



CITY OF COOPER CITY
COMMISSION INPUT BUDGET WORKSHOP MEETING
Tuesday, June 27, 2023 at 5:30 PM
City Hall Auditorium | 9090 SW 50th Place

MINUTES

PLEDGE OF ALLEGIANCE

Mayor Ross opened the meeting at 5:30 PM and led the assembly in the Pledge of Allegiance.

ROLL CALL

Present were Commissioners Katzman, Shrouder and Mayor Ross. Commissioners Mallozzi and Green were absent.

PUBLIC COMMENTS (3 MINUTES)

No public comments.

TOPICS FOR DISCUSSION

1. Discussion on FY 2023-2024 Budget

Commissioner Shrouder asked why the Commission holds a Commission Input Workshop prior to receiving the budget.

City Manager Eggleston recommends in the future a Budget Kickoff Meeting versus a Commission Input Meeting however, this year looks different due to time constraints.

City Attorney Horowitz advised Section 5.02 of the Charter requires the Public Input Meeting and the Commission Input meeting with the purpose of reviewing and considering recommendations resulting from the public input process and enabling the City Manager to obtain input from the Commission.

Commissioner Shrouder would like to have the year to date numbers for this meeting in the future. He said the City budgeted money for pickle ball enhancements and the updates made were minuscule. He asked what the process is for building new courts.

Commissioner Katzman said we need a review and repair schedule for the City's parks. He would like the addition of pickle ball courts to be included in the master plan for Parks and Recreation.

Mayor Ross said he is in favor of increasing the number of pickle ball courts but not to the detriment of removing the volleyball courts. He would like to have a variety of courts available to accommodate the Optimist and the pickle ball players.

Commissioner Shrouder said the Commission previously approved an Urban Planner to look at all of the City's recreational facilities but no plan was presented to the Commission. He stated someone needs to be responsible for a master plan for Parks and Recreation.

Mayor Ross believes the Parks and Recreation Director knows what is needed from the Optimist and the pickle ball community.

Commissioner Katzman said a master plan for Parks and Recreation will take into account all sports.

Commissioner Shrouder said the Commission needs to make a policy decision who will have the oversight or the vision to bring forth advancements to the courts.

Community Development Director Carlos Vega said staff has been in contact with several Urban Planning firms and have received a few proposals. However, the direction staff was given was for the Urban Planner to look at bike paths, trails to the parks, the dog park and a potential facility at Suellen Fardelman Park. He advised an Urban Planner does not typically look at additional courts but staff will bring forth the quotes they received on the initial scope.

Commissioner Shrouder said he was unaware no action was being taken with the Urban Planner and if an Urban Planner does not look at facilities who can they contact to start the process. City Manager Eggleston said the City has a strong demographic of active recreation users. He said reaching out to users is important when looking for grant funding. However a comprehensive recreation plan is necessary when applying for grants. Commissioner Shrouder asked if the City currently has a comprehensive recreation plan. Mr. Eggleston answered no. Commissioner Shrouder asked how long it takes to develop a plan. City Manager Eggleston said they can reach out to firms and research the process for procurement but he does not believe the plan will be developed by September. A key component is outreach within the community.

Commissioner Shrouder said they have already held public input meetings and polled the community. He would like the City to develop a plan and then ask the residents if it is functional. City Manager Eggleston said staff can contact a firm to discuss costs and a timeline. Commissioner Shrouder would also like to explore short term solutions. City Manager Eggleston said staff will work diligently on short term solutions.

City Manager Eggleston said a capital improvement plan is needed. The comprehensive recreation plan would be a great item to add to a true capital plan. A true capital improvement plan is needed to drive the vision of a budget plan. Time wise this year we do not have enough time for implementation but a capital improvement plan will be key in the budget process for the future.

Commissioner Shrouder said it sounds like the City is behind and asked what the immediate solution is to get caught up. City Manager Eggleston said identifying and talking to staff about making sound decisions before the plan is completed is important. Commissioner Shrouder asked who produces the capital improvement plan. City Manager Eggleston said the plan is staff owned and developed.

Mayor Ross understands the plan cannot be developed this year and said the Commission will be more productive moving forward.

City Manager Eggleston said the capital improvement plan will make it easier budget wise and leads to less surprises for the Commission and staff.

Mayor Ross asked if we have a process once we deem a vehicle is no longer useful. City Manager Eggleston said there is a surplus program.

Commissioner Shrouder said he does not recall approving a surplus resolution. City Attorney Horowitz recalls drafting two surplus resolutions in the past.

Commissioner Katzman would like to utilize the Recreation Advisory Board and involve the residents that play sports in the City. He would also like the beautification plan to be implemented before the next budget year. The traffic study, round-a-bout and the compensations study need to be budgeted

for this year. He also spoke on the need for a speaker recognition system for the dais and customer service training for staff. He would like to hire a consultant or temp worker for grant writing. He would also like to reconsider the mailing of the newsletters as it costs the City tens of thousands of dollars and incentivize residents to receive an electronic water bill to save on mailings. He asked for Commission consensus on his items.

Commissioner Shrouder said we need a department or division that can be responsible for capital improvements. City Manager Eggleston said next year they can look to build a list of priorities and a part of his role is assigning responsibility to handle the priorities.

Commissioner Shrouder said in the past the Commission budgeted funds for projects and the funds were not utilized. City Manager Eggleston said the balancing point is seeing forth the funds that are dedicated to projects.

Commissioner Shrouder said the online process for paying utility bills is antiquated. He asked how the Commission can give Mr. Eggleston the tools he needs to update these items. City Manager Eggleston said there are a fair amount of needs internally and externally. He advised a holistic plan needs developed. He advised time wise we are looking at next year's budget for the plan. Commissioner Shrouder asked Mr. Eggleston if he believes the City is behind on these items. Mr. Eggleston said he is still working through an assessment.

Mayor Ross has no issue with Commissioner Katzman's items.

Consensus was reached to look into Commissioner Katzman's recommendations.

Commissioner Shrouder said he would like to look at enhancements that can be completed now.

Commissioner Katzman said he would like to receive a plan to reduce expenses and increase revenues.

Commissioner Shrouder said the City's second largest revenue source is water billing and there were businesses with zero water usage and no water shutoffs in years. The City purchased meters twice that both had issues. These issues need addressed and corrected.

ADDITIONAL PUBLIC COMMENTS (3 MINUTES)

No additional public comments.

ADJOURNMENT

The meeting adjourned at 6:23 PM.

The minutes of the Commission Input Meeting of June 27, 2023 were approved during the Regular City Commission Meeting of July 11, 2023.

Greg Ross, Mayor

Tedra Allen, City Clerk

ADA NOTICE

This meeting is open to the public. In accordance with the Americans with Disabilities Act of 1990, all persons who are disabled and who need special accommodations to participate in this meeting because of that disability should contact the Office of the City Clerk, 954-434-4300 ext. 220, not later than two days prior to such proceeding. One or more members of the City of Cooper City Advisory Boards may be in attendance and may participate at the meeting. Anyone wishing to appeal any decision made by the Cooper City Commission with respect to any matter considered at such meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. Agenda items may be viewed online at www.coopercity.gov or at the Office of the City Clerk, City of Cooper City, 9090 SW 50 Place, Cooper City, Florida, 33328, 954-434-4300.

DECORUM

Members of the Commission, staff members, citizens, and others are required to use civil and appropriate language when addressing the Commission or anyone present at the meeting and must refrain from using profanity, cursing, or exhibiting aggressive or threatening behavior. All comments should generally be directed to the presiding officer and not to individual members of the Commission, staff, or the audience. No personal verbal attacks toward any individual by either the Commission, staff, citizens, or others shall be allowed during any meeting of the Commission.

Any persons making impertinent or slanderous remarks or personal attacks or who becomes boisterous while addressing the Commission or who otherwise violates the decorum rules set forth herein shall be barred from further audience before the Commission by the Mayor, or by request of any member of the Commission unless permission to continue or again address the Commission be granted by a majority vote of the Commission members present.

WEBVTT

1

00:00:04.000 --> 00:00:14.700

Cooper City Hall: And welcome to the We are at the Commission

2

00:00:14.720 --> 00:00:19.900

Cooper City Hall: Budget workshop meeting. It is now 5, 30, and on we you join me in the

3

00:00:22.560 --> 00:00:26.400

Cooper City Hall: I pledge allegiance to the flag of the United States of America

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00:00:26.470 --> 00:00:35.090

Cooper City Hall: and to the republic for which it stands. One nation, under God, individual with liberty and justice for all. Thank you. I have a real call.

