

MINUTES OF MEETING  
OF THE  
HOSPITAL AUTHORITY OF COLUMBUS, GEORGIA  
June 29, 2021

A regularly scheduled meeting of the Hospital Authority of Columbus, Georgia (HAC) was held at 11:00 a.m. on Tuesday, June 29, 2021. The meeting was held by conference call and Zoom due to the COVID-19 Pandemic. A notice was emailed to each member. A copy of the notice was posted more than 24 hours before the meeting on the door of the building in which the meeting was held on Monday, June 28, 2021.

Participating in the conference call meeting were Chairman Ernie Smallman, Mike Welch, Betty Tatum, Jennings Chester and Dr. John Kingsbury. Vice Chairman Sarah Lang, Cynthia Jordan, Warner Kennon, and Susan McKnight were excused.

Britt Hayes, Vice President and Rick Alibozek, CFO and Kenneth M. Henson, Jr., Secretary/Attorney also participated in the conference call meeting. Frank Morast, President was at a doctor's appointment and was unable to participate.

INVOCATION AND WELCOME

Chairman Ernie Smallman called the meeting to order. He welcomed everyone to the meeting. Vice President Britt Hayes gave an invocation.

DETERMINATION OF QUORUM

Initially there was no quorum but Betty Tatum joined and was able to participate and vote to approve the minutes from the prior meeting.

MINUTES

The Board Minutes from the May 25, 2021 Board Meeting were reviewed and on motion made by Betty Tatum and seconded by Dr. John Kingsbury the May 25, 2021 Minutes were unanimously approved by the Board.

BOARD BUSINESS

There was no Board business.

PRESIDENT'S REPORT

Britt Hayes gave the President's Report.

**Survey:** As reported at the prior meeting, Muscogee Manor had an Annual Survey. There were 12 surveyors that came and spent a week at Muscogee Manor. Two of the surveyors were federal surveyors and ten were state surveyors. They found 5 areas of concern and 5 tags were issued. Muscogee Manor submitted a plan of correction. The plan of correction has been accepted. Muscogee Manor is awaiting a revisit by the inspectors to place the facility back into compliance.

**COVID-19:** Britt Hayes gave an extensive COVID-19 update.

Covid activity within our facilities continues to remain under control. Currently, we have NO positive residents and ONE positive staff member, Company-wide. Yesterday, a staff member tested positive. This staff member had been vaccinated. Initially, they tested negative but continued to get sick and then they tested positive for COVID-19. The most recent positive resident at Muscogee Manor was 3/5/2021.

The Department of Public Health (DPH) showed that Muscogee County's Positivity Rate has begun to decline and stands at 2.5 for the last two weeks (5.5 at last Board meeting). Georgia's positivity rate is 1.5% for the last two weeks (3.2 at last Board meeting).

We have administered 524 Covid-19 vaccine doses to residents Company-wide. We have also administered 456 Covid-19 vaccine doses to staff Company-wide. Almost 1,000 doses have been given Company-wide. Recent changes in CDC and DPH directives are allowing vaccinated staff to not participate in routine testing efforts in nursing homes nation-wide in effort to further incentivize staff to receive vaccines. As a Company, we still are offering a \$100 bonus for those staff members that elect to receive the vaccine.

The US wanted all nursing facilities to have a 75% vaccination rate by June 30, 2021. Currently, only 7% of the nursing homes in the US have a 75% vaccination rate. They are now trying to determine ways to incentivize and increase the vaccination rate.

In the US, we have administered 319 MM vaccines: 173MM Pfizer, 134MM Moderna and 12MM J&J. DHHS has continued supplying antigen 'quick swab' tests, albeit in lesser quantities.

**General Liability and Property Liability Insurance Renewal:** These policies used to renew on October 1 every year. The HAC was able to get these policy renewal dates to align with the reimbursement year that begins July 1. This year, the new policies will begin July 1. GL/PL is up 17%

over last year. Fortunately, the reimbursement of this increase is almost a pass-through now because the State of Georgia is recognizing this reimbursement sooner and not waiting to reimburse later in the year.

Worker's compensation and property insurance will still renew October 1.

#### CFO REPORT

Rick Alibozek gave the Statistical Report and the Financial Report. A copy of the Statistical Report and Financial Report was emailed to each Board Member.

The census is up 1.5% from the prior month. It would be up more, but the lack of staffing is affecting the ability of the HAC to admit new patients. The only way to add staffing is to increase pay. Unfortunately, the reimbursement rate does not increase at the same rate, and they do not recognize this increase immediately. The HAC has analyzed and studied the need to add staffing. The only way to increase staffing is to raise salaries. Salaries this year will not be based upon cost of living or merit but there will be significant pay increases. These new increases will cost \$1,500,000 to \$1,700,000 annually in salary costs. Hopefully, there will be some savings in not having to use an agency to provide employees, and hopefully, the State will increase the reimbursement rate based on this increase in salaries.

There was a \$175,000 decrease in the contribution this year to the City pension plan. This was expected. At the same time, there was almost a \$175,000 increase in contributions to the optional plan.

