

February 16, 2021

Mike Reso City Manager 5000 Diamondhead Circle Diamondhead, MS 39470

Subject: Review of Holliday Construction Invoice 8 – City of Diamondhead ROW

Dear Mr. Reso.

As requested, Tetra Tech has performed a review of Holliday Construction (the "Contractor") invoice number 8 for services rendered to the City of Diamondhead (the "City") for the period of December 22, 2020 to January 21, 2021. The services provided during this period were in response to Mississippi Hurricane Zeta (FEMA-EM-3550).

For the purposes of the invoice submitted by the Contractor, Tetra Tech has performed a full review of available data. The review involved a comparison of volumes, rates, and ticket level detail recorded in the Tetra Tech database to those presented in the Contractor's invoice. Hauler rates have been verified against contract source but procurement of those rates has not been reviewed. Several quality assurance and quality control ("QA/QC") procedures have been performed on Tetra Tech's database in order to validate an accurate data set for use in debris hauler invoice reconciliation.

Based on the reconciliation performed, Tetra Tech recommends a payment of \$706,526.54.

If you should have any questions regarding this invoice, please feel free to call me at your convenience.

Sincerely,

Joe Benarroch | Regional Data Manager

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