5

00:00:38.730 --> 00:00:39.980

Cooper City Hall: Mr. Melody.

6

00:00:40.510 --> 00:00:47.790

Cooper City Hall: She's absent Commissioner, katsman, Commissioner, shrouded Commissioner Green absent.

7

00:00:48.820 --> 00:00:51.900

Cooper City Hall: And do we have anyone signed up for any public comments.

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00:00:53.000 --> 00:00:55.979

Cooper City Hall: Anyone on virtual

9

00:00:56.060 --> 00:01:01.659

Cooper City Hall: moving right on from the top of the discussion is the 2,023 to 24 budget.

10

00:01:02.370 --> 00:01:06.779

Cooper City Hall: and I will ask you commission if you have anything at this time.

11

00:01:08.480 --> 00:01:09.700

Cooper City Hall: Yeah, sure.

12

00:01:09.760 --> 00:01:18.770

Cooper City Hall: the the. This is such a weird process. Yes, we're gonna have. And I don't understand. Why do we have a discussion on the budget before we have the proposed budget?

13

00:01:21.070 --> 00:01:37.630

Cooper City Hall: I can't answer that. So Commissioner shrouded Mayor and Mr. Catsman, if I might, I I together a few slides just a maybe to before we get into the input from each of you individual individual, wise and

14

00:01:37.630 --> 00:01:54.009

Cooper City Hall: Commissioner to your question. So it's a good question, and I'll I'll be glad to share some. I have some thoughts on that as well, and then, maybe just at a at a big picture level. Obviously, this year we're a little compressed, and I think things will look a little different

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00:01:54.070 --> 00:02:00.790

Cooper City Hall: next year being able to really capture a true full budget cycle, then this year might look a little different than

16

00:02:00.820 --> 00:02:12.180

Cooper City Hall: What I have envisioned fully for our normal budget process, and I'll touch on that some, and and we'll also talk about it through the next few months, as we work towards the budget process

17

00:02:12.510 --> 00:02:27.519

Cooper City Hall: fair enough that so is this normal to do this or not so What I would say is what what I would recommend in this in the in the spring of next year. Had had I started here a few months ago. What I typically

18

00:02:27.580 --> 00:02:39.409

Cooper City Hall: prefer to do is is more of what I might say, is like a a strategic visioning for the year, or a a budget kickoff

19

00:02:39.620 --> 00:02:53.200

Cooper City Hall: meeting versus necessarily, perhaps a commission input meeting. I know. There, you know, there is a requirement for us to have this style of meeting, but I think there's an opportunity to

20

00:02:53.240 --> 00:03:00.879

Cooper City Hall: to really structure it more in a way, next year that looks more at a 10,000 foot level versus

21

00:03:01.250 --> 00:03:12.559

Cooper City Hall: And then to your pointed input on a budget prior to the budget actually being released. So but it that process is helpful for for us as we prepare to to kind of look at those

22

00:03:12.680 --> 00:03:17.500

Cooper City Hall: higher level topics and themes that the Commission is interested in.

23

00:03:17.510 --> 00:03:31.299

Cooper City Hall: again, we're so compressed this year that it's it's going to look a little different than I think what it might look like in a regular year. so I could see us having a meeting a kick off a budget Kickoff meeting That

24

00:03:31.400 --> 00:03:46.759

Cooper City Hall: would look a little bit more at just kind of framing in the year ahead, and and kind of strategic goals, and not even strategic goals, but budgetary items at a high level that the Board's interested in. Perhaps it's more funding for

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00:03:46.890 --> 00:04:01.500

Cooper City Hall: parks or more funding for roads or particular strategic areas that that have a monetary budget tie, and that gives us some time to to prep for that. Yeah, it's just. And this isn't the first year we've done this

26

00:04:01.850 --> 00:04:24.860

Cooper City Hall: for 2 years. Just if I made both the meeting that we're currently in, as well as the meeting that just concluded are both requirements set out in our charter. Section 5.0 2 to be particular. the manager, as he just concluded and conducted, was a a public meeting for the manager to take input from members of the public. This second meeting, which is also charter driven.

27

00:04:24.860 --> 00:04:41.210

Cooper City Hall: is the opportunity for the manager to both share the input that was received during the public input meeting, as well as present his additional information and get input from the Commission as it relates to the budget process. They are both required by the join. Yeah. But this, I believe, is the first year, but on them, sequentially, the the charter doesn't require us to have a

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00:04:41.460 --> 00:04:42.740

Cooper City Hall: with no data.

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00:04:43.080 --> 00:04:56.009

Cooper City Hall: The the the the charter was kind of useless, the public input. Meeting and then one meeting with purpose of reviewing and considering recommendations resulting from the public input process and enabling the manager to obtain input from the Commission.

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00:04:56.090 --> 00:05:03.430

Cooper City Hall: So I think it this like next year. This isn't your fault. This is the last manager, who I've worked very hard to get rid of fault.

31

00:05:03.460 --> 00:05:18.619

Cooper City Hall: But It would help like to have the year to date budget to actual something. So we kind of know, like, Hey, how did we go? We're gonna go over budget under budget. I know that you don't have the the assessment roles yet. Right? It's not like July one or

32

00:05:18.660 --> 00:05:29.829

Cooper City Hall: so we don't know how much more we're going to anticipate. But just some items, because right now I want to say, why don't you build a multi-million dollar? Kick a ball facility? But. you know.

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00:05:30.250 --> 00:05:36.900

Cooper City Hall: air conditioned. Did that, you know. So you know, we're tractable roof. But whatever

34

00:05:37.340 --> 00:05:38.720

Cooper City Hall: aside from that.

35

00:05:38.840 --> 00:05:52.769

Cooper City Hall: we have budgeted money in the past. So we have pick a ball here again. They've been very patient. If you look at all the elements you need in a community to do it, be successful in the right direct program. We have it. The only part that's not successful is the city.

36

00:05:53.900 --> 00:06:01.950

Cooper City Hall: We've budgeted money, the money I I go through the list of things that we we budgeted to be spent on. It's \$10,000. We' to move offense.

37

00:06:02.170 --> 00:06:07.100

Cooper City Hall: I mean, that's an insult \$6,500 is spent for a water bottle filler

38

00:06:07.110 --> 00:06:17.380

Cooper City Hall: and the ones online, or \$1,200. I mean, I know sometimes we spend a little more because we're looking for vendors who, I don't know have insurance and stuff. But you know, 5 times the amount.

39

00:06:17.520 --> 00:06:21.329

Cooper City Hall: that that's an insult. So we have these these residents that are.

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00:06:22.250 --> 00:06:36.040

Cooper City Hall: This program's wildly successful. The residents are begging us. Please let us help you guys run our facility. They'll paint it. They'll do all these things. We'll we'll do anything. And we're we're preventing that.

41

00:06:36.050 --> 00:06:48.719

Cooper City Hall: So how do we? We started with the pickleball thing. It's a great, and now every city around us is like building. Pick up all things, and we're not. You know we we have. We still have the cracks that we claim might be under warranty, but they don't get fixed, and

42

00:06:48.730 --> 00:06:54.499

Cooper City Hall: because it's ridiculous, we have all these residents that want these facilities increase. How do we do that?

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00:06:54.720 --> 00:07:04.680

Cooper City Hall: How do we do that? I know once this, this commission budgets money. What is the actual process. To get it implemented, somebody needs to draw a picture with little courts on it

44

00:07:04.810 --> 00:07:09.069

Cooper City Hall: and then get a quote on building, in my opinion. and then we build it.

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00:07:09.480 --> 00:07:20.390

Cooper City Hall: or we have final financial constraints that we could put this many, but not that many, whatever it is. And I'm talking at you. You. Obviously you weren't here. But it's just a frustration

46

00:07:20.660 --> 00:07:23.989

Cooper City Hall: that that I'm seeing. And I'm seeing the same people. Deja vu

47

00:07:24.190 --> 00:07:34.430

Cooper City Hall: presidents, long time residents here. They're here every day I I drive by. I see Charlie's spread Tahoe out there. He's playing pick a ball again, you know I' you know. Carmen, mark us, I'm I'm hearing from him.

48

00:07:35.050 --> 00:07:40.210

Cooper City Hall: We we get money, and then little things are happening like water bottle fillers like that's not

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00:07:40.350 --> 00:07:43.720

Cooper City Hall: it to me. We're a middle upper class community.

