

FY22 RECOMMENDED BUDGET OVERVIEW

May 4, 2021



AGENDA

- Budget Process/Schedule
- Overview
 - Operating Funds Summary (including Capital/CIP)
 - Agency Appropriations
 - Non-Operating Funds Summary
 - Other Local Option Sales Tax
 - Transportation Special Purpose Local Option Sales Tax (TSPLOST)
 - Healthcare
- Department/Office Presentations

BUDGET PROCESS

- Submitted to the Council by the Mayor no less than 60 days prior to the start of each fiscal year
- Includes operating and capital expenditures accompanied by revenues
- Shall be accompanied by a budget message from the Mayor containing policy, major changes, general summary and other information deemed appropriate
- Made public by advertising in the newspaper and hearings for public comment
- Budget and Millage Ordinances along with related ordinances must be approved by July 1st

BUDGET SCHEDULE

- May 2021
 - Budget Review Sessions
 - May 4th – Overview, Operating Funds, Agency Appropriations, Non-Operating Funds, OLOST, TSPLOST, Healthcare, Department/Office Presentations
 - May 11th – Department/Office Presentations
 - May 25th – Add/Delete List
- June 2021
 - Notices in the newspaper for public comment
 - Public Hearings for Taxpayer Bill of Rights
 - First and Second Reading – Budget and Millage Ordinances

FY22 OPERATING FUNDS

- Revenues \$285,817,573
- Expenditures \$296,199,992
- Use of Fund Balance \$10,382,419

FY22 ASSUMPTIONS

- Decrease in the Millage Rates from FY21
 - USD #1 = 17.51 mills
 - USD #2 = 11.53 mills
 - USD #4 = 10.63 mills
- 1% Increase in the Digest
- 98% Collection Rate
- Civic Center subsidy of \$557,888
- No subsidy to Integrated Waste