#### STATISCAL REPORT

Attached to these Minutes is the FY 2020 YTD Statistical Report Year Ended June 30, 2021.

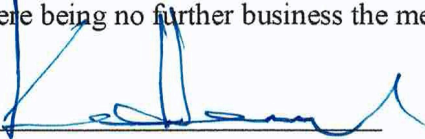
#### FINANCIAL REPORT

Attached to these Minutes is the Hospital Authority of Columbus Consolidated Summary Report Month Ended May 31, 2021.

#### NEXT MEETING

The next meeting will be Tuesday, July 27, 2021.

There being no further business the meeting was adjourned.

  
KENNETH M. HENSON, JR.  
Secretary

  
ERNEST SMALLMAN, IV.  
Chairman



HOSPITAL AUTHORITY OF COLUMBUS  
 FY 2021 YTD Statistical Report  
 Year Ended June 30, 2021

	June	May	Apr	Mar	Feb	Jan	Dec	Nov	Oct	Sept	August	July	Average	Prior Year
<b>Orchard View</b>														
% Occupancy	58.82%	59.28%	57.97%	57.93%	57.93%	57.39%	74.35%	74.20%	66.89%	68.30%	67.65%	68.35%	64.65%	82.91%
Medicaid%	78.89%	77.51%	73.82%	62.48%	60.17%	60.17%	78.44%	78.64%	78.25%	76.79%	71.49%	81.97%	74.95%	72.34%
Medicare%	6.91%	9.87%	12.80%	28.09%	30.04%	30.04%	10.52%	8.63%	11.60%	12.38%	9.44%	9.34%	13.60%	12.64%
Private %	10.56%	7.79%	8.93%	7.40%	6.35%	9.97%	6.88%	6.88%	8.22%	9.13%	9.13%	5.57%	8.18%	9.24%
Hospice %	2.66%	2.53%	3.06%	1.86%	1.38%	1.58%	2.28%	2.24%	2.28%	2.24%	2.28%	2.60%	2.32%	3.80%
ADV %	0.99%	2.31%	1.39%	0.15%	2.05%	0.07%	0.19%	0.63%	0.19%	0.37%	1.72%	0.52%	0.94%	1.98%
Daily Medicare and ADV Census	9.29	14.43	16.45	32.72	37.06	15.75	13.73	15.78	17.40	15.09	13.48	18.29	24.41	24.41
Employment (Full Time Equivalents)	200.10	200.81	206.35	208.04	227.88	236.77	214.90	207.49	209.85	213.65	232.81	214.42	238.30	238.30
<b>Ridgecrest</b>														
% Occupancy	24.58%	20.67%	18.93%	8.56%	0.00%	0.00%	0.00%	5.42%	52.99%	56.15%	60.94%	62.35%	28.24%	77.71%
Medicaid%	9.69%	7.49%	6.29%	4.64%	0.00%	0.00%	0.00%	97.21%	94.80%	92.28%	93.17%	94.89%	45.49%	92.05%
Medicare%	80.00%	79.65%	72.41%	83.44%	0.00%	0.00%	0.00%	1.68%	2.43%	4.21%	5.05%	3.71%	30.23%	5.54%
Private %	4.38%	5.76%	4.46%	0.00%	0.00%	0.00%	1.11%	1.72%	1.94%	1.49%	1.49%	1.46%	2.03%	0.18%
Hospice %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.05%	1.57%	0.29%	0.00%	0.26%	2.11%
ADV %	5.94%	7.10%	16.84%	11.92%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.80%	0.11%
Daily Medicare and ADV Census	17.75	15.06	14.20	6.86	-	0.10	1.42	2.60	3.39	2.55	5.81	4.81	80.89	80.89
Employment (Full Time Equivalents)	33.89	30.79	17.67	12.61	15.80	16.26	34.31	56.78	64.49	63.02	73.84	38.13	80.89	80.89
<b>Muscogee Manor</b>														
% Occupancy	67.84%	64.92%	64.63%	63.63%	81.21%	73.43%	70.29%	55.60%	53.20%	53.53%	55.29%	63.96%	64.58%	64.58%
Medicaid%	83.80%	87.65%	84.67%	74.78%	69.53%	84.26%	81.37%	11.74%	6.34%	9.13%	19.90%	12.68%	7.96%	83.01%
Medicare%	4.90%	2.96%	1.53%	0.59%	1.00%	0.80%	0.78%	1.64%	1.22%	2.41%	0.93%	1.23%	1.65%	1.65%
Private %	1.99%	1.93%	2.52%	2.11%	2.80%	1.34%	1.90%	1.90%	1.64%	1.22%	2.41%	3.23%	2.10%	5.50%
Hospice %	1.65%	1.00%	1.18%	1.19%	2.16%	2.27%	0.78%	2.72%	1.14%	1.03%	0.75%	1.39%	1.88%	1.88%
ADV %	10.74	8.23	12.39	24.36	36.81	16.96	12.33	13.20	6.76	10.49	19.42	15.61	10.55	10.55
Daily Medicare and ADV Census	124.63	113.88	124.35	132.64	152.09	157.53	138.30	126.83	138.14	136.26	143.95	135.33	153.86	153.86
Employment (Full Time Equivalents)	10.02	10.19	10.11	10.12	10.26	10.57	10.21	10.54	9.95	10.07	10.05	10.19	10.63	10.63
<b>Muscogee Home Health</b>														