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00:07:43.930 --> 00:07:48.380

Cooper City Hall: we should have facilities. Now, everybody around us has facilities and we don't.

51

00:07:48.810 --> 00:07:49.999

Cooper City Hall: How do we get it done?

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00:07:51.680 --> 00:08:03.019

Cooper City Hall: How we build it, Mayor Commission and I'll into that in a moment also. Commissioner Kat. So so just to acknowledge our Pickle Ball community like you said they've been, you know they've been

53

00:08:03.300 --> 00:08:11.190

Cooper City Hall: asking us for minor repairs and things, and I think we should be fulfilling those we have to do. Have a budget for that. I. I like to look at the

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00:08:11.210 --> 00:08:25.510

Cooper City Hall: the parks and Rec. As to, and facilities as 2 different elements, one is more operating, you know. Yes, we today we we should be, we should have a plan for repairs. We should have a sort of a review and repair

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00:08:26.100 --> 00:08:28.460

Cooper City Hall: schedule

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00:08:28.560 --> 00:08:51.979

Cooper City Hall: where we go through the parks. We have, you know, our staff repair nets, for example. How are the lines looking? How are the garbage is being taken out of the normal? So. The the other item that you address and has been brought up is increasing courts and facilities which I think I'm all in favor of, but I'd like it to be part of that master plan for Parks and Rec. Which is a huge priority to me. So I will tell you.

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00:08:52.110 --> 00:08:55.620

Cooper City Hall: Mr. Manager at least for one of us.

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00:08:55.660 --> 00:08:58.280

Cooper City Hall: and I don't want to speak for anybody else, but I think

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00:08:58.480 --> 00:09:02.040

Cooper City Hall: I might be fair to have some people agree with me

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00:09:02.500 --> 00:09:07.790

Cooper City Hall: that parks and rack is a huge priority to me, because I know it's a huge priority to our residents.

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00:09:07.920 --> 00:09:12.819

Cooper City Hall: but we we've asked for a master plan under previous leadership.

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00:09:12.840 --> 00:09:20.720

Cooper City Hall: And and I've asked you obviously, privately to follow up on that But that's something that I'm looking for is what

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00:09:21.750 --> 00:09:28.780

Cooper City Hall: you know there are. There are some parks that are over utilized, or some parks that are underutilized. Does it make sense to to have

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00:09:29.370 --> 00:09:31.110

Cooper City Hall: X field here.

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00:09:31.280 --> 00:09:43.619

Cooper City Hall: this court here, how can we improve? And how can we get the most of our space? So that's something I'd really like to prioritize. I have other items, but I know we're talking about this, so I appreciate it. There. There's no doubt

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00:09:43.840 --> 00:09:52.069

Cooper City Hall: that I understand with the pickleball community. I'm all in favor of increasing the number of courts, increasing

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00:09:52.120 --> 00:09:57.479

Cooper City Hall: what we need as far as the maintenance of it and all the next, and and what goes along with it.

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00:09:57.980 --> 00:10:01.680

Cooper City Hall: but at the same time not to the detriment.

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00:10:01.780 --> 00:10:13.410

Cooper City Hall: because and the optimists have to hear this, not to the detriment, the optimist program, but to the contrary, because, you know, I do have a of course, right about volleyball going to get rid of volleyball, etc.

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00:10:13.560 --> 00:10:15.269

Cooper City Hall: I want it. We're both

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00:10:15.400 --> 00:10:19.480

Cooper City Hall: are happy. I want it expanded to where both are

72

00:10:19.660 --> 00:10:23.460

Cooper City Hall: sitting at the table, as I heard, and I did. Listen.

73

00:10:24.010 --> 00:10:33.330

Cooper City Hall: optimists are always in in the city manager's office indicating these are the fields we need when we need it. Why, we need it. And

74

00:10:33.400 --> 00:10:56.169

Cooper City Hall: if we're gonna start doing the pickable tournaments. I think you needed seat at the table to have the city managers here and say, This is what we're liking to do. Can you help us do it and partner with us, and I think that will be a win-win for the community as a whole, for the pickle ball community and to themselves and for the city.

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00:10:56.380 --> 00:11:02.530

Cooper City Hall: because it does so. What commission shrouder is saying is that we need to work well with everyone.

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00:11:02.730 --> 00:11:22.169

Cooper City Hall: and and the optimist need to hear it. I think they run a a very good program. I think you guys will be able to run a similar type program once you have. So the seat at the table and the see if the table honestly is nothing more than getting the city manages beer if you will, and

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00:11:22.170 --> 00:11:32.780

Cooper City Hall: working with him, and I think the direction that he's here just from 3 of us is yes, move forward with with this retractable ceiling.

78

00:11:32.880 --> 00:11:36.430

Cooper City Hall: Don't think so. But a good idea air conditioned you. Yeah.

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00:11:36.440 --> 00:11:41.540

Cooper City Hall: don't think so, but a good book. So the the my.

80

00:11:41.690 --> 00:11:48.399

Cooper City Hall: and I'm no sports expert. But my idea, or I would think is that someone

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00:11:48.550 --> 00:12:03.269

Cooper City Hall: on staff would be responsible would have the obligation to constantly assess our facilities. So today pickle balls, popular tomorrow might be racket, but I don't know but you look at your facilities and you're saying you're change. You're making constant changes to stay ahead of the curve.

82

00:12:03.500 --> 00:12:06.200

Cooper City Hall: I know we we

83

00:12:07.550 --> 00:12:20.699

Cooper City Hall: authorized an urban planner for developer to look at all our spaces and come up with that. But I don't know what ever happened with that result we don't hear, you know, feedback.

84

00:12:20.790 --> 00:12:26.410

Cooper City Hall: And so like. for example, we never had something a west part. We had Bill Lips.

85

00:12:26.810 --> 00:12:29.900

Cooper City Hall: the new common. Well, I guess it's not new anymore, Sue, Ellen.

86

00:12:29.910 --> 00:12:31.559

Cooper City Hall: and then pioneer.

87

00:12:31.650 --> 00:12:38.190

Cooper City Hall: And then we went from 3 to 4, and it seems like people just shifted to different ones

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00:12:38.440 --> 00:12:48.230

Cooper City Hall: like. Why, why, I know we don't own pioneer, but we have a a In our local agreement, or whatever with the School Board, and we we do maintain those fields.

89

00:12:48.330 --> 00:12:49.770

Cooper City Hall: but

90

00:12:50.090 --> 00:13:01.649

Cooper City Hall: like who who participates out there now? Is it just tackle football for practice once a year like we? Why wasn't holistically, we should have been looking at all of our spaces, and.

91

00:13:01.910 --> 00:13:07.869

Cooper City Hall: you know, making these adjustments. So hey, now we have here. Now we need to add it. So it's it's not that.

92

00:13:08.010 --> 00:13:23.000

Cooper City Hall: It's not that I would want to take volleyball, which is very busy, and say, you know, pick a ball gets that that doesn't make sense to me. I want everyone here, but you want to make it look logistically. If you got to add, pick a ball to where volleyball is and put volleyball. So it doesn't matter. So everyone is playing.

93

00:13:23.320 --> 00:13:26.889

Cooper City Hall: The goal is to have rec programs and

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00:13:27.560 --> 00:13:35.860

Cooper City Hall: somebody's got to be responsible for that vision. And I, I think also, including Flamingo West.

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00:13:36.160 --> 00:13:42.990

Cooper City Hall: you know, get, I'm not going to be the or from planner, but makes sense to me. Pickle ball is really expanding

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00:13:43.030 --> 00:13:54.660

Cooper City Hall: courts out there. Why, the heck not, you know. I I think I think that's admirable, but I think the person to look at. Is that right? Directly there? I think she has her finger on the pulse of the community

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00:13:54.870 --> 00:14:03.679

Cooper City Hall: and understands what's needed, has been speaking with both the optimists and reps from Pivotal. So

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00:14:04.300 --> 00:14:11.369

Cooper City Hall: she'll she'll be speaking with city manager as well, and and adding to that, you know another thing that we we requested to be included in that

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00:14:11.380 --> 00:14:18.089

Cooper City Hall: plan is the dog bar. So I just want to be clear, like we're not. And and thank you, Mayor, for bringing up Optimus. This is not.

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00:14:18.520 --> 00:14:41.790

Cooper City Hall: you know. Thank you, Pickle Ball, for showing up. But this is looking at holistically at the community. All of the sports, not reducing any of them because we do have the space. Some of it's just not being utilized. And it's not to the fault of our our amazing staff. It's just that it's not being holistically planned. And if we have someone with that vision come in, give us that advice.