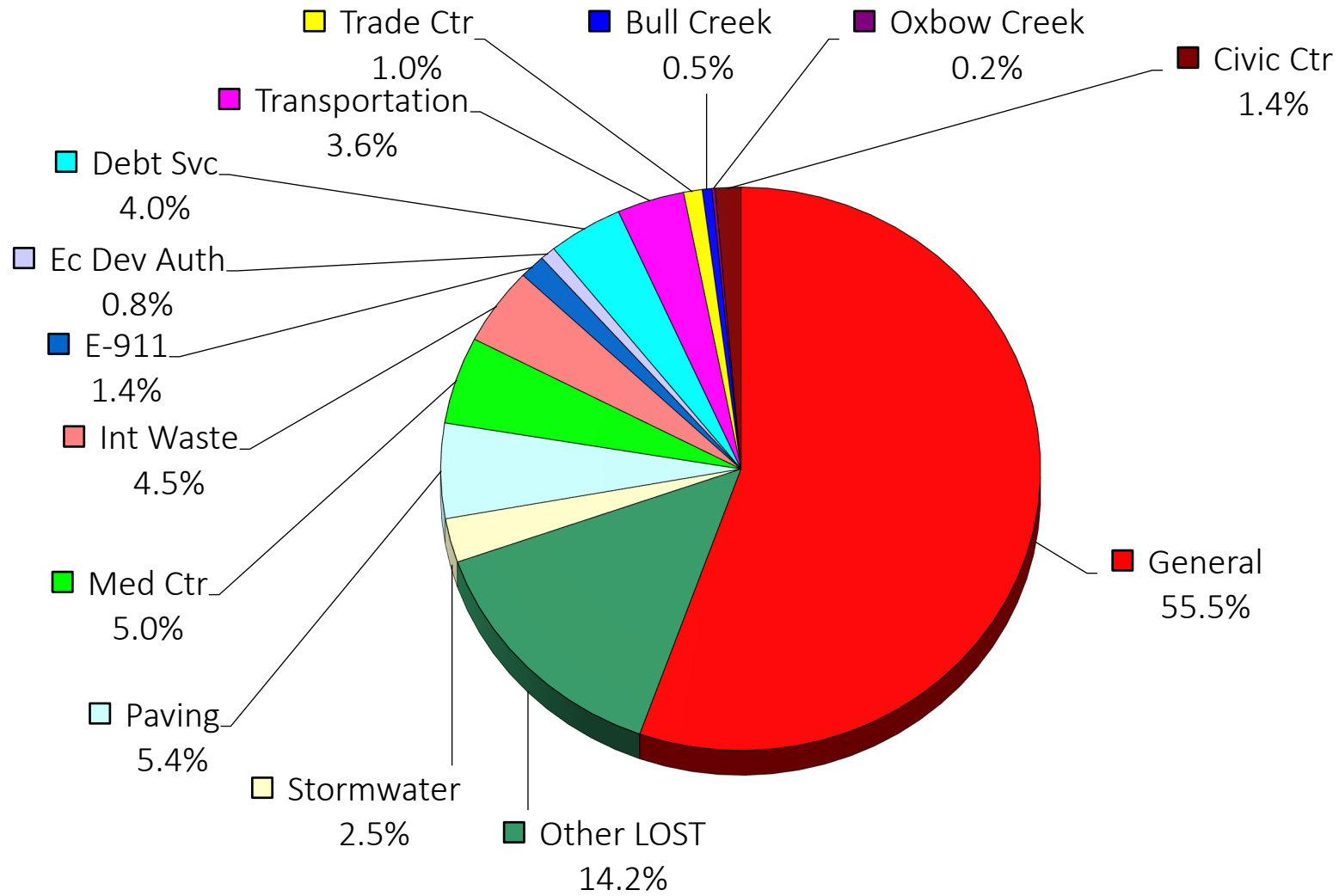
FY22 ASSUMPTIONS

- Subsidies to E911 and Golf Courses
- Value of one mill (Operating) = \$4,832,869
- Value of one mill (Debt) = \$5,207,467
- COLA included of 2.0% for active employees and 1.0% for retirees effective July 2021 (excluding Elected Officials)
- Health Insurance – Continue contribution share strategy of 70/30 for active employees, Rates remains unchanged for Wellness Participation

