



AIA[®] Document A221[™] – 2018

Work Order for use with Master Agreement Between Owner and Contractor

WORK ORDER number 3 made as of the Twenty-Ninth day of April in the year Two Thousand Twenty-Six
(*In words, indicate day, month, and year.*)

BETWEEN the Owner:
(*Name and address*)

City of Dickinson, North Dakota
38 1st Street
Dickinson, ND 58601

and the Contractor:
(*Name and address*)

J.E. Dunn Construction Company
766 Elks Drive, Suite B
Dickinson, ND 58601

for the following **PROJECT**:
(*Name and location*)

Dickinson Museum Center Expansion
188 Museum Dr. East
Dickinson, ND 58601

The Architect for the Project:
(*Name and address*)

GT Architecture
401 West Villard Street
Suite 206 Dickinson, ND 58601

THE CONTRACT

This Work Order, together with the Contract Documents enumerated herein, including the Master Agreement between Owner and Contractor dated the Fourth day of November in the year Two Thousand Twenty-Four
(*In words, indicate day, month, and year.*)
form the Contract.

The Owner and Contractor agree as follows.

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This document provides the Contractor's scope of Work, and related information, and is intended to be used with AIA Document A121[™]– 2018, Standard Form of Master Agreement Between Owner and Contractor where Work is provided under multiple Work Orders.

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ARTICLE 1 THE WORK OF THIS WORK ORDER

The Contractor shall execute the Work described in the Contract Documents enumerated in Article 7 of this Work Order, and any modifications issued after execution of this Work Order, except as specifically indicated in the Contract Documents to be the responsibility of others subject to the terms of the Contractor’s proposal included and attached as Exhibit B.

ARTICLE 2 DATE OF COMMENCEMENT AND SUBSTANTIAL COMPLETION

§ 2.1 The date of commencement of the Work shall be:
(Check one of the following boxes.)

- The date of this Work Order.
- A date set forth in a notice to proceed issued by the Owner.
- Established as follows:
(Insert a date or a means to determine the date of commencement of the Work.)
May 5th, 2026

If a date of commencement of the Work is not selected, then the date of commencement shall be the date of this Work Order.

§ 2.2 The Contract Time shall be measured from the date of commencement.

§ 2.3 Substantial Completion

§ 2.3.1 Subject to adjustments of the Contract Time as provided in the Contract Documents, the Contractor shall achieve Substantial Completion of the entire Work:
(Check the appropriate box and complete the necessary information.)

- Not later than () calendar days from the date of commencement of the Work.
- By the following date: June 29th, 2027

§ 2.3.2 Subject to adjustments of the Contract Time as provided in the Contract Documents, if portions of the Work are to be completed prior to Substantial Completion of the entire Work, the Contractor shall achieve Substantial Completion of such portions by the following dates:

Portion of Work	Substantial Completion Date
N/A	

§ 2.3.3 If the Contractor fails to achieve Substantial Completion as provided in this Section 2.3, liquidated damages, if any, shall be assessed as set forth in Section 3.6.

ARTICLE 3 CONTRACT SUM

§ 3.1 The Owner shall pay the Contractor the Contract Sum in current funds for the Contractor's performance of the Contract. The Contract Sum shall be one of the following:

(Check the appropriate box.)

- Stipulated Sum, in accordance with Section 3.2 below
- Cost of the Work plus the Contractor's Fee, in accordance with Section 3.3 below
- Cost of the Work plus the Contractor's Fee with a Guaranteed Maximum Price, in accordance with Section 3.4 below

[DELETE ENTIRE SECTION 3.2 IF STIPULATED SUM IS NOT SELECTED ABOVE]

[DELETE ENTIRE SECTION 3.3 IF COST OF WORK + FEE IS NOT SELECTED ABOVE]

[DELETE ENTIRE SECTION 3.4 IF COST OF WORK + FEE w/ a GMP IS NOT SELECTED ABOVE]

(Paragraphs deleted)

(Table deleted)

(Paragraphs deleted)

(Table deleted)

(Paragraphs deleted)

§ 3.4 Cost of the Work plus Contractor's Fee with a Guaranteed Maximum Price

§ 3.4.1 The Cost of the Work is as defined in the Master Agreement Exhibit A, Determination of the Cost of the Work.

§ 3.4.1.1 The following costs are subject to the Owner's prior approval:

§ 3.4.1.2 Wages or salaries of the Contractor's supervisory and administrative personnel, including staffing and support cost of Project Administration, Construction Operations, Purchasing, Billings and Payables staff assigned to the Project, for that portion of their time attributable to the Work per the Master Agreement, shall be charged at the Personnel Rates listed in the attached Exhibit C.

§ 3.4.1.3 Rates and quantities of equipment owned by Contractor, or related party as defined in the Master Agreement, shall be charged at Contractor's current rates..

§ 3.4.2 The Contractor's Fee:

(State a lump sum, percentage of Cost of the Work or other provision for determining the Contractor's Fee and the method of adjustment to the fee for changes in the Work.)

In consideration of the performance of the Contract, the Owner agrees to pay the Contractor a Fee of \$ 210,009, which amount is Three and One-Half percent (3.5%) of the estimated Cost of the Work included in the Guaranteed Maximum Price.

The Contractor's Fee shall be increased by an amount equal to Three and One-Half percent (3.5%) of the cost of any Change in the Work. The Contractor's Fee shall not be reduced for deductive changes or if the actual Cost of the Work is less than the estimated Cost of the Work.

§ 3.4.3 Guaranteed Maximum Price

§ 3.4.3.1 The sum of the Cost of the Work and the Contractor's Fee is guaranteed by the Contractor not to exceed Six Million Two Hundred Ten Thousand Two Hundred Seventy-Two Dollars (\$ 6,210,272), subject to additions and deductions by changes in the Work as provided in the Contract Documents. This maximum sum is

Init.

referred to in the Contract Documents as the Guaranteed Maximum Price. Costs which would cause the Guaranteed Maximum Price to be exceeded shall be paid by the Contractor without reimbursement by the Owner.
(Insert specific provisions if the Contractor is to participate in any savings.)

If the final Contract Sum is less than the Guaranteed Maximum Price (as adjusted by Change Order), such savings shall accrue One Hundred ___ percent (_100_ %) to the Owner and _Zero_ percent (_0_ %) to the Contractor.

