



REQUEST FOR QUALIFICATIONS

RFQ CED #24-01

Seeking qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County

CLOSE DATE: Tuesday, March 26 2024 **TIME:** 11:59 p.m.

DESCRIPTION: Professional services – Seeking qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County

CONTACT: Kimberly Banner, Executive Coordinator, Central Oregon Intergovernmental Council (COIC)

PHONE: (541) 548-8163

E-MAIL: kbanner@coic.org

LOCATION: The solicitation document may be reviewed at COIC, 1250 NE Bear Creek Road, Bend, OR 97701 or online at <https://www.coic.org/open-procurements/>.

THIS IS A FORMAL PROCUREMENT.

SINGLE POINT OF CONTACT: There will be only one point of contact for this Request for Qualifications. The contact point is the person listed above, unless otherwise stated. Any questions or issues that may arise regarding the specifications, the RFQ process, and/or the award process shall be directed to the Contact listed above.

FOR MORE INFORMATION please refer to “Instructions for Responses” (page 2).

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Attachments: The following attachments are hereby incorporated by reference:

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INSTRUCTIONS FOR RESPONSES

1. PREPARATION AND SUBMISSION OF STATEMENTS OF QUALIFICATIONS:

1. GENERAL INFORMATION: Central Oregon Intergovernmental Council (COIC), is soliciting statements of qualifications from qualified entities, on behalf of the Coordinated Houseless Response Office (CHRO), to design, develop, and operate temporary shelter sites in Deschutes County for Central Oregonians living in settings not intended for human habitation. The shelters will be provided year-round and will ensure a safe and dignified location for individuals and/or families to reside. The shelters will also provide opportunities to connect individuals and families to resources to move out of homelessness and into more permanent housing.

The following Request for Qualifications (RFQ) process will allow COIC staff and the Intergovernmental Review Team (IRT) to evaluate and create a shortlist of qualified potential developers and/or operators, who may then be invited to present a proposal for such services. Ultimately, a public agency will enter into a contractual agreement with an entity to develop a site or sites, and support operations. Multiple agreements may be entered with different applicants on different sites, as appropriate based on the content of proposals and what funding is available.

2. FORMAT OF RESPONSES: Responses shall be submitted to COIC in electronic format only, as set forth in item 4 below. Faxed or hard-copy submissions will not be accepted.

Inquiries regarding this RFQ shall be directed by e-mail: kbanner@coic.org

COIC is not responsible for the proper identification and handling of any response not submitted in a timely manner.

All statements of qualifications submitted become part of the public file for the project, without obligation to COIC. COIC reserves the right to reject any or all submittals for good cause and in the public interest. Firms or organizations responding to this RFQ do so solely at their expense, and COIC is not responsible for any expenses associated with the preparation of any response.

3. SOLICITATION SCHEDULE: Following is a proposed schedule for the submission, evaluation, and selection of an organization for designing, developing, and/or operating sites:

| | |
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| Issuance of RFQ | March 12 th , 2024 |
| RFQ Open House (Attendance Optional) | March 19th, 2024 at 3pm |
| Questions Deadline | March 20 th , 2024 at 5pm |
| COIC Response to Questions | March 22 nd , 2024 at 5pm |
| Deadline for Submission of Statements of Qualifications (Phase 1) | March 26 th , 2024 |
| Notice to Shortlisted Organizations | (Anticipated) April 8 th , 2024 |
| Deadline for Proposal Submission (Phase 2) | (Anticipated) April 29 th , 2024 |
| Notice(s) of Intent to Award | (Anticipated) May 2024 |



4. SUBMISSION OF STATEMENTS OF QUALIFICATIONS: All electronic responses to this Request for Qualifications shall be delivered via email to Kimberly Banner, Executive Assistant at kbanner@coic.org by 11:59 PM, March 26th, 2024

Responses submitted after that date and time will not be accepted.

5. ACCEPTANCE OF SUBMISSIONS OR PROPOSALS: COIC reserves the right to cancel the procurement or reject any or all submissions in accordance with ORS 279B.100.

COIC reserves the right to withdraw this RFQ at any time without prior notice and makes no guarantee that any contract will be awarded to any firm or individual responding to this RFQ. Depending on the statements of qualifications submitted, more than one contract may be awarded from this Solicitation.

6. RESPONSE FORMAT: Responses submitted for this project should include a narrative that conveys the respondent's understanding of the project's purpose and goals, including the Scope of Services, and how the firm or organization will assist COIC and our project partners in meeting these goals. The description should demonstrate the firm's capabilities, approach, and problem-solving abilities to accomplish each component of this project. The narrative should provide a description of how this project's goals will be met. Identify key personnel to be utilized for this project, their qualifications, and areas of responsibility.

6.1 The statement of qualifications shall contain at minimum the following information:

- a. **Organizational Profile, Structure, and Qualifications** – Provide a summary profile of the firm/organization, including:
 - Firm name, address, contact information, and the name of the primary contact in reference to this RFQ;
 - Information about your firm, including: the year founded and form of organization (corporation, partnership, sole proprietorship, non-profit organization, etc.), background, size, types of services provided, and experience designing or operating shelter sites,
 - Any relevant professional accreditations held by the firm/organization, and
 - A one-page executive summary of the content of your submission.
- b. **Relevant Experience** – Describe your organization's experience:
 - Demonstrate understanding of and experience managing similar projects;
 - Demonstrate experience collaborating with public partners;
 - Demonstrate experience with public engagement and outreach; and
 - Demonstrate experience receiving government funds and meeting reporting requirements.
- c. **Statement of Work** – Provide a summary of how the respondent would meet the responsibilities as outlined in Exhibit A – Scope of Services. Please provide specific recommendations on the **type of program** (for the list of eligible program options, please refer to Exhibit C) that should be operated at a **specified site** (for the list of available properties, refer to Exhibit B). Please be as in-depth as possible, including recommended site design, type(s) of shelter offered, amount of people served, etc.



- d. **Signature Page** – All statements of qualifications shall be signed and dated prior to submission deadline.
- e. **Page Limit** – Limit submissions to no more than 20 pages in length, in PDF format (8.5” x 11” size), not including any schematic graphic designs.

6.2 Notice Regarding Oregon Public Records Law. Submissions made in response to this RFQ become public records under Oregon law and, following contract award, will be subject to disclosure to any person or organization that submits a public records request. Respondents submitting statements of qualifications are required to acknowledge that any such statement may be disclosed in its entirety to any person or organization making a records request, except for such information as may be exempt from disclosure under the law. Each respondent submitting a statement in response to this Solicitation must clearly identify in its submission all information included in the documents that is claimed to be exempt from disclosure. The respondent is responsible to only mark material that legitimately qualifies under an exemption to disclosure under ORS 192.311 through 192.478, and to identify the specific exemption. If COIC receives a records request, including subpoena, covering information the respondent believes is covered by an applicable public records exemption, it is the respondent’s responsibility to defend and indemnify COIC for any costs associated with establishing such an exemption.

6.3 Questions: Any questions concerning the meaning, definition, or interpretation of the contents of this Request for Qualifications shall be submitted via email to Kimberly Banner, kbanner@coic.org. Responses to all questions will be emailed to all known prospective respondents and posted on the COIC web site: <https://www.coic.org/open-procurements/>.

7. REQUESTS FOR CLARIFICATION OF RFQ PROVISIONS OR SPECIFICATIONS; CHANGES OR MODIFICATIONS; PROTESTS: The appropriate means of seeking clarification of RFQ provisions or specifications is through the submittal of a request for clarification. Any submission that takes exception to the specifications or contractual terms of the Solicitation may be deemed non-responsive and may be rejected.

7.1 Request for Clarification: Any respondent requiring clarification of any provision or specification of this Solicitation may submit a request for clarification to the RFQ Contact. To be considered, the request for clarification must be in writing. Requests for clarification may only be submitted by email message.

7.2 Response to Requests for Clarification: COIC will make reasonable efforts to promptly respond to each properly-submitted written request for clarification. Should COIC determine that a clarification is significant in terms of universally affecting this Solicitation, COIC will post the clarification response on the COIC web site. COIC may also informally respond to respondents’ questions. However, informal responses will not affect the provisions of the Solicitation. COIC is not responsible for, nor required to, respond to requests for clarification that are not submitted in time to reasonably provide a response, as such time is determined by the Agency. COIC’s failure to respond to a request for clarification within any particular time period shall not affect this Solicitation in any way.

7.3 Responses, once submitted, may be modified in writing before the time and date set for closing of submissions, by email to the address stated in this RFQ for submission of statements of qualifications.



Any modification must clearly set forth the change or, if a replacement page or document is submitted, must clearly state which prior submission or portion thereof is to be replaced. Emails containing modifications must clearly state that they contain “modifications and identify the RFQ name and closing date and time. Submissions may not be modified after the date and time stated for closing of the RFQ.

8. CHANGES IN SOLICITATION SPECIFICATIONS, REQUIREMENTS, OR TERMS: All specific service components, requirements, and criteria are defined in this Solicitation. COIC reserves the right to change, add, or delete service components and requirements, should COIC become aware of information during the Solicitation period that would affect the intent or goals of this procurement in such a manner that changes would be in the best interest of COIC. Notice will be posted of any changes to this Solicitation that may occur, in accordance with Section 7. If COIC determines that changes to any specifications, requirements and terms of the Solicitation are in the best interest of COIC, COIC will post notice of the changes, including the complete original language of the affected section, and the new language of the affected section, on the COIC website.

