 6,392,247 | 6,409,589 |
| EXPENDITURES | | | | | | |
| General Government | 672,337 | 1,436,695 | 1,487,988 | 1,541,968 | 1,598,875 | 1,658,979 |
| Public Safety | 2,591,133 | 2,973,238 | 3,104,062 | 3,244,638 | 3,396,075 | 3,559,629 |
| Public Works | 654,940 | 740,150 | 802,318 | 871,945 | 950,039 | 1,037,747 |
| Sanitation | 273,710 | 273,900 | 298,084 | 325,228 | 355,735 | 390,062 |
| Health and human services | 110,000 | 119,710 | 124,842 | 130,345 | 136,258 | 142,629 |
| Culture, Recreation and Education | 418,952 | 492,210 | 511,608 | 532,237 | 554,224 | 577,714 |
| Conservation and Development | 154,347 | 229,350 | 236,808 | 244,571 | 252,658 | 261,094 |
| Capital outlay | 43,225 | 60,000 | 61,800 | 63,654 | 65,564 | 67,531 |
| Transfers Out | - | - | - | - | - | - |
| TOTAL EXPENDITURES | 4,918,644 | 6,325,253 | 6,627,510 | 6,954,586 | 7,309,428 | 7,695,385 |
| Percentage change | -9.93% | 28.60% | 4.78% | 4.94% | 5.10% | 5.28% |
| Net Change | 275,498 | (54,917) | (269,689) | (579,595) | (917,181) | (1,285,796) |
| FUND BALANCE | | | | | | |
| Beginning Fund Balance | 3,034,192 | 3,309,690 | 3,254,773 | 2,985,084 | 2,405,489 | 1,488,308 |
| Year End Balance | 3,309,690 | 3,254,773 | 2,985,084 | 2,405,489 | 1,488,308 | 202,512 |
| COMPONENTS OF FUND BALANCE | | | | | | |
| Nonspendable | 50,000 | 50,000 | 50,000 | 107,923 | 226,512 | 318,593 |
| Restricted | 310,475 | 310,475 | 310,475 | 310,475 | 310,475 | 310,475 |
| Assigned | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Unassigned | 2,749,215 | 2,694,298 | 2,424,609 | 1,787,091 | 751,321 | (626,556 |
| Total Fund Balance | 3,309,690 | 3,254,773 | 2,985,084 | 2,405,489 | 1,488,308 | 202,512 |
| | 3,303,090 | 3,234,773 | 2,505,084 | 2,403,405 | 1,400,508 | 202,312 |
| Unassigned fund balance as a % of operating | 500/ | -20/ | 2001 | 200/ | 100/ | |
| expenditures (Policy = 15%) | 53% | 43% | 38% | 28% | 12% | -89 |
| 15% is the equivalent of this much each year | 779,121 | 940,550 | 953,673 | 956,249 | 958,837 | 961,438 |
| Percentage change in levy | -7.99% | 20.47% | 3.25% | 0.62% | 0.62% | 0.62% |

General Fund Summary

| | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|------------------------|----------------------------|----------------------------|----------------------------|-----------------------------|
| | PROJECTED | PROJECTED | PROJECTED | PROJECTED | PROJECTED |
| REVENUES | | | | | |
| Property Taxes | 2,848,980 | 2,866,496 | 2,884,100 | 2,901,792 | 2,919,572 |
| Other Taxes | 134,500 | 134,500 | 134,500 | 134,500 | 134,500 |
| Special Assessment Revenue | - | - | · - | - | - |
| Intergovernmental | 1,383,203 | 1,383,203 | 1,383,203 | 1,383,203 | 1,383,203 |
| Licenses and Permits | 108,175 | 108,175 | 108,175 | 108,175 | 108,175 |
| Fines, Forfeits, and Penalties | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Public Charges for Services | 281,720 | 281,720 | 281,720 | 281,720 | 281,720 |
| Intergovernmental Charges for Services | 597,440 | 597,440 | 597,440 | 597,440 | 597,440 |
| Interest Income | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Miscellaneous Income | 738,000 | 738,000 | 738,000 | 738,000 | 738,000 |
| Other Financing Sources | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Proceeds from Long-Term Debt | - | - | - | - | - |
| Transfers In | - | - | - | - | - |
| TOTAL REVENUES | 6,427,018 | 6,444,534 | 6,462,138 | 6,479,830 | 6,497,610 |
| EXPENDITURES | | | | | |
| General Government | 1,722,586 | 1,790,038 | 1,861,722 | 1,938,075 | 2,019,588 |
| Public Safety | 3,736,723 | 3,928,973 | 4,138,211 | 4,366,518 | 4,616,257 |
| Public Works | 1,136,376 | 1,247,412 | 1,372,552 | 1,513,727 | 1,673,137 |
| Sanitation | 428,730 | 472,335 | 521,551 | 577,150 | 640,010 |
| Health and human services | 149,510 | 156,963 | 165,054 | 173,862 | 183,474 |
| Culture, Recreation and Education | 602,868 | 629,873 | 658,937 | 690,296 | 724,218 |
| Conservation and Development | 269,902 | 279,111 | 288,752 | 298,859 | 309,472 |
| Capital outlay | 69,556 | 71,643 | 73,792 | 76,006 | 78,286 |
| TOTAL EXPENDITURES | 8,116,251 | 8,576,348 | 9,080,571 | 9,634,493 | 10,244,442 |
| Percentage change | 5.47% | 5.67% | 5.88% | 6.10% | 6.33% |
| Net Change | (1,689,233) | (2,131,814) | (2,618,433) | (3,154,663) | (3,746,832) |
| - | (1)003)203) | (2,202,021) | (2)020,100) | (3)13 1,003 | (3)/ 10,032/ |
| FUND BALANCE | 202 512 | (1 400 701) | (2 (10 525) | (6.226.068) | (0.201.021) |
| Beginning Fund Balance Year End Balance | 202,512 (1,486,721) | (1,486,721) (3,618,535) | (3,618,535) (6,236,968) | (6,236,968) (9,391,631) | (9,391,631) (13,138,463) |
| rear End Balance | (1,400,721) | (3,010,555) | (0,230,908) | (9,391,031) | (13,138,403) |
| COMPONENTS OF FUND BALANCE | | | | | |
| Nonspendable | 318,593 | 318,593 | 318,593 | 318,593 | 318,593 |
| Restricted | 310,475 | 310,475 | 310,475 | 310,475 | 310,475 |
| Assigned | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Unassigned | (2,315,789) | (4,447,603) | (7,066,036) | (10,220,699) | (13,967,531) |
| Total Fund Balance | (1,486,721) | (3,618,535) | (6,236,968) | (9,391,631) | (13,138,463) |
| Unassigned fund balance as a % of operating | | | | | |
| expenditures (Policy = 15%) | -29% | -52% | -78% | -106% | -136% |
| 15% is the equivalent of this much each year | 964,053 | 966,680 | 969,321 | 971,975 | 974,642 |
| Percentage change in levy | 0.62% | 0.61% | 0.61% | 0.61% | 0.61% |



General Fund Summary





Operating Fund Observations

- In 2024, the State Legislature provided municipalities with an increase in Shared Revenue, which was a short run fix. The levy limit formula needs to be changed to help municipalities in the future. The City may experience deficits as soon as 2026 unless it can adjust the budget to cover City services.
- Potential Process Moving Forward to Address Levy Limits
 - ✓ Alternative revenues could be considered. (Options are listed starting on slide 39)
 - Evaluate expenditure budgets and services provided to find areas to cut expenditures funded by tax dollars
 - ✓ Levy limit referendum



Operating Fund Observations

- The fund balance policy calls for maintaining a reserve of at least 15% of total General Fund operating expenditures (excluding other financing uses). We recommend increasing the reserve to at least 20% to 25%.
- The fund balance policy should be expanded to dictate what should be done if the fund balance falls below the minimum fund balance policy, as well as how fund balance in excess of the minimum fund balance can be used.