101

00:14:41.910 --> 00:14:52.169

Cooper City Hall: you know, we may have to put out a little bit of of capital, but I think it'll didn't. We don't have a result, didn't, and a direct you may not have. No, I was here. You do what? Yeah?

102

00:14:52.330 --> 00:15:09.549

Cooper City Hall: So whatever happened with that, we don't know. Well, and you asked you, said the direct director, and I spoke to the director she was not involved in in that urban planner, if that's the right word. So I'm not sure who is, and that's where in the parts. And Rex, the, you know.

103

00:15:09.610 --> 00:15:16.199

Cooper City Hall: conglomerate. There is a lot of point finger pointing at the Who's responsibility. From a policy standpoint. We have to decide

104

00:15:16.350 --> 00:15:30.859

Cooper City Hall: who is the person who's going to have the oversight or the vision to bring these things forward. So I I think, the direct director said. Maybe it was the community development. I don't know, Carlos, if you are the one involved in the.

105

00:15:31.490 --> 00:15:34.500

Cooper City Hall: you know, was it? I don't know.

106

00:15:34.800 --> 00:16:03.940

Cooper City Hall: but but but regardless. I'd like a discussion with the city manager and and staff as to whether he's going to hire what I would do, you call it. Maybe we hire one planner. So I get even my permission and residents. Cooper City. we have been in contact with several of our urban planning firms that we have on contract. we do have a few proposals that we have received, the conversations that we were directed to see where

107

00:16:03.970 --> 00:16:12.900

Cooper City Hall: bike paths, trails to our parts the dog park, and and potentially a facility at the Park.

108

00:16:12.910 --> 00:16:29.849

Cooper City Hall: talks about adding additional courts and those things like of that nature. We're not part of the direction that we received. from the manager at the time. But it's it's it's not something that an urban planner typically does

109

00:16:29.900 --> 00:16:32.119

Cooper City Hall: They look more for

110

00:16:32.180 --> 00:16:51.809

Cooper City Hall: connectivity pieces, facilities, designs for open spaces, but to conversation that that we that we could expand if needed. But we will be bringing back a few of the quotes that we've received for the initial scope that we, the urban planners, to look at

111

00:16:51.850 --> 00:16:58.910

Cooper City Hall: to the manager for for their, so I can assume we were 6 months in there, and we're going to see rendering soon.

112

00:16:59.340 --> 00:17:04.849

Cooper City Hall: Honestly, I didn't know we didn't even have quotes back. And if it's not an urban planner.

113

00:17:04.890 --> 00:17:23.850

Cooper City Hall: what for? What is the person you hired to look at your facilities and know the use in in? And yeah, I I think it's a great question, Commissioner. Shrouder. you know I I would recommend I'm strong proponent of I I think you all are hitting on the right, if I might, the right topic, which is, what's the vision for?

114

00:17:23.910 --> 00:17:53.340

Cooper City Hall: You know our facilities is particularly related to in this case, parts and recreation. We've got obviously a a a strong demographic of active recreation users. And and really thinking about the long term vision of those facilities right, and it's been great to hear from Pickle Ball this evening. It's you know, it's it's really been very helpful. you know, just in the first few weeks I've been here and and I'm preaching to the choir. But we, we have a lot of different active user groups.

115

00:17:53.390 --> 00:18:01.490

Cooper City Hall: And so part of that is and something we can certainly look at, and I think it fits to the the bigger picture, which is

116

00:18:01.610 --> 00:18:24.099

Cooper City Hall: you know, having a true parks and a recreation master plan or comprehensive, that is. And there are companies that specialize in just that. And and part of that process is certainly working with our staff working with the elected body, but also reaching out to groups like pickle ball and the volleyball and baseball and optimists, and and really.

117

00:18:24.100 --> 00:18:37.470

Cooper City Hall: an active process to bring forth that vision, that the that the Commission is supportive of, that the public has been engaged in, and our staff has been engaged in, and I'll also share

118

00:18:37.470 --> 00:19:01.560

Cooper City Hall: where that is. Key also is, as we chase grant funding for these facilities the first question most of the the Grant funders ask for is, show us your comprehensive recreation plan, because they want right? I mean, be there different. If I came to you and said, I'd like you to the best of my business, and you say, Sure, show me your business plan. And I say, let me just tell you about it. It's it's really good. So and

119

00:19:02.520 --> 00:19:12.930

Cooper City Hall: you get paid the big bucks to answer the question. Do we have one? Do we have an outdated one? We I don't believe we even have one. We probably have not states. Is that correct? I think we don't have one on the books.

120

00:19:14.000 --> 00:19:19.550

Cooper City Hall: Yeah. So I mean, the the bad part is, we don't have one. The opportunity is we don't have.

121

00:19:19.570 --> 00:19:32.630

Cooper City Hall: So I mean, I guess, how quick can we get one? Sure, I mean. So I would suggest, you know, something we certainly can can look at and roll into this budget process. And and I think again, that's part of this.

122

00:19:32.790 --> 00:19:44.430

Cooper City Hall: it's a good discussion to have that as we look to future years. That's part of that visioning process of talking about some of these 10,000 foot level things that we need, that that are sorely missing.

123

00:19:44.460 --> 00:19:53.289

Cooper City Hall: I think to your point, commission or your question. Question. We can certainly reach out in in good order, and get several

124

00:19:54.110 --> 00:20:09.949

Cooper City Hall: several firms that can can kind of. We can speak to and and talk to Jacob as well about the the process for procurement. I I will share that to do it and do it right. It's not something where you you're going to expect a deliverable by September.

125

00:20:10.060 --> 00:20:29.499

Cooper City Hall: I just want to to caution you on that primarily, because to do it right, you really have to have a active and engaged process of community outreach. It can include surveys. It can include community meetings. But it's it's I. We just did that we did. It did not include

126

00:20:29.660 --> 00:20:56.160

Cooper City Hall: sorry. But the what the input for the for the users is easy, right? So I know they want everything. The input for them is, Hey, this is what we're thinking, and then they go. No, we actually play. You can't put that there. It's got to be over here, or whatever so like, you know, every participant wants everything. And the it's the goal to see. You say, Okay, well, this is how much we have and based off of usage. This is what we're going to have. And then we're not going to just show up on day, and it's going to be there. Why is that there?

127

00:20:56.160 --> 00:21:08.420

Cooper City Hall: So you know I don't know that it's productive to ask individual people, oh, what what is your idea of? X, y. And Z. You come with an idea. And you say, is this functional for you guys tell me your your specifics.

128

00:21:08.610 --> 00:21:13.349

Cooper City Hall: you know, with pickle bond, they'll say, Hey, we need this, or we need that. This won't work, it will work.

129

00:21:13.480 --> 00:21:15.650

Cooper City Hall: but we're doing. We do a lot of

130

00:21:15.870 --> 00:21:32.409

Cooper City Hall: a lot of talking, and and there's been no production, understand? I you know I I will say I I think it's easy enough for us to to say, and and I'll I'll be honest if we have data already that that may help to facilitate the process. I also say.

131

00:21:32.530 --> 00:21:43.650

Cooper City Hall: you know, the the, the comprehensive parks and Rec plan is is bigger than just no, no offense, but it's bigger than the user group. So it's it's also an opportunity to

132

00:21:43.790 --> 00:21:56.959

Cooper City Hall: you know, maybe you have walkers that are not in an active group. But they use that, you know they use 2 of our parks every single day, and there are improvements that they might want to see. So it's kind of getting that cross.

133

00:21:57.230 --> 00:22:03.870

Cooper City Hall: you know, cross commenting is important. But I I I would say that we can certainly firm up

134

00:22:04.160 --> 00:22:16.859

Cooper City Hall: in the short future. What? That what that process might look like a timeline on it, and and maybe get some input from from firms as well on a on a rough cost as well, and maybe short term solutions to that

135

00:22:16.860 --> 00:22:39.250

Cooper City Hall: wouldn't be a waste of money. And the long term solution comes in. Yeah. And and and Commissioner to your point. I think it is there. There are some low hanging fruit that I think we can work on that are that are items that we can try and check off. Certainly, if there's been money allocated from the board already, those are items that we should, you know, work diligently, and we will diligently to knock those off the list.

136

00:22:39.310 --> 00:22:44.120

Cooper City Hall: But I think you know, maybe if I could expand for a moment just at a higher level.