9. RESERVATION OF COIC RIGHTS: COIC reserves all rights regarding this Solicitation, including, without limitation, the right to:

- (a) Amend or cancel this Solicitation without liability if doing so is in the best interest of COIC;
- (b) Reject any and all statements of qualifications upon finding that it is in the best interest of COIC to do so;
- (c) Waive any minor irregularity, informality, or non-conformance with the provisions or procedures of this Solicitation, and to seek clarification from the respondent that submitted the statement, if required;
- (d) Reject any submission that fails to substantially comply with all prescribed Solicitation procedures and requirements;
- (e) Engage other contractors by selection or procurement independent of this Solicitation process and/or any contracts/agreements under it;
- (f) Negotiate contract terms with any respondent selected under this Solicitation;

10. WITHDRAWAL OF SUBMISSIONS: A statement of qualifications submitted in response to this Solicitation may be withdrawn with a request in writing sent by email to the address stated for submissions and received by COIC prior to the time and date set for Solicitation closing.

11. NOTIFICATION OF RESPONDENTS: COIC will provide notice by email to all shortlisted respondents and will, at time of award, give notice of its intent to award a contract to all respondents that submitted a responsive statement of qualifications. Such notice will be for procedural purposes only, subject to successful negotiation of a final contract, and will create no obligation for receipt of a contract by any party.

12. COST OF PREPARING AND SUBMITTING RESPONSES: All costs incurred in preparing and submitting a statement of qualifications shall be the responsibility of the Proposer and will not be reimbursed by COIC.



CITY OF BEND



13. CONTINUITY OF OPERATIONS: COIC reserves the right, as a condition of consideration under this Solicitation, to require any respondent to submit a statement or plan to demonstrate that the responding firm or organization is prepared to provide continuity of its operations in the event of the loss of key owners or staff.

14. BUSINESS INCLUSION AND DIVERSITY: Minority, Women Owned, Emerging Small and Veteran Owned businesses are encouraged to submit a proposal. Proposers are encouraged to involve participation of small, minority, women and veteran owned business enterprises. A Directory is available from the Certification Office for Business Inclusion and Diversity (COBID) web site at: <http://www.oregon4biz.com/How-We-Can-Help/COBID/>, or by telephone, 503-986-0078.

15. CULTURALLY SPECIFIC ORGANIZATIONS AND/OR SPECIFIC SERVICES: Culturally specific services are services provided by and for specific populations based on particular needs, where the majority of members/customers are reflective of that community. These programs use language, structures, and settings familiar to the culture of the target population to create an environment of belonging and safety in which services are delivered. Culturally specific organizations typically refer to organizations with a majority of members/customers from a particular community. Culturally specific organizations also have a culturally focused organizational identity and environment, a positive track record of successful community engagement, and recognition from the community served as advancing the best interests of that community. These definitions describe the organizational and programmatic elements intended to eliminate structural barriers and create environments that ensure safety and belonging.

B. PROPOSAL EVALUATION AND AWARD:

1. MINIMUM REQUIREMENTS: Evaluation of statements of qualifications will be based on compliance with the terms and conditions of this RFQ.

2. EXCEPTIONS: Any deviation from this Solicitation’s specifications, terms, and conditions may result in rejection of a submission.

3. MINIMUM REQUIRED PROPOSER QUALIFICATIONS: Respondents, to be considered, must meet the following minimum qualifications in order to be considered for any shortlist or contract resulting from this Solicitation. Respondents must not only possess the following qualifications, abilities and experience; but must be able to individually apply them in performing the required services; and the statement of qualifications should demonstrate the respondent’s possession of each attribute.

- A. The respondent has demonstrated experience serving homeless individuals or families.
- B. The respondent has demonstrated experience supporting public engagement, including working in partnership with public entities.
- C. The respondent is committed to the principles of diversity, equity, and inclusion as demonstrated through program policies, project development, and operations.
- D. The respondent is registered to conduct business in the State of Oregon.



CITY OF BEND



- E. The respondent has familiarity and is willing to comply with Local, State, and Federal Requirements relating to the management and operation of temporary outdoor shelters in Deschutes County.

4. EVALUATION CRITERIA: The following Evaluation Factors will be used to evaluate the statements of qualifications submitted (80 points total):

a) Technical Qualifications of Firm and Personnel (20 points)

- Proposer organization strength, experience, and stability
- Experience and technical competence
- Degree to which proposer meets the required qualifications (listed previously in Section B, Item 3)

b) Relevant Experience (30 Points)

- Experience with similar projects – designing and/or operating shelter sites.
- Experience working on projects where there is a diverse, multi-agency environment, with a series of community partners to maintain productive relationships with.
- Demonstrated experience managing public engagement and outreach.
- Demonstrated experience receiving government funds and meeting reporting requirements.

c) Statement of Work Proposal (30 points)

- Completeness of proposal
- Demonstrated understanding of the work to be performed
- Rigor of the analytical processes proposed to complete the work
- Includes site design proposal, with specifics on number of people to be served, program design, high-level cost estimate, site layout, etc.

5. EVALUATION PROCESS: An Intergovernmental Review Team (IRT) will review, score, and rank all responsive submissions according to the evaluation criteria. The IRT will include, but not be limited to, representatives from COIC, a CoC representative, and representatives from each entity contributing resources to the process.

COIC reserves the right to waive minor irregularities and omissions if the best interest of COIC will be served by doing so. If any submission indicates minor noncompliance or variance with the RFQ, COIC may, but need not, request that the respondent agree to modify the submission to conform. If requested, the respondent must submit a written response within the time period established in such request, and COIC may receive and consider the response in conjunction with the submission.

The IRT shall identify all statements of qualifications that meet the minimum requirements for shortlisting. COIC's Executive Director shall have full authority over COIC's final shortlist of respondents. The Coordinated Houseless Response Office (CHRO) is a joint endeavor of multiple local government agencies, including Deschutes County and the Cities of Bend, LaPine, Redmond, and Sisters, working together with COIC. Any contract ultimately resulting from this Solicitation may be entered into between the selected firm and either COIC or any of the CHRO members.



6. CLARIFICATION AND NEGOTIATION: COIC reserves the right to seek clarifications of each submission, and the right to negotiate the Statement of Work described in this RFQ.

7. PROPRIETARY DATA/PUBLIC RECORD: This Request for Qualifications, together with copies of all documents submitted in response, shall be kept by COIC and made a part of a file or record which shall be open to public inspection.



Exhibit A – Scope of Services

Alternatives to Unsanctioned Camping in Deschutes County Scope of Services

f. Definitions

As used on this Project, the following terms and acronyms shall have the meanings defined for each in this section. Where multiple terms or acronyms have the same definition, such terms may be used interchangeably with one another.

- CoC – Continuum of Care
- CHRO – Coordinated Houseless Response Office
- COIC – Central Oregon Intergovernmental Council
- IRT – Intergovernmental Review Team
- ARPA – American Rescue Plan Act

g. Background

There were 1,467 individuals living unhoused in Deschutes County, according to the 2023 Point-In-Time Count. This is a 28% increase from the year prior. The vast majority (73%) of these individuals live unsheltered, which means they reside in a place not intended for human habitation. In Deschutes County, there are several areas of public land that have established unsanctioned camps, some with hundreds of people living unhoused concentrated in one area.

Recognizing the dire need for action, Governor Kotek signed a series of Executive Orders in 2023 to address the crisis of homelessness in Oregon. In mid-2023, Central Oregon received nearly \$15 million in State funding to address homelessness, with the task of meeting three goals:

- Preventing 354 households from becoming homeless
- Creating 111 new shelter beds
- Rehousing 161 unsheltered individuals

The Coordinated Houseless Response Office (CHRO) continues to work in close partnership with Central Oregon Intergovernmental Council (COIC) on the facilitation and implementation of the historic Executive Order funding. Ultimately our region exceeded the established goals.

However, more progress is needed to address the gaps in Central Oregon’s Homeless Response System. The CHRO Board has set the goal of expanding immediate sheltering options to accommodate 30% of Deschutes County’s unsheltered population. We’re ultimately looking for proposals on what should be developed, and where, to meet the needs of those living unsheltered in Central Oregon.

A. Project Area

Public agencies have identified publicly-owned properties in Deschutes County that could be utilized to develop a shelter site or sites, which are included in Exhibit B. The properties are divided into two groups (highlighted in Green), the Tier 1 properties are those that the entities involved believe are best suited to be developed for some type of shelter, the Tier 2 properties are available, but have some characteristic that makes development or operations a challenge. Applicants may propose to develop a piece of privately owned property, as well.



B. Project Committees

Intergovernmental Review Team (IRT) – The IRT is comprised of representatives from COIC, the CoC, and entities contributing resources to this effort. The IRT will be responsible for reviewing applications, scoring them, and selecting which projects should move forward in the process.

h. Project Goal

COIC is soliciting a Request for Qualifications on behalf of the CHRO from qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County. The shelters will be provided year-round and will ensure a safe and dignified location for individuals and/or families to reside. The shelters will also provide opportunities to connect individuals and families to resources to move out of homelessness and into more permanent housing.