§ 3.4.3.2 The Guaranteed Maximum Price is based on the following alternates, if any, which are described in the Contract Documents and are hereby accepted by the Owner:

See attached Exhibit B.

§ 3.4.3.3 Unit Prices, if any:
(Row deleted)

See attached Exhibit B.

§ 3.4.3.4 Allowances, if any, included in the Guaranteed Maximum Price:
(Identify each allowance.)
(Row deleted)

See attached Exhibit B.

§ 3.4.3.5 Assumptions, if any, on which the Guaranteed Maximum Price is based:

See attached Exhibit B.

§ 3.4.3.6 To the extent that the Contract Documents are anticipated to require further development, the Guaranteed Maximum Price includes the costs attributable to such further development consistent with the Contract Documents and reasonably inferable therefrom. Such further development does not include changes in scope, systems, kinds and quality of materials, finishes or equipment, all of which, if required, shall be incorporated by Change Order.

§ 3.4.3.7 If necessary to complete construction, the Owner shall authorize preparation of revisions to the Contract Documents that incorporate the agreed-upon assumptions contained in Section 3.4.3.5. The Owner shall promptly furnish such revised Contract Documents to the Contractor. The Contractor shall notify the Owner and Architect of any inconsistencies between the agreed-upon assumptions contained in Section 3.4.3.5 and the revised Contract Documents.

§ 3.5 Other

§ 3.5.1 Additional terms:

§ 3.5.1.1 In accordance with Section A.1.6.1, the Cost of the Work shall include amounts for (1) Contractor's insurance coverage program, including, but not limited to, General Liability Insurance and other insurance at the rate of One and Two Tenths percent (1.20 %) of the Contract Sum for coverage of Contractor and enrolled subcontractors (as defined in the CIP Manual); (2) Contractor's Payment and Performance Bonds at the rate of Eight Tenths percent (0.80 %) of the Contract Sum, if required; (3) Premiums for Builders' Risk insurance at the rate of Three Tenths percent (0.30 %) and deductibles incurred for Builders' Risk claims, if applicable; and (4) Contractor's subcontractor default program at the rate of One and One-Quarter percent (1.25 %) of the value of the subcontract and material agreements.

§ 3.5.1.2 With respect to Work performed under Sections 3.3 or 3.4, Contractor shall perform selected trade packages on a lump sum basis. All such trade package work shall be treated as a Subcontract Cost for purposes of calculating Contractor's overall Fee.

§ 3.6 Liquidated damages, if any:

(Insert terms and conditions for liquidated damages, if any.)

N/A

ARTICLE 4 PAYMENTS

§ 4.1 Payments shall be in accordance with Article 3 of the Master Agreement, except as indicated below:
(Indicate all payment terms that differ from those set forth in the Master Agreement, such as period covered by each Application for Payment or date upon which each Application for Payment is due.)

§ 4.2 Retainage will be withheld in accordance with Article 3 of the Master Agreement, except as indicated below:
(Indicate all retainage terms that differ from those set forth in the Master Agreement, such as retainage amount, items not subject to retainage, terms for reduction, or limitation of retainage.)

Contractor’s Fee, general requirements and general conditions, and amounts for self-performed work.

At Substantial Completion, all retainage shall be paid to Contractor, less an amount equal to one hundred fifty percent (150%) of the value of the incomplete punch list work.

ARTICLE 5 INSURANCE AND BONDS

§ 5.1 Insurance shall be in accordance with Article 15 of the Master Agreement, except as indicated below:
(Insert any insurance requirements that differ from those stated in the Master Agreement, such as coverage types, coverage limits, and durations for professional liability or other coverages.)

§ 5.2 In addition to insurance requirements in the Master Agreement, the Contractor shall carry the following types of insurance.
(List below any other insurance coverage to be provided by the Contractor, not otherwise set forth in the Master Agreement, and any applicable limits.)

Coverage

Limits

§ 5.3 Pursuant to section 15.1.7 of the Master Agreement, the Contractor shall procure Professional Liability insurance covering performance of the professional services, with policy limits of not less than (\$) per claim and (\$) in the aggregate.

§ 5.4 Pursuant to section 15.1.8 of the Master Agreement, the Contractor shall procure Pollution Liability insurance, with policy limits of not less than (\$) per claim and (\$) in the aggregate.

§ 5.5 Pursuant to section 15.1.9 of the Master Agreement, the Contractor shall procure a Combined Professional Liability and Pollution Liability insurance policy, with combined policy limits of not less than (\$) per claim and (\$) in the aggregate.

§ 5.6 The Contractor shall provide surety bonds, from a company or companies lawfully authorized to issue surety bonds in the jurisdiction where the Project is located, as follows:
(Specify type and penal sum of bonds.)

Type

Penal Sum (\$0.00)

Payment Bond

Performance Bond

Payment and Performance Bonds shall be AIA Document A312™, Payment Bond and Performance Bond, or contain provisions identical to AIA Document A312™, current as of the date of this Work Order.

ARTICLE 6 PARTY REPRESENTATIVES

§ 6.1 The Owner identifies the following representative in accordance with Section 1.4.1 of the Master Agreement:
(List name, address, and other information.)

Kristopher Keller – 38 1st Street W, Dickinson, ND 58601 – 701.456.7020

Init.

§ 6.2 The Contractor identifies the following representative in accordance with Section 1.5.1 of the Master Agreement:
(List name, address, and other information.)

- Marc Mellmer – 766 Elks Dr Suite B, Dickinson, ND 58601 – 612.282.9517
- James Kramer – 766 Elks Dr Suite B, Dickinson, ND 58601 – 701.495.0017
- Ryan Anderson – 125 Main Street Suite 240, Williston, ND 58601 – 701.300.1453
- Dustin Twogood – 766 Elks Dr Suite B, Dickinson, ND 58601 – 701.502.1798
- Jeremy Chell – 766 Elks Dr Suite B, Dickinson, ND 58601 – 816.728.7394

ARTICLE 7 ENUMERATION OF CONTRACT DOCUMENTS

§ 7.1 The Contract Documents are defined in Section 5.2 of the Master Agreement and, except for Modifications issued after execution of this Work Order, are enumerated attached Exhibit A.