• This section demonstrates the impact of financing the City's current capital improvement plan (CIP).



Capital/Debt Planning (Base Case)

| | | | | | | Existi | ng Debt | | | | | | |
|----------------|--------------------------------|----------------------|----------------|----------------|----------------|------------------------|----------------|--------------------------|--------------|------------------------------|-------------------------|-----------------------------------|----------------|
| Year Ending | Total G.O. Debt Payments | G.O. Debt Expense | Less: Water | Less: Sewer | Less: TID 2 | Less: TID 3 | Less: Misc. | Less: Interest Income | Net Tax Levy | Equalized Value (TID OUT) | Tax Rate Per \$1,000 | Annual Taxes \$250,000 Home | Year Ending |
| 2024 | 581,858 | 400 | (70,135) | (52,117) | (37,580) | (106,831) | (30,072) | (1,000) | 284,523 | 513,436,800 | \$0.55 | \$138.54 | 2024 |
| 2024 | 516,553 | 400 | (50,052) | (52,117) | (37,380) | (100,831) (105,944) | (30,072) | (1,000) | 309,905 | 576,966,480 | \$0.55 | \$134.28 | 2024 |
| 2025 | 565,061 | 400 | (50,052) | (50,052) | | (103,944) (154,856) | | (1,000) | 309,501 | 579,851,312 | \$0.54 | \$134.28 | 2025 |
| 2020 | 672,504 | 400 | (50,052) | (50,052) | | (290,494) | | (1,000) | 281,306 | 582,750,569 | \$0.48 | \$133.44 | 2020 |
| 2028 | 645,386 | 400 | (50,052) | (50,052) | | (318,681) | | (1,000) | 226,000 | 585,664,322 | \$0.39 | \$96.47 | 2027 |
| 2029 | 637,698 | 400 | (50,052) | (50,052) | | (310,994) | | (1,000) | 226,000 | 588,592,643 | \$0.38 | \$95.99 | 2020 |
| 2030 | 639,911 | 400 | (50,052) | (50,052) | | (313,206) | | (1,000) | 226,000 | 591,535,607 | \$0.38 | \$95.51 | 2030 |
| 2031 | 641,923 | 400 | (50,052) | (50,052) | | (315,219) | | (1,000) | 226,000 | 594,493,285 | \$0.38 | \$95.04 | 2031 |
| 2032 | 638,776 | 400 | (50,052) | (50,052) | | (312,081) | | (1,000) | 225,991 | 597,465,751 | \$0.38 | \$94.56 | 2032 |
| 2033 | 560,404 | 400 | (50,052) | (50,052) | | (308,844) | | (1,000) | 150,856 | 600,453,080 | \$0.25 | \$62.81 | 2033 |
| 2034 | 305,913 | | 0 | 0 | | (305,913) | | | 0 | 603,455,345 | \$0.00 | \$0.00 | 2034 |
| 2035 | 308,238 | | | | | (308,238) | | | 0 | 606,472,622 | \$0.00 | \$0.00 | 2035 |
| 2036 | 305,413 | | | | | (305,413) | | | 0 | 609,504,985 | \$0.00 | \$0.00 | 2036 |
| 2037 | 302,469 | | | | | (302,469) | | | 0 | 612,552,510 | \$0.00 | \$0.00 | 2037 |
| 2038 | 206,281 | | | | | (206,281) | | | 0 | 615,615,273 | \$0.00 | \$0.00 | 2038 |
| 2039 | 211,819 | | | | | (211,819) | | | 0 | 618,693,349 | \$0.00 | \$0.00 | 2039 |
| 2040 | 217,138 | | | | | (217,138) | | | 0 | 621,786,816 | \$0.00 | \$0.00 | 2040 |
| 2041 | 207,369 | | | | | (207,369) | | | 0 | 624,895,750 | \$0.00 | \$0.00 | 2041 |
| Total | 8,164,712 | 4,000 | (520,604) | (502,585) | (37,580) | ####### | (30,072) | | 2,466,083 | | | | Total |

Notes:

Legend:

Represents +/- 25% Change over previous year



Capital Improvement Plan (CIP)

| | | | | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Totals |
|---|-------------------------|--------------------------|---------------|-----------|---------|-----------|---------|---------|-----------|---------|--------|-----------|---------|----------|
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | 422,000 | | | 430,000 | | | 437,000 | | | 445,000 | 1,734,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | 35,000 | | | | | | | | | | 35,00 |
| | Ambulance / EMS | None | Funds on Hand | 9,000 | | | | | | | | | | 9,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | | 10,000 | | | | | | | | | 10,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | 30,000 | | | | | | | | | | 30,00 |
| | Ambulance / EMS | None | Funds on Hand | 13,979 | | | | | | | | | | 13,97 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | 12,000 | | | | | | | | | | 12,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 450,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | | | | | 240,000 | | | | | | 240,00 |
| | Ambulance / EMS | General Obligation Notes | G.O. Debt | | | | | | 10,000 | | | | | 10,00 |
| | Clerk / Finance / Admin | None | Funds on Hand | 7,900 | | | | | | | | | | 7,90 |
| | Clerk / Finance / Admin | General Obligation Notes | G.O. Debt | | | | | 12,000 | | | | | | 12,00 |
| | Fire | None | Funds on Hand | 40,000 | | | | | | | | | | 40,00 |
| | Fire | General Obligation Notes | G.O. Debt | 18,000 | | | | | | | | | | 18,00 |
| | Fire | General Obligation Notes | G.O. Debt | 15,000 | | | | | | | | | | 15,00 |
| | Fire | General Obligation Notes | G.O. Debt | | 60,000 | | | | | | | | | 60,00 |
| Training Tower Construction | Fire | None | Donations | | 50,000 | | | | | | | | | 50,00 |
| Training Tower Construction | Fire | General Obligation Notes | G.O. Debt | | 200,000 | | | | | | | | | 200,00 |
| Refurbish/Replace Tender 9 | Fire | General Obligation Notes | G.O. Debt | | 160,000 | | | | | | | | | 160,00 |
| Ladder Truck (Full replacement cost) | Fire | General Obligation Notes | G.O. Debt | | | | | | 2,000,000 | | | | | 2,000,00 |
| Replace Expiring SCBA bottles | Fire | General Obligation Notes | G.O. Debt | | | 50,000 | | | | | | | | 50,00 |
| Station Maintenance & Efficiency Upgrades | Fire | General Obligation Notes | G.O. Debt | | | 20,000 | | | | | | | | 20,00 |
| Brush 4 Replacement | Fire | 2033 G.O. Notes | G.O. Debt | | | | | | | | | 50,000 | | 50,00 |
| Library Rennovation | Library | None | Grants/Aids | 3,825,000 | 425,000 | | | | | | | | | 4,250,00 |
| Library Rennovation | Library | None | Donations | 1,000,000 | | | | | | | | | | 1,000,00 |
| Library Rennovation | Library | General Obligation Notes | G.O. Debt | 3,700,000 | | | | | | | | | | 3,700,00 |
| Parks Mower | Parks / Recreation | General Obligation Notes | G.O. Debt | 16,000 | | 17,000 | | 18,000 | | 19,000 | | 20,000 | | 90,00 |
| Lev Pavillion Maintenance | Parks / Recreation | General Obligation Notes | G.O. Debt | | | 1,000,000 | | | | | | 1,000,000 | | 2,000,00 |
| Lev Pavillion Maintenance | Parks / Recreation | None | Funds on Hand | | | 420,000 | | | | | | | | 420,00 |
| Parks Truck | Parks / Recreation | General Obligation Notes | G.O. Debt | | | , í | 60,000 | | | | | | | 60,00 |
| New Shelter at Harris Park | Parks / Recreation | General Obligation Notes | G.O. Debt | | | 50,000 | | | | | | | | 50,00 |
| | Parks / Recreation | 2034 G.O. Notes | G.O. Debt | | | | | | | | | | 12,000 | 12,00 |
| Wilson Park Batting Cages | Parks / Recreation | None | Grants/Aids | 25,000 | | | | | | | | | | 25,00 |
| | Parks / Recreation | General Obligation Notes | G.O. Debt | 65,000 | 65,000 | 70,000 | 70,000 | 70,000 | | | | | | 340,00 |
| Cemetery Mower | Parks / Recreation | General Obligation Notes | G.O. Debt | 7,500 | | 8,000 | , i | 8,500 | | 9,000 | | 9,500 | | 42,50 |
| | Parks / Recreation | General Obligation Notes | G.O. Debt | | | | | | 75,000 | | | | | 75,00 |
| Recreation Gator | Parks / Recreation | General Obligation Notes | G.O. Debt | | 10,000 | 10,000 | | | | | | | | 20,00 |
| Dog Park | Parks / Recreation | None | Grants/Aids | 30,000 | | | | | | | | | | 30,00 |
| | Parks / Recreation | 2034 G.O. Notes | G.O. Debt | | | | | | | | | | 40,000 | 40,00 |
| Pool Shade Items | Parks / Recreation | General Obligation Notes | G.O. Debt | 20,000 | 20,000 | | | | | | | | | 40,00 |
| | Parks / Recreation | General Obligation Notes | G.O. Debt | | | | | | | 150,000 | | | | 150,00 |
| | Parks / Recreation | None | Grants/Aids | | 7,000 | | | | | ., | | | | 7,00 |
| | Police | General Obligation Notes | G.O. Debt | 68,000 | ., | 57,000 | | 68,000 | | | | | | 193,00 |
| | Police | None | Funds on Hand | 7,000 | | 8,000 | | 20,000 | | | | | | 15,00 |