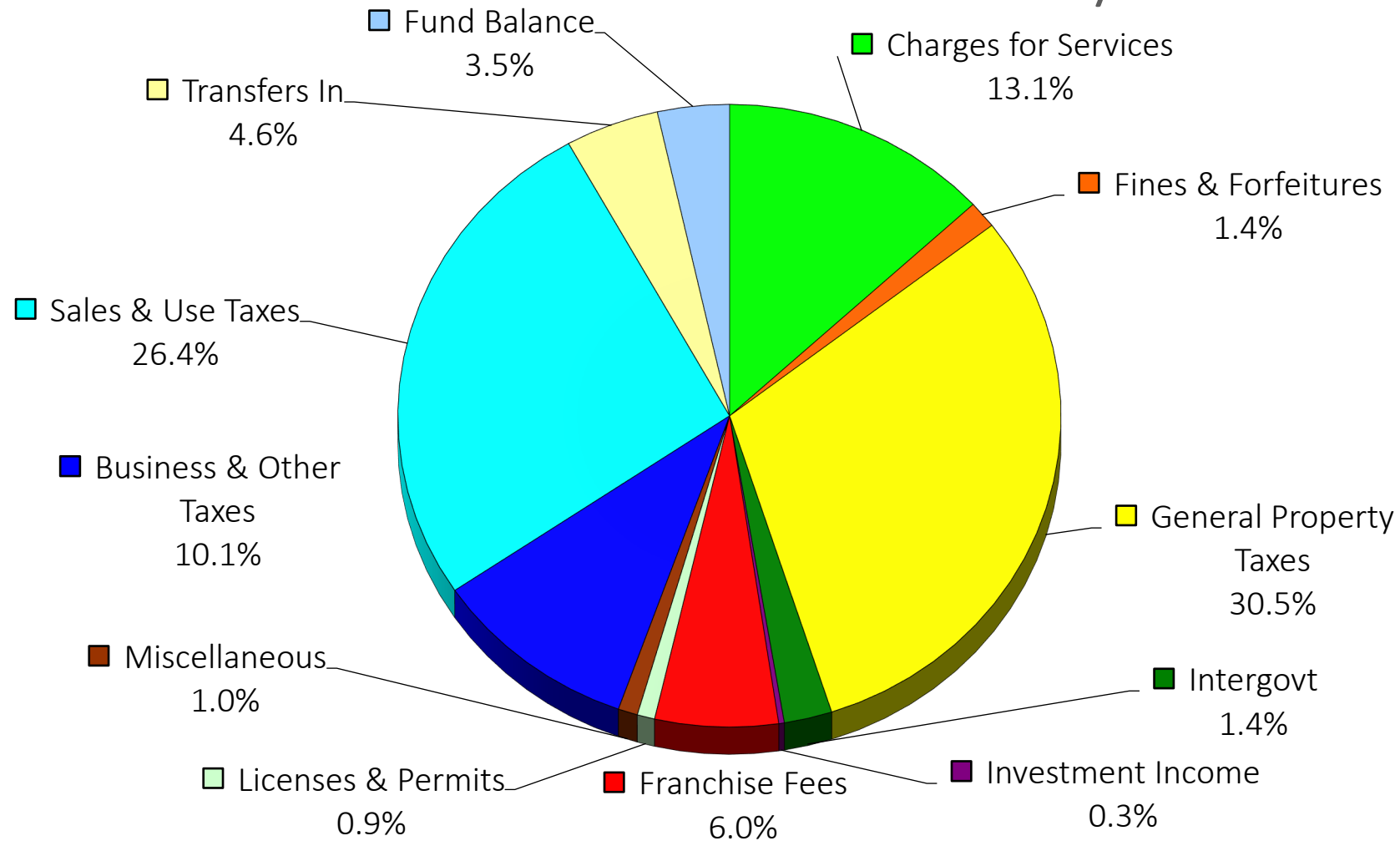
MILLAGE SUMMARY

	USD #1		USD #2		USD #4	
	<u>FY21</u>	<u>FY22</u>	<u>FY21</u>	<u>FY22</u>	<u>FY21</u>	<u>FY22</u>
Total Gen and Urban	8.18	8.18	6.13	6.13	5.98	5.98
METRA	0.82	0.82	0.82	0.82	0.82	0.82
Total subject to cap	9.00	9.00	6.95	6.95	6.80	6.80
Stormwater	1.24	1.24	0.20	0.20	N/A	N/A
Paving	3.44	3.44	0.55	0.55	N/A	N/A
Medical Center	3.00	3.00	3.00	3.00	3.00	3.00
Economic Development	0.50	0.50	0.50	0.50	0.50	0.50
Debt Service	<u>0.34</u>	<u>0.33</u>	<u>0.34</u>	<u>0.33</u>	<u>0.34</u>	<u>0.33</u>
TOTAL	17.52	17.51	11.54	11.53	10.64	10.63

