### Office of the County Internal Auditor

# Fair and Expo Center

Cash Handling 2324-8



## Background



## By the Numbers



320 Acres

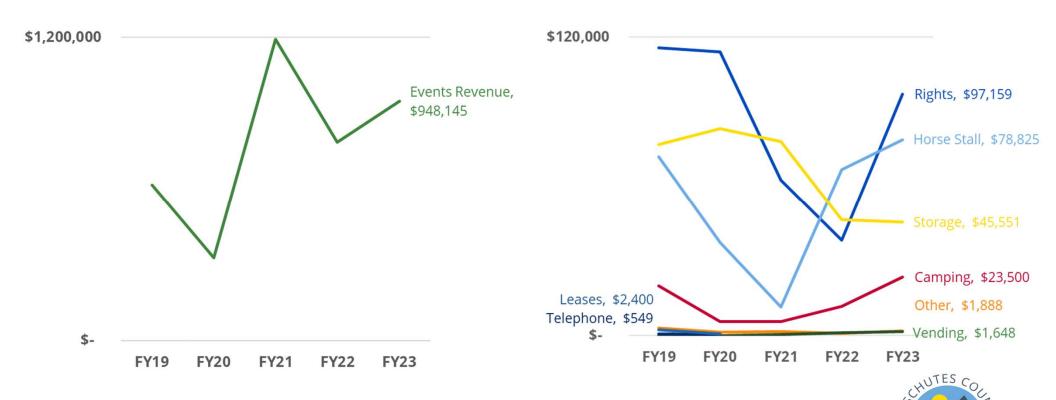
400 Events

17.5 Staff

\$1.2 Million in Revenue



## **Most Revenue for Events**



## **Audit Objective**

- 1.Review internal controls for cash handling as outlined in County Finance policy for cash handling (F-11).
- 2.Be aware of any issues with compliance with federal and state regulations and requirements, as may be applicable.



## **Fieldwork**

Interview and checklist

Reconciled systems with Munis

Best practices









## Findings and Recommendations

## Incomplete procedures increase risks



Deschutes County Administrative Policy No. F-11 Effective Date: March 19, 2007

### CASH HANDLING PRACTICES POLICY

### STATEMENT OF POLICY

It is the policy of Deschutes County to ensure that County directors and managers design, implement and monitor effective cash handling controls.

### APPLICABILITY

This policy applies to all County departments and County service districts under the governance of the Board of County Commissioners.

### POLICY AND PROCEDURE

This policy sets out overall guidance on cash handling practices.

### Cash includes the following:

- Currency (paper money and coin)
- Checks
- Credit card slips

- Money orders
- Travelers checks
- Bank drafts, etc.
- County directors and managers shall design, implement and monitor effective cash handling controls. Cash handling procedures shall be distributed to all appropriate staff.
- 2) Management will periodically review internal control policies and procedures pertaining to cash to ensure they are working as intended. It is critical that managers promote an effective internal control environment. Effective internal controls minimize the potential for errors or irregularities to occur, and if they do occur, will detect such errors or irregularities in a timely manner during the normal course of business.
- 3) To assist directors and managers establish and monitor their cash handling systems, the Internal Audit Program shall develop and circulate a Cash Handling Guide (Guide), which is attached hereto and incorporated herein as Exhibit A. The Guide highlights the internal controls that are required by County departments.

Management should utilize the Guide and checklist as a reference. Some items may not apply to every cash handling system, depending on the quantity of the cash transactions and the functions of the department. Implementation of some of these controls may not be possible due to limited resources. In these cases, compensating controls shall be developed

- Exemptions from implementing any internal control policy or procedure must be granted in writing by the County Administrator or his/her.d.orgnee.
- Required procedures.
  - a) Cash shall be turned over to the Finance Department or deposited in a designated bank depository within 24 hours of receipt in accordance with Finance policy P-1999-075.

It is the policy of Deschutes County that County directors and managers design, implement, and monitor cash handling controls.

Internal Audit assistance: Guide

Required Procedures
24-hour deposits
Pre-numbered receipts
Bank accounts: F-7
Over/Short reporting: F-9



### Fraud Risk Assessment

Australian Government Commonwealth Fraud Prevention Centre

Learn about fraud and fraudsters How to assess risks









Risk analysis



**Risk evaluation** 



**Risk treatment** 



Conduct a fraud risk assessment and document outcomes.





Have conducted informal fraud risk assessments, but not documented



Document procedures to address the risks identified in the fraud risk assessment.





Will use to update procedures



## Incompatible duties

**Staff A** generate the booking and reservation. They enter it into software which generates an invoice.

**Staff B** takes in-person and mailed payments, keeps them in a locked drawer, and makes bank deposits.

**Staff B** enters payments into the County's financial system.

**Staff B** reconciles the County Financial System to reservation and invoicing systems once a week.



Outline major financial processes, along with staff assigned to specific activities, and determine whether any roles are conflicting.





Will create separation or clarify roles. Currently others have access or awareness to provide oversight



### Manual reconciliation = Less confidence



Event Pro-Reservations and Booking



Square-Invoicing and Payments



Munis-Financial Reporting

Name—Date—Amount



Design and document an efficient reconciliation process across systems. It might be helpful to create a log of unique identifiers from each system to record how records relate to one another.





Have not found a technical solution that works. Did not address a log of unique identifiers.

Less Focus on Root Cause



## Shared passwords create risk





Document data security controls for all financial information systems including who has access to data and rights to execute transactions. Each user should have unique access credentials.





Staff no longer sharing a password. Did not address data security controls.

Less Focus on Root Cause



## **Questions and Comments?**

## Complete the Survey!