Capital Improvement Plan (CIP)

| Projects | Purpose/Dept. | Plan Issue | Funding | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Totals |
|---|---------------|---------------------------------------|---------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Duty Firearm and Red Dot Sight Transition | Police | None | Funds on Hand | 16,370 | | | | | | | | | | 16,370 |
| Duty Firearm and Red Dot Sight Transition | Police | General Obligation Notes | G.O. Debt | | | | | | | | | | | G |
| Server/Computer Replacement | Police | General Obligation Notes | G.O. Debt | | | 20,000 | | | | | | | | 20,000 |
| Armory Building - Phase 1 | Public Works | General Obligation Notes | G.O. Debt | 2,500,000 | | | | | | | | | | 2,500,000 |
| Public Works Truck | Public Works | General Obligation Notes | G.O. Debt | | | 45,000 | | | | | | | | 45,000 |
| GPS Unit | Public Works | General Obligation Notes | G.O. Debt | 10,000 | | | | | | | | | | 10,000 |
| Streets Plow Truck - Large | Public Works | General Obligation Notes | G.O. Debt | | | | 290,000 | | | | 300,000 | | | 590,000 |
| Streets Plow Truck Accessories | Public Works | General Obligation Notes | G.O. Debt | 118,000 | | | | | | | | | | 118,000 |
| Streets Plow Truck - Small | Public Works | General Obligation Notes | G.O. Debt | 85,000 | | | | | | | | | | 85,000 |
| Streets Pickup | Public Works | General Obligation Notes | G.O. Debt | | | 45,000 | | | | | | | | 45,000 |
| Streets Fuel Truck | Public Works | General Obligation Notes | G.O. Debt | | | | | 75,000 | | | | | | 75,000 |
| Streets Bucket Truck | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | | | 100,000 | 100,000 |
| Streets Dump Box | Public Works | General Obligation Notes | G.O. Debt | 30,000 | | | | | | | | | | 30,000 |
| Streets Skidloader Lease | Public Works | General Obligation Notes | G.O. Debt | 21,600 | 3,000 | 3,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 62,600 |
| Streets Backhoe Lease | Public Works | General Obligation Notes | G.O. Debt | 13,650 | 13,200 | | | | | | | | | 26,850 |
| Street Sweeper | Public Works | General Obligation Notes | G.O. Debt | | 200,000 | | | | | | | | | 200,000 |
| New Street Dept Shop | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | 3,000,000 | | | 3,000,000 |
| Reconstruction - Washington/Johnson | Public Works | General Obligation Notes | G.O. Debt | 1,815,000 | | | | | | | | | | 1,815,000 |
| Reconstuction - W Merrimac | Public Works | General Obligation Notes | G.O. Debt | | 396,000 | | | | | | | | | 396,000 |
| Reconstruction - Virginia Terrace | Public Works | General Obligation Notes | G.O. Debt | | 165,000 | | | | | | | | | 165,000 |
| Reconstruction - E Walnut St | Public Works | General Obligation Notes | G.O. Debt | | 341,000 | | | | | | | | | 341,000 |
| Reconstruction - W Division St | Public Works | General Obligation Notes | G.O. Debt | | | 1,650,000 | | | | | | | | 1,650,000 |
| Reconstruction - E Chapel St | Public Works | General Obligation Notes | G.O. Debt | | | | 310,750 | | | | | | | 310,750 |
| Reconstruction - N Dacotah St | Public Works | General Obligation Notes | G.O. Debt | | | | 310,750 | | | | | | | 310,750 |
| Reconstruction - Douglas St | Public Works | General Obligation Notes | G.O. Debt | | | | 412,500 | | | | | | | 412,500 |
| Reconstruction - S Union St | Public Works | General Obligation Notes | G.O. Debt | | | | | 852,500 | | | | | | 852,500 |
| Reconstruction - S Linn St | Public Works | General Obligation Notes | G.O. Debt | | | | | 852,500 | | | | | | 852,500 |
| Reconstruction - W Spring St | Public Works | General Obligation Notes | G.O. Debt | | | | | | 1,210,000 | | | | | 1,210,000 |
| Reconstruction - E Church St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | 467,500 | | | | 467,500 |
| Reconstruction - E Dodge St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | 467,500 | | | | 467,500 |
| Reconstruction - W Madison St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | 206,250 | | | | 206,250 |
| Reconstruction - W Chapel St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | 1,485,000 | | | 1,485,000 |
| Reconstruction - Center St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | | 154,000 | | 154,000 |
| Reconstruction - Johnson St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | | 935,000 | | 935,000 |
| Reconstruction - N Bequette St/Ohio St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | | | 154,000 | 154,000 |
| Reconstruction - E Madison St | Public Works | General Obligation Notes | G.O. Debt | | | | | | | | | | 880,000 | 880,000 |
| Gas/Electric to Mixed Use Lots | TID 3 | General Obligation Notes | G.O. Debt | | | | 50,000 | | | | | | | 50,000 |
| Reconstruction - Bennett Rd/Leffler St | TID 3 | General Obligation Notes | G.O. Debt | | | | | 1,500,000 | | | | | | 1,500,000 |
| Actual CIP Costs | | · · · · · · · · · · · · · · · · · · · | • | 13.975.999 | 2.175.200 | 3.523.000 | 1.989.000 | 3.751.500 | 3.350.000 | 1.811.250 | 4.840.000 | 2.223.500 | 1.686.000 | 39.325.44 |

| Sources of Funding | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Totals |
|--------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| G.O. Debt | 9,001,750 | 1,693,200 | 3,095,000 | 1,989,000 | 3,751,500 | 3,350,000 | 1,811,250 | 4,840,000 | 2,223,500 | 1,686,000 | 33,441,200 |
| Grants/Aids | 3,880,000 | 432,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,312,000 |
| Donations | 1,000,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,050,000 |
| Funds on Hand | 94,249 | 0 | 428,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 522,249 |
| Total | 13,975,999 | 2,175,200 | 3,523,000 | 1,989,000 | 3,751,500 | 3,350,000 | 1,811,250 | 4,840,000 | 2,223,500 | 1,686,000 | 39,325,449 |