LIST OF EXHIBITS [Cost + Fee with GMP]

- Exhibit A – List of Drawings and Specifications
- Exhibit B – Contractor’s GMP Proposal dated April 29, 2025 (2 pages)
- Exhibit C – Personnel Rates

This Work Order entered into as of the day and year first written above.

CITY OF DICKINSON, NORTH DAKOTA

J.E. DUNN CONSTRUCTION COMPANY

OWNER (Signature)

CONTRACTOR (Signature)

(Printed name and title)

(Printed name and title)



(Table deleted)(Paragraphs deleted)(Table deleted)(Paragraph deleted)(Table deleted)(Paragraphs deleted)(Table deleted)(Paragraphs deleted)(Table deleted)(Paragraphs deleted)

Exhibit A

List of Drawings and Specifications DICKINSON MUSEUM CENTER EXPANSION

J.E. Dunn Construction Company Project No. 26005300

1. Master Service Agreement dated November 4, 2024.
2. Work Order number 3 dated April 29, 2026.
3. Project Manuals, prepared by GT Architecture dated February 5, 2026, including specification sections.
4. Drawings and specifications, as follows, prepared by GT Architecture dated February 5, 2026.

Drawing Number	Drawing Name	Date
A001	COVER SHEET	2/5/2026
A002	LIFE SAFETY & CODE PLAN	2/5/2026
A100	FLOOR PLAN - DEMO	3/5/2026
A101	FLOOR PLAN (AREA A) - NEW	3/5/2026
A102	FLOOR PLAN (AREA B) - NEW	2/5/2026
A104	ENLARGED PLANS & INTERIOR ELEVATIONS	2/5/2026
A200	BUILDING ELEVATIONS - DEMO	3/5/2026
A201	BUILDING ELEVATIONS - NEW	3/5/2026
A300	BUILDING SECTIONS	2/5/2026
A301	BUILDING SECTIONS	2/5/2026
A302	BUILDING SECTIONS	2/5/2026
A303	WALL SECTIONS	3/5/2026
A304	WALL SECTIONS	3/5/2026
A305	WALL SECTIONS	3/5/2026
A400	REFLECTED CEILING PLAN	2/5/2026
A500	ROOF PLAN	2/5/2026
A600	SCHEDULES AND DETAILS	2/24/2026
A601	FINISHED PLAN & SCHEDULE	2/24/2026
C001	CIVIL NOTES & LEGEND	2/5/2026
C101	EXISTING CONDITIONS & REMOVALS	2/5/2026
C201	SITE IMPROVEMENT PLAN	2/5/2026
C202	SITE DIMENSION PLAN	2/5/2026
C301	GRADING & DRAINAGE PLAN	2/5/2026
C302	CUT/FILL PLAN	2/5/2026
C401	SITE UTILITY PLAN	2/5/2026
C501	LANDSCAPING PLAN	2/5/2026
C601	CIVIL DETAILS	2/5/2026
C602	CIVIL DETAILS	2/5/2026
C603	CIVIL DETAILS	2/5/2026
S100	FOUNDATION PLAN	2/5/2026
S200	ROOF FRAMING PLAN	2/5/2026
S201	WALL FRAMING PLAN	2/5/2026
S300	STRUCTURAL BUILDING SECTIONS	2/5/2026
S301	STRUCTURAL BUILDING SECTIONS	2/5/2026
S302	STRUCTURAL BUILDING SECTIONS	2/5/2026
S303	STRUCTURAL BUILDING SECTIONS	2/5/2026
S400	FOUNDATION DETAILS	2/5/2026
S401	FOUNDATION DETAILS	2/5/2026
S402	FOUNDATION DETAILS	2/5/2026
S500	STRUCTURAL SECTIONS	2/5/2026
S501	STRUCTURAL SECTIONS	2/5/2026
S502	STRUCTURAL SECTIONS	2/5/2026
S503	STRUCTURAL SECTIONS	2/5/2026
S504	STRUCTURAL SECTIONS	2/5/2026
S505	STRUCTURAL SECTIONS	2/5/2026
S600	STRUCTURAL DETAILS	2/5/2026

S700	PROJECT NOTES	2/5/2026
S701	PROJECT NOTES	2/5/2026
M001	REFERENCE SHEET	2/5/2026
M101	PIPING PLAN - DEMO - AREA A	2/5/2026
M102	MECHANICAL PLAN - DEMO - AREA A	2/5/2026
M200	UG PLUMBING PLAN - NEW - AREA B	2/5/2026
M201	PIPING PLAN - NEW - AREA A	2/5/2026
M202	PIPING PLAN - NEW - AREA B	2/5/2026
M301	MECHANICAL - NEW - AREA A	2/5/2026
M302	MECHANICAL - NEW - AREA B	2/5/2026
M401	ENLARGED SCALE VENTILATION PLANS	2/5/2026
M402	LAB PIPING AND VENTILATION PLANS	2/5/2026
M403	EXISTING SOUTH MEZZANINE	2/5/2026
M501	FIRE PROTECTION PLAN	2/5/2026
M601	PIPING DETAILS	2/5/2026
M602	PIPING DETAILS	2/5/2026
M603	VENTILATION DETAILS	2/5/2026
M701	SCHEDULES	2/5/2026
M801	ALTERNATE PLANS	2/5/2026
E100	SITE PLAN - EXISTING	2/5/2026
E101	SITE PLAN - NEW	2/5/2026
E102	SITE PLAN - WEST TO LEC	2/5/2026
E200	EXISTING CONDITIONS	2/27/2026
E201	EXISTING CONDITIONS - MEZZ	2/27/2026
E300	LIGHTING PLAN - SOUTH	2/5/2026
E301	LIGHTING PLAN - NORTH ADDITION	2/5/2026
E302	LIGHTING DETAILS	2/5/2026
E400	POWER PLAN - SOUTH	2/27/2026
E401	POWER PLAN - NORTH ADDITION	2/5/2026
E402	POWER DETAILS	2/5/2026
E403	RISER DIAGRAM	2/5/2026
E500	SYSTEMS PLAN - SOUTH	2/27/2026
E501	SYSTEMS PLAN - NORTH ADDITION	2/27/2026