137

00:22:44.290 --> 00:22:54.539

Cooper City Hall: I I I see similarities between that piece and this other piece that that I I was going to speak with the board about, which is Mayor, if you don't mind, is is related to.

138

00:22:54.870 --> 00:23:09.189

Cooper City Hall: So from the operational side, we do a lot of operational business. And obviously, that's what our budget has done through a lot of the years. you know, one of my assessments kind of walking in the door is

139

00:23:09.860 --> 00:23:12.750

Cooper City Hall: that overall

140

00:23:13.360 --> 00:23:23.839

Cooper City Hall: plan for what what you might call a capital improvement plan, and we have a small section that's referenced in our budget that is related to capital items.

141

00:23:23.880 --> 00:23:47.639

Cooper City Hall: But respectfully, I don't think it's it's not really a true capital improvement plan or program. And so I wanted. We're not going to go over it this evening, but I just wanted to share with you all, so you can take with you and and look at it. This is a a plan we really much like Cooper City. We started with no capital plan at all. But, for instance.

142

00:23:47.640 --> 00:24:04.940

Cooper City Hall: the comprehensive parks and Rec. Plan it. It would be a great item to have included on your 5 year, true capital plan and other items that are included there, which you'll see right? A vehicle replacement policy, and not to where we just talk this year about.

143

00:24:04.940 --> 00:24:22.939

Cooper City Hall: Yeah, I need this one truck replaced in my my department, but a true plan that shows all of the vehicles in my department, and which ones are brand new and which ones need replaced over the next 5 years and equipment in the parks and rec side, and it

144

00:24:22.940 --> 00:24:45.360

Cooper City Hall: replacement pieces. And maybe there's a a large building project or a layer of acquisition that that, you know, is an interest. So it's it's really helps to be from a budget, Terry

standpoint, what helps us to drive the vision of the things that you all want us to see. And I think it's it's respectfully just

145

00:24:45.360 --> 00:25:05.040

Cooper City Hall: time wise because we're, you know, 60 days out from the budget. You're not gonna see that this year with the document it just it it. It's a process to do it and do it right. But I feel extremely confident that as we work through next year's budget, we're this is, I just want you to see and take with you and have a chance to look over it.

146

00:25:05.160 --> 00:25:07.330

Cooper City Hall: Oh, yeah.

147

00:25:07.680 --> 00:25:11.679

Cooper City Hall: but you'll see that

148

00:25:12.000 --> 00:25:16.849

Cooper City Hall: it it it will help to really show.

149

00:25:18.040 --> 00:25:24.570

Cooper City Hall: really the overall piece and the puzzle of you know, those needs that are important

150

00:25:24.620 --> 00:25:46.170

Cooper City Hall: from a host of different areas, right? So vehicles, equipment, street sidewalks and drainage, land purchases, structures, construction, rehab it, water and sewer, infrastructure, other

purchases and projects, and that most importantly as well. How are we going to fund it right, and I give the example that's always perfect before our. But

151

00:25:46.450 --> 00:25:47.410

Cooper City Hall: it's

152

00:25:47.620 --> 00:26:00.600

Cooper City Hall: we have a fire department, right? And so if the Fire chief would come to us and say, Hey, this year I need to replace our command vehicle, and it cost 55,000, and we need a pumper as well for 500,000.

153

00:26:00.600 --> 00:26:17.640

Cooper City Hall: But we don't know that 2 years from now our ladder truck needs replace that cost 2 million dollars right as the board. You all want to be able to see that picture, to say before I make this decision, what's the future look like? Right? And what are those needs that's critical for you all as the decision makers for the budget.

154

00:26:18.130 --> 00:26:33.780

Cooper City Hall: And so I I just wanted to share this with you, because I think you know, we've got a lot of the operational goodness in our budget. But we're really missing that vision piece of where we where we want to go and and the decisions that you all want to make to help guide that.

155

00:26:34.190 --> 00:26:46.820

Cooper City Hall: can I? Can I be frank with you? Yeah. So it sounds like, we're really behind this. What you're saying in a nice way which I get it. It's it's it's embarrassing that we're as far behind as as we are.

156

00:26:47.390 --> 00:26:51.169

Cooper City Hall: What is the immediate solution to getting caught up, sure.

157

00:26:51.330 --> 00:26:53.820

Cooper City Hall: And and so how does this happen?

158

00:26:54.690 --> 00:26:56.230

Cooper City Hall: Sure.

159

00:26:56.710 --> 00:27:01.179

Cooper City Hall: So I think. it's a great question, Commissioner. I think.

160

00:27:01.400 --> 00:27:14.339

Cooper City Hall: If we were in December, I'd tell you we we we really have plenty of time or January of last year. We'd have plenty of time, I I think, to your point.

161

00:27:14.930 --> 00:27:21.709

Cooper City Hall: it's it's identifying and and and talking to some of our staff, at least initially, to say

162

00:27:23.380 --> 00:27:29.760

Cooper City Hall: making sure in the interim period between now over the next 6 months. Let's say

163

00:27:29.810 --> 00:27:46.660

Cooper City Hall: that we are making sound decisions and not not rushing purchases if you will. There are obviously there are some emergencies that come up. For example, Raj Raj is generator, that the Board approved at our last meeting. Right?

164

00:27:46.750 --> 00:27:57.849

Cooper City Hall: so there are things that will break that are going to need replaced. There are initiatives, for example, the comprehensive mass parks direct plan that needs to be done.

165

00:27:57.880 --> 00:28:04.680

Cooper City Hall: Raj, I know, wasn't here. I think, in 1,984 when that generator was bought. But

166

00:28:04.960 --> 00:28:19.690

Cooper City Hall: you know, the thought going through my head during that process was that that's a perfect example of an item that needs to be on a replacement schedule. Right? And so. I know. But how do we get the schedule? Who produces the schedule. So so this this will be developed

167

00:28:19.770 --> 00:28:21.830

Cooper City Hall: by myself and our staff.

168

00:28:21.980 --> 00:28:41.409

Cooper City Hall: again it. We will not have this in the packet for July. It won't be. You're right. So I envisioned Commissioner as we start this process earlier next spring that this document is is staff owned. So Staff owned and developed. and again, it's

169

00:28:41.640 --> 00:28:46.619

Cooper City Hall: this. So the 5 Year Plan goes into the budget.

170

00:28:46.630 --> 00:28:53.969

Cooper City Hall: But then, how it ties in with the mayor and commission is, you all would review the current year allocation

171

00:28:54.130 --> 00:29:15.349

Cooper City Hall: and approve that as part of the overall budget, right? So if there might be things that are on, and I won't get too far into the details. But this might come as a shock, but no city is able to fund every item on their capital project list. And so you would see the items that were in Orange through this plan are items that are

172

00:29:15.350 --> 00:29:24.159

Cooper City Hall: not fully funded, but are under review for future funding, or let's say we find a grant. And so then, that that can be moved up to the schedule.

173

00:29:24.510 --> 00:29:30.019

Cooper City Hall: So we'll spend some more time going through it. But I just wanted to show you that big picture vision wise.

174

00:29:30.080 --> 00:29:37.729

Cooper City Hall: We're playing. We're playing with 7. We're playing with half of the deck of cards without having a document like this as a part of the budget.

175

00:29:39.520 --> 00:29:42.009

Cooper City Hall: We look forward to having it by next year.

176

00:29:43.020 --> 00:29:53.630

Cooper City Hall: and that's that's going to be the key this year. I get it you you can't do it, and that's not a shortcoming for you. that's that's on us candidly, and

177

00:29:53.830 --> 00:30:03.639

Cooper City Hall: we will be more efficient and more effective this next year coming around. And and I know you said, you know, we'll start

178

00:30:03.750 --> 00:30:09.479

Cooper City Hall: springtime. Hell, I'll start in winter time. I I mean, I'm I'm not opposed to really being prepared.

179

00:30:09.560 --> 00:30:25.529

Cooper City Hall: Well, and and and mayor, I think what you'll find is this, this will help to flow a lot of the discussions as well and respectfully. you know, hearing from the staff and hearing from the board as well. We've we've talked a fair amount recently for good reason about the purchase of vehicles.

