

April 20, 2023

Sandra Davis, Clerk of Council Columbus Consolidated Government 100 10th Street, 6th Floor Columbus, GA 31901

RE: Certificate of Need Application of the Rehabilitation Hospital of Columbus, LLC for Cost Overruns Related to Establishment of 40-bed Comprehensive Inpatient Physical Rehabilitation Hospital

Dear Ms. Davis,

Enclosed please find a copy of the Certificate of Need ("CON") application being filed by the Rehabilitation Hospital of Columbus, LLC, which is seeking approval for a cost overrun related to the establishment of a 40-bed freestanding Comprehensive Inpatient Physical Rehabilitation program in Columbus, Muscogee County.

This CON copy is filed pursuant to State regulations, which require that a copy of such an application be filed with the office of the County Commission in the county in which the CON project is proposed.

Should you have any questions, please feel free to call me at (404) 504-5412.

Sincerely Yours,

Elliott L. Coward

Partner, Morris, Manning & Martin, LLP

Section 1: General Identifying Information

1. Enter the following information for the person or entity that will offer or develop the new institutional health service. If applicable, this information should correspond with the information submitted to the Department's Healthcare Facility Regulation Division as the "Name of the Governing Body." The contact person should be a person directly affiliated with the Applicant and not a consultant or attorney.

	APP	LICANT		
Applicant Legal Name: Rehabilitation	Hospital of Co	olumbus, Ll	LC	
d/b/a (if applicable):				
Address: 1800 Howell Mill Rd. S	ite 850			
		ate:Georg	ia	Zip: 30308
County: Fulton	Ma	ain Busines	s Phone: 205-97	0-3442
Parent Organization: Piedmont End	ompass Re	habilitati	on Hospitals, L	LC
	CONTA	CT PERSO	N	
Name: Susan Lyerly			Title or Position:	Assoc. Gen. Counse
Phone: 205-969-4528		Fax:	•	
E-mail Address: susan.lyerly@en	compassh	ealth.cor	n	

- 2. Is the name of the facility or proposed facility different than the Applicant's legal name?
 - If YES → Enter the facility information below. If applicable, this information should correspond to the "Name of Facility" maintained by the Department's Healthcare Facility Regulation Division.
 - If NO → Continue to the next question.

	FACILITY		
Facility Name: Rehabilitation Hosp	ital of Columbus		
Facility Address:8301 Veterans Pa	rkway		
City:Columbus State:Georgia Zip:31909			
County:Muscogee	Phone: 205-9	970-3442	

3.	If the facility is currently existing, is it currently licensed or permitted by the Department's Healthcare Facility
	Regulation Division?

🗌 YES 🔃 NO 🔳 Not Applicable	
If YES → 🚍 Attach a copy of any and all licenses	and permits at APPENDIX B.
If NO → Continue to the next question.	
If Not Applicable > Check one of the following:	Not Currently Existing (Proposed Only)No License or Permit Required

		OWNER #1	
Nam	9;		
Addr	ess:		*
City:		State:	Zip;
Phon	e:		
		OWNER #2	
Nam	9:		
Addr	ess:		1
City:		State:	Zip:
Phor	e:	OMMET 43	
Name		OWNER #3	
Nam Addr			
City:	255.	State:	Zip:
Phor	Þ.		
the	appropriate box to indicate the typ	ne of ownership of the Facility	Check only one box.
AX EXEMPT	Not-for-Profit Corporation		
AX E	Public (Hospital Authority or Go	overnment)	
-			1

6.				operated by an	entity other than the Applic	ant or the legal owner?
ŀ		YE: S → I		and include the o	complete name, address, and to	elephone number.
			Continue to Question			
	ī			-	OPERATOR	
		Name	=			
		Addre	ess:			
City:					State:	Zip:
Phone:						
7.	Che	ck the	appropriate box to	indicate the type	of operator. Check only one t	OOX.
	1					
		тах ехемрт	☐ Not-for-Profit Co	rporation		
		EXE				
		TAX	Public (Hospital	Authority or Gover	nment)	
		YING	General Partne	rship	Business Corporation	Sole Proprietor
		TAX PAYING	Limited Liability	Partnership	Limited Liability Corporation	
ta	8. Please provide documentation of the organizational and legal structure of the Applicant as indicated in the table below. Attach this documentation as APPENDIX C. Please attach the documents in the order the are listed.					
				ORGA	NIZATIONAL STRUCTURE	
Not-for-Profit Corporation Not-for-Profit Corporation Name of Each Officer and Director Articles of Incorporation Certificate of Existence Bylaws Organizational Chart(s) Application/Authorization to do Business in Corporations)			n Georgia (for Non-Resident			
		Public (Hospital Authority or Government) All Governing Authority Approvals for this Application and Project Bylaws Organizational Chart(s)			Application and Project	