Tax Impact of proposed debt

| | | | Existing Debt | | | | | | Proposed Del | bt | | | |
|--------|-----------|------------|---------------|-------------|--------------|----------------|-------------|--------------|--------------|--------------|--------------|--------------|--------|
| | | | | | | | Abatements | Debt Ser | vice Levy | | Taxes | | |
| | Net Debt | Change | Equalized | | Annual Taxes | | | Total | Levy Change | Total Tax | Annual Taxes | | |
| Year | Service | From Prior | Value | Tax Rate | \$250,000 | Total Proposed | Less: | Net Debt | from Prior | Rate for | \$250,000 | Annual Taxes | Year |
| Ending | Levy | Year Levy | (TID OUT) | Per \$1,000 | Home | Debt Service | TID 3 | Service Levy | Year | Debt Service | Home | Change | Ending |
| | | | | | | | | | | | | | |
| 2024 | 284,523 | | 513,436,800 | \$0.55 | \$138.54 | 0 | 0 | 284,523 | | \$0.55 | \$139 | | 2024 |
| 2025 | 309,905 | 25,382 | 576,966,480 | \$0.54 | \$134.28 | 0 | 0 | 309,905 | 25,382 | \$0.54 | \$134 | (\$4) | 2025 |
| 2026 | 309,501 | (404) | 579,851,312 | \$0.53 | \$133.44 | 532,652 | 0 | 842,153 | 532,248 | \$1.45 | \$363 | \$229 | 2026 |
| 2027 | 281,306 | (28,195) | 582,750,569 | \$0.48 | \$120.68 | 791,226 | 0 | 1,072,532 | 230,379 | \$1.84 | \$460 | \$97 | 2027 |
| 2028 | 226,000 | (55,306) | 585,664,322 | \$0.39 | \$96.47 | 1,077,011 | 0 | 1,303,011 | 230,479 | \$2.22 | \$556 | \$96 | 2028 |
| 2029 | 226,000 | (0) | 588,592,643 | \$0.38 | \$95.99 | 1,306,474 | 0 | 1,532,475 | 229,464 | \$2.60 | \$651 | \$95 | 2029 |
| 2030 | 226,000 | 0 | 591,535,607 | \$0.38 | \$95.51 | 1,733,567 | (198,472) | 1,761,096 | 228,621 | \$2.98 | \$744 | \$93 | 2030 |
| 2031 | 226,000 | 0 | 594,493,285 | \$0.38 | \$95.04 | 1,957,772 | (193,387) | 1,990,386 | 229,290 | \$3.35 | \$837 | \$93 | 2031 |
| 2032 | 225,991 | (9) | 597,465,751 | \$0.38 | \$94.56 | 2,184,220 | (188,392) | 2,221,820 | 231,434 | \$3.72 | \$930 | \$93 | 2032 |
| 2033 | 150,856 | (75,135) | 600,453,080 | \$0.25 | \$62.81 | 2,486,258 | (183,509) | 2,453,605 | 231,785 | \$4.09 | \$1,022 | \$92 | 2033 |
| 2034 | 0 | (150,856) | 603,455,345 | \$0.00 | \$0.00 | 2,863,041 | (178,672) | 2,684,369 | 230,764 | \$4.45 | \$1,112 | \$91 | 2034 |
| 2035 | 0 | 0 | 606,472,622 | \$0.00 | \$0.00 | 3,085,919 | (173,752) | 2,912,167 | 227,798 | \$4.80 | \$1,200 | \$88 | 2035 |
| 2036 | 0 | 0 | 609,504,985 | \$0.00 | \$0.00 | 2,774,310 | (168,727) | 2,605,584 | (306,584) | \$4.27 | \$1,069 | (\$132) | 2036 |
| 2037 | 0 | 0 | 612,552,510 | \$0.00 | \$0.00 | 2,707,968 | (163,702) | 2,544,266 | (61,317) | \$4.15 | \$1,038 | (\$30) | 2037 |
| 2038 | 0 | 0 | 615,615,273 | \$0.00 | \$0.00 | 2,636,059 | (158,684) | 2,477,375 | (66,892) | \$4.02 | \$1,006 | (\$32) | 2038 |
| 2039 | 0 | 0 | 618,693,349 | \$0.00 | \$0.00 | 2,602,573 | (188,090) | 2,414,484 | (62,891) | \$3.90 | \$976 | (\$30) | 2039 |
| 2040 | 0 | 0 | 621,786,816 | \$0.00 | \$0.00 | 2,350,601 | 0 | 2,350,601 | (63,883) | \$3.78 | \$945 | (\$31) | 2040 |
| 2041 | 0 | 0 | 624,895,750 | \$0.00 | \$0.00 | 2,280,572 | 0 | 2,280,572 | (70,029) | \$3.65 | \$912 | (\$33) | 2041 |
| 2042 | 0 | 0 | 628,020,228 | \$0.00 | \$0.00 | 2,214,390 | 0 | 2,214,390 | (66,182) | \$3.53 | \$881 | (\$31) | 2042 |
| 2043 | 0 | 0 | 631,160,330 | \$0.00 | \$0.00 | 2,142,036 | 0 | 2,142,036 | (72,354) | \$3.39 | \$848 | (\$33) | 2043 |
| 2044 | 0 | 0 | 634,316,131 | \$0.00 | \$0.00 | 1,936,233 | 0 | 1,936,233 | (205,804) | \$3.05 | \$763 | (\$85) | 2044 |
| 2045 | 0 | 0 | 637,487,712 | \$0.00 | \$0.00 | 1,871,944 | 0 | 1,871,944 | (64,289) | \$2.94 | \$734 | (\$29) | 2045 |
| 2046 | 0 | 0 | 640,675,150 | \$0.00 | \$0.00 | 1,106,085 | 0 | 1,106,085 | (765,859) | \$1.73 | \$432 | (\$303) | 2046 |
| 2047 | 0 | 0 | 643,878,526 | \$0.00 | \$0.00 | 1,069,038 | 0 | 1,069,038 | (37,047) | \$1.66 | \$415 | (\$17) | 2047 |
| 2048 | 0 | 0 | 647,097,919 | \$0.00 | \$0.00 | 874,738 | 0 | 874,738 | (194,300) | \$1.35 | \$338 | (\$77) | 2048 |
| 2049 | 0 | 0 | 650,333,408 | \$0.00 | \$0.00 | 725,762 | 0 | 725,762 | (148,976) | \$1.12 | \$279 | (\$59) | 2049 |
| 2050 | 0 | 0 | 653,585,076 | \$0.00 | \$0.00 | 586,269 | 0 | 586,269 | (139,493) | \$0.90 | \$224 | (\$55) | 2050 |
| 2051 | 0 | 0 | 656,853,001 | \$0.00 | \$0.00 | 392,593 | 0 | 392,593 | (193,677) | \$0.60 | \$149 | (\$75) | 2051 |
| 2052 | 0 | 0 | 660,137,266 | \$0.00 | \$0.00 | 377,437 | 0 | 377,437 | (15,156) | \$0.57 | \$143 | (\$6) | 2052 |
| 2053 | 0 | 0 | 663,437,952 | 0 | 0 | 117,409 | 0 | 117,409 | (260,027) | 0 | 44 | (99) | 2053 |
| Total | 2,466,083 | | | | | 46,784,154 | (1,795,383) | 57,181,288 | | | | | Total |