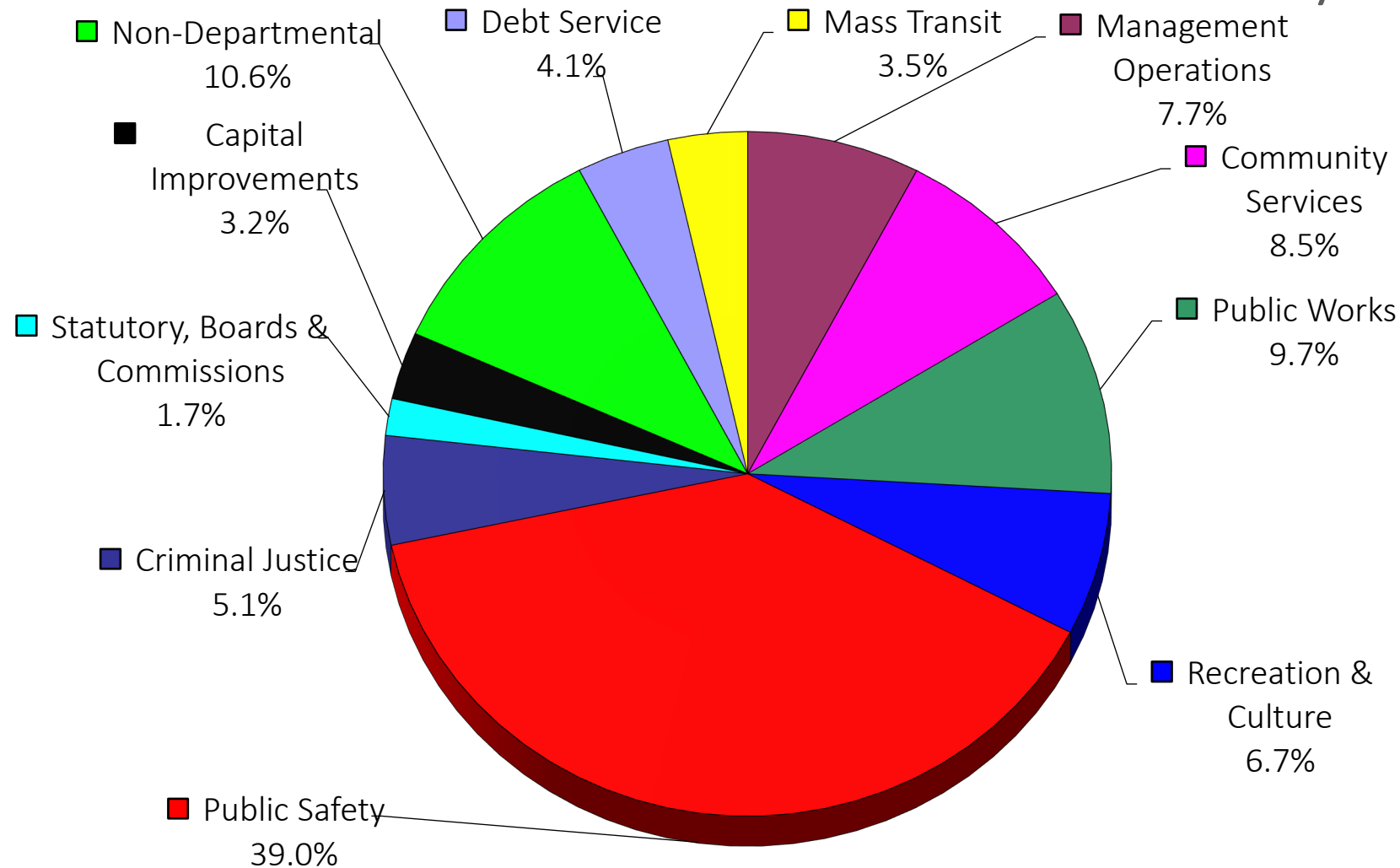
FY22 RECOMMENDED OPERATING BUDGET



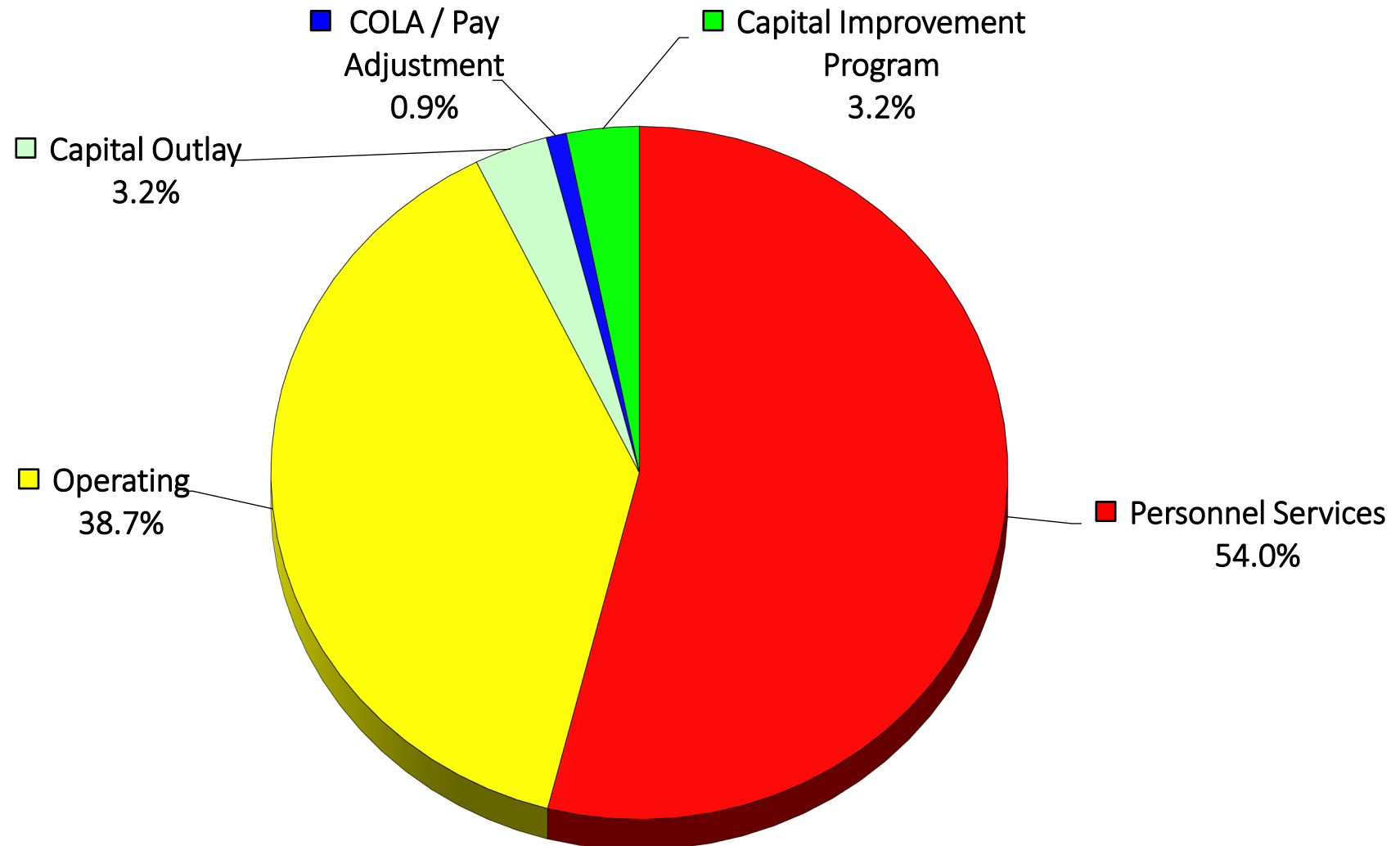
FY22 REVENUES: Where does the Money Come from?