Spec Number	Spec Name	Date
00 01 01	PROJECT TITLE PAGE	2/5/2026
00 01 10	TABLE OF CONTENTS	3/5/2026
00 31 00	AVAILABLE PROJECT INFORMATION	2/5/2026
00 31 01	SOIL REPORT	2/5/2026
00 43 25	SUBSTITUTION REQUEST FORM - DURING PROCUREMENT	2/5/2026
01 10 00	SUMMARY	2/5/2026
01 23 00	ALTERNATES	2/5/2026
01 25 00	SUBSTITUTION PROCEDURES	2/5/2026
01 30 00	ADMINISTRATIVE REQUIREMENTS	2/5/2026
01 40 00	QUALITY REQUIREMENTS	2/5/2026
01 57 13	TEMPORARY EROSION AND SEDIMENT CONTROL	2/5/2026
01 58 13	TEMPORARY PROJECT SIGNAGE	2/5/2026
01 60 00	PRODUCT REQUIREMENTS	2/5/2026
01 70 00	EXECUTION AND CLOSEOUT REQUIREMENTS	2/5/2026
01 78 00	CLOSEOUT SUBMITTALS	2/5/2026
02 41 00	DEMOLITION	2/5/2026
03 30 00	CAST-IN-PLACE CONCRETE	2/5/2026
03 35 11	CONCRETE FLOOR FINISHES	2/24/2026
04 05 11	MASONRY MORTARING AND GROUTING	2/5/2026
04 20 00	UNIT MASONRY	3/5/2026
05 12 00	STRUCTURAL STEEL FRAMING	2/5/2026
05 21 00	STEEL JOIST FRAMING	2/5/2026
05 31 00	STEEL DECKING	2/5/2026

05 40 00	COLD-FORMED METAL FRAMING	2/5/2026
05 44 00	COLD-FORMED METAL TRUSSES	2/5/2026
05 50 00	METAL FABRICATIONS	2/5/2026
06 10 00	ROUGH CARPENTRY	2/5/2026
06 20 00	FINISH CARPENTRY	2/5/2026
07 14 00	FLUID-APPLIED WATERPROOFING	2/5/2026
07 21 00	THERMAL INSULATION	2/5/2026
07 21 01	THERMAL INSULATION (FLUID APPLIED)	2/5/2026
07 21 19	FOAMED-IN-PLACE INSULATION	2/5/2026
07 22 10	NAILBASE INSULATION PANELS	3/5/2026
07 24 00	EXTERIOR INSULATION AND FINISH SYSTEMS	2/5/2026
07 26 00	VAPOR RETARDERS	2/5/2026
07 27 00	AIR BARRIERS	2/5/2026
07 31 13	ASPHALT SHINGLES	2/5/2026
07 42 13	METAL WALL PANELS	2/24/2026
07 53 00	ELASTOMERIC MEMBRANE ROOFING	2/5/2026
07 71 23	MANUFACTURED GUTTERS AND DOWNSPOUTS	2/5/2026
07 84 00	FIRESTOPPING	2/5/2026
07 92 00	JOINT SEALANTS	2/5/2026
07 95 13	EXPANSION JOINT COVER ASSEMBLIES	2/5/2026
08 11 13	HOLLOW METAL DOORS AND FRAMES	2/5/2026
08 14 16	FLUSH WOOD DOORS	2/24/2026
08 33 23	OVERHEAD COILING DOORS	2/5/2026
08 36 13	SECTIONAL DOORS	2/5/2026
08 51 13	ALUMINUM WINDOWS	2/5/2026
08 71 00	DOOR HARDWARE	2/24/2026
08 80 00	GLAZING	2/5/2026
09 21 16	GYPSUM BOARD ASSEMBLIES	2/5/2026
09 22 16	NON-STRUCTURAL METAL FRAMING	2/5/2026
09 30 00	TILING	3/5/2026
09 51 00	ACOUSTICAL CEILINGS	2/5/2026
09 65 00	RESILIENT FLOORING	3/2/2026
09 68 13	TILE CARPETING	2/5/2026
09 91 23	INTERIOR PAINTING	2/5/2026
09 93 00	STAINING AND TRANSPARENT FINISHING	2/5/2026
10 21 13.13	METAL TOILET COMPARTMENTS	2/5/2026
10 26 00	WALL AND DOOR PROTECTION	2/5/2026
10 28 00	TOILET, BATH, AND LAUNDRY ACCESSORIES	2/5/2026
10 44 00	FIRE PROTECTION SPECIALTIES	2/5/2026
12 34 00	LAMINATE CLAD CASEWORK - COMMERCIAL	2/5/2026
21 05 00	FIRE PROTECTION GENERAL PROVISIONS	2/5/2026
21 05 10	COMMON WORK RESULTS FOR FIRE PROTECTION	2/5/2026
21 10 00	FIRE SPRINKLER SYSTEM	2/5/2026
22 05 00	PLUMBING GENERAL PROVISIONS	2/5/2026
22 05 10	COMMON WORK RESULTS FOR PLUMBING	2/5/2026
22 05 20	GENERAL MOTOR REQUIREMENTS	2/5/2026
22 07 00	PLUMBING INSULATION	2/5/2026
22 11 00	PLUMBING PIPING	2/5/2026
22 12 00	PLUMBING SPECIALTIES	2/5/2026
22 13 00	SANITARY WASTE SPECIALTIES	2/5/2026
22 14 00	STORM DRAINAGE SPECIALTIES	2/5/2026
22 30 00	PLUMBING EQUIPMENT	2/5/2026
22 40 00	PLUMBING FIXTURES	2/5/2026
23 05 00	HVAC GENERAL PROVISIONS	2/5/2026
23 05 10	COMMON WORK RESULTS FOR HVAC	2/5/2026
23 05 20	GENERAL MOTOR REQUIREMENTS	2/5/2026
23 05 90	TESTING ADJUSTING AND BALANCING	2/5/2026
23 07 00	HVAC INSULATION	2/5/2026