When qualifications are submitted and reviewed by the IRT, COIC staff will reach out to applicants to let them know whether or not they will be invited to submit a Proposal. Ultimately, a public agency will enter into a contractual agreement with an entity to develop a site or sites, and support operations. Multiple agreements may be entered with different applicants on different sites, as appropriate based on the content of proposals and what funding is available. It is also possible that this solicitation does not result in any agreement with an applicant, depending on what is ultimately proposed. Non-profit and for-profit entities alike are encouraged to submit proposals.

Qualifications, Experience, Site Identification, and Public Engagement:

This solicitation is intended to collect feedback from organizations that serve homeless individuals or families in Deschutes County, on what shelter options are most needed in Central Oregon's houseless response system and where they should be developed. Organizations will review the published list of publicly owned properties identified by the CHRO Exhibit B or other private properties they may be aware of and submit a proposal or proposal(s) that explains what the applicant recommends developing (Exhibit C) at the proposed site, to address Central Oregon's crisis of unsheltered homelessness.

A successful submission will include information on the agency's experience designing and/or operating similar sites, a high level proposed site design(s), a commitment to partnering with public agencies, as well as high-level cost estimates for development and operations, as well as the number of clients served. A successful submission will also include a robust public engagement plan, that includes commitments to regular communication, information sharing, and responsiveness to community concerns.

Applications will be scored based on the matrix listed in Section B, item 4 and will be notified by the date on the timeline in Section A, item 3 whether or not their application will move forward to the RFP process. *This is to ensure that an applicant does not spend too much time designing a program that won't come to fruition at this time.*

4. Other Project Requirements

a. The selected entity(s) will work collaboratively with public entities, including COIC and/or Deschutes County, the City of Bend, the City of Redmond, and any additional stakeholders throughout the duration of the contract.



- i. The funding source for payments of any contract resulting from this process will be from a combination of funding sources, including Federal (ARPA), State, and local dollars. As such, the selected contractor shall be required to meet and comply with all applicable regulations and standards for funding.
- j. Refer to Exhibit C for eligible project types.

Exhibit B - List of Public Properties

To see each site in more detail use the following link:

https://deschutescounty-my.sharepoint.com/:x:/g/personal/chris_ogren_deschutes_org/EW9PQMwseTxkk-YAS8aYwh8Bfz9ZWwDgqBko67MhHogAA?e=5SBbhv

| Taxlot | Address (if available) | Description and Comments | Acreage | Property Owner |
|---------------|-----------------------------|--|---------|---|
| 171232AC06300 | 1056 NW WALL ST | Safe Parking option | 0.32 | City of Bend Properties |
| 171232CA05100 | NO SITUS ADDRESS | Safe Parking option | 0.32 | City of Bend Properties |
| 171232CA05200 | NO SITUS ADDRESS | Safe Parking option | 0.16 | City of Bend Properties |
| 171232CA05300 | 726 NW WALL ST | Safe Parking option | 0.08 | City of Bend Properties |
| 171232CA05400 | NO SITUS ADDRESS | City Hall Parking Lot, Safe Parking option | 0.16 | City of Bend Properties |
| 171232CA05700 | 745 NW BOND ST | Safe Parking option | 0.80 | City of Bend Properties |
| 171232CA09000 | 710 NW WALL ST | City Hall Parking Lot, Safe Parking option | 0.24 | City of Bend Properties |
| 171233DA00300 | 1439 NE FORBES RD | Safe Parking option | 0.17 | City of Bend Properties |
| 171232DD10000 | 275 NE 2ND ST | Existing Shelter | 0.92 | City of Bend Properties |
| 171232DA04400 | 154 NE FRANKLIN AVE | Existing Shelter - double lot | 0.64 | City of Bend Properties |
| 171232DA04401 | 154 NE FRANKLIN AVE | Existing Shelter - double lot | 0.39 | City of Bend Properties |
| 171229AD04000 | 2346 NE DIVISION ST | Existing Shelter | 0.66 | City of Bend Properties |
| 181206A000804 | 1212 SW SIMPSON AVE | Divided parking lots reduce capacity, Safe Parking option | 1.49 | City of Bend Properties |
| 171231C000400 | 222 NW SKYLINER SUMMIT LOOP | Water Tower - Topography challenge, Safe Parking option - access from Gleneagles | 35.27 | City of Bend Properties |
| 171233DA00400 | NO SITUS ADDRESS | Safe Parking in lower lot against cemetery, Safe Parking option | 0.85 | City of Bend Properties |
| 171233DA00500 | 575 NE 15TH ST | Safe Parking option | 3.96 | City of Bend Properties |
| 171233DD00102 | 1246 NE BEAR CREEK RD | Partial lot, Safe Parking/Outdoor Shelter option (SEC -15th & Bear Creek) | 22.39 | City of Bend Properties |
| 1812170001600 | 61071 Hwy 97 | South of Murphy Road, Safe Parking/Outdoor Shelter option | | City of Bend Properties |
| 181217BA00500 | 61110 HWY 97 | ROW - Steep slope | 1.81 | City of Bend Properties |
| 171231BB01500 | 2015 NW BLACK PINES PL | Pump Station, No public access easement | 0.47 | City of Bend Properties |
| 171232BD06301 | NO SITUS ADDRESS | Breezeway | 0.03 | City of Bend Properties |
| 171232BD07001 | NO SITUS ADDRESS | ROW | 0.00 | City of Bend Properties |
| 171232DB02501 | 61 NW OREGON AVE | Parking Garage & Commercial Spaces, Existing parking garage | 1.09 | City of Bend Properties |
| 171232DD08500 | 90 NE SCOTT ST | Pump Station, within 1000 feet of shelter | 0.16 | City of Bend Properties |
| 181204CC01203 | NO SITUS ADDRESS | ROW remnant - too small | 0.01 | City of Bend Properties |
| 1812170001606 | NO SITUS ADDRESS | ROW, Hwy 97 remant/sliver - too small | 0.01 | City of Bend Properties |
| 171233DA00200 | 555 NE 15TH ST | Pilot Butte Elementary | 2.89 | City of Bend Properties |
| 171229AD04000 | 2346 NE DIVISION ST | Transitional Shelter, Existing facility | 0.66 | City of Bend Properties |
| 171229DD00099 | NO SITUS ADDRESS | ROW remnant | 0.00 | City of Bend Properties |
| 171232CA06700 | 51 NW LOUISIANA AVE | Troy Field Parking Lot, Safe Parking buffer | 0.13 | City of Bend Properties |
| 171232CA06800 | 60 NW KANSAS AVE | Troy Field Parking Lot, Safe Parking buffer | 0.13 | City of Bend Properties |
| 181204BC07600 | NO SITUS ADDRESS | Former Hong Kong - GO Bond Project, Requires repayment of GO Fund - not available until July '24 | 0.34 | City of Bend Properties |
| 181204BC07601 | 530 SE 3RD ST | Former Hong Kong - GO Bond Project, Requires repayment of GO Fund - not available until July '24 | 0.46 | City of Bend Properties |
| 181204A002401 | NO SITUS ADDRESS | ROW remnant | 0.03 | City of Bend Properties |
| 181204BA01700 | NO SITUS ADDRESS | Small lot - selling | 0.12 | City of Bend Properties |
| 1712100000106 | NO SITUS ADDRESS | Juniper Ridge - No access & CC&Rs | 0.10 | City of Bend Properties |
| 1712100000109 | NO SITUS ADDRESS | Juniper Ridge - No access & CC&Rs | 0.38 | City of Bend Properties |
| 1712100000115 | NO SITUS ADDRESS | Juniper Ridge - No access & CC&Rs | 0.14 | City of Bend Properties |
| 1712100000116 | NO SITUS ADDRESS | Juniper Ridge - No access & CC&Rs | 0.14 | City of Bend Properties |
| 171221C000105 | 62975 BOYD ACRES RD | Short term, Gated & security issues | 5.02 | City of Bend Properties |
| 171228BC00100 | NO SITUS ADDRESS | Section Remnant, Major Power Line Easement | 0.46 | City of Bend Properties |
| 171228BC00200 | NO SITUS ADDRESS | Section Remnant, Major Power Line Easement | 0.26 | City of Bend Properties |
| 171232AA02401 | NO SITUS ADDRESS | ROW | 0.27 | City of Bend Properties |
| 171232DA08900 | NO SITUS ADDRESS | Adjacent to US97 - Slope - small | 0.10 | City of Bend Properties |
| 181206D000600 | NO SITUS ADDRESS | Pump Station, Existing facility | 0.35 | City of Bend Properties |