FY22 EXPENDITURES: Where does the Money Go?



FY22 OPERATING BUDGET BY TYPE



GENERAL FUND

- Revenues \$161,082,401
 - Expenditures \$164,312,529
 - Difference \$ 3,230,128
-
- General Fund accounts for normal “day to day” activities (i.e. Police, Fire, Public Works, Parks & Recreation, courts, etc.) Primarily funded from sales tax, property taxes and franchise fees.

GENERAL FUND

- Personnel
 - Pay & Compensation Package - \$2,466,943
 - New/Restored
 - Internal Auditor – Forensic Auditor G21
 - Finance – Financial Analyst G19
 - Inspections & Codes – Chief Inspector G22
 - Public Works – Correctional Detail Officer PS12
 - Elections – Elections Technician G10
 - Clerk of Superior Court – (2) Deputy Clerk II G12

GENERAL FUND

- Personnel (continued)
 - Budget Neutral Reclassifications
 - City Attorney – Legal Administrative Assistant G14B to Legal Administrative Assistant G14C
 - City Attorney – Paralegal G15B to Paralegal G15C
 - City Manager – Executive Assistant G14 to Chief of Staff G20
 - Finance – Senior Accountant G19 to Senior Accountant G20
 - Finance – Tax Supervisor G18 to Licensing & Tax Supervisor G19
 - Finance – 2 Customer Service Representative G9 to 2 Licensing & Tax Clerk G12
 - Finance – Senior Customer Service Representative G10 to Senior Licensing & Tax Clerk G13
 - Finance - 3 Budget & Management Analyst G17 to 3 Budget & Management Analyst G19

GENERAL FUND

- Personnel (continued)
 - Budget Neutral Reclassifications
 - Human Resources – HR Technician G12 to HR Technician G14
 - Planning – Planning Manager G22C to Planning Manager G22F
 - Public Works – Fleet Maintenance Technician G12 to Administrative Technician G12 (Title Change Only)
 - Cooperative Extension – City Extension Agent 4-H Monthly Supplement Increase from \$13,989 to \$14,406
 - Cooperative Extension – Program Assistant 4-H Monthly Supplement Increase from \$17,289 to \$17,808
 - Cooperative Extension – City Extension Agent Monthly Supplement Increase from \$13,008 to \$13,399
 - Cooperative Extension – Cooperative Extension Secretary Monthly Supplement Increase from \$14,019 to \$14,440