23 20 00	HVAC PIPING	2/5/2026
23 30 00	AIR DISTRIBUTION	2/5/2026
23 34 00	FANS AND FAN SYSTEMS	2/5/2026
23 37 00	AIR OUTLETS AND INLETS	2/5/2026
23 54 00	FURNACES	2/5/2026
23 55 00	FUEL-FIRED HEATERS	2/5/2026
23 60 00	CENTRAL COOLING EQUIPMENT	2/5/2026
23 70 00	CENTRAL HVAC EQUIPMENT	2/5/2026
26 05 00	COMMON WORK RESULTS FOR ELECTRICAL	2/5/2026
26 05 05	TEMPORARY FACILITIES & CONTROLS	2/5/2026
26 05 10	REMODELING WORK	2/5/2026
26 05 19	CONDUCTORS	2/5/2026
26 05 26	GROUNDING & BONDING FOR ELECTRICAL SYSTEMS	2/5/2026
26 05 33	RACEWAYS	2/5/2026
26 05 34	OUTLET, PULL & JUNCTION BOXES	2/5/2026
26 05 40	FLOOR BOXES	2/5/2026
26 05 53	IDENTIFICATION	2/5/2026
26 05 83	CONNECTIONS TO EQUIPMENT	2/5/2026
26 09 23	LIGHTING CONTROL SYSTEM	2/5/2026
26 24 16	PANELBOARDS	2/5/2026
26 27 13	ELECTRIC SERVICE	2/5/2026
26 27 26	WIRING DEVICES & DEVICE PLATES	2/5/2026
26 28 13	FUSES	2/5/2026
26 28 16	ENCLOSED SWITCHES & CIRCUIT BREAKERS	2/5/2026
26 29 13	MOTOR STARTERS	2/5/2026
26 32 13	GENERATOR SET	2/5/2026
26 36 00	TRANSFER SWITCHES	2/5/2026
26 43 13	SURGE PROTECTION DEVICES	2/5/2026
26 51 00	LUMINAIRES	2/5/2026
26 65 10	OVERHEAD DOOR WIRING	2/5/2026
26 65 30	ELECTRIC HEATING EQUIPMENT	2/5/2026
27 05 00	DIVISION 27 GENERAL PROVISIONS	2/5/2026
27 05 28	NETWORK SYSTEMS ROUGH-IN	2/5/2026
27 15 13	NETWORK SYSTEMS CABLING	2/5/2026
27 15 23	FIBER OPTIC CABLING	3/2/2026
28 05 00	DIVISION 28 GENERAL PROVISIONS	2/5/2026
28 46 11	FIRE ALARM & DETECTION	2/5/2026
31 10 00	SITE CLEARING	2/5/2026
31 22 00	GRADING	2/5/2026
31 23 33	TRENCHING & BACKFILLING	2/5/2026
32 11 23	AGGREGATE BASE COURSE	2/5/2026
32 12 16	ASPHALT PAVING	2/5/2026
32 13 13	CONCRETE PAVING	2/5/2026
32 17 23	PAVEMENT MARKINGS	2/5/2026
32 84 23	UNDERGROUND SPRINKLERS	2/5/2026
32 92 19	SEEDING	2/5/2026
32 94 88	TREES, PLANTS, AND GROUND COVER	2/5/2026
33 11 16	SITE WATER UTILITY DISTRIBUTION PIPING	2/5/2026
33 31 00	SANITARY UTILITY SEWERAGE PIPING	2/5/2026
33 47 21	STORM SEWAGE SYSTEM	2/5/2026

End of Exhibit A



CITY OF DICKINSON MUSEUM CENTER EXPANSION
DICKINSON, ND

GMP PROPOSAL - EXHIBIT B TO A221-2018 WORK ORDER
APRIL 29, 2026

General:

1. This proposal is based on the Owner providing clear access to the site during construction operations.
2. Cost associated with delays resulting from adjacent project operations and infrastructure work which is not a part of, or under the control of this project team is not included in this proposal.
3. The project site is assumed to be free of any above ground or below ground hazardous materials and/or hazardous conditions, as well as any environmental and/or endangered species, flora, fauna, or wetlands requiring mitigation.
4. Our proposal does not include time or costs for impacts that may arise from an epidemic or pandemic (including the COVID-19 pandemic), including, but not limited to, potential interruptions to supply chains, price escalations, unavailability of work force, acts of government or other authorities having jurisdiction affecting performance, additional safety or protective measures to protect the workforce, virus related cleaning or sanitation of the jobsite, or other issues impacting JE Dunn's proposal for this Project. JE Dunn reserves its right to an adjustment in the event of such time and cost impacts.
5. In the event there are changes in laws after the date of this proposal, including, without limitation changes in laws that affect taxes or tariffs, the Guaranteed Maximum Price, estimated Cost of the Work, Construction Manager's Fee, and the construction schedule for the Work shall be equitably adjusted for additional costs or delay resulting from the laws enacted or changed.
6. Owner must accept the Guaranteed Maximum Price by May 5, 2026.
7. Our proposal includes a contractor's contingency in the amount of \$174,765 or 2.8% of the Guaranteed Maximum Price.

The Following Items are not included in our proposal:

1. Bid bonds.
2. Insurance for Owner supplied items during construction.
3. 3rd Party Testing.
4. Soil corrections.
5. Rock Excavation.
6. Abatement of hazardous materials.
7. Owner and/or Architect office trailers, equipment and supplies.
8. Owner's fixtures, furniture, or equipment.
9. Architect, engineer, or consultant's design fees or reimbursable expenses.
10. Removal of unforeseen structures or obstructions.
11. Owner project contingency.

12. Impact fees or utility company charges for system extensions such as new utility lines, gas regulators, meters, or transformers.
13. Dewatering of excavations due to groundwater, if any, is excluded. Dewatering due to rainwater is included.
14. Natural gas & electrical consumption. Gas & electrical meters shall remain in Owner's name. Utility billings shall be paid by Owner.
15. Removal, relocation, and replacement of utility transformers.
16. Removal of Blacksmith Shop.
17. Removal and relocation of any and all exhibits in existing spaces that are to be renovated.

Scope Specific Clarifications :

Casework

1. Our proposal excludes AWI QCP labels for the casework.

Mechanical, Electrical, Plumbing

1. Our proposal excludes Building Information Modeling (clash detection).

Allowances

The following allowances are included in this proposal. Whenever costs are more than or less than allowances, the Contract Sum shall be adjusted accordingly by Change Order.

1. Allowance #1 – Joint Sealants - \$10,000
2. Allowance #2 – Aluminum Screen Wall - \$8,000
3. Allowance #3 – Soil Corrections - \$50,000
4. Allowance #4 – Surveying - \$15,000
5. Allowance #5 – Pavement Marking - \$1,500
6. Allowance #6 – Final Cleaning - \$10,000
7. Allowance #7 – Temp HVAC - \$35,000

Alternates

The following alternate amounts are included in this proposal.