	ORGANIZATIONAL STRUCTURE
Sole Proprietor	 ☐ County and Municipal Government Business Authorization Documents (e.g. Licenses, Permits, Etc.) ☐ Bylaws ☐ Organizational Chart(s)
General Partnership Name, Partnership Interest, and Percentage Ownership of Each Partn Partnership Agreement Certificate of Existence Bylaws Organizational Chart(s)	
Limited Liability Partnership	 Name, Partnership Interest, and Percentage Ownership of Each Partner □ Partnership Agreement □ Certificate of Existence □ Certificate of Registration □ Articles of Organization □ Bylaws □ Organizational Chart(s)
Business Corporation	 Name of Each Officer and Director □ Articles of Incorporation □ Certificate of Existence □ Bylaws □ Organizational Chart(s) □ Application/Authorization to do Business in Georgia (for Non-Resident Corporations)
Limited Liability Corporation	 Name of Each Officer and Director □ Articles of Incorporation □ Operating Agreement □ Certificate of Existence □ Bylaws □ Organizational Chart(s) ■ Application/Authorization to do Business in Georgia (for Non-Resident Corporations)

 If you have identified the Applicant as a Not-for-Profit Corporation, Business Corporation, or Limited Liability Corporation, explain the corporate structure and the manner in which all entities relate to the Applicant.

P NOTE: Do not exceed the allotted space for your response.

The Rehabilitation Hospital of Columbus, LLC ("Rehab Hospital of Columbus" or "Rehab Hospital") is a wholly-owned subsidiary of Piedmont Encompass Rehabilitation Hospitals, LLC, which is a 50/50 joint venture between Piedmont Healthcare and Encompass Health Corporation. The managing members of the Applicant LLC are set forth in the corporate documents included in Appendix C.

Piedmont Healthcare ("Piedmont") is the parent company and sole member for not-for-profit purposes of Piedmont Atlanta Hospital, Piedmont Fayetter Hospital, Piedmont Mountainside Hospital, Piedmont Newnan Hospital, Piedmont Henry Hospital, Piedmont Newton Hospital, Piedmont Rockdale Hospital, Piedmont AthensRegional Medical CEnter, Piedmont Walton Hospital, Piedmont Columbus Regional Midtown, and Piedmont Columbus Regional Northside, Piedmont University, Piedmont Macon, Piedmont Eastside, and Piedmont Cartersville.

Encompass Health Corporation ("Encompass" or "Encompass Health") is a publicly-traded company that owns and operates five CIPR hospitals in Georgia: Encompass Health Rehabilitation Hospital of Savannah, Encompass Health Rehabilitation Hospital of Newnan, Walton Rehabilitation Hospital, an affiliate of Encompass Health, Encompass Health Rehabilitation Hospital of Henry County, and Encompass Health Rehabilitation Hospital of Cumming.

10 → Co	ntinue to the next question.			
	LEG	AL CO	UNSEL	
 Jame:Fllio	tt L. Coward			
Marri	Manning & Martin, LLP			
Address: 16	600 Atlanta Financial Center, 3	3343 P	Peachtree Rd, NE	Zip:30326
City: Atlant		State	:Georgia	Zip:30320
	1-504-5412		Fax:	
	ward@mmmlaw.com			
YES → Id	ultant prepare and/or provide informate lentify the Consultant below. continue to the next question.		this application?	YES I NO
YES → Id	lentify the Consultant below. continue to the next question.		tris application.	YES NO
f YES → Id f NO → C	lentify the Consultant below. continue to the next question.		tris application.	YES NO
f YES → Id f NO → C	lentify the Consultant below. continue to the next question.	CONSU	JLTANT	YES NO
f YES → Id f NO → C Name: Firm:	lentify the Consultant below. continue to the next question.		JLTANT ate:	
YES → Id NO → C Name: Firm: Address:	lentify the Consultant below. continue to the next question.	CONSU	JLTANT	

AUTHORIZE	D REPRESENTATIVE	
Name: Elliott L. Coward		
Firm: Morris, Manning & Martin, LLP		
Address: 600 Atlanta Financial Center, 33	43 Peachtree Rd, NE	
City:Atlanta State:Georgia		Zip:30326
Phone: 404-504-5412	Fax:	
Email:ecoward@mmmlaw.com		

NOTE: This authorization will remain in effect for this application until written notice of termination is sent to the Department of Community Health that references the specific CON application number. Any such termination <u>must</u> identify a new authorized representative. Also, if the authorized representative's contact information changes at any time, the Applicant must immediately notify the Department of Community Health of any such change.