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|---------------|-----------------------|--|-------|---|
| 181206D000712 | NO SITUS ADDRESS | ROW | 0.10 | City of Bend Properties |
| 171230DD00100 | 1000 NW TRENTON AVE | Utility Site & Hillside Park - Small possible parking under safe parking (6), Buildings occupying site & plans for addit | 12.88 | City of Bend Properties |
| 171232BD04800 | NO SITUS ADDRESS | Mirror Pond Parking Lot | 1.97 | City of Bend Properties |
| 171232BD05000 | 875 NW BROOKS ST | Commercial Space, Existing facility | 0.22 | City of Bend Properties |
| 171233A000101 | 1200 NE LAFAYETTE AVE | Land behind Pilot Butte Elementary., Adjacent to schools | 1.03 | City of Bend Properties |
| 171233A000102 | 1300 NE LAFAYETTE AVE | Water Tower - Pilot Butte Middle School, Adjacent to schools | 1.72 | City of Bend Properties |
| 171233A000105 | NO SITUS ADDRESS | Water Tower, Pilot Butte - too steep | 4.60 | City of Bend Properties |
| 171233A000107 | 1190 NE LAFAYETTE AVE | Land behind Pilot Butte Elementary., Adjacent to schools | 1.72 | City of Bend Properties |
| 171233DA00600 | NO SITUS ADDRESS | Public Works | 0.30 | City of Bend Properties |
| 171233DC00100 | 1200 NE BEAR CREEK RD | Cemetery | 11.48 | City of Bend Properties |
| 171233DC01701 | NO SITUS ADDRESS | ROW - North of Bend High | 0.80 | City of Bend Properties |
| 171233DD00101 | NO SITUS ADDRESS | Public Works | 0.87 | City of Bend Properties |
| 181207BB03601 | 61535 WEST RIDGE AVE | Connected to Cascade Middle School, Within 150 feet of school | 1.09 | City of Bend Properties |
| 181207DB00100 | 61360 COLUMBINE LN | Water Tower | 6.74 | City of Bend Properties |
| 171228CB04600 | NO SITUS ADDRESS | ROW | 0.08 | City of Bend Properties |
| 171228CB04602 | NO SITUS ADDRESS | Adjacent to Orchard Park & SFR - too small | 0.08 | City of Bend Properties |
| 171228CB04603 | 406 NE THURSTON AVE | 0 acre, too small | 0.06 | City of Bend Properties |
| 171233BC07201 | NO SITUS ADDRESS | Cascade Community Development - too small | 0.03 | City of Bend Properties |
| 171233BC07301 | NO SITUS ADDRESS | Cascade Community Development - too small | 0.06 | City of Bend Properties |
| 181210AC05800 | 21088 SE AVERY LN | 2.5 miles to services, HOA and distance from services | 0.72 | City of Bend Properties |
| 181217BA00910 | 61119 PARRELL RD | ROW, Parrell RAB | 0.20 | City of Bend Properties |
| 181217BA00912 | 61110 PARRELL RD | ROW, Parrell RAB | 0.27 | City of Bend Properties |
| 171220AB02001 | 63151 BRITTA ST | Pump Station | 0.03 | City of Bend Properties |
| 171227CA01000 | 2017 NE FULL MOON DR | Affordable Housing - Apartments, Existing Facility | 5.00 | City of Bend Properties |
| 171228BD05600 | NO SITUS ADDRESS | ROW | 0.12 | City of Bend Properties |
| 171231AA00400 | NO SITUS ADDRESS | ROW | 0.28 | City of Bend Properties |
| 171231AA01900 | NO SITUS ADDRESS | ROW, Utility Easement - Large Slope | 0.21 | City of Bend Properties |
| 171232AB03400 | NO SITUS ADDRESS | Pump Station Deschutes River Front off of Portland Ave | 0.68 | City of Bend Properties |
| 171232BA03800 | NO SITUS ADDRESS | Small, limited access | 0.10 | City of Bend Properties |
| 171232DB09200 | NO SITUS ADDRESS | Small - no access | 0.01 | City of Bend Properties |
| 171232DC00400 | NO SITUS ADDRESS | Too small | 0.04 | City of Bend Properties |
| 171233CC06000 | NO SITUS ADDRESS | Used for Storm Drain facilities | 0.08 | City of Bend Properties |
| 181205DA06400 | 115 SE ROOSEVELT AVE | Park addition (only .14), Used for Storm Drain facilities | 0.14 | City of Bend Properties |
| 181205DA06500 | 105 SE MCKINLEY AVE | Park addition (only .12), Used for Storm Drain facilities | 0.12 | City of Bend Properties |
| 181217BA00600 | 20183 OLD MURPHY RD | ROW, Used for Storm Drain facilities | 1.68 | City of Bend Properties |
| 171125AC01300 | NO SITUS ADDRESS | CC&Rs & health hazard easment | 0.58 | City of Bend Properties |
| 171136AB04100 | NO SITUS ADDRESS | Pedestrian path - narrow | 0.03 | City of Bend Properties |
| 171136AB05600 | NO SITUS ADDRESS | Pedestrian path - narrow | 0.02 | City of Bend Properties |
| 171136BA09900 | NO SITUS ADDRESS | Pedestrian path - narrow | 0.03 | City of Bend Properties |
| 171209AD10900 | NO SITUS ADDRESS | Drainage Easement - no access | 0.08 | City of Bend Properties |
| 171217DB00801 | 20210 GLEN VISTA RD | Pump Station | 0.03 | City of Bend Properties |
| 171222BC00500 | NO SITUS ADDRESS | steep slope | 0.09 | City of Bend Properties |
| 171222DA00102 | NO SITUS ADDRESS | Small - no access | 0.03 | City of Bend Properties |
| 171223CB00805 | 2630 NE ALTAIR CT | Topography, too steep | 0.15 | City of Bend Properties |
| 171227CC05300 | NO SITUS ADDRESS | ROW - Pilot Butte Middle | 0.20 | City of Bend Properties |
| 171227CC05400 | NO SITUS ADDRESS | Too small, ROW - Pilot Butte Middle | 0.05 | City of Bend Properties |

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|-----------------|---|--|-------|--|
| 171230BA00200 | 2992 NW THREE SISTERS DR | Water Tower - small | 0.92 | City of Bend Properties |
| 171230BD00100 | 2501 NW COE CT | Water Tower - CCRs | 0.68 | City of Bend Properties |
| 171230CB00600 | 2356 NW PALISADES DR | Water Tower - CCRs topography access, on a slope | 2.36 | City of Bend Properties |
| 171231CB00100 | NO SITUS ADDRESS | Overturf - Access Road - No public access | 0.40 | City of Bend Properties |
| 171232BB00700 | NO SITUS ADDRESS | ROW | 0.13 | City of Bend Properties |
| 171232BB01001 | NO SITUS ADDRESS | ROW | 0.02 | City of Bend Properties |
| 171233BA00301 | 755 NE PENN AVE | Pocket Park, Cul-de-sac | 0.11 | City of Bend Properties |
| 171233DB10400 | NO SITUS ADDRESS | Park, Franklin - RFP for AH | 0.41 | City of Bend Properties |
| 171233DB10500 | NO SITUS ADDRESS | Cemetery | 0.28 | City of Bend Properties |
| 171233DB10600 | NO SITUS ADDRESS | Franklin - RFP for AH & Cemetery | 1.36 | City of Bend Properties |
| 171233DB10700 | 520 NE 8TH ST | Community Garden | 0.35 | City of Bend Properties |
| 171235BC03900 | 822 NE LOCKSLEY DR | Pump Station | 0.06 | City of Bend Properties |
| 171235BC05300 | NO SITUS ADDRESS | ROW | 0.03 | City of Bend Properties |
| 171235BC05400 | NO SITUS ADDRESS | ROW | 0.01 | City of Bend Properties |
| 181203BB02301 | NO SITUS ADDRESS | Too small | 0.01 | City of Bend Properties |
| 181203BB03701 | NO SITUS ADDRESS | No public access easement | 0.33 | City of Bend Properties |
| 181204A000100 | NO SITUS ADDRESS | Across From Bend High, RFP for Housing | 2.00 | City of Bend Properties |
| 181205CC07700 | 19998 BIRCHWOOD DR | Sewer Lift Station & Fire Turnaround | 0.14 | City of Bend Properties |
| 181207BC02000 | 61429 WEST RIDGE AVE | Water Tower, School | 0.61 | City of Bend Properties |
| 181207BC02133 | 61452 LINTON LOOP | Too small | 0.04 | City of Bend Properties |
| 181207BC02148 | 61450 ELDER RIDGE ST | Too small | 0.08 | City of Bend Properties |
| 181207DA06900 | NO SITUS ADDRESS | ROW - Powers Rd & Cliffrose Dr | 0.67 | City of Bend Properties |
| 181207DB00404 | 19931 QUAIL PINE LOOP | Utility infrastructure | 0.14 | City of Bend Properties |
| 181209AA00317 | NO SITUS ADDRESS | Pump Station | 0.02 | City of Bend Properties |
| 181215BB03000 | 61190 SE 15TH ST | Pump Station, buildings occupying site | 0.16 | City of Bend Properties |
| 181216B001701 | 20555 MURPHY RD | Pump Station, buildings occupying site | 0.88 | City of Bend Properties |
| 181217AA00103 | 20309 ABERDEEN DR | Pump Station, too small | 0.03 | City of Bend Properties |
| 181217BD10000 | 20190 LORA LN | Pump Station, too small | 0.02 | City of Bend Properties |
| 181218AD00099 | 19960 CRYSTAL LN | Access | 0.28 | City of Bend Properties |
| 181217BA00601 | 20199 OLD MURPHY RD | ROW | 0.36 | City of Bend Properties |
| 18S12E08CA-0019 | | 29,290 Sq. Ft.; Vacant lot off of Hwy 97 at Powers Rd. in Bend. Region 4 is checking to to see if there is a current lea | 0.67 | State of Oregon Properties |
| 03N21E28BD-0005 | https://www.google.com/maps/place/45 | 15,246 Sq. Ft.; Parcel north of Hwy 19, south of E 3rd St., Arlington. This parcel is in a remote location with few ser | 0.31 | State of Oregon Properties |
| 03N21E28BD-0006 | https://www.google.com/maps/place/45 | 40,511 Sq. Ft.; Parcel north of Hwy 19 and south of E 3rd St., Arlington. This parcel is in a remote location with few | 0.80 | State of Oregon Properties |
| 18S12E05AA-0007 | https://www.google.com/maps/place/44 | 15,000 Sq. Ft.; Non-tax lotted triangular parcels north and south of railroad tracks, west of Hwy 97 at NW Colorad | 0.34 | State of Oregon Properties |
| 18S12E08CA-0002 | https://www.google.com/maps/place/44 | 2.08 Acres; Vacant lot behind sound wall along Hwy 97 in south Bend. This parcel is in a confined space that is in v | 2.08 | State of Oregon Properties |
| 18S12E17-001800 | https://www.google.com/maps/place/44 | 17.41 Acres; Large sparsely wooded parcel west of Hwy 97, in southern Bend. Reasonable access is currently very | 17.41 | State of Oregon Properties |
| 18S12E17BA-0004 | https://www.google.com/maps/place/44 | 1.50 Acres; Surplus parcel east of Hwy 97, NW of Murphy Rd.-3rd St. Roundabout, in Bend. This parcel is currently | 1.50 | State of Oregon Properties |
| 18S12E18DD-0068 | https://www.google.com/maps/place/44 | 37,462 Sq. Ft.; Surplus parcel west of Hwy 97, north of Ponderosa St., South Bend. This parcel was in surplus and fo | 0.86 | State of Oregon Properties |
| 18S12E18DD-0068 | https://www.google.com/maps/place/44 | 22,651 Sq. Ft.; Surplus parcel west of Hwy 97, north of Ponderosa St., South Bend. Being sold with Lot 6801. This p | 0.52 | State of Oregon Properties |
| 35S07E04A0-0006 | https://www.google.com/maps/place/42 | 4.01 Acres; Vacant lot along Hwy 422, SW @ Chiloquin Blvd. in Chiloquin, 26 north of Klamath Falls. This parcel is a | 4.01 | State of Oregon Properties |
| 39S08E12D-00070 | https://www.google.com/maps/place/42 | 3.07 Acres; Parcel west of Hwy 66, east of Orindale Rd., 4 miles SW of Klamath Falls. Ownership of this parcel is un | 3.07 | State of Oregon Properties |
| 39S09E1400-0009 | https://www.google.com/maps/place/42 | 17.78 Acres; Vacant parcel at the SW corner of Southside Expy (Hwy 140) and Homedale Rd. in Klamath Falls. Klam | 17.78 | State of Oregon Properties |
| 21S10E36AB-0014 | https://www.google.com/maps/place/43 | 14,375 Sq. Ft.; Parcel east of Hwy 97, 3.6 miles north of La Pine. | 0.32 | State of Oregon Properties |
| 11S13E02DD-0005 | https://www.google.com/maps/place/44 | 2.19 Acres; Staging Lot along SW 5th Street in Madras. This parcel is currently being used as truck parking area and | 2.19 | State of Oregon Properties |
| 11S21E36CD-0005 | https://www.google.com/maps/place/44 | 20,934 Sq. Ft; Vacant parcel along Hwy 26 @ W. Main St. in Mitchell. This parcel is a very small section of land next | 0.48 | State of Oregon Properties |