1. Alternate #1 - Family Restroom 127: \$80,130 Add
2. Alternate #2 - Remodel Women's 110 & Men's 111: \$94,781 Add
3. Alternate #3 - Concrete Paving in Lieu of Asphalt: \$9,100 Add
4. Alternate E-3 - Provide CAT6 Cable for Existing Cameras: \$12,100 Add

Activity ID	Activity Name	Orig Dur	Start	Finish	2026												2027												2028
					May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan				
Dickinson Museum Center Expansion																													
Summary																													
SUM-1000	Overall Project Duration (In Calendar Days)	435	05-May-26	13-Jul-27	Overall Project Duration (In Calendar Days)																								
JED-0040	Permits Received	0		29-May-26	◆ Permits Received																								
JED-0100	Start Construction	0	15-Jun-26		◆ Start Construction																								
SUM-2000	Overall Construction Duration (In Calendar Days)	380	15-Jun-26	29-Jun-27	Overall Construction Duration (In Calendar Days)																								
SUM-3000	Overall Construction Duration (In Calendar Days) - Expansion	267	25-Aug-26	18-May-27	Overall Construction Duration (In Calendar Days) - Expansion																								
JED-0200	Structure Complete	0		10-Nov-26	◆ Structure Complete																								
JED-0300	Skin Weather Tight	0		10-Nov-26	◆ Skin Weather Tight																								
JED-0400	Start-up Perm Power	0	11-Dec-26		◆ Start-up Perm Power																								
JED-0500	Start-up HVAC	0	10-Feb-27		◆ Start-up HVAC																								
SUM-4000	Overall Construction Duration (In Calendar Days) - Renovation	99	10-Feb-27	19-May-27	Overall Construction Duration (In Calendar Days) - Renovation																								
WTHR-1010	Start of Spring Weather 2027	0	12-Apr-27*		◆ Start of Spring Weather 2027																								
WTHR-1000	Anticipated Weather Days Jun '26 - Nov '26	16	24-May-27	15-Jun-27	Anticipated Weather Days Jun '26 - Nov '26																								
JED-0600	Substantial Completion	0		29-Jun-27	◆ Substantial Completion																								
JED-0700	Project Complete	0		13-Jul-27	◆ Project Complete																								
Preconstruction																													
PRE-1050	City Council Meeting - Approval of GMP	0		05-May-26	◆ City Council Meeting - Approval of GMP																								
PRE-1060	Work Order Issued	0		05-May-26	◆ Work Order Issued																								
PRE-1070	Obtain Permits	18	05-May-26	29-May-26	Obtain Permits																								
PRE-1090	Trade Partner Buyout	22	05-May-26	04-Jun-26	Trade Partner Buyout																								
Procurement																													
Area B - Expansion																													
Shop Drawings																													
PRO-B-1000	Expansion Procurement - Structural Steel Shop Drawings	20	05-Jun-26	02-Jul-26	Expansion Procurement - Structural Steel Shop Drawings																								
PRO-B-1030	Expansion Procurement - Long Lead Mechanical Shop Drawings	20	05-Jun-26	02-Jul-26	Expansion Procurement - Long Lead Mechanical Shop Drawings																								
PRO-B-1040	Expansion Procurement - Long Lead Electrical Shop Drawings	20	05-Jun-26	02-Jul-26	Expansion Procurement - Long Lead Electrical Shop Drawings																								
PRO-B-1010	Expansion Procurement - Enclosure Shop Drawings	20	05-Jun-26	02-Jul-26	Expansion Procurement - Enclosure Shop Drawings																								
PRO-B-1020	Expansion Procurement - Steel Truss Shop Drawings	20	05-Jun-26	02-Jul-26	Expansion Procurement - Steel Truss Shop Drawings																								
Review & Approve - JED																													
PRO-B-1050	Expansion Procurement - Structural Steel Review & Submit - JED	5	06-Jul-26	10-Jul-26	Expansion Procurement - Structural Steel Review & Submit - JED																								
PRO-B-1080	Expansion Procurement - Long Lead Mechanical Review & Submit - JED	5	06-Jul-26	10-Jul-26	Expansion Procurement - Long Lead Mechanical Review & Submit - JED																								
PRO-B-1090	Expansion Procurement - Long Lead Electrical Review & Submit - JED	5	06-Jul-26	10-Jul-26	Expansion Procurement - Long Lead Electrical Review & Submit - JED																								
PRO-B-1060	Expansion Procurement - Enclosure Review & Submit - JED	5	06-Jul-26	10-Jul-26	Expansion Procurement - Enclosure Review & Submit - JED																								
PRO-B-1070	Expansion Procurement - Steel Truss Review & Submit - JED	5	06-Jul-26	10-Jul-26	Expansion Procurement - Steel Truss Review & Submit - JED																								
Review & Approve - Design Team																													
PRO-B-1100	Expansion Procurement - Steel Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Expansion Procurement - Steel Review & Approve - Design Team																								
PRO-B-1130	Expansion Procurement - Long Lead Mechanical Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Expansion Procurement - Long Lead Mechanical Review & Approve - Design Team																								
PRO-B-1140	Expansion Procurement - Long Lead Electrical Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Expansion Procurement - Long Lead Electrical Review & Approve - Design Team																								
PRO-B-1110	Expansion Procurement - Enclosure Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Expansion Procurement - Enclosure Review & Approve - Design Team																								
PRO-B-1120	Expansion Procurement - Structural Steel Truss Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Expansion Procurement - Structural Steel Truss Review & Approve - Design Team																								
Fab & Deliver																													
PRO-B-1150	Expansion Procurement - Structural Steel Fab & Deliver	50	27-Jul-26	05-Oct-26	Expansion Procurement - Structural Steel Fab & Deliver																								
PRO-B-1160	Expansion Procurement - Enclosure Fab & Deliver	50	27-Jul-26	05-Oct-26	Expansion Procurement - Enclosure Fab & Deliver																								
PRO-B-1170	Expansion Procurement - Truss Fab & Deliver	50	27-Jul-26	05-Oct-26	Expansion Procurement - Truss Fab & Deliver																								
PRO-B-1180	Expansion Procurement - Long Lead Mechanical Fab & Deliver	100	27-Jul-26	16-Dec-26	Expansion Procurement - Long Lead Mechanical Fab & Deliver																								