General Obligation Debt Capacity Projection

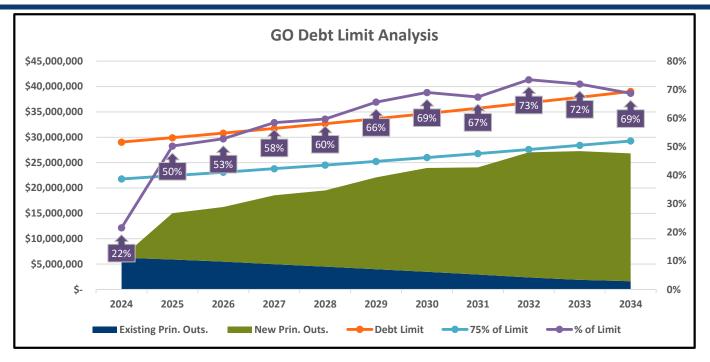
| | | Existi | ng Debt | | Proposed Debt | | | | | |
|--------|---------------------|------------|--------------|-------------|--------------------|---------------|------------|------------|------------|--------|
| | Projected | Existing | | | Combined Principal | | | | | |
| Year | Equalized | | | Principal | | | Existing | | Residual | Year |
| Ending | Value (TID IN) 1 | Debt Limit | 75% of Limit | Outstanding | % of Limit | Proposed Debt | & Proposed | % of Limit | Capacity | Ending |
| | | | | | | | | | | |
| 2024 | 580,788,400 | 29,039,420 | 21,779,565 | 6,271,209 | 22% | 0 | 6,271,209 | 22% | 22,768,211 | 2024 |
| 2025 | 598,212,052 | 29,910,603 | 22,432,952 | 5,907,420 | 20% | 9,120,000 | 15,027,420 | 50% | 14,883,182 | 2025 |
| 2026 | 616,158,414 | 30,807,921 | 23,105,941 | 5,483,325 | 18% | 10,780,000 | 16,263,325 | 53% | 14,544,595 | 2026 |
| 2027 | 634,643,166 | 31,732,158 | 23,799,119 | 4,986,334 | 16% | 13,570,000 | 18,556,334 | 58% | 13,175,824 | 2027 |
| 2028 | 653,682,461 | 32,684,123 | 24,513,092 | 4,498,843 | 14% | 15,020,000 | 19,518,843 | 60% | 13,165,280 | 2028 |
| 2029 | 673,292,935 | 33,664,647 | 25,248,485 | 4,001,010 | 12% | 18,100,000 | 22,101,010 | 66% | 11,563,637 | 2029 |
| 2030 | 693,491,723 | 34,674,586 | 26,005,940 | 3,482,609 | 10% | 20,455,000 | 23,937,609 | 69% | 10,736,977 | 2030 |
| 2031 | 714,296,475 | 35,714,824 | 26,786,118 | 2,943,230 | 8% | 21,135,000 | 24,078,230 | 67% | 11,636,594 | 2031 |
| 2032 | 735,725,369 | 36,786,268 | 27,589,701 | 2,387,503 | 6% | 24,645,000 | 27,032,503 | 73% | 9,753,766 | 2032 |
| 2033 | 757,797,130 | 37,889,856 | 28,417,392 | 1,890,000 | 5% | 25,380,000 | 27,270,000 | 72% | 10,619,856 | 2033 |
| 2034 | 780,531,044 | 39,026,552 | 29,269,914 | 1,630,000 | 4% | 25,190,000 | 26,820,000 | 69% | 12,206,552 | 2034 |
| | | | | | | | | | | |

Notes:

1) Projected TID IN EV based on 5-year average at 3.00% annual inflation.



General Obligation Debt Capacity Projection



The purple line uses the right axis percentages. All other series shown in the chart above use the left axis dollar amounts.



Capital Planning Observations

- The City has a complete long term capital plan that includes future road projects. This is a positive step forward for the City.
- Implementation of the current CIP plan and providing future flexibility to take on projects after 2034 will call for annual tax increases of approximately \$230,000 through 2035. The tax levy that was solved for to be able to fund the City's CIP in the future is approximately \$2.9 million.
- A debt capacity policy of at least 75% of statutory limit is recommended. This plan adheres to the recommendation but edges close to 75%, particularly in 2032 and 2033.



Overall Impact

• This section demonstrates the impact of the financial management plan.

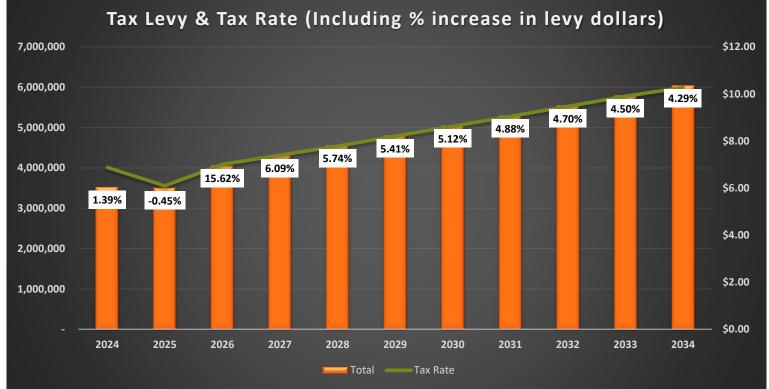


Tax Levy & Rate Impact

| | | | | | | Projected | | | | | |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
| LEVY FUNDS | | | | | | | | | | | |
| FUND | | | | | | | | | | | |
| General Fund | 2,234,787 | 2,692,298 | 2,779,783 | 2,796,953 | 2,814,209 | 2,831,551 | 2,848,980 | 2,866,496 | 2,884,100 | 2,901,792 | 2,919,572 |
| Library | 421,039 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 | 443,916 |
| Capital Projects | 591,972 | 70,401 | - | - | - | - | - | - | - | - | - |
| Debt Service Fund Existing Debt | 284,523 | 309,905 | 309,501 | 281,306 | 226,000 | 226,000 | 226,000 | 226,000 | 225,991 | 150,856 | - |
| Debt Service Fund New Debt | - | - | 532,652 | 791,226 | 1,077,011 | 1,306,474 | 1,535,095 | 1,764,386 | 1,995,829 | 2,302,749 | 2,684,369 |
| TOTAL LEVIED FUNDS | 3,532,321 | 3,516,520 | 4,065,852 | 4,313,401 | 4,561,136 | 4,807,942 | 5,053,992 | 5,300,798 | 5,549,836 | 5,799,313 | 6,047,857 |
| Change in Levy | 1% | -0.45% | 15.62% | 6.09% | 5.74% | 5.41% | 5.12% | 4.88% | 4.70% | 4.50% | 4.29% |
| EQUALIZED VALUE (TID OUT) | 513,436,800 | 576,966,480 | 579,851,312 | 582,750,569 | 585,664,322 | 585,664,322 | 585,664,322 | 585,664,322 | 585,664,322 | 585,664,322 | 588,592,643 |
| TAX RATE | \$6.88 | \$6.09 | \$7.01 | \$7.40 | \$7.79 | \$8.21 | \$8.63 | \$9.05 | \$9.48 | \$9.90 | \$10.28 |
| TAX RATE DELTA (\$) | \$0.05 | (\$0.78) | \$0.92 | \$0.39 | \$0.39 | \$0.42 | \$0.42 | \$0.42 | \$0.43 | \$0.43 | \$0.37 |
| | | | | | | | | | | | |
| Taxes on \$250,000 property | \$ 1,719.94 | | | \$ 1,850.45 | | | | . , | | | |
| Taxes Delta (\$) | \$ 12.21 | \$ (196.23) | \$ 229.26 | \$ 97.48 | \$ 96.54 | \$ 105.36 | \$ 105.03 | \$ 105.35 | \$ 106.30 | \$ 106.50 | \$ 93.25 |