- 13. Does the Applicant have any lobbyist employed, retained, or affiliated with the Applicant directly or through its contact person or authorized representative?
 - YES □ NO
 - If YES → Please complete the information in the table below for each lobbyist employed, retained, or affiliated with the Applicant. Be sure to check the box indicating that the Lobbyist has been registered with the State Ethics Commission. Executive Order 10.01.03.01 and Rule 111-1-2-.03(2) require such registration.
 - If NO -> Continue to the next question.

LOBBYIST DISCLOSE	URE STATEMENT	
Name of Lobbyist	Affiliation with Applicant	Registered with State Ethics Commission?
W. Thomas Worthy, on behalf of parent, Piedmont or Encompass	■ Employed □ Other Affiliation	Yes No
Lavinia Luca, on behalf of parent, Piedmont or Encompass	EmployedOther Affiliation	Yes No
Arthur "Skin" Edge (Gcorgia Link Group) on behalf of parent Encompass Health Corporation	☐ Employed ☐ Other Affiliation	Yes No
	☐ Employed ☐ Other Affiliation	☐ Yes ☐ No
	☐ Employed ☐ Other Affiliation	☐ Yes ☐ No
	☐ Employed ☐ Other Affiliation	☐ Yes ☐ No
	☐ Employed ☐ Other Affiliation	☐ Yes ☐ No
	☐ Employed ☐ Other Affiliation	☐ Yes ☐ No

Section 2: Project Description

14. Indicate the type of facility that will be involved in the project.

FACILITY TYP	E
☐ Birthing Center	■ Hospital
☐ Continuing Care Retirement Community (CCRC)	☐ Nursing or Intermediate Care Facility
☐ Freestanding Ambulatory Surgery Center	☐ Personal Care Home
☐ Home Health Agency	☐ Traumatic Brain Injury Facility
☐ Freestanding Emergency Department	
☐ Diagnostic, Treatment or Rehabilitation Center (DTRC) ☐ Freestanding Single-Modality Imaging Center ☐ ☐ Mobile Imaging ☐ ☐ Other:	Freestanding Multi-Modality Imaging Center Practice-Based Imaging

15. Indicate the services that will be involved or affected by this project.

SERVICES			
	Hospital Inpatient	Diagnostic Services	
	☐ Medical/Surgical ☐ Open Heart Surgery	☐ Computerized Tomography (CT) Scanner ☐ Magnetic Resonance Imaging (MRI)	
	☐ Pediatric ☐ Obstetrics	☐ Positron Emission Tomography (PET) ☐ Diagnostic Center, Cancer/Specialty	
	☐ ICU/CCU ☐ Newborn, ICU/INT	Other Outpatient Services	
ACUTE	☐ Newborn/Nursery ■ Rehabilitation	☐ Ambulatory Surgery ☐ Birthing Center	
AC	☐ Acute, Burn, Other Specialty ☐ Long Term Acute Care	Clinical/Surgical	
	☐ Inpatient, Other	Emergency Medical	
	☐ Psychiatric, Adult ☐ Substance Abuse, Adult	☐ Emergency Medical, Trauma Center☐ Adult Cardiac Catheterization	
	Psychiatric, Child/Adolescent	☐ Gamma Knife	
	☐ Substance Abuse, Child/Adolescent	Lithotripsy	
	☐ Psychiatric, Extended Care☐ Destination Cancer Hospital	☐ Pediatric Cardiac Catheterization☐ Megavoltage Radiation Therapy	
LONG- TERM	☐ Skilled Nursing Care ☐ Intermediate Nursing Care ☐ Continuing Care Retirement Community	Personal Care Home Traumatic Brain Injury (TBI) (CCRC) Home Health	
отнек	☐ Administrative Support ☐ Non-Patient Care, Other	☐ Grounds/Parking☐ Medical Office Building	

16. Check the most appropriate category(ies) for this project. Check all that apply.

PROJECT CATEGORY			
Construction	Service Change		
 New Facility Expansion of Existing Facility Renovation of Existing Facility Replacement of Existing Facility 	■ New Service** □ Expansion of Service □ Expansion or Acquisition of Service Area □ Consolidation of Service □ Relocation of Facility		
Procurement of Medical Equipment	Other		
☐ Purchase☐ Lease☐ Donation (fair market value must be used)	**The proposed hospital will be comprised of 11 new beds and 29 existing beds relocated from Piedmont Columbus Regional Northside's CIPR program.		