180

00:30:25.560 --> 00:30:39.129

Cooper City Hall: This really standardizes the process and makes it to where there are no surprises for the board and staff. There's no surprises for staff either like that. There's a mutual expectation of

181

00:30:39.130 --> 00:30:56.249

Cooper City Hall: this is the program we're working towards. And we're working together. And there might be changes in adjustments, but we're all on the same page, and no one surprised by it. And and I think and it's a good point. And commission, Schrodinger. I appreciate your your input that you made regarding the

182

00:30:56.250 --> 00:31:05.859

Cooper City Hall: process and policy and procedure regarding the purchase of vehicles. I'd like to take it just a step further. and do we have a process.

183

00:31:06.000 --> 00:31:10.460

Cooper City Hall: or what we do with the vehicles once they are deemed

184

00:31:10.790 --> 00:31:38.350

Cooper City Hall: no longer efficient for us, it may be mileage. It may years, if you know whatever it is. But do we have a process in place to get rid of those for you? Yeah. And and Mayor, I I would say that again. How? How? That, how the schedule is helpful is we? You know the the Board knows the mayor and Commission knows when they approve the budget.

185

00:31:38.450 --> 00:31:44.940

Cooper City Hall: These are the vehicles for this year that are approved. This is the vehicle, you know.

186

00:31:47.390 --> 00:31:53.000

Cooper City Hall: I'll give you just for an example. If you go to Page, what's marked page 202 there.

187

00:31:53.320 --> 00:32:16.810

Cooper City Hall: it's it should say, police continued at the top of the page, you know, you would see specifically on this page. There are 4 vehicles being replaced. You've got the years that there right a 2,013, a 2,014 and 2,017. You've got the vehicle number. And so once that's approved by the board.

188

00:32:16.810 --> 00:32:30.670

Cooper City Hall: Obviously, we order the new vehicles where we acquire the new vehicles, which obviously is a little bit of a a challenge. But once we have those vehicles, then those those 4 vehicles is obviously clear, then move to the surplus program to be able to

189

00:32:30.720 --> 00:32:37.510

Cooper City Hall: to dispose of them and and recoup what money is not from the vehicles? Are you into your answer. So I think we have a

190

00:32:37.590 --> 00:32:42.729

Cooper City Hall: policy and ordinance on surplus. And since I've been up here we've never voted on surpassing anything.

191

00:32:43.900 --> 00:32:46.380

Cooper City Hall: Yeah.

192

00:32:46.520 --> 00:32:53.290

Cooper City Hall: we we have adopted a a resolution in the past year or 2, declaring certain property surplus. I don't remember doing that.

193

00:32:54.780 --> 00:32:57.650

Cooper City Hall: I think we've done 2 in the since I've been here.

194

00:32:57.890 --> 00:33:24.459

Cooper City Hall: That's confirmed the dates. But I recall preparing 2 resolutions. It's probably before I get on it. It might have been, I believe we've done 2 in the past 4 years, and we we can review that process certainly, just to make sure we're we're following As we said, we we have to, either. They didn't. They couldn't have sold it without commission.

195

00:33:24.930 --> 00:33:39.589

Cooper City Hall: you know. Obviously that will be the quarterstone for surplusing things as we move forward, and that's pretty standard. And in any of the communities I've worked, and it's pretty pretty straightforward for for the ordinance or resolution on on the disposal of of city owned property

196

00:33:39.890 --> 00:33:48.870

Cooper City Hall: you've been. Yes, it's a changing gears a little. We're good on. But I definitely great. We need this, and and I look forward to

197

00:33:49.710 --> 00:33:50.730

Cooper City Hall: seeing that

198

00:33:50.970 --> 00:34:06.560

Cooper City Hall: draft. I I was wondering if you all would be open to kind of going, I mean, I took. I wrote down some of those some high level stuff, some some granular things. that I just wanted to put out there in the public. And and obviously with the manager. See if there's consensus

199

00:34:06.900 --> 00:34:14.079

Cooper City Hall: just quickly going back to the direct the parks and our plan, which I think we all at least the 3 of us are on the same page.

200

00:34:14.300 --> 00:34:21.490

Cooper City Hall: and I think all 5 of us are frankly because I we we already directed it. The.

201

00:34:22.280 --> 00:34:38.199

Cooper City Hall: I think we can utilize our mark and record. I know you like to you. You always talk about utilizing. I think, some of. From what I heard there wasn't a great attendance recently. So I believe we're evaluating attendance to see who's who's coming, who's not participating? maybe maybe some folks are

202

00:34:38.270 --> 00:34:53.480

Cooper City Hall: not able to participate anymore, which is understandable. But we maybe we can put on some individuals who are affiliated with optimously pickle ball volleyball, you know, more valuable as part of this, but you know folks who can. Then we can use that board more efficiently.

203

00:34:53.620 --> 00:35:05.999

Cooper City Hall: and which is directed by our parks, and excel or so just a thought on that. Some things I wanted to bring up that I think we I'd like to see us invest in, or we kind of have to invest in

204

00:35:06.050 --> 00:35:07.210

Cooper City Hall: You know.

205

00:35:07.220 --> 00:35:19.859

Cooper City Hall: we talked about the master plan for Parks and Rec. We in this. This is no surprise to Mr. Egilson. We we've communicated with this. But we have a beautification plan that we've initiated with 10 more

206

00:35:19.890 --> 00:35:26.020

Cooper City Hall: and I know that's in process right now, and we're waiting for them to come back. That's gonna cost us money to implement.

207

00:35:26.100 --> 00:35:29.100

Cooper City Hall: And I'd like to see that implemented before the next budget year.

208

00:35:29.130 --> 00:35:30.439

Cooper City Hall: you know

209

00:35:30.770 --> 00:35:37.150

Cooper City Hall: how what is the look and feel of Cooper City. So I think we should include some sort of estimate on what we think

210

00:35:37.440 --> 00:35:39.679

Cooper City Hall: that's gonna cost us

211

00:35:40.580 --> 00:35:42.350

Cooper City Hall: the

212

00:35:42.430 --> 00:35:49.260

Cooper City Hall: traffic study. We have a traffic study that's coming back pretty soon which will likely tell us that we need to put in some

213

00:35:49.290 --> 00:36:02.380

Cooper City Hall: some remediation that's gonna cost us money to implement. comp studied we. We have a Comp. Study is here, and this is the time where we need a budget for that. the

214

00:36:02.890 --> 00:36:13.679

Cooper City Hall: round about. I guess that would be part of but part of the traffic study. But we have money coming in from the State. But anything that's not part of the 370 that's above and beyond. We need to budget.

215

00:36:13.890 --> 00:36:25.139

Cooper City Hall: So those are kind of the big things that. I wanted to include some smaller things that I was hoping we could get some consensus on. I'll go through the list, and if anybody has.

216

00:36:25.260 --> 00:36:25.920

Okay?

217

00:36:26.990 --> 00:36:31.919

Cooper City Hall: I, I mentioned this before a Speaker recognition system.

218

00:36:32.080 --> 00:36:39.820

Cooper City Hall: for the day is customer service training for our staff Speaker recognition system would basically, instead of me

219

00:36:40.020 --> 00:36:52.150

Cooper City Hall: trying to trying to get you to stop talking. And Asma or I just push the button he sees prior to light right? And he knows who who asks? That doesn't mean he has to follow it, but at least it gives him a guideline.

220

00:36:52.830 --> 00:37:04.949

Cooper City Hall: I know they have it in other cities. I don't think it's outrageous. outrageously expensive Customer service training for our staff is a priority to me. I'd like to see grant writing.

221

00:37:05.190 --> 00:37:08.660

Cooper City Hall: Maybe it's a 10 or a consultant

222

00:37:08.860 --> 00:37:10.990

Cooper City Hall: to be considered, because I think they can make

223

00:37:11.860 --> 00:37:16.509

Cooper City Hall: x times whatever we pay them if we utilize them correctly.

224

00:37:16.620 --> 00:37:20.600

Cooper City Hall: we may want to consider. Stop printing newsletters. I'm not sure if our residents

225

00:37:20.690 --> 00:37:25.579

Cooper City Hall: need those or not. But we're we're paying tens of thousands of dollars to print and mail those quarterly

226

00:37:25.800 --> 00:37:32.240

Cooper City Hall: I think most people can sign up for any newsletter, or can get the news elsewhere. But but if I'm wrong.

227

00:37:32.470 --> 00:37:34.070

Cooper City Hall: I want to know. I just

228

00:37:34.090 --> 00:37:42.599

Cooper City Hall: it's something I saw in the. I was looking through the budget from last year. I also would like to incentivize people to go to electronic utility bills

229

00:37:42.630 --> 00:37:51.370

Cooper City Hall: again, we're paying a company to print and mail them. We're paying postage for that I'm not saying that we, you know I get a bill.