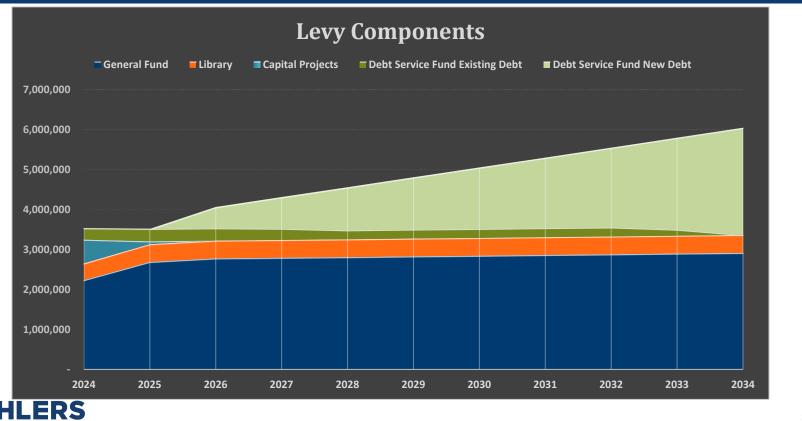


Tax Rate and Levy





Levy Allocation by purpose





1. Average annual total levy increase from projected 2025 to projected 2034 is 5.59%.

2. Model works towards a stabilized debt service tax levy.

3. Levy Limit pressure resumes in 2026 after receiving additional shared revenue in 2024.



Levy Limits "At-a-Glance"

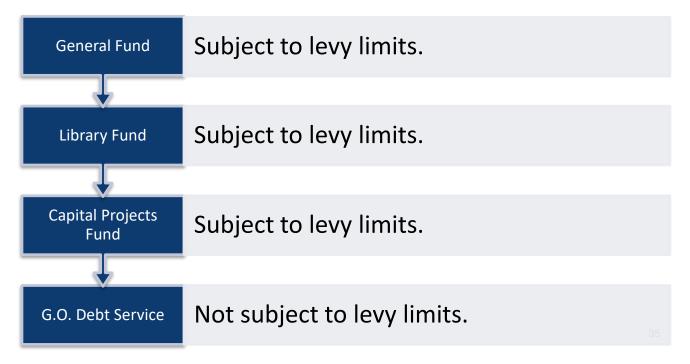
• Current limit (Sec. 66.0602, Wis. Stats.):

The prior year's actual levy may be increased by a percentage equal to net new construction in the preceding year (or zero, if none)

 Subject to numerous adjustments that may reduce or increase allowable levy



City Levy Components





Current levy limit parameters

| Net New (| Construction | Allowable Levy Increase | | | | | |
|-----------|--------------|-------------------------|--|--|--|--|--|
| 2019 | 1.225% | \$38,572 | | | | | |
| 2020 | 0.523% | \$16,698 | | | | | |
| 2021* | 0.959% | \$30,779 | | | | | |
| 2022 | 1.049% | \$34,780 | | | | | |
| 2023 | 1.202% | \$40,270 | | | | | |
| 2024 | 0.778% | \$26,379 | | | | | |

*Closure of Tax Incremental District No. 2 added an additional \$75,167 (2.342%) to the levy limit.



Projected Levy Limit Worksheet

| Levy Year | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 |
|---|-----------|-----------|-----------|------------------|-------------|----------------------|-------------|-------------|-------------|-------------|
| Calendar/Budget Year | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
| Line | Projected | Projected | Projected | Projected | Projected | Projected [Variable] | Projected | Projected | Projected | Projected |
| Prior Year's Actual Levy | 3,532,321 | 3,516,520 | 4,065,852 | 4,313,401 | 4,561,136 | 4,807,942 | 5,053,992 | 5,300,798 | 5,549,836 | 5,799,313 |
| Prior Year's Personal Property Aid | 142,325 | 210,288 | 210,288 | 210,288 | 210,288 | 210,288 | 210,288 | 210,288 | 210,288 | 210,288 |
| 1 Prior Year's Actual Levy plus Personal Property Aid | 3,674,646 | 3,726,808 | 4,276,140 | 4,523,689 | 4,771,424 | 5,018,230 | 5,264,280 | 5,511,086 | 5,760,124 | 6,009,601 |
| 2 Exclude Prior Year Levy for Unreimbursed Emergency Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 Exclude Prior Year Levy for G.O. Debt Authorized After July 1, 2005 | (284,123) | (309,905) | (842,153) | (1,072,532) | (1,303,011) | (1,532,475) | (1,761,096) | (1,990,386) | (2,221,820) | (2,453,605) |
| 4 Adjusted Actual Levy | 3,390,523 | 3,416,903 | 3,433,987 | 3,451,157 | 3,468,413 | 3,485,755 | 3,503,184 | 3,520,700 | 3,538,304 | 3,555,996 |
| Net New Construction | | | | | | | | | | |
| Enter Assumed Net New Construction Percentage | 0.778% | 0.500% | 0.500% | 0.500% | 0.500% | 0.500% | 0.500% | 0.500% | 0.500% | 0.500% |
| Applied to Prior Year Adjusted Actual Levy | 26,379 | 17,085 | 17,170 | 17,256 | 17,342 | 17,429 | 17,516 | 17,604 | 17,692 | 17,780 |
| 별 Less: Next Year's Personal Property Aid | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) | (210,288) |
| 문 Levy Limit Before Adjustments | 3,206,614 | 3,223,699 | 3,240,869 | 3,258,125 | 3,275,467 | 3,292,896 | 3,310,412 | 3,328,016 | 3,345,708 | 3,363,488 |
| A Increase for Unused Prior Year Levy (Carry Over) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Accept Carryover Amount? | No | No | No | No | No | No | No | No | No | No |
| Accept Carryover Amount? D Increase for Local Share of Refunded or Rescinded Taxes | | | | | | | | | | |
| E Debt Service for G.O. Debt Authorized After July 1, 2005 | 309,905 | 842,153 | 1,072,532 | 1,303,011 | 1,532,475 | 1,761,096 | 1,990,386 | 2,221,820 | 2,453,605 | 2,684,369 |
| F Increase Approved by Referendum | | | | | | | | | | |
| G Increase for Unreimbursed Emergency Expenses | | | | | | | | | | |
| J Decrease for Transfer of Services to Other Governmental Units | | | | | | | | | | |
| K Increase for Transfer of Services From Other Governmental Units | | | | | | | | | | |
| M Increase for Annexed Lands (Villages and Cities only) | | | | | | | | | | |
| R Increase for unused levy carryforward from prior years | | | | | | | | | | |
| U Total Adjustments | 309,905 | 842,153 | 1,072,532 | 1,303,011 | 1,532,475 | 1,761,096 | 1,990,386 | 2,221,820 | 2,453,605 | 2,684,369 |
| 9 Total Adjustments | 309,905 | 842,153 | 1,072,532 | 1,303,011 | 1,532,475 | 1,761,096 | 1,990,386 | 2,221,820 | 2,453,605 | 2,684,369 |
| 10 Allowable Levy | 3,516,520 | 4,065,852 | 4,313,401 | 4,561,136 | 4,807,942 | 5,053,992 | 5,300,798 | 5,549,836 | 5,799,313 | 6,047,857 |
| Actual or Projected levy | 3,516,520 | 4,065,852 | 4,313,401 | 4,561,136 | 4,807,942 | 5,053,992 | 5,300,798 | 5,549,836 | 5,799,313 | 6,047,857 |