Remaining Level of Effort
 Remaining Work

Actual Level of Effort
 Actual Work

Critical Remaining Work
 Milestone

Data Date: 05-May-26

Dickinson Museum Center Expansion
JE Dunn Construction Company
20-Apr-26 Bid Schedule V3



Activity ID	Activity Name	Orig Dur	Start	Finish	2026												2027												2028
					May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan				
PROB-1190	Expansion Procurement - Long Lead Electrical Fab & Deliver	100	27-Jul-26	16-Dec-26	Expansion Procurement - Long Lead Electrical Fab & Deliver																								
Area A - Renovation																													
Shop Drawings																													
PRO-A-1010	Renovation Procurement - MEP / Finishes Shop Drawings	20	05-Jun-26	02-Jul-26	Renovation Procurement - MEP / Finishes Shop Drawings																								
PRO-A-1000	Renovation Procurement - Casework Shop Drawings	20	05-Jun-26	02-Jul-26	Renovation Procurement - Casework Shop Drawings																								
Review & Approve - JED																													
PRO-A-1030	Renovation Procurement - MEP / Finishes Review & Submit - JED	5	06-Jul-26	10-Jul-26	Renovation Procurement - MEP / Finishes Review & Submit - JED																								
PRO-A-1020	Renovation Procurement - Casework Review & Submit - JED	5	06-Jul-26	10-Jul-26	Renovation Procurement - Casework Review & Submit - JED																								
Review & Approve - Design Team																													
PRO-A-1050	Renovation Procurement - MEP / Finishes Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Renovation Procurement - MEP / Finishes Review & Approve - Design Team																								
PRO-A-1040	Renovation Procurement - Casework Review & Approve - Design Team	10	13-Jul-26	24-Jul-26	Renovation Procurement - Casework Review & Approve - Design Team																								
Fab & Deliver																													
PRO-A-1060	Renovation Procurement - MEP / Finishes Fab & Deliver	30	27-Jul-26	04-Sep-26	Renovation Procurement - MEP / Finishes Fab & Deliver																								
PRO-A-1070	Renovation Procurement - Casework Fab & Deliver	40	27-Jul-26	21-Sep-26	Renovation Procurement - Casework Fab & Deliver																								
Construction																													
MOB-1000	Owner Move Out	10	01-Jun-26	12-Jun-26	Owner Move Out																								
MOB-1010	Mobilize / Temp Fence / Laydown	5	15-Jun-26	19-Jun-26	Mobilize / Temp Fence / Laydown																								
Early Sitework																													
SITE-E-1010	Demo Existing Arch - Area A Exteriors	5	22-Jun-26	26-Jun-26	Demo Existing Arch - Area A Exteriors																								
SITE-E-1000	Demo Existing Sitework & Utilities	20	22-Jun-26	20-Jul-26	Demo Existing Sitework & Utilities																								
SITE-E-1020	Clear & Grub Site / Grading	10	21-Jul-26	03-Aug-26	Clear & Grub Site / Grading																								
SITE-E-1030	Site Utilities	20	04-Aug-26	31-Aug-26	Site Utilities																								
Area B - Expansion																													
Foundations & Structure																													
CON-B-1020	Footings, Foundations & Backfill	20	25-Aug-26	22-Sep-26	Footings, Foundations & Backfill																								
CON-B-1150	Underground Plumbing	5	23-Sep-26	29-Sep-26	Underground Plumbing																								
CON-B-1160	SOG	10	30-Sep-26	13-Oct-26	SOG																								
CON-B-1030	Erect Structural Steel	10	14-Oct-26	27-Oct-26	Erect Structural Steel																								
CON-B-1170	Frame & Sheathe Exterior Walls	20	14-Oct-26	10-Nov-26	Frame & Sheathe Exterior Walls																								
Skin & Enclosure																													
CON-B-1180	Roofing Metal Deck	10	28-Oct-26	10-Nov-26	Roofing Metal Deck																								
CON-B-1040	Set Roof Trusses	10	28-Oct-26	10-Nov-26	Set Roof Trusses																								
CON-B-1820	Membrane Roofing	5	04-Nov-26	10-Nov-26	Membrane Roofing																								
CON-B-1840	Nailbase Insulation Panels	10	11-Nov-26	24-Nov-26	Nailbase Insulation Panels																								
CON-B-1850	Asphalt Shingles	10	25-Nov-26	10-Dec-26	Asphalt Shingles																								
Rough-In																													
CON-B-1210	Overhead Plumbing Rough-In	5	11-Nov-26	17-Nov-26	Overhead Plumbing Rough-In																								
CON-B-1240	Overhead Fire Protection Rough-In	5	11-Nov-26	17-Nov-26	Overhead Fire Protection Rough-In																								
CON-B-1230	Overhead Electrical Rough-In	10	11-Nov-26	24-Nov-26	Overhead Electrical Rough-In																								
CON-B-1220	Overhead Mechanical Rough-In	15	11-Nov-26	03-Dec-26	Overhead Mechanical Rough-In																								
CON-B-1050	Framing, Top Rock & Door Frames	20	11-Nov-26	10-Dec-26	Framing, Top Rock & Door Frames																								
CON-B-1190	In-Wall Electrical Rough-In	10	25-Nov-26	10-Dec-26	In-Wall Electrical Rough-In																								
CON-B-1060	In-Wall Mechanical Rough-In	5	04-Dec-26	10-Dec-26	In-Wall Mechanical Rough-In																								
CON-B-1200	In-Wall Plumbing Rough-In	5	04-Dec-26	10-Dec-26	In-Wall Plumbing Rough-In																								
CON-B-1250	Frame Hardlid Ceilings - Mechanical Room	5	11-Dec-26	17-Dec-26	Frame Hardlid Ceilings - Mechanical Room																								
CON-B-1070	Drywall / TSF - Walls - Storage	10	28-Dec-26	11-Jan-27	Drywall / TSF - Walls - Storage																								
CON-B-1260	Drywall / TSF - Hardlids - Mechanical Room	10	12-Jan-27	26-Jan-27	Drywall / TSF - Hardlids - Mechanical Room																								
CON-B-1360	Drywall / TSF - Walls - Exhibit Space / Lab	15	27-Jan-27	16-Feb-27	Drywall / TSF - Walls - Exhibit Space / Lab																								
Finishes																													
CON-B-1830	Prime & 1st Coat Paint - Storage Room	5	12-Jan-27	19-Jan-27	Prime & 1st Coat Paint - Storage Room																								
CON-B-1310	Sealed Concrete - Storage / Mechanical Room	5	20-Jan-27	26-Jan-27	Sealed Concrete - Storage / Mechanical Room																								
CON-B-1340	Set Mechanical Equipment (Mechanical Room 138)	10	27-Jan-27	09-Feb-27	Set Mechanical Equipment (Mechanical Room 138)																								