230

00:37:51.790 --> 00:37:54.589

Cooper City Hall: If I opt to get an electronic go, I save a dollar off my

231

00:37:54.990 --> 00:38:01.770

Cooper City Hall: my Bill, or you know, whatever it is, we can do the same thing. I'm not saying we should charge people more for getting their bill

232

00:38:01.790 --> 00:38:11.510

Cooper City Hall: by email, but we can charge people less for getting their bill electronically, because they're saving the sending money on stamps and on printing. So

233

00:38:12.070 --> 00:38:18.159

Cooper City Hall: And I think more people would do it if they could save that dollar, or whatever it is. those are just some ideas I had.

234

00:38:18.290 --> 00:38:22.910

Cooper City Hall: I have more, but I'd love to hear what my colleagues have to say.

235

00:38:23.260 --> 00:38:24.370

Cooper City Hall: Commission shard!

236

00:38:25.710 --> 00:38:33.390

Cooper City Hall: I don't think that organizationally, we're

237

00:38:33.510 --> 00:38:44.359

Cooper City Hall: I think we have something that's not structured. Graphic. A lot of these things are a lot of these capital improvements. There should be a department or division, or something that's responsible for this right?

238

00:38:44.490 --> 00:38:49.170

Cooper City Hall: And that's what they do. They? Capital improvements person like Jeremy. This goes

239

00:38:49.690 --> 00:39:05.469

Cooper City Hall: traffic. That's the same thing with, you know, streets we have streets. You have beautification which, in my opinion, street light survey needs to be done, you know, because you have areas that have grown in with canopies that are dark, and you know you.

240

00:39:05.480 --> 00:39:07.120

Cooper City Hall: There has to be a

241

00:39:07.810 --> 00:39:12.159

Cooper City Hall: the point, person or department. That's that's what they do.

242

00:39:13.660 --> 00:39:19.690

Cooper City Hall: We don't have it. We're behind. What's the the plan to get this stuff rolling.

243

00:39:20.810 --> 00:39:21.800

Cooper City Hall: And

244

00:39:22.140 --> 00:39:29.010

Cooper City Hall: how how do we? How do we get there? You know, I mean that this basically the things you name is like a whole list 3 re-approach of everything. I agree with them.

245

00:39:29.030 --> 00:39:31.649

Cooper City Hall: I mean, we have a community development Department. I don't know.

246

00:39:31.830 --> 00:39:48.340

Cooper City Hall: I mean, not all of these would fit in there, but I didn't have a headache in the back now you may, or in question. I told you to wait to. Carlos had left the room before, and that subject so no, if if I might offer mayor and commission you know historically

247

00:39:48.410 --> 00:39:54.659

Cooper City Hall: what I think is an opportunity. And and, commissioner to your question is, and that's that's where

248

00:39:54.700 --> 00:40:24.390

Cooper City Hall: again, it'll look a little disjointed this year. But next year that's where there is value in that first kind of higher level visioning meeting to kind of work through some of these items and build consensus on a list of important things and those priorities. Obviously there are a lot of things, and those things change from time to time. But And and I love this saying, you know, if everything's important, nothing is important.

249

00:40:24.550 --> 00:40:37.580

Cooper City Hall: And so really trying to focus in on those priorities for the mayor and commission. And then, Commissioner, to your point, you know part of my role in my responsibility is then assigning ownership

250

00:40:37.840 --> 00:41:02.109

Cooper City Hall: of those, and it can be decentralized. It's not uncommon for it to be decentralized. but that individual leader. Parts of our leadership have responsibility for those particular items, and then the ownership is there, and obviously as part what I've done historically is, and tie that into that, the overall annual performance process and the metrics tied to that right?

251

00:41:02.130 --> 00:41:20.500

Cooper City Hall: So if I've got 2 of those items and I'm responsible for those, and I have ownership. And then, obviously, that that leadership role is is responsible to me to make sure that we're achieving those those guidelines for the board. And then again, there may be items that come up that the Mayor and Commission says.

252

00:41:20.510 --> 00:41:23.649

Cooper City Hall: you know one. For example, one covid hit right

253

00:41:23.810 --> 00:41:40.260

Cooper City Hall: 3 things or 5 things that were our super priorities, that that they shifted significantly right because of of unforeseen circumstances. And so it's that opportunity for us to then reconvene and say, Hey, we? We may have to re- prioritize as certain things come up.

254

00:41:40.370 --> 00:41:42.529

Cooper City Hall: And I think that's what we're doing with the offer

255

00:41:42.620 --> 00:41:46.679

Cooper City Hall: money as well, we're gonna take a a, a another look at it.

256

00:41:48.230 --> 00:41:58.280

Cooper City Hall: Okay? So it could. The answer is, it could be decentral. But right now we had unlimited money. I still don't think we could get certain things done under the current.

257

00:41:58.620 --> 00:42:02.970

Cooper City Hall: If we continue how we are we we can't, because we budgeted

258

00:42:03.110 --> 00:42:07.000

Cooper City Hall: money for beautification, and we spent like 0. No, not the money.

259

00:42:07.550 --> 00:42:10.680

Cooper City Hall: And so it wasn't a it wasn't a money issue.

260

00:42:10.710 --> 00:42:18.289

Cooper City Hall: sure. to be honest, we're really, you know. People like to say, Oh, Covid COVID-19 helps us

261

00:42:18.520 --> 00:42:22.410

Cooper City Hall: because we got a windfall with money, otherwise, you know.

262

00:42:22.760 --> 00:42:27.220

Cooper City Hall: So we had a one of the plans

263

00:42:27.250 --> 00:42:36.320

Cooper City Hall: and our for Covid was to do a headworks project. Now, I I do not agree with spending Covid money on Enterprise funds, but

264

00:42:36.570 --> 00:42:44.550

Cooper City Hall: when I speak with the director utilities, he said. Why would you spend 5 or 6 million dollars on a plant that is out there? You got to build a new plant.

265

00:42:45.350 --> 00:42:56.740

Cooper City Hall: Yeah, yeah. And and and I'll and I'll say, Commissioner, that again. That part of that, I think, goes to the overall capital discussion, right? Of of kind of working to develop that plan.

266

00:42:56.800 --> 00:43:23.159

Cooper City Hall: you know, to your point. AR Arpa fits in there. But again, those you know it's it's to to your overall point. So there's always that question of capacity, and I don't care if you are us or your town 6 times our size. Right capacity is an important question, but to your point right, the balancing point is once once the mayor and commission allocate funds for it.

267

00:43:23.220 --> 00:43:26.719

Cooper City Hall: making sure we see that through, and and so

268

00:43:26.880 --> 00:43:38.459

Cooper City Hall: I I'm I am, I'm excited, and and look forward to the challenge of spending our money in a in a wise and prudent manner. I think some of the efforts that

269

00:43:38.560 --> 00:43:50.690

Cooper City Hall: Raj and Jacob and others we're working on with you all related to procurement and trying to streamline that some is is an added benefit to that that overall piece.

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00:43:50.780 --> 00:43:54.270

Cooper City Hall: but I I think to your point that it's

271

00:43:54.740 --> 00:44:04.870

Cooper City Hall: You know there's opportunity there, obviously, with looking forward to put some of those pieces, and I'll touch on a little later as well. getting some of our leadership staff up to full capacity as well

272

00:44:05.280 --> 00:44:14.080

Cooper City Hall: to continue off of what Commissioner K. Me said. And essentially, when he says this list, I'm agreeing with this list. And that tells me we need overall

273

00:44:15.750 --> 00:44:19.700

Cooper City Hall: review of our organization. One thing is utility billing.

274

00:44:19.960 --> 00:44:25.040

Cooper City Hall: We have the most antiquated online payment. I'd be Tony Bill.

275

00:44:25.400 --> 00:44:29.140

Cooper City Hall: You have to have a special PIN number. It's

276

00:44:29.420 --> 00:44:45.340

Cooper City Hall: like little, you know, it's like a top secret PIN number thing to get us to go online and do it if you sign up to had it automatically pulled out of your your account, which you're not even aware of this. But it's just an authorization, for we do with our bank to pull it out.

277

00:44:46.120 --> 00:44:52.529

Cooper City Hall: and it's not necessarily connected. because they may print you a bill and send you one bill and deb it a different amount.

278

00:44:53.600 --> 00:44:55.720

Cooper City Hall: And I say, maybe it's happened before.