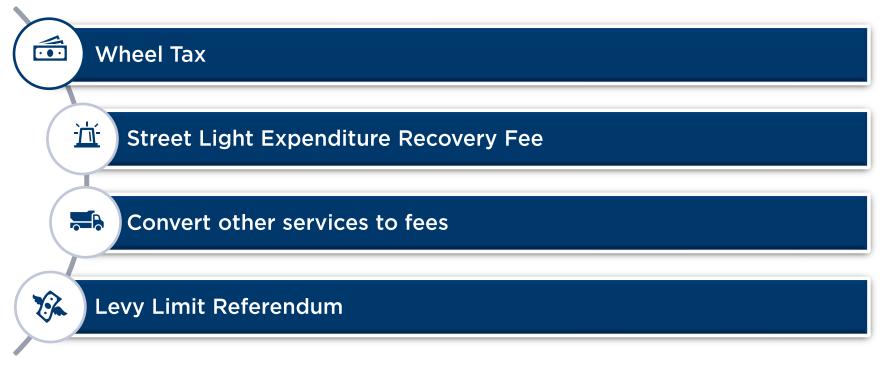


Things To Consider at Budget Time





Alternative Revenue Options





Wheel Tax (Vehicle Registration Fee)

- Annual municipal or county vehicle registration fee in addition to State registration fee
- Applies to:
 - ✓ Autocycle registration
 - ✓ Automobile registration
 - ✓ Truck registration (<8,000 lbs. except dual purpose farm)
- Exemptions for antique, collector, historic, military, hobbyist, farm truck, dual purpose farm truck or motor home
- All revenue must be used for transportation related purposes
- WisDOT collects the fee and sends proceeds (less 17¢ per vehicle administrative fee)







| Pro's | Cons |
|-------------------------------|---|
| Authorized by statute | Limited revenue potential |
| Easy to set up & administer | Disproportionate impact on |
| Stable annual revenue | residential properties |
| Established by Common Council | Generates sense of fixing the problem – but often inadequate. |



Street Light Expenditure Recovery Fee

What is it?

• A user charge to recover annual cost for electricity used to operate street lighting system.

How does the charge work?

- 1. Per unit billing charge: Residential parcels assigned one unit and non-residential assigned two units. Charge determined by dividing cost to be recovered by number of units.
- 2. Flat residential charge with a frontage footage charge for nonresidential. This method is more meaningful to a municipality that is an economic hub for surrounding municipalities.



Convert Other Services to Fees

Examples:

- Stormwater Utility
- Forestry costs related to the Emerald Ash Borer
- Fire services



Tax Increment District

• Tax Increment District No. 3 Review



TID No. 3



Purpose of the District is to promote the orderly development by promoting mixed use development. TID No. 3 is located on the northeast side of the City and includes industrial, commercial and residential property.

- Created in 2020 as a Mixed-Use District (20-year district), the District is able to make expenditures planned for in the project plan until 2035. The District has a mandatory termination date of July 21, 2040 but can collect a final tax increment in 2041. (One 3-Year extension is available if necessary)
- The majority of development to date has been housing including a multi-phased apartment complex and multiple duplexes.
- Commercial development has entailed storage units and lot sales for future retail and multi-use space.



TID 3 Financial Schedules

| | City of Dodgeville, Wisconsin | | | | | | | | | | | | |
|----------|-------------------------------|------------------------|----------------------|---------------|----------|-------------|---------------------|--------------|--------------|--|--|--|--|
| | Tax Increment District No. 3 | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | [| Development | Assumpti | ons | | | | | | | |
| | | | | | | | | | | | | | |
| Cons | truction | | Linearta | na Uilla Dh 2 | Fault | er Condos | | Constru | Construction | | | | |
| 1 | Year | | Limestone Hills Ph 2 | | FOWIE | er Condos | Annual Total | Year | | | | | |
| | | | Units | Total Value | Units | Total Value | | | | | | | |
| | | | | | | | | | | | | | |
| Estima | ated Value | per | | | \$3 | 00,000 | | | | | | | |
| | 2020 | 57 500 | | | | | | 2020 | | | | | |
| 1 2 | 2020 2021 | 57,500 | | | | | 57,500 1,070,200 | 2020 2021 | 1 2 | | | | |
| 3 | 2021 | 1,070,200 4,636,200 | | | | | 4,636,200 | 2021 | 2 | | | | |
| 4 | 2022 | 928,500 | | | | | 928,500 | 2022 | 4 | | | | |
| 5 | 2023 | 528,500 | | 1,587,200 | 11 | 3,300,000 | 4,887,200 | 2023 | 5 | | | | |
| 6 | 2024 | | | 5,250,000 | | 3,300,000 | 5,250,000 | 2024 | 6 | | | | |
| 7 | 2026 | | | -,, | | | 0 | 2026 | 7 | | | | |
| 8 | 2027 | | | | | | 0 | 2027 | 8 | | | | |
| 9 | 2028 | | | | | | 0 | 2028 | 9 | | | | |
| 10 | 2029 | | | | | | 0 | 2029 | 10 | | | | |
| 11 | 2030 | | | | | | 0 | 2030 | 11 | | | | |
| 12 | 2031 | | | | | | 0 | 2031 | 12 | | | | |
| 13 | 2032 | | | | | | 0 | 2032 | 13 | | | | |
| 14 | 2033 | | | | | | 0 | 2033 | 14 | | | | |
| 15 | 2034 | | | | | | 0 | 2034 | 15 | | | | |
| 16 | 2035 | | | | | | 0 | 2035 | 16 | | | | |
| 17 | 2036 | | | | | | 0 | 2036 | 17 | | | | |
| 18 | 2037 | | | | | | 0 | 2037 | 18 | | | | |
| 19 20 | 2038 2039 | | | | | | 0 | 2038 2039 | 19 | | | | |
| 20 | 2039 | | | | | | U | 2039 | 20 | | | | |
| | Totals | 6,692,400 | 0 | 6,837,200 | 11 | 3,300,000 | 16,829,600 | | | | | | |
| | Totals | 0,052,400 | | 0,837,200 | | 3,300,000 | 10,825,000 | | | | | | |
| | | | | | | | | | | | | | |