17. Please provide the following site information for the facility and services identified in this application. Check the appropriate box to indicate the current status of the site acquisition.

Attach the appropriate documents that provide for the Applicant's entitlement to the site at APPENDIX D.

NOTE: If an unsigned lease is attached, include a letter documenting both parties' commitment to participate in the lease once the CON is approved, if applicable.

PROJECT SITE INFORMATION				
Street Address:8301 Veterans Parkway			E.	
City: Columbus	County: Muscogee	Zip:31909		
Number of Acres:8				
Status of Site Acquisition				
Purchased (attach deed)	Leased (attach lease)			
Under Option (attach option agreement)	Under Contract (attach contract or bill of sale)			
Other; please specify: Propoerty owned by Encompass Health has been assigned to Applicant LLC.				
Zoning				
YE			YES NO	
If NO → Describe what steps have been taken to obtain the correct zoning and the anticipated date of re-zoning:				
Encumbrances			T VEC	
Are there any encumbrances that may interfere with the use of the site, such as mortgages, liens, assessments, easements, rights-of-way, building restrictions, or flood plains?			YES NO	

18. Provide a detailed description of the proposed project including a listing of the departments (e.g. ED, ICU), services, (e.g. Home Health, Cardiac Cath), and equipment (e.g. MRI, PET, Cath) involved.

NOTE: If your description exceeds this blocked space, attach additional 8-½ by 11-inch pages, number the first sheet Page 9.1, the second Page 9.2 and so on. Do not alter the main page numbers of this application. Once printed, insert your additional pages 9.1, etc. behind this Page 9.

This CON application is submitted for a cost overrun caused by increased construction costs due to economic inflation and unanticipated sub-surface conditions which resulted in additional expenditures. The original CON application (CON 2020-036) provides a detailed discussion of the project. In the interest of brevity, much of that information is not repeated here. Appendix I contains a complete architectural project description.

Rehabilitation Hospital of Columbus, LLC applied for a CON to construct a new comprehensive inpatient physical rehabilitation facility in November 2020. The CON application was approved on March 16, 2021 with an effective date of March 16, 2021. A mandatory commencement date of March 16, 2022 is noted on the CON with a mandatory completion date of March 1, 2023. Construction on the project began on March 14, 2022. On January 25, 2023, the Rehab Hospital submitted an extension request for completion, requesting a new construction end date of September 1, 2023, which was approved. The reason for the delay (as well as part of the cost overrun discussed herein) was an unanticipated sub-surface condition that required rock blasting to prepare the construction site and which extended the site-preparation time and delayed the start of building construction. The additional cost for the site preparation (rock blasting) was approximately \$1.5 million dollars. The cost increase will not affect other representations in the application related to square footage, beds, design, or cost to patients and insurers.

In addition, as the Department is aware, inflation has drastically and quickly increased cost of materials and services, which has had an outsized impact on construction costs. As a result there has been an increase in the construction costs for the Rehab Hospital of approximately \$6 million more than the construction estimate in the original CON application. The Rehab Hospital, through its parent company Encompass Health Corporation, has significant experience in building new CIPR hospitals with over 100 existing hospitals and 20 new or under development hospitals. Even with this experience, which allows for very accurate cost forecasting, the inflationary pressures on construction costs are unlike anything that the Rehab Hospital's construction and management teams have seen before.

The approved capital expenditure was \$33,820,251. The average annual rate of inflation beginning at the date of approval was 12.6%. Given the unanticipated expenditures related to rock blasting and the near-record breaking inflation, the Rehab Hospital anticipates that its new project costs will be approximately \$40,803,964. This increase is less than the average annual inflation.

Rule 111-2-2-.03(13)(a) states "A reviewable cost overrun associated with ongoing construction or renovation activity which has not been incurred prior to a Certificate of Need approval and is solely related to an unanticipated engineering, major fixed equipment or other construction problem...will receive favorable review considerations if the applicant demonstrates that the overrun will have no impact or a minimal impact on costs and/or charges per patient day or procedure." That is the case here where the project encountered unanticipated engineering and construction cost problems. Therefore, Rule 111-2-2-.03(13)(a) requires approval of this CON.