279

00:44:56.060 --> 00:45:01.349

Cooper City Hall: with all the business users on the those

280

00:45:01.600 --> 00:45:14.390

Cooper City Hall: backflow things where they didn't put them on a bill. But so a lot of places that I tell water bills are real easy, you just go online and it's easy to receive them. and so that that has to be looked at. The

281

00:45:14.790 --> 00:45:18.609

Cooper City Hall: utility billing system. Why, we have this antiquated system.

282

00:45:19.300 --> 00:45:33.469

Cooper City Hall: and there's a lot of different things that if you look at. So, how do we give you the tools resources to take a holistic approach and how we're doing things as an organization.

283

00:45:33.550 --> 00:45:44.160

Cooper City Hall: you know the utility payment process or in bar where I've spoken about this as well. You know the overall

284

00:45:44.180 --> 00:45:52.050

Cooper City Hall: financial accounting program and system right there. There are a lot of pieces that feed into that if

285

00:45:52.620 --> 00:45:57.510

Cooper City Hall: if we don't even have that written down on a plan to begin with.

286

00:45:57.980 --> 00:46:03.680

Cooper City Hall: right, we're at a disadvantage. And so I think, Commissioner, to your point.

287

00:46:03.730 --> 00:46:07.359

Cooper City Hall: obviously, I've I've only been here less than a month.

288

00:46:07.400 --> 00:46:22.320

Cooper City Hall: but you know there are a fair amount of needs, both internally, that the public can't see, and externally as well. And and so it's it's working obviously, with with this group here and your other 2 colleagues.

289

00:46:22.320 --> 00:46:38.920

Cooper City Hall: and working with our our staff, and and and working through that process. But to your point, you know that the utility upgrades we were talking, some about the meter, Raj and I about the meters that meters on the ground, and the issues we've had with those, you know, all of those items

290

00:46:39.340 --> 00:46:41.460

Cooper City Hall: they have to. They have to

291

00:46:41.760 --> 00:46:51.709

Cooper City Hall: come together in a document so that we can see the whole picture right? We're looking at just right now a very narrow piece. How soon can we get that together?

292

00:46:52.730 --> 00:46:53.690

Cooper City Hall: Yeah.

293

00:46:54.730 --> 00:47:04.659

Cooper City Hall: I think you're gonna get the same answer, yeah. So I I think to do it and do it right, and to be able to come back to you and say, Hey, here, here's our roadmap.

294

00:47:04.800 --> 00:47:08.259

Cooper City Hall: We. We are talking next year's budget for that.

295

00:47:08.410 --> 00:47:24.100

Cooper City Hall: And I will tell you that even if we had an experience finance director and an assistant finance director in their seats today, it would still be that same answer. just because we're going from 0 to 60, if that makes sense

296

00:47:24.300 --> 00:47:40.629

Cooper City Hall: and it's not worth doing half. But or you know. I I don't want to. I don't want to make it seem like it's not important that we're dragging it out, but I also want to make sure when we do it, we do it right. So when you showed us 3 weeks ago, we behind

297

00:47:41.800 --> 00:47:49.640

Cooper City Hall: is as far as the Budget Commissioner or these things that we need.

298

00:47:50.290 --> 00:48:04.879

Cooper City Hall: Yeah, I I would say, if you don't mind me just in general, having only been here 3 and a half weeks. you know. Allow me another month or 2 to just really I' I've learned a lot from

299

00:48:04.900 --> 00:48:13.749

Cooper City Hall: some of our our leadership team. I think most of our teams here this evening from the residents, from talking to you all some. But I would say I'm still.

300

00:48:13.920 --> 00:48:19.130

Cooper City Hall: We're working through that assessment. If you can spot me a month or 2, as the old saying.

301

00:48:20.780 --> 00:48:27.680

Cooper City Hall: it's a good. It's a fair question. I I just need a little bit more time to to give you a fair and accurate response.

302

00:48:28.210 --> 00:48:42.660

Cooper City Hall: And and Commissioner Katzman with everything you indicated. I'm in. I have no difficulty with that, so I guess exactly. Exactly. So. So it's clear. thank you. You've got marching orders already.

303

00:48:42.960 --> 00:48:51.640

Cooper City Hall: I appreciate. Oh, I also wanted to buy a pony for everybody personally, and I can't speak for the group, but I would rather

304

00:48:51.900 --> 00:48:59.160

Cooper City Hall: budget money additional money to get these things to get these things done sooner than later. If there's professional

305

00:48:59.440 --> 00:49:07.610

Cooper City Hall: resources that are needed. I understand there's always a balance, but I'm getting like tired or so.

306

00:49:07.810 --> 00:49:16.610

Cooper City Hall: you know, when you raise them, when you don't know the taxes. You raise the taxes, you can tell the residents it's for beautification, and there's not a anybody's been on unification.

307

00:49:17.300 --> 00:49:21.920

Cooper City Hall: you know, like I'm I'm ready to see something.

308

00:49:23.750 --> 00:49:32.229

Cooper City Hall: but we also, and just to be clear because we we can't. Just we. We just talked about a lot of spending. I talked about a little bit of you know the Grant writer.

309

00:49:33.580 --> 00:49:43.569

Cooper City Hall: utility, but things that can save us money. I'd like to see the city, you know, Mr. Adelson come to us with ideas on how we can reduce expenses for us to pay for that as well increase revenues.

310

00:49:43.910 --> 00:49:53.609

Cooper City Hall: Of course. Right? I mean with that with that holistically. So, the second largest revenue source is is water billing.

311

00:49:53.630 --> 00:50:12.349

Cooper City Hall: And we had, I approximately 10% of our meters didn't work. I tell the story about Archbishop Mccarthy, where God is over there making water because they had no 0 water usage for several months, when they were one of the largest users of water. And then I think I found out, right before you came under Mr. Vegas

312

00:50:12.350 --> 00:50:28.430

Cooper City Hall: short tenure, that we hadn't shut off water on anyone who had paid in several years, although our charter has very, very specific obligations. So no, this is not just spending money. It's also looking at or stopping the bleeding of money. It's essentially trying to be efficient

313

00:50:28.530 --> 00:50:30.869

Cooper City Hall: stewards of the taxpayers. One.

314

00:50:31.160 --> 00:50:41.850

Cooper City Hall: and I mean, you know, the meters is a perfect example. If you if you can show me that on our capital plan I'm I'm looking for it. But to your point, you know, most people don't know

315

00:50:41.920 --> 00:51:06.269

Cooper City Hall: for Raj back there. Those. But I mean, just that project alone is a significant and very necessary. We've bought them twice. Yeah. Okay, the first time we spent over a million dollars on bad meters, and the gentleman, the former director, said it was whose full he moved to stay this and that the rest of the commission got mad at me for calling him out, but this time he wasn't going to make a mistake. And now the new meters are broken, too. So

316

00:51:06.270 --> 00:51:14.930

Cooper City Hall: at some point. I I'm okay suing them if I have to. But we can't spend millions and millions. We bought these meters twice, and and they're supposed to be under warranty.

317

00:51:14.990 --> 00:51:24.380

Cooper City Hall: and we get a letter from the State of Florida because our pipes are leaking. They think our pipes are leaking. They they didn't fathom that we were. We actually just don't charge for water.

318

00:51:24.630 --> 00:51:28.330

Cooper City Hall: you know, it turned out we we didn't have leaky pipes. We just don't charge people for water.

319

00:51:28.490 --> 00:51:36.899

Cooper City Hall: because half the meters are broken and no one says, Let me run a little report that says, Why is this house had 0 usage for a year.

320

00:51:36.970 --> 00:51:38.600

Cooper City Hall: so you know it's

321

00:51:39.220 --> 00:51:47.560

Cooper City Hall: well it's we're wasting money, and

322

00:51:48.760 --> 00:52:04.410

Cooper City Hall: I'm not having a good day. I better walk out and come back. You're doing. You're doing fine, you're doing it professionally in civil, and that's fine. But anything else. From this committee regarding the discussion of the 2,324 budget.

323

00:52:06.190 --> 00:52:13.749

Cooper City Hall: hearing nothing. Then I'm going to move on to public comments. Anyone watching to speak on the 2,02324 budgets

324

00:52:13.830 --> 00:52:18.819

Cooper City Hall: please feel free to step up. Did we have anyone sign up anyone on virtue?

325

00:52:19.980 --> 00:52:26.289

Cooper City Hall: Then do I have a motion for a chair motion to adjourn? Thank you very much, and we shall re adjourn at 6, 30.