GENERAL FUND

- Personnel (continued)
 - Budget Neutral Reclassifications
 - Police – Criminal Records Technician G10 to Open Records Compliance Coordinator G14
 - Police – Criminal Records Technician G10 to Administrative Secretary G10 (Title Change Only)
 - Fire/EMS – 2 Administrative Secretary G10 to 2 Fire Payroll Technician G12
 - Fire/EMS – Fire Lieutenant PS18 to Logistics Captain Emergency Apparatus Coordinator PS20
 - Fire/EMS – EMA Planner PS17 to EMA Planner PS20
 - MCP – Correctional Officer PS12 to Sergeant PS18

GENERAL FUND

- Personnel (continued)
 - Budget Neutral Reclassifications
 - Clerk of Superior Ct – 2 PT Deputy Clerk I G10 to 1 FT Deputy Clerk I G10
 - Sheriff – 2 Administrative Secretary G10 to 2 Deputy Clerk II G12
 - Sheriff – 2 Judicial Administrative Technician II G10 to 2 Deputy Clerk II G12
 - Sheriff – 2 Administrative Clerk II G10 to 2 Deputy Clerk II G12
 - Sheriff – Administrative Assistant G12D to Administrative Assistant G12E
 - Sheriff – Accounting Technician G12B to Accounting Technician G12D
 - Sheriff – Sergeant PS18 to Lieutenant PS20

GENERAL FUND

- Personnel (continued)
 - Deletions
 - Sheriff – PT Administrative Secretary G10

GENERAL FUND

- Capital = \$1,370,005
 - Information Technology = \$46,067
 - 1 Ford Expedition (Replacement) = \$46,067
 - Inspections & Codes = \$241,450
 - 9 Mid-Size SUV's (Replacements) = \$236,250
 - 2 Lenovo Laptops (New) = 5,200
 - Engineering = \$29,824
 - F150 Full-Size Crew Cab Truck (Replacement) = \$29,824

GENERAL FUND

- Capital (continued)
 - Public Works = \$364,198
 - Hauffman Laser Alignment Machine (Replacement) = \$100,000
 - Furniture (Replacement) = \$3,000
 - Truck Shop Heavy Duty Lift (Replacement) = \$230,000
 - Inmate Van (Replacement) = \$31,198
 - Parks and Recreation = \$559,177
 - 3 Janitorial Vans (Replacements) = \$86,484
 - 13 Full-Size Pick-up Trucks (Replacements) = \$472,693

GENERAL FUND

- Capital (continued)
 - Tax Assessor = \$124,300
 - Mobile Cama Solution (New) = \$74,300
 - 2 Mid-Size Impalas (Replacement) = \$50,000
 - Public Defender = \$2,000
 - Computer Equipment (Replacement) = \$2,000
 - Probate Court = \$2,989
 - Lobby Chairs (Replacements) = \$1,495
 - Desk Chairs (Replacements) = \$1,494
- CIP = \$1,000,000

GENERAL FUND – FUND BALANCE

Reserve Days	FY17	FY18	FY19	FY20	FY21 (est. projection)	FY22 (est. projection)
Traditional Funds	21.07	26.52	34.28	59.20	68.76	60.33
OLOST Funds	42.09	41.43	46.95	43.47	49.04	38.43
TOTAL General Fund	63.16	67.84	81.23	102.67	117.80	98.76

STORMWATER FUND

- Revenues \$5,682,843
 - Expenditures \$7,482,843
 - Difference \$1,800,000
-
- Stormwater Fund accounts for activities restricted for stormwater and drainage. Primarily funded from property taxes.
 - Millage Rate remains the same at 1.24 for USD #1 and 0.20 for USD #2.

STORMWATER FUND

- Personnel
 - New (Additions)
 - Engineering – Stormwater Data Inspector G16
 - Public Works – Assistant Public Works Director G24 – 35% Funded (Transferred from IWF)
 - Budget Neutral Reclassifications
 - Public Works – Rainwater Division Manager G21D to Rainwater Division Manager G23C
 - Public Works – Maintenance Worker I G7 to Crew Leader G12
 - Public Works – 2 Heavy Equipment Supervisor G15 to 2 Heavy Equipment Supervisor G17
 - Public Works – Correctional Detail Supervisor PS15 to Correctional Detail Supervisor PS16

STORMWATER FUND

- Personnel (continued)
 - Deletions
 - Public Works – Maintenance Worker I G7
 - Public Works – Equipment Operator G12