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|-----------------|---|---|---------|---|
| 15S13E03-001402 | https://www.google.com/maps/place/44 | 17,860 Sq. Ft.; Parcel west of Highway 97, in north Redmond. Leftover from canal change. | 0.41 | State of Oregon Properties |
| 15S13E29A-00030 | https://www.google.com/maps/place/44 | 17,859 Sq. Ft.; Vacant split lots off Hwy 97 at SE Airport Way (SW Yew Ave) in Bend. This parcel is very close to hot | 0.41 | State of Oregon Properties |
| 15S13E29D-00090 | https://www.google.com/maps/place/44 | 0.44 Acres; Potential excess parcel located in Redmond. Access is through ODOT parcel 15S13E29D-001000. | 0.44 | State of Oregon Properties |
| 15S13E29D-00100 | https://www.google.com/maps/place/44 | 3.59 Acres; Vacant parcel along Hwy 97 in Redmond. | 3.59 | State of Oregon Properties |
| 171217D000609 | 63255 Service Road, Bend | Located adjacent to Veterans Village -includes outcropping. Due to topography, significant earthwork would be re | 1.80 | Deschutes County Properties |
| 1513280000100 | 3800 SW Airport Way, Redmond | 166 acres is roughly the east side of the parcel. DC-owned -in UGB >1-acre | 166.00 | Deschutes County Properties |
| 1513000000103 | 2525 E HWY 126, Redmond | Roughly 45 acres located within City limits/JGB -not including 12 acres currently leased to City of Redmond for fut | 1800.00 | Deschutes County Properties |
| 2210000000109 | 16725 Burgess Road, La Pine | DC-owned -in UGB >1-acre | 321.38 | Deschutes County Properties |
| 2210110000400 | 51950 Huntington Road, La Pine | 5-acres pending conveyance to Habitat for Humanity. DC-owned -in UGB >1-acre | 24.59 | Deschutes County Properties |
| 2210110000500 | 51850 Bluewood Avenue, La Pine | DC-owned -in UGB >1-acre | 17.66 | Deschutes County Properties |
| 221011BC00100 | No situs, adjacent to 51781 Huntington R | Sale pending. DC-owned -in UGB >1-acre | 3.44 | Deschutes County Properties |
| 221014AB00133 | 16622 Box Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00132 | 16630 Box Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00131 | 16638 Box Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00134 | 16613 Box Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00157 | 16618 Dillon Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00156 | 16624 Dillon Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00155 | 16632 Dillon Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 221014AB00154 | 16644 Dillon Way, La Pine | DC-owned -in UGB >1-acre | 0.43 | Deschutes County Properties |
| 2210140000100 | 16705 Reed Road, La Pine | DC-owned -in UGB >1-acre | 27.63 | Deschutes County Properties |
| 2210140000101 | No situs, adjacent to 16705 Reed Road, L | DC-owned -in UGB >1-acre | 19.50 | Deschutes County Properties |
| 2210140000200 | No situs, sout of 16705 Reed Road, La Pir | DC-owned -in UGB >1-acre | 0.21 | Deschutes County Properties |
| 221013B001900 | 51575 Russell Road, La Pine | DC-owned -in UGB >1-acre | 3.07 | Deschutes County Properties |
| 221013C000300 | 16857 Finley Butte Road, La Pine | Leased. DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221013C000200 | 16869 Finley Butte Road, La Pine | Leased. DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 2210140000302 | 51205 Mitts Way, La Pine | DC-owned -in UGB >1-acre | 38.73 | Deschutes County Properties |
| 221014DA00400 | No situs, south of CW Reeves Lane, La Pir | Sale pending. DC-owned -in UGB >1-acre | 2.95 | Deschutes County Properties |
| 221014DA00300 | No situs, south of CW Reeves Lane, La Pir | DC-owned -in UGB >1-acre | 2.43 | Deschutes County Properties |
| 221014DD00200 | No situs, east of Mitts Way, La Pine | DC-owned -in UGB >1-acre | 2.53 | Deschutes County Properties |
| 221014DD00100 | No situs, west of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.92 | Deschutes County Properties |
| 221014DD00300 | No situs, east of Mitts Way, La Pine | DC-owned -in UGB >1-acre | 2.14 | Deschutes County Properties |
| 221014DD00400 | No situs, west of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.48 | Deschutes County Properties |
| 221014DD00600 | No situs, east of Mitts Way, La Pine | DC-owned -in UGB >1-acre | 1.73 | Deschutes County Properties |
| 221014DD00500 | No situs, west of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.49 | Deschutes County Properties |
| 221014DD00700 | No situs, east of Mitts Way, La Pine | DC-owned -in UGB >1-acre | 1.18 | Deschutes County Properties |
| 221014DA00200 | No situs, south of CW Reeves Lane, La Pir | DC-owned -in UGB >1-acre | 1.27 | Deschutes County Properties |
| 221014DD01400 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221014DD01300 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221014DD01200 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221014DD01100 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221014DD01000 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 221014DD00900 | No situs, east of Silver Lake Lane, La Pine | DC-owned -in UGB >1-acre | 1.00 | Deschutes County Properties |
| 1712030000800 | 64295 HWY 97, Bend | Bisected by HWY 97, includes 50 acres at North Juniper Ridge with current supportive services. Would need signifi | 106.74 | Deschutes County Properties |
| 1712040000100 | No situs, near 64295 HWY 97, Bend | DC-owned -within 5-miles | 79.81 | Deschutes County Properties |
| 1712030000700 | No situs, near 64295 HWY 97, Bend | DC-owned -within 5-miles | 39.85 | Deschutes County Properties |
| 1612330000700 | No situs, near 64295 HWY 97, Bend | DC-owned -within 5-miles | 80.00 | Deschutes County Properties |