Section 3: General Review Considerations

All Certificate of Need applications are evaluated to determine their compliance with the general review considerations contained in Rule 111-2-2-.09. Please document how the proposed project conforms with the following general review considerations.

Rule 111-2-2-.09(1)(a): Consistency with State Health Plan

The proposed new institutional health service is reasonably consistent with the relevant general goals and objectives of the State Health Plan.

- 19. Explain how the project is consistent with the State Health Plan or why it does not apply. Also explain how the application is consistent with the Applicant's own long range plans.
 - NOTE: If your explanation exceeds this blocked space, attach additional 8-½ by 11-inch pages, number the first sheet Page 10.1, the second Page 10.2 and so on. Do not alter the main page numbers of this application. Once printed, insert your additional pages 10.1, etc. behind this Page 10.

The Comprehensive Inpatient Physical Rehabilitation Services (CIPR) Component Plan does not contain any specific goals or objectives. The proposed project is consistent with the general health planning goals of providing accessible, quality, cost-effective services to the residents of the proposed service area.

This cost overrun CON application is simply for a cost overrun resulting from unanticipated engineering problems and inflation-related construction costs. The project remains cost-effective and the general goals stated in the underlying CON application continue to apply here.

A cost overrun application is reviewed according to the General Review Considerations (see, e.g., Project 2018-017 and Project 2020-030) and is not subject to consideration under the service specific review criteruia and goals.

Further, significant expenditures have been made on the project, and construction is nearing completion. The cost-overrun remains the most cost effective and least wasteful option and it is still less than average inflation demonstrating careful planning, efficiency, and attention to cost.

Rule 111-2-2-.09(1)(b): Need

The population residing in the area served, or to be served, by the new institutional health service has a need for such services.

- 20. Please explain the need for your particular project or service. For services for which a need methodology exists in the State Health Plan, please use the said methodology. In submitting information to explain the need for your project, please also use the following guidelines:
 - For any population projections, the official projections of the Office of Planning and Budget should be utilized;
 - Include maps that clearly define both the primary and secondary service areas and identify all other providers of the proposed service that lie within the primary and secondary service area on such maps;
 - Describe the relationship of the site to public transportation routes, if any, and to any highway or major road developments in the area. Describe the accessibility of the proposed site to patients/clients, visitors, and employees; and
 - For services that already have documented utilization rates, include such historical utilization data, and projections for future utilization.

NOTE: If your explanation exceeds this blocked space, attach additional 8-1/2 by 11-inch pages, number the first sheet Page 11.1, the second Page 11.2 and so on. Do not alter the main page numbers of this application. Once printed, insert your additional pages 11.1, etc. behind this Page 11.

Attach any documentation, such as magazine articles, research papers, or any other document that cannot be reproduced or created in MS Word format and that supports the need for your project into APPENDIX E. All documents such as tables, charts, and maps that support your need analysis and that are able to be inserted or created in MS Word format should be inserted following this page according to instructions in the note above.

Extensive information showing the need for the project was in the original application (Project 2020-036). In the interest of brevity, much of that information is not repeated here.

With respect to the cost overrun at issue here, the cost overrun is the result of unanticipated engineering problems resulting in unanticipated rock blasting and rapidly rising construction costs due to the near historic-levels of inflation. Given these unforeseen expenses, it would not be possible to complete the project without additional expenditure.

Cost overrun projects are reviewed according to the General Review Criteria. In addition, cost overrun projects occurring due to engineering and construction problems are designated to be "needed" by Department Rule. Specifically, Rule 111-2-2-.03(13)(a) states that "A reviewable cost overrun associated with ongoing construction or renovation activity which has not been incurred prior to a Certificate of Need approval and is solely related to an unanticipated engineering, major fixed equipment or other construction problem, or federal, state or local fire requirements which were adopted or became effective after the issuance of the Certificate of Need but prior to the completion of construction or renovation, will receive favorable review consideration if the applicant demonstrates that the overrun will have no impact or a minimal impact on costs and/or charges per patient day or procedure."

That is the case here where the project encountered unanticipated engineering issues that required rock blasting at a cost of approximately \$1.5 million and an unforeseen

rapid increase in construction costs due to nationwide inflation. Therefore Rule 111-2-2-.03(13)(a) requires approval of this Project and demonstrates need.

In fact, this project is less than the average national cost increase for construction, and is subject to the exemption at O.C.G.A. 31-6-47(a)(12). Thus, by extrapolation there is deemed need for the project.

State of Georgia: Certificate of Need Application Form CON 100 Revised May 2022