Mayor and City Council's Goals for 2024

| Goal | Cost | Funding Source | Timeline/ Update |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------|---------------------|
| Old Fire Station Move forward with the plan to: a) Tear down the old Fire Station. b) Look into the option of constructing a 3-story building to occupy Customer Service, Planning and Development, Municipal Court and Council Chambers. c) Investigate dividing/expanding room options for the meeting areas. d) Possibly tear down City Hall to serve as more | \$4 Million | Reserve Funds/ Highlands 75 Industrial Park Land Sales | 18 to 24 months |
| parking. e) Payment options/need for a drive-through will be investigated. f) Replicate the front Erwin Street façade as tribute to the Old Fire Station. | | | |
| Tennessee Street Recreation Center Move forward with the development plans and construction of the Tennessee Street Recreation Center. Additional plans that stemmed from the conversion: a) Look at the overall site to see if additional space is needed for outdoor recreational uses and entrance and exit of site. b) Investigate other outdoor recreation uses (ex. Walking trails) and connectivity. | \$22 Million | 2020 SPLOST/ Reserve Funds/ Highlands 75 Industrial Park Land Sales | 18 to 24 months |
| Tennessee Street Roundabout Move forward with the Tennessee Roundabout. | \$2.5 Million | Reserve Funds/GDOT | 12 to 18 months |
| Depot Renovation for Downtown Restrooms Determine best design plan option to add (4) restrooms to the Depot and move forward on this project. | \$350,000.00 | Tourism Product Development Funds | 6 to 9 months |
| Softball Fields Move forward on the renovation of the two fields at Dellinger Park. These fields will primarily be dedicated to the Middle and High School softball teams. | \$1 to \$1.5 million | Reserve Funds | 9 to 12 months |
| Golf Cart / Travel Offer safe ways to travel whether it is on foot or golf cart. a) Provide a golf cart mapping system, with routes the public should travel to avoid State Routes. b) Educate the public on the allowed use of golf carts. Survey city streets and create a list of areas where we have gaps in our sidewalks. | N/A | General Fund | 3 Months |

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| Civic Center RFP Explore possibilities for site development. The City Council leaned toward governmental use. | N/A | General Fund | 12 Months |
| TAD Investigate incentives to offer to the downtown area to promote growth opportunities. | Depends on the type of incentives offered. | Operating Revenues/Reserve Funds | Ongoing |
| Aquatics Center a) Investigate how other local pools were funded and have a conversation with the school. b) Gather input from the Community through the Citizens Survey. | | | 3 Months |
| EMS Continue to explore options to decrease the wait time of ambulance services particularly for our Police and Fire personnel. | \$300,000.00 to \$400,000.00 | General Fund/ 2026 SPLOST | 1 to 3 years |
| 2026 SPLOST City Council was content with the list provided and will provide input of other potential projects. The list will need to be completed by June. Some of the items included on the SPLOST list were discussed, including: Construction of Solid Waste Transfer Station- If we have our own station, we can increase the longevity of vehicles by dedicating one truck to make deliveries and would be beneficial overall. Airport Hangar- Construct more hangars and fill the ditches. This investment will help the city overall as the Airport would receive more hanger rental revenue. Training Center- Construction of a Training Center on Harris Street would allow us to meet burn certification requirements, avoid scheduling conflicts, and offers closer proximity to town. | N/A | SPLOST | 3 to 5 Months |