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| 1612340000400 | No situs, near 64295 HWY 97, Bend | DC-owned -within 5-miles | 200.00 | Deschutes County Properties |
| 1612340000800 | No situs, near 64295 HWY 97, Bend | DC-owned -within 5-miles | 38.80 | Deschutes County Properties |
| 1713170000100 | No situs | DC-owned -within 5-miles | 187.75 | Deschutes County Properties |
| 1813040000800 | 22850 HWY 20, Bend | DC-owned -within 5-miles | 11.38 | Deschutes County Properties |
| 1612230000100 | 65600 61st Street, Bend | Bisected by HWY 97. DC-owned -within 5-miles | 66.94 | Deschutes County Properties |
| 1612240000300 | 65390 Deschutes Pleasant Ridge Rd, Bend | DC-owned -within 5-miles | 38.58 | Deschutes County Properties |
| 1612240000500 | No situs | DC-owned -within 5-miles | 33.93 | Deschutes County Properties |
| 1612000012201 | No situs | DC-owned -within 5-miles | 40.00 | Deschutes County Properties |
| 171229A000501 | 2750 NE Division St, Bend | Green space possibility north of area near Pilot Butte Canal grate. DC-owned - in City < 1-acre | 0.28 | Deschutes County Properties |
| 171221DC00400 | 62810 Boyd Acres Rd, Bend | Legal Access would need to be granted by Federal Gov. DC-owned - in City < 1-acre | 0.52 | Deschutes County Properties |
| 151320DC06700 | No Situs Address | Vacant parcel, next to Lateral C Canal and needs legal access research to SW 27th St, Redmond. DC-owned - in City | 0.25 | Deschutes County Properties |
| 151320DC06800 | No Situs Address | Vacant parcel, next to Lateral C Canal and needs legal access research to SW 27th St, Redmond. DC-owned - in City | 0.12 | Deschutes County Properties |
| 1513000000131 | No Situs Address | Vacant parcels bisected by E. Antler Ave; pending exchange with DSL. DC-owned - in City < 1-acre | 135.91 | Deschutes County Properties |
| 1513000000103 | Multiple Situs Address | Approx. 45-acres north of 12-acres leased to City of Redmond for Oasis Village and future RV park for unhoused. DC | 45.00 | Deschutes County Properties |
| 171232AA05800 | 1263 NW Division St, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.16 | Deschutes County Properties |
| 171232AC02800 | 1190 NW Wall St, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.18 | Deschutes County Properties |
| 171232AA03800 | 30 NW Norton Ave, Bend | Actively used parking lot for official County business, secure fleet. DC-owned - building&parking | 0.23 | Deschutes County Properties |
| 171232AA05900 | 34 NW Marshall Ave, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.23 | Deschutes County Properties |
| 171232AA06000 | 31 NW Norton Ave, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.23 | Deschutes County Properties |
| 171232AA03700 | No Situs Address | Half Lot secured fleet and half lot Actively used parking lot for official County business. DC-owned - building&parki | 0.27 | Deschutes County Properties |
| 171232AC00100 | No Situs Address | Actively used parking lot for official County business. DC-owned - building&parking | 0.48 | Deschutes County Properties |
| 171232AA06100 | No Situs Address | Actively used parking lot for official County business. DC-owned - building&parking | 0.53 | Deschutes County Properties |
| 171232AA06200 | 1306 NW Hill St, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.53 | Deschutes County Properties |
| 171232AB05500 | 1300 NW Wall St, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 0.79 | Deschutes County Properties |
| 171217D000100 | Multiple Situs Addresses | Actively used parking lots/campus for official Public Safety business, most of this Tax Lot is not within City Limits, e | 2.70 | Deschutes County Properties |
| 171227DA02315 | 2577 NE Courtney Dr, Bend | Actively used parking lot for Lessee. DC-owned - building&parking | 3.09 | Deschutes County Properties |
| 171232AA06300 | 1300 NW Wall St, Bend | Actively used parking lot for official County business. DC-owned - building&parking | 3.47 | Deschutes County Properties |
| 171217D000609 | Multiple Situs Addresses | Actively used parking lot across the street from 911 Building. DC-owned - building&parking | 7.79 | Deschutes County Properties |
| 171232AC03800 | 1128 NW Harriman St, Bend | Actively used parking lot for Lessee. DC-owned - building&parking | 1.47 | Deschutes County Properties |
| 1812140000100 | 61150 27th St, Bend | Actively used parking lot for Road Department. DC-owned - building&parking | 285.96 | Deschutes County Properties |
| 171232AC03100 | 1130 NW Harriman St, Bend | Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking | 0.00 | Deschutes County Properties |
| 171232AC03300 | No Situs Address | Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking | 0.00 | Deschutes County Properties |
| 171232AC03400 | 153 NW Lafayette Ave, Bend | Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking | 0.11 | Deschutes County Properties |
| 171232AC03500 | 125 NW Lafayette Ave, Bend | Actively used parking lot for Mike Maier Services Building, adjacent to Munchkin Manor Daycare. DC-owned - build | 0.00 | Deschutes County Properties |
| 151316AA01700 | 406 W. Antler Ave, Redmond | Actively used parking lot for Health Services. DC-owned - building&parking | 0.23 | Deschutes County Properties |
| 151316AA01801 | No Situs Address, but located south of TL | Actively used parking lot for Health Services. DC-owned - building&parking | 0.11 | Deschutes County Properties |
| 151309A000805 | 236 NW Kingwood Ave, Redmond | Actively used parking lot for Lessee. DC-owned - building&parking. DC-owned - building&parking | 0.87 | Deschutes County Properties |
| 151309A000806 | 244 NW Kingwood Ave, Redmond | Actively used parking lot for Lessee. DC-owned - building&parking. DC-owned - building&parking | 1.13 | Deschutes County Properties |
| 1513280000100 | 3800 SW Airport Way, Redmond | Actively used for fairgrounds and parking. DC-owned - building&parking | 287.88 | Deschutes County Properties |
| 151316AB09600 | 405 SW 8th St, Redmond | Actively used parking lot for Becky Johnson Community Center. DC-owned - building&parking | 0.11 | Deschutes County Properties |
| 151316AB09601 | No Situs Address | Actively used parking lot for Becky Johnson Community Center. DC-owned - building&parking | 0.11 | Deschutes County Properties |
| 151316AB05400 | 737 SW Cascade Ave, Redmond | Actively used parking lot for Parole & Probation. DC-owned - building&parking | 0.35 | Deschutes County Properties |
| 1513000000103 | No Situs Address | County owned site as part of the East Redmond Campus | 45.00 | City of Redmond Properties |
| 1513000000103 | No Situs Address | Part of the East Redmond Campus, leased from the County by the City. Oasis Village currently occupies 3.5 acres o | ~8.5 | City of Redmond Properties |

Models to Provide Alternatives to Unsanctioned Camping

Current State:

- According to the 2023 Point in Time Count 1,073 unsheltered individuals camped in several locations throughout Deschutes County
- Unique factors of Deschutes County's urban-rural status has resulted in many individuals encamped on close-in public lands
- Concerns about safety of unsheltered individuals and families in encampments, damage to public lands, public health threats, community distress
- Increased congregate and non-congregate indoor shelter options will not address needs of some unhoused individuals.
- Current housing continuum has significant gaps in safe parking locations and safe sleeping sites, and no supported or managed camps

Definitions

- **Low Barrier:** Shelters have limited entry requirements that enable people, who otherwise are not willing or able to access shelter services, to be off the streets. Low barrier shelters do not expect guests to abstain from using alcohol or other drugs, so long as they do not engage in these activities onsite and are respectful of other guests and staff. Low barrier shelters do not require background checks or participation in services. Policies and procedures are centered on trauma informed care and mitigating harms. They encourage individuals to seek resources by eliminating barriers/obstacles. Housing focused case management and resource navigation are not required, though both often are provided.
Weapons and violence (threats of) are not permitted; individuals are not required to complete a drug screen or background check, but no substances are permitted on-site; may allow pets and couples or families (kinship) to stay together; offer secure storage space for personal items. Low-barrier shelters are a state priority and should be implemented whenever feasible.
- **High Barrier:** Shelters where residents must meet and maintain specific entry requirements such as passing a sobriety/drug or alcohol test, maintaining abstinence, passing criminal background check (ID requirements), allow belongings to be searched, participate in program activities or case management. May also serve specific populations (youth, single sex, veterans, etc.) or require a vehicle (Safe Parking). Participation in the shelter "programming" (chores, case management, community events, etc.) typically expected.
- **No-Barrier Shelter:** Shelter options where residents are not required to meet any specific entry requirements.

| Model | Existing Program | Space/Size | Amenities / Facilities | Services, Supports, Staffing | Cost | Low/High Barrier | Other Logistics |
|--|---|---|---|---|--|---|--|
| Safe Parking – Overnight Camping | 3 sites Currently REACH manages and operates 3 Safe Parking Sites at local churches, 10 total spaces | Space for up to 3 vehicles per site (more than 3 not permitted) Vehicles must be in a parking lot, or on a paved or gravel surface 1-3 parking spots Space or access to sanitation 1 acre or less – current sites are on less than .3 acres | No fee may be charged for overnight stays. Access to sanitation, including bathroom / porta john, water & hand washing, trash disposal Properties leased or owned by a business, religious, non-profit or public entity No fee may be required for overnight stays | Case management and referrals out to community partners – not on site (no one is onsite) Part time FTE or in-reach may be adequate to support #s | Facility/sanitation contracts may be needed Low cost due to small number of individuals | Depending on the location (if there is a school/preschool nearby) will dictate whether high or low barrier All existing sites are High Barrier | Property owner/lessee to notice each adjacent property owner about the intent of the overnight parking and to post a notice at the site w/ hours of operation & a contact name w/ phone number. Approval is not transferrable to new property owner/lessee. Annual reapplication is required. Must be located at least 150 feet from a child care facility or school, unless the parking accommodations are located on property owned or leased by a public entity or religious institution. Does not override covenants (CC&Rs) prohibiting overnight parking |
| Safe Parking - Transitional Overnight Parking | 1 site | Up to 6 parking spots Space for sanitation Vehicles and tents/huts Paved or gravel surface Less than 1 acre | Access to sanitation, including bathroom, handwashing, and trash disposal facilities; supervision, and policies on who can stay, how long, and what hours of the day/night No fee may be required | Requires case management or supervision which will be coordinated by the property owner or lessee | Low-med cost: case management, operational, security, service contracts possible | Depending on the location (if there is a school/preschool nearby) will dictate whether high or low barrier | |