HOSPITAL AUTHORITY OF COLUMBUS  
CONSOLIDATED SUMMARY REPORT  
MONTH ENDED MAY 31, 2021

	Orchard View	Home Office	Ridgecrest	Muskegon Manor	Total Nursing Home	Cobles PCH	Muskegon Home Health	River Mill	Consolidated
<b>BALANCE SHEET</b>									
Cash	\$ 5,255,451	\$ -	\$ 6,700,799	\$ 8,010,575	\$ 19,966,825	\$ 1,001	\$ 33,476	\$ 623,304	\$ 20,624,606
Other Current Assets	4,189,539	-	2,567,962	3,140,059	9,897,560	1,242	220,159	1,203	10,120,164
Intercompany Balances	22,878,835	-	2,122,386	(13,422,630)	11,578,591	(6,346,554)	(1,859,799)	(3,372,238)	-
Noncurrent Assets	36,226,719	-	38,459,757	7,627,270	82,313,746	164,322	123,890	3,619,893	86,221,651
<b>Total Assets</b>	<b>\$ 68,550,544</b>	<b>\$ -</b>	<b>\$ 49,850,884</b>	<b>\$ 5,355,294</b>	<b>\$ 123,756,722</b>	<b>\$ (6,179,989)</b>	<b>\$ (1,482,274)</b>	<b>\$ 871,962</b>	<b>\$ 116,966,421</b>
Current Liabilities	\$ 2,844,043	\$ -	\$ 1,301,921	\$ 1,330,963	\$ 5,476,927	\$ 102	\$ 166,946	\$ -	\$ 5,643,975
Non-current Liabilities (excluding bonds)	8,744,049	-	3,679,830	5,377,152	17,801,031	360,100	546,428	-	18,707,559
Bonds Payable	26,721,013	-	31,200,910	-	57,921,923	-	-	-	57,921,923
<b>Total Liabilities</b>	<b>38,309,105</b>	<b>-</b>	<b>35,182,661</b>	<b>6,708,115</b>	<b>81,199,881</b>	<b>360,202</b>	<b>713,374</b>	<b>-</b>	<b>82,273,457</b>
<b>Fund Balance</b>	<b>30,241,439</b>	<b>-</b>	<b>13,668,223</b>	<b>(1,352,821)</b>	<b>42,556,841</b>	<b>(6,540,191)</b>	<b>(2,195,648)</b>	<b>871,962</b>	<b>34,692,964</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 68,550,544</b>	<b>\$ -</b>	<b>\$ 49,850,884</b>	<b>\$ 5,355,294</b>	<b>\$ 123,756,722</b>	<b>\$ (6,179,989)</b>	<b>\$ (1,482,274)</b>	<b>\$ 871,962</b>	<b>\$ 116,966,421</b>
<b>INCOME STATEMENT</b>									
Revenue	\$ 1,224,565	\$ 41,195	\$ 473,862	\$ 1,198,775	\$ 2,938,397	\$ -	\$ 80,425	\$ 23,845	\$ 3,042,667
Operating Expenses	1,053,433	157,175	352,154	888,366	2,451,128	8,760	91,155	1,260	2,552,303
<b>Net Profit (Loss) before Noncash expense</b>	<b>171,132</b>	<b>(115,980)</b>	<b>121,708</b>	<b>310,409</b>	<b>487,269</b>	<b>(8,760)</b>	<b>(10,730)</b>	<b>22,585</b>	<b>490,364</b>
Provision for Bad debts	(10,071)	-	(534)	(23,175)	(33,780)	-	-	-	(33,780)
Interest expense	(68,239)	-	(84,232)	-	(152,471)	-	-	-	(152,471)
Depreciation and Amortization	(86,800)	-	(190,319)	(14,775)	(291,894)	(377)	-	(7,620)	(299,891)
<b>Current Month Income (loss)</b>	<b>\$ 6,022</b>	<b>\$ (115,980)</b>	<b>\$ (153,377)</b>	<b>\$ 272,459</b>	<b>\$ 9,124</b>	<b>\$ (9,137)</b>	<b>\$ (10,730)</b>	<b>\$ 14,965</b>	<b>\$ 4,222</b>
<b>YTD Income (loss)</b>	<b>\$ 410,999</b>	<b>\$ (1,103,103)</b>	<b>\$ (56,974)</b>	<b>\$ 1,544,067</b>	<b>\$ 794,989</b>	<b>\$ (74,164)</b>	<b>\$ (210,170)</b>	<b>\$ 163,548</b>	<b>\$ 674,203</b>