TID 3 Financial Schedules

| | | | City of D | odgevil | le, Wis | consin | | |
|---|--------------|--|--|------------|------------|---|--|---------------|
| | | | Tax In | crement I | District N | o. 3 | | |
| | | | Tax Incre | ment Proje | ction Wor | ksheet | | |
| Type of District District Creation Date Valuation Date Max Life (Years) Expenditure Period/Termination Revenue Periods/Final Year Extension Eligibility/Years Eligibile Recipient District | | Mixed July 21, Jan 1, 20 Yes No | 2020 2020 7/21/2035 2041 3 | | Apply | Base Value Change Factor y to Base Value Base Tax Rate ustment Factor | 1,867,900 2.00% No \$17.56 0.00% | |
| C | Construction | | | Economic | Total | | 1 | |
| _ | Year | Value Added | Valuation Year | Change | Increment | Revenue Year | Tax Rate ¹ | Tax Increment |
| 1 | 2020 | 57,500 | 2021 | 0 | 57,500 | 2022 | \$24.35 | 1,400 |
| 2 | 2021 | 1,070,200 | 2022 | 0 | 1,127,700 | 2023 | \$21.78 | 24,531 |
| 3 | 2022 | 4,636,200 | 2023 | 0 | 5,763,900 | 2024 | \$20.66 | 119,075 |
| 4 | 2023 | 928,500 | 2024 | 0 | 6,692,400 | 2025 | \$17.56 | 117,535 |
| 5 | 2024 | 4,887,200 | 2025 | 133,848 | 11,713,448 | 2026 | \$17.56 | 205,716 |
| 6 | 2025 | 5,250,000 | 2026 | 234,269 | 17,197,717 | 2027 | \$17.56 | 302,033 |
| 7 | 2026 | 0 | 2027 | 343,954 | 17,541,671 | 2028 | \$17.56 | 308,074 |
| 8 | 2027 | 0 | 2028 | 350,833 | 17,892,505 | 2029 | \$17.56 | 314,235 |
| 9 | 2028 | 0 | 2029 | 357,850 | 18,250,355 | 2030 | \$17.56 | 320,520 |
| 10 | 2029 | 0 | 2030 | 365,007 | 18,615,362 | 2031 | \$17.56 | 326,930 |
| 11 | 2030 | 0 | 2031 | 372,307 | 18,987,669 | 2032 | \$17.56 | 333,469 |
| 12 | 2031 | 0 | 2032 | 379,753 | 19,367,423 | 2033 | \$17.56 | 340,138 |
| 13 | 2032 | 0 | 2033 | 387,348 | 19,754,771 | 2034 | \$17.56 | 346,941 |
| 14 | 2033 | 0 | 2034 | 395,095 | 20,149,866 | 2035 | \$17.56 | 353,880 |
| 15 | 2034 | 0 | 2035 | 402,997 | 20,552,864 | 2036 | \$17.56 | 360,957 |
| 16 | 2035 | 0 | 2036 | 411,057 | 20,963,921 | 2037 | \$17.56 | 368,177 |
| 17 | 2036 | 0 | 2037 | 419,278 | 21,383,199 | 2038 | \$17.56 | 375,540 |
| 18 | 2037 | 0 | 2038 | 427,664 | 21,810,863 | 2039 | \$17.56 | 383,051 |
| 19 | 2038 | 0 | 2039 | 436,217 | 22,247,081 | 2040 | \$17.56 | 390,712 |
| 20 | 2039 | 0 | 2040 | 444,942 | 22,692,022 | 2041 | \$17.56 | 398,526 |
| Тс | otals | 16,829,600 | | 5,862,422 | | Future | Value of Increment | t 5,691,440 |



TID 3 Financial Schedules

| | | | | | | City | of Doo | lgeville | e, Wiso | consin | | | | | | | |
|--------------|------------|-----------|-----------|--------------------|-----------|------------------------|-----------|-------------|-------------|-----------|---------------|--------------|-------------|-------------|-------------|--------------|--|
| | | | | | | | Tax Incr | ement Dis | strict No. | 3 | | | | | | | |
| | | | | | | | Car | h Flow Proj | ection | | | | | | | | |
| | | | | | | | | , | | | | | | | | | |
| | | Projected | Revenues | | | Projected Expenditures | | | | | | | | Balances | | | |
| | | | | | | MRO #1 | | | | | | | | | | | |
| | Tour | 1 | Date | Tetel | Total | Year | | Upfront | | 5 | Ongoing | Tetal | | | | | |
| M = = = | Тах | Interest | Debt | Total | Debt | Limestone Hills | Constant | Developer | Interest on | Financing | Planning & | Total | Amminal | Consulation | Liabilities | | |
| Year | Increments | Earnings | Proceeds | Revenues | Service | \$729,288 | Capital | Incentive | Advance | Costs | Administratio | Expenditures | Annual | Cumulative | Outstanding | Year | |
| 2020 | | | | 0 | 0 | | | | | | 17,529 | 17,529 | (17,529) | (17,529) | 0 | 2020 | |
| 2020 | | 185 | 2,629,858 | 2,630,043 | 0 | 0 | 1,638,220 | | | 79,716 | 17,525 | 1,718,086 | 911,957 | 894,428 | 3,309,288 | 2020 | |
| 2022 | 1,400 | 935 | 770,000 | 772,335 | 729,129 | 0 | 516,516 | 700,000 | | 35,282 | 3,294 | 1,984,221 | (1,211,886) | (317,458) | 3,379,288 | 2022 | |
| 2023 | 24,531 | | 1,138,355 | 1,162,886 | 66,921 | 0 | 647,360 | , | 14,679 | 69,113 | 15,211 | 813,284 | 349,602 | 32,144 | 4,444,288 | 2023 | |
| 2024 | 119,075 | | _,, | 119,075 | 142,127 | 40,124 | , | | , | | 2,500 | 184,751 | (65,676) | (33,532) | 4,354,164 | 2024 | |
| 2025 | 117,535 | | | 117,535 | 155,194 | 34,876 | | | | | 2,500 | 192,570 | (75,035) | (108,567) | 4,269,288 | 2025 | |
| 2026 | 205,716 | | | 205,716 | 204,106 | 29,272 | | | | | 2,500 | 235,878 | (30,162) | (138,729) | 4,140,016 | 2026 | |
| 2027 | 302,033 | | | 302,033 | 290,494 | 81,606 | | | | | 2,500 | 374,600 | (72,567) | (211,296) | 3,868,410 | 2027 | |
| 2028 | 308,074 | | | 308,074 | 318,681 | 92,488 | 50,000 | | | | 2,500 | 463,669 | (155,596) | (366,892) | 3,550,922 | 2028 | |
| 2029 | 314,235 | 20,000 | 1,500,000 | 1,834,235 | 310,994 | 81,022 | 1,500,000 | | | 51,509 | 2,500 | 1,946,025 | (111,790) | (478,681) | 3,244,900 | 2029 | |
| 2030 | 320,520 | | | 320,520 | 511,678 | 69,327 | | | | | 2,500 | 583,505 | (262,985) | (741,666) | 2,940,573 | 2030 | |
| 2031 | 326,930 | | | 326,930 | 508,605 | 57,870 | | | | | 2,500 | 568,975 | (242,045) | (983,711) | 2,637,703 | 2031 | |
| 2032 | 333,469 | | | 333,469 | 500,473 | 52,013 | | | | | 2,500 | 554,986 | (221,517) | (1,205,228) | 2,335,690 | 2032 | |
| 2033 | 340,138 | | | 340,138 | 492,353 | 46,039 | | | | | 2,500 | 540,892 | (200,754) | (1,405,982) | 2,034,651 | 2033 | |
| 2034 | 346,941 | | | 346,941 | 484,584 | 39,945 | | | | | 2,500 | 527,029 | (180,088) | (1,586,070) | 1,734,706 | 2034 | |
| 2035 | 353,880 | | | 353,880 | 481,989 | 33,730 | | | | | 2,500 | 518,219 | (164,339) | (1,750,409) | 1,430,976 | 2035 | |
| 2036 | 360,957 | | | 360,957 | 474,139 | 27,390 | | | | | 2,500 | 504,029 | (143,072) | (1,893,480) | 1,128,586 | 2036 | |
| 2037 | 368,177 | | | 368,177 | 466,170 | 20,923 | | | | | 2,500 | 489,593 | (121,417) | (2,014,897) | 827,663 | 2037 | |
| 2038 | 375,540 | | | 375,540 | 364,965 | 14,327 | | | | | 2,500 | 381,792 | (6,252) | (2,021,149) | 623,336 | 2038 | |
| 2039 | 383,051 | | | 383,051 | 399,908 | 7,599 | | | | | 2,500 | 410,007 | (26,956) | (2,048,106) | 415,737 | 2039 | |
| 2040 2041 | 390,712 | | | 390,712 398.526 | 217,138 | /3/ | | | | | 2,500 | 220,375 | 170,337 | (1,877,768) | 205,000 | 2040 2041 | |
| 2041 | 398,526 | | | 398,526 | 207,369 | 0 | | | | | 5,000 | 212,369 | 186,157 | (1,691,611) | 0 | 2041 | |
| Totals | 5.691.440 | 21.120 | 6.038.213 | 11.750.773 | 7.327.017 | 729.288 | 4.352.096 | 700.000 | 14.679 | 235.620 | 83.684 | 13.442.384 | | | | Totals | |



PROJECTED CLOSURE YEAR

LEGEND:

END OF EXP. PERIOD

Questions?