| Model | Existing Program | Space/Size | Amenities / Facilities | Services, Supports, Staffing | Cost | Low/High Barrier | Other Logistics |
|-------------------------------------|---|--|---|---|--|--|--|
| Supported Sanctioned Camping | | <p>12X12 per campsite and/or standard parking space sizes for vehicles and/or RVs. Vehicles/RVs must be in running/operable conditions</p> <p>Buffer between sites</p> <p>Ingress/egress, and emergency vehicle access</p> <p>2 plus acres depending on # of sites</p> | <p>Dumpsters, porta johns, potable water, handwashing stations and trash disposal facilities, Storage, Electricity (lighting)</p> <p>Gravel or paved site, Fencing/barrier landscaping, ADA access</p> <p>Vehicles (RVs) must be operational (to dump black/gray water)</p> <p>Policies on who can stay, how long, etc.</p> | <p>Staff for conditions of placement; admission / registration; security / supervision;</p> <p>Outreach- not required; optional case management and other reach in coordinated services</p> <p>May employ residents to “self-govern” – successful models include agency and/or operator involvement to comply with Fair Housing, conditions of placement, insurance, etc.</p> | <p>Operator contract/Agency oversight</p> <p>Facilities/service expenses</p> <p>ADA considerations</p> | <p>Low barrier: no requirements for participation in services,</p> <p>Often times there can be a resident panel that will monitor participation</p> <p>All existing sites are High Barrier</p> | <p>Consider proximity to public transportation and other services</p> <p>Operator - HMIS and insurance</p> |
| Managed Camp Low Barrier | <p>City of Portland (local-ish)</p> <p>Urban Alchemy 5 year \$50M Contract (additional sites)</p> <p>\$5.1 million a year to operate a 150-person tent site, along with an additional</p> | <p>12X12 per campsite and/or standard parking space sizes for vehicles and RV</p> <p>Ingress/egress and emergency vehicle access</p> <p>Acreage required dependent on size</p> <p>Buffer between sites</p> | <p>Dumpsters, porta johns / shower/bathroom trailer potable water, handwashing stations, sanitation / trash receptacles & service electricity, ADA access</p> <p>Gravel or paved site, fencing / barrier landscaping, lighting for safety</p> | <p>Rotating service providers throughout the week; onsite “camp host”</p> <p>Security Staff for peak hours/overnight</p> <p>Optional case management and other reach in coordinated services including medical and dental</p> | <p>Med – high cost – heavily dependent on scale and site prep factors</p> <p>An oversight agency</p> <p>Agency/Operator that is responsible for implementing</p> | <p>Low barrier: no requirements for participation in services.</p> <p>Often times there can be a resident panel that will monitor participation</p> | <p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance</p> <p>Procedures and policies, financials, metrics, conditions of placement, etc.</p> |

| Model | Existing Program | Space/Size | Amenities / Facilities | Services, Supports, Staffing | Cost | Low/High Barrier | Other Logistics |
|----------------------------------|--|---|---|---|--|--|--|
| | <p>\$400,000 for startup costs</p> <p>\$2.6 million annually to operate a 75-person tiny home village with an additional \$200,000 in startup costs.</p> <p>Estimates did not include the cost of meals, utilities or the construction of the sites.</p> | Facilities & staff, parking space | <p>Onsite food service/storage</p> <p>Onsite staffing space & parking</p> <p>Vehicles (RVs) must be operational</p> | <p>health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement.</p> <p>Can be peer run - successful models include agency and/or operator involvement to comply with Fair Housing, conditions of placement, insurance, etc.</p> | <p>policies and procedures relating to conditions of placement.</p> <p>Operator charge of monitoring and managing amenities and dealing with issues that arise</p> <p>ADA considerations</p> | | |
| Managed Camp High Barrier | | <p>Minimum space of 12X12 per campsite or standard parking space sizes for vehicles and/or RV</p> <p>Ingress/egress and emergency vehicle access & ADA compatible</p> <p>Space for staff, service provision, facilities, sanitation & staff parking</p> | <p>Onsite community area including bathrooms and showers, sanitation service, storage.</p> <p>Gravel or paved site</p> <p>Lighting for safety, water, electricity</p> <p>Heated/air conditioned units</p> <p>Onsite food pantry and service w/kitchen trailer</p> <p>Parking and open space</p> | <p>Onsite weekly case management & peer support,</p> <p>A&D referrals and/or support</p> <p>Coordinated reach in services including medical and dental health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement.</p> | <p>High Cost</p> <p>Case management, support staff</p> <p>Agency/Operator that is responsible for implementing policies and procedures relating to conditions of placement</p> | <p>Requirement to participate in services</p> <p>May require sobriety/drug screen, background checks</p> | <p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance.</p> <p>Procedures and policies, financial, metrics, conditions of placement, etc.</p> |

| Model | Existing Program | Space/Size | Amenities / Facilities | Services, Supports, Staffing | Cost | Low/High Barrier | Other Logistics |
|---|---|--|---|---|---|--|--|
| | | <p>Buffer between campsites</p> <p>Open space</p> <p>Acreage required dependent on size</p> | <p>Vehicles (RVs) must be operational</p> <p>Optional fencing/barrier landscaping</p> | <p>Security staff</p> | <p>Security and service contracts</p> <p>ADA considerations</p> | | |
| <p>Pallet Camp Housing</p> <p>High Barrier Pallet</p> | <p>City of Bend Central Oregon Villages (COV) operator</p> <p>Site leased directly by COV and lease then reimbursed</p> <p>Located on Bear Creek and 27th</p> <p>\$1.5M including \$45,300 for outreach, \$377,000 in start-up/site prep, 3 year operating contract</p> <p>Under 2 Acres / 8 Pallet homes (2 sizes) and 12 stick built plus service buildings</p> | <p>Depends on size of pallet / hut shelters</p> <p>Gravel grated - site with permitted electric/fire, ADA considerations</p> <p>Open space</p> <p>Space for services and parking</p> <p>Acreage required dependent on size</p> | <p>Onsite community area including bathrooms and showers, sanitation service, storage.</p> <p>Gravel or paved site</p> <p>Lighting for safety, water, electricity</p> <p>Heated/air conditioned units</p> <p>Onsite food pantry and service w/kitchen trailer</p> <p>Parking and open space</p> <p>Optional fencing/barrier landscaping</p> | <p>Case management focused on moving guests to more permanent housing and accessing services</p> <p>A&D referrals and/or support</p> <p>Coordinated or on-site reach in services including medical and dental health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement</p> <p>Security</p> | <p>Operator – HMIS and insurance</p> <p>Case Management</p> <p>Support staff</p> <p>Admin staff</p> <p>Security</p> <p>ADA considerations</p> | <p>Requirement to participate in services</p> <p>May require sobriety/drug screen, background checks</p> | <p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance.</p> <p>Procedures and policies, financial, metrics, conditions of placement, etc.</p> |

Values & Criteria

Project to develop additional shelter or housing options for unsheltered individuals will:

- **Ensure comprehensive and broad community engagement:** create opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; share information and opportunities for engagement openly and with adequate time for involvement.
- **Assure safety and quality of life for all:** safety of residents and neighbors; safe access and egress from sites; proximity to critical amenities and services; physical environments in which safety threats can be reasonably mitigated.
- **Respect and protect important partnerships and collaboration:** do not leave partners in isolation; operate under shared commitments; collaborate on and coordinate important public communication and timelines.

Additional criteria include:

- Working to develop a set of **diverse, multiple options/projects scaled appropriately** to meet size, barrier, and service needs of the project's target population
- Considering **feasibility** from service provider, land use, terrain, access and timeline perspective



Public Engagement Commitment

Ensure comprehensive and broad community engagement:

create opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; share information and opportunities for engagement openly and with adequate time for involvement.



Deschutes County and Cities of Bend, La Pine, Redmond, and Sisters
Coordinated Houseless Response Office (CHRO)

Central Oregon Public Partners Roundtable

Recommendations for Community Engagement when Siting Outdoor and/or Emergency Shelter

The Central Oregon Coordinated Houseless Response Office (CHRO) seeks to apply an 'all strategies' approach to creating a high-performance system that responds differently, urgently, and at scale to homelessness in Central Oregon. The CHRO is committed to applying evidence-based, trauma-informed and proven practices to guide major strategic initiatives and investments intended to implement long-term solutions to end homelessness.

The Public Partners Roundtable (PPR), established out of the Central Oregon Emergency Executive Council, has been enlisted by the CHRO Governing Board to generate recommendations to help address unsanctioned encampments in the region. Part of this effort involves the identification of sites for alternative shelter. Site location is a complex process which must be guided by agreed values and deliberate planning that includes consideration of technical site analysis and effective engagement of communities impacted.