Activity ID	Activity Name	Orig Dur	Start	Finish	2026												2027												2028
					May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan				
CON-B-1080	Prime & 1st Coat Paint	15	17-Feb-27	09-Mar-27													█	█	█	█									
CON-B-1300	Install Luxury Vinyl Tile (LVT-1)	5	10-Mar-27	16-Mar-27														█	█	█									
CON-B-1320	Polished Concrete - Lab / Curator Office	5	10-Mar-27	16-Mar-27														█	█	█									
CON-B-1270	Install Ceiling Grid	10	10-Mar-27	23-Mar-27														█	█	█									
CON-B-1350	Buildout IT / Elec Room (129.1)	10	17-Mar-27	30-Mar-27														█	█	█									
CON-B-1090	MEPF Trimout	10	24-Mar-27	06-Apr-27														█	█	█									
CON-B-1280	Drop Ceiling Tiles	5	07-Apr-27	13-Apr-27															█	█									
CON-B-1290	Casework	5	14-Apr-27	20-Apr-27															█	█									
CON-B-1330	Final Coat Paint	10	14-Apr-27	27-Apr-27															█	█									
CON-B-1100	Install Carpet Tile (CT-1)	5	21-Apr-27	27-Apr-27															█	█									
CON-B-1130	Final Clean & Expansion Punchlist	5	28-Apr-27	04-May-27															█	█									
CON-B-1140	Expansion Punchlist Completion & Inspections	10	05-May-27	18-May-27															█	█									
Late Sitework																													
SITE-L-1000	Parking Lot, Sidewalks & Patios	20	12-Apr-27	07-May-27																	█	█							
SITE-L-1010	Landscaping & Hardscaping	10	10-May-27	21-May-27																		█	█						
Area A - Reno Existing																													
Demo																													
CON-A-1830	Owner Vacate Existing Paleo Exhibit	10	27-Jan-27	09-Feb-27														█	█	█									
CON-A-1010	Demo Existing Arch / MEP - Area A Interiors	10	10-Feb-27	23-Feb-27														█	█	█									
Rough-In																													
CON-A-1020	Framing, Top Rock & Door Frames	10	17-Feb-27	02-Mar-27															█	█									
CON-A-1130	Mechanical Rough-In	10	24-Feb-27	09-Mar-27															█	█									
CON-A-1140	Electrical Rough-In	10	24-Feb-27	09-Mar-27															█	█									
CON-A-1820	Plumbing Rough-In	10	24-Feb-27	09-Mar-27															█	█									
CON-A-1050	Drywall / TSF	10	10-Mar-27	23-Mar-27															█	█									
Finishes																													
CON-A-1060	Prime & 1st Coat Paint	5	24-Mar-27	30-Mar-27																	█	█							
CON-A-1160	Install Tile (FT-1 & WT-1)	10	24-Mar-27	06-Apr-27																	█	█							
CON-A-1170	Install Ceiling Grid	5	07-Apr-27	13-Apr-27																	█	█							
CON-A-1210	Install Division 10 Accessories	5	07-Apr-27	13-Apr-27																	█	█							
CON-A-1190	MEP Trim-Out	5	14-Apr-27	20-Apr-27																	█	█							
CON-A-1180	Drop Ceiling Tiles	1	21-Apr-27	21-Apr-27																	█	█							
CON-A-1090	Install Casework	5	22-Apr-27	28-Apr-27																	█	█							
CON-A-1200	Final Coat Paint	5	22-Apr-27	28-Apr-27																	█	█							
CON-A-1080	Install Carpet Tile (CT-1)	5	29-Apr-27	05-May-27																	█	█							
CON-A-1150	Install Vinyl Tile (LVT-1)	5	29-Apr-27	05-May-27																	█	█							
CON-A-1100	Final Clean & Renovation Punchlist	5	06-May-27	12-May-27																	█	█							
CON-A-1110	Renovation Punchlist Completion & Inspections	5	13-May-27	19-May-27																	█	█							
Closeout																													
CLO-1010	Architect Punchlist & Inspection	5	24-May-27	28-May-27																		█	█						
CLO-1020	Final Corrections	10	16-Jun-27	29-Jun-27																			█	█					
CLO-1030	Closeout & Warranties	10	16-Jun-27	29-Jun-27																				█	█				
CLO-1040	Owner FF&E and Move-In	10	16-Jun-27	29-Jun-27																					█	█			

Exhibit C Personnel Rates

Group Manager 2	\$ 270
Group Manager 1	\$ 211
Project Director	\$ 190
Senior Project Manager	\$ 164
Project Manager 2	\$ 137
Project Manager 1	\$ 115
Senior Project Engineer	\$ 97
Project Engineer 2	\$ 85
Project Engineer 1	\$ 80
Estimating Director	\$ 238
Sr. Estimating Manager	\$ 160
Estimating Manager	\$ 132
Estimating Engineer	\$ 86
Scheduling	\$ 129
BIM Services	\$ 121
MEP Services	\$ 138
Commissioning Services	\$ 165
Safety	\$ 113
Quality Assurance	\$ 128
Lean Specialist	\$ 121
Administrative Assistant	\$ 85
Senior Project Coordinator	\$ 85
Project Coordinator	\$ 60
General Superintendent	\$ 225
Senior Superintendent	\$ 184
Superintendent 3	\$ 162
Superintendent 2	\$ 143
Superintendent 1	\$ 118

Accounts Payable / Purchasing & Billings is allocated at \$5.15/HR for every project management hour charged.

The above rates are the hourly rates as of the date of the agreement and will be adjusted periodically.