In June 2023, the CHRO Governing Board approved a [Draft Strategic Plan](#) and in October 2023 also approved values and criteria for siting proposed by the PPR for the work associated with siting emergency shelter options. Among those values is: ***Ensure comprehensive and broad community engagement by creating opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; and share information and opportunities for engagement openly and with adequate time for involvement.***

Below outlines proposed activities that align directly with Goals 1 and 4 of the CHRO Draft Strategic Plan intended to achieve *comprehensive and broad community engagement, design input, safety and quality of life* informed by evidence based practices, prior positive experience in our community and lessons learned. The focus will be on both broad and specific community engagement strategies that support siting. Those living near individuals experiencing homelessness and those living unhoused are included in community.

| Broad Engagement Strategies | Specific Siting Recommendations |
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| <p>Discussion: Broad scale efforts to educate, increase awareness and reduce stigma regarding homelessness help set the stage for acceptance and engagement around specific siting projects. Siting is complicated when misconceptions about homelessness are present. Communities experiencing pressures associated with increased unsheltered homelessness often manifest elevated fears and misunderstanding regarding homeless people. It is critical to address concerns broadly with balanced information about the factors that lead to homelessness, to address myths and facts about the safety of</p> | <p>Discussion: Community engagement and collaboration must be included as a distinct core task of any project intended to site and establish outdoor and/or emergency shelter. Robust engagement of those who live in the community and who will be residents of the project increases contact between future “neighbors”, builds relationships that can be relied on later for good will and conflict resolution. It provides a collaborative framework for identifying unanticipated hurdles and problem-solving and ultimately serves to help decrease NIMBY resistance to siting. Relying on best practice guidance and lessons learned is important to ensure success. Key to this effort is to be deliberate about listening to and validating concerns while balancing the needs of <i>all</i> members of the community and facts over fear. We recommend early</p> |

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| <p>living in proximity to unhoused individuals, and to increase opportunities for engagement and learning.</p> | <p>commitment to shared values and ground rules, as well as utilizing an incident or command center approach for this aspect of the work.</p> |
| <p>Recommended Strategies:</p> <ul style="list-style-type: none"> ● Develop a collaborative group to develop a broad-based and multi-faceted campaign to educate and inform the public. The collaborative group should include: <ul style="list-style-type: none"> ○ City and county project staff with expertise in homelessness and housing issues ○ Staff or consultants with media communications skills ○ Stakeholders – especially including housed and unhoused community members ○ Entities with expert knowledge of the population facing homelessness and associated realities: mental and physical health service providers, community based organizations, homeless services coalitions/networks, healthcare providers, and law enforcement ● Develop a project plan to distribute information and education via diverse platforms and opportunities for learning via: <ul style="list-style-type: none"> ○ Community events, community dialogues, and meet ups ○ Media campaigns: articles, radio spots, blogs, billboards, bulletin boards, etc. ○ Talking points on myths, facts and engagement opportunities for public officials/entities to use in building coherent and coordinated messaging in the community ○ Letters to the Editor, news stories and focus pieces ○ Tours, site visits and volunteer opportunities to increase contact and direct knowledge of and comfort with unhoused members of the community ● Engage people experiencing houselessness where they are | <p>Recommended Strategies:</p> <ul style="list-style-type: none"> ● Convene Engagement Project Decision-Making Team. Include: <ul style="list-style-type: none"> ○ Homeless Agency Lead ○ City/County Project Team member ○ Neighborhood Association/Resident Representative (s) ○ Person Experiencing Homelessness Representative (s) ○ Technical/Operational project Team Member ○ Communications Lead ● Ensure Engagement with People who are Unhoused <ul style="list-style-type: none"> ○ Identify a Primary Contact Provider who will solicit input from people living unhoused, will support their getting to meetings ○ Gather Community Input: <ul style="list-style-type: none"> ● Ask people living in specific places if they would like to be part of a focus group (publicized during PIT Count and other outreach events) ● Inquire <i>how</i> they would like to be contacted and involved ● Individually contact those who express interest; be clear about what is being asked of them. ● Work with people to coordinate meeting times and details ● Provide transportation and payment for inclusion in focus groups ● Have focus groups, provide education and gather input. ● Ask individuals who attended focus groups if they would like to be more involved or get updates on the project ● Provide additional opportunities for people to be involved and insure supports for attendance to these opportunities as well ● Follow up with group regarding their input and how it’s used. ● Establish Clear and Written: <ul style="list-style-type: none"> ○ Shared values, ground rules, non-negotiables and expectations for engagement ○ Decision-making process |

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| <ul style="list-style-type: none"> ○ Provide information about and opportunities to be involved in the Point in Time (PIT) count ○ Broadly share and fully explain the PIT information via multiple platforms and communication strategies Collaborate with unhoused persons to bring their voice, perspective and experience forward to decision-making tables in ways that are respectful, empowering and non-exploitive> | <ul style="list-style-type: none"> ○ Communication flow and mechanisms ● Develop Engagement Project Plan <ul style="list-style-type: none"> ○ Develop Project Description ○ Assess Level of Public Concern or Interest ○ Determine Level of Public Participation ○ Identify Public Participation Goals ○ Identify Additional Stakeholders ○ Identify and Communicate Roles and Responsibilities ○ Select Tools and Methodology for: <ul style="list-style-type: none"> ● Community Input – door-to-door canvassing, open houses, community/neighborhood association meetings, roundtable/town hall discussions, one-on-one meetings, focus groups, community meetings (Rotary, Boards, Fairs, Schools, Community/Athletic Centers, etc.) ● Media – video and radio PSAs, focus informational videos, news broadcasts and features, editorials, webpage, social media, etc. ● FAQs – solicit and develop FAQs document, publish and keep document up to date, distribute during opportunities ○ Create Schedule of Public Participation Activities ○ Gather and Disseminate Input and Results ○ Evaluate Effectiveness of the Public Participation Process and Activities |
| <p>Goals:</p> <ul style="list-style-type: none"> ● Deepen understanding of factors that lead to homelessness ● Directly address fears and concerns with factual, practical information ● Increase community understanding of and trust in the PIT count ● Debunk myths and misperceptions and address bias ● Diminish stigma and marginalization ● Build opportunities for connection and relationship | <p>Goals:</p> <ul style="list-style-type: none"> ● Build relationships, deepen understanding and increase problem-solving and conflict resolution skills of community members ● Increase trust between community members, government and agency staff working on homelessness and those living unhoused ● Achieve desired housing outcome in the community |

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A Local Story – Central Oregon Villages (COV)

Discussion: The City of Bend issued a Request for Qualifications and subsequent Request for Proposals for Shelter Services in 2021. A heavy emphasis was placed on experience and engagement with members of the community living unhoused. COV responded with two proposals for Outdoor Shelter and contracted with the City to develop a temporary outdoor shelter (Spring 2022). Part of the contract was developing and executing a neighborhood outreach plan. Other elements included identifying and securing the site (private 3-year lease) and receiving a HB2006 approval through the City. This initial Phase One was \$43,5000 and had to be completed within 6 months. Primary outreach activities included: door-to-door canvassing; Larkspur Neighborhood Association board meetings; facilitating an open house and roundtable public discussion; one-on-one meetings; contracting with a media company to produce video and radio public service announcements and informational videos; compiling a list of questions and answers into a Frequently Asked Questions (FAQ) document that was posted to the website and distributed at neighborhood meetings; and other activities.

Concerns raised by the community resulted in modification to the program. For example, drug screening, background checks, and random UAs were added changing the planned project from a low to a high barrier shelter. Self-governance by residents was modified to more of an advisory and 24/7 on-site staffing as well as regular security checks were added.

- COV Larkspur Neighborhood Outreach :**
- **Community Input:**
 - Door-to-door canvassing (homes and businesses)
 - Neighborhood associations board meetings
 - Open house
 - Roundtable public discussion
 - One-on-one meetings
 - Community meetings: Rotary, Boards, DC Fair, YMBI
 - **Media Company Hired and Produced:**
 - video and radio public service announcement
 - Informational videos
 - 2x news broadcast interviews with Z21
 - Bend Bulletin editorial piece
 - **FASQ Created & Utilized:**

- Lessons Learned**
- **Modifications:**
 - Low-barrier to high-barrier
 - Vetting process to include drug testing, background checks (criminal & sex offender) and random drug screening throughout participants stay
 - Safety plan includes 24/7 on-site management
 - Security company to provide 2 drive-by watches per night
 - Alternative fencing style
 - **Follow Up Questions**
 - What aspects of the location were better understood as the project evolved
 - What lessons can be applied to other sites. For example, what was learned about better locations for low vs. high barrier shelter/housing?

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| <ul style="list-style-type: none">○ Compiled Q&A into FAQs document from phone, email, and in-person contacts + feedback and comments from roundtable○ Re-purposed content into an FAQ; posted to website; distributed at the open house, roundtable neighborhood meeting.● Listened:<ul style="list-style-type: none">○ The Village Manual (formerly Handbook) was revised to include refined practices to further address and incorporate the suggestions and concerns of the neighbors.○ The Task Captains (formerly Village Council) responsibilities and authorities were modified. | |
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Resources

[7 Principles for Addressing Encampments](#) US Interagency Council on Homelessness, June 2022

[CHRO Draft Strategic Plan](#) June 2023

[Central Oregon Villages Phase I Report on Community Outreach](#), A. Fraley 2023

[Community Inclusion Frameworks for Vulnerable Populations & Strategies for Combating Not In My Back Yard Attitudes to Social Housing Projects](#) August 2015

[Housing in My Backyard: A Municipal Guide for Responding to NIMBY](#) 2009