- Capital
 - Engineering = \$39,818
 - Full-Size F150 Crew Cab Truck (New) = \$36,361
 - Laptop with Docking Station (New) = \$2,607
 - iPad Air with Case = \$850

STORMWATER FUND

- Capital (continued)
 - Public Works = \$125,500
 - Spraymate 35D (New) = \$96,500
 - Spincasting Equipment Set (New) = \$29,000
- CIP = \$3,135,501

PAVING FUND

- Revenues \$16,117,840
 - Expenditures \$16,117,840
 - Difference \$ 0
-
- Paving Fund accounts for maintenance and improvements to roads and bridges. Primarily funded by property taxes.
 - Millage Rate remains the same at 3.44 in USD #1 and 0.55 in USD #2.

PAVING FUND

- Personnel

- New (Additions)

- Engineering – Project Engineer G22
- Engineering – Engineering Inspector G16
- Public Works – Assistant Public Works Director G24 – 65% Funded (Transferred from IWF)
- Public Works – Tree Trimmer Crew Leader G13
- Public Works – Equipment Operator III G12
- Public Works – Equipment Operator I G10
- Public Works – Administrative Assistant G12

- Budget Neutral Reclassifications

- Public Works – Equipment Operator III G12 to Senior Heavy Equipment Operator G14
- Public Works – Contract Inspector G14 to Contract Inspector G16

PAVING FUND

- Personnel (continued)

- Budget Neutral Reclassifications

- Public Works – Equipment Operator III G12 to Urban Forestry Supervisor G15
- Public Works – 4 Public Works Crew Leader G12 to Heavy Equipment Crew Leader G13
- Public Works – 5 Equipment Operator III G12 to Heavy Equipment Crew Leader G13

- Deletions

- Public Works – 2 Maintenance Worker I G7

PAVING FUND

- Capital

- Engineering = \$77,864
 - 2 Mid-Size SUV (New) = \$69,550
 - 2 Laptops with Docking Stations (New) = \$5,214
 - 2 iPad Pro with Case (New) = \$1,400
 - 2 iPad Air with Case (New) = \$1,700
- Public Works = \$270,000
 - Small Asphalt Truck (Replacement) = \$150,000
 - 12 Zero Turn Mowers (Replacements) = \$120,000
- CIP = \$999,124

MEDICAL CENTER FUND

- 3 mills projected at \$14,208,633
- Proposed budget = \$14,808,633
- Medical Center Fund accounts for funding for indigent hospital care. Funded with property taxes.
- Contract includes inmate medical expenses.
- \$600,000 Transfer from the General Fund included for excess inmate medical expenses.

INTEGRATED WASTE FUND

- Revenues \$13,191,200
 - Expenditures \$13,191,200
 - Difference \$ 0
-
- Integrated Waste accounts for refuse collection and disposal, recycling, and landfill operations.
 - Residential Rate = \$18/month (no change since FY19)
 - Operating budget includes debt service payment on existing capital leases for equipment (\$1,643,711 for existing leases)

INTEGRATED WASTE FUND

- Personnel

- New (Additions)
 - Maintenance Worker I G7
- Budget Neutral Reclassifications
 - Public Works – Assistant Public Works Director G24 to Integrated Waste Fund Manager G24 (Title Only Change)
 - Public Works – Waste Equipment Operator G12 to Administrative Technician G12 (Title Change Only)
 - Public Works – Waste Equipment Operator G12 to Environmental Compliance Officer G13
 - Public Works – Waste Collection Worker G8 to Inventory Control Technician G10
 - Public Works – Recycling Truck Driver G12 to Environmental Compliance Officer G13

INTEGRATED WASTE FUND

- Personnel (continued)
 - Budget Neutral Reclassifications
 - Public Works – Recycling Truck Driver G12 to Mobility Technician G14
 - Public Works – Waste Disposal Manager G21 to Waste Disposal and Recycling Manager G23
 - Public Works – Waste Equipment Operator G12 to Maintenance Worker I G7
 - Public Works – Recycling Truck Driver G12 to Environmental Compliance Officer G13
- No Capital or CIP

E911 FUND

- Revenues \$4,121,365
 - Expenditures \$4,121,365
 - Difference \$ 0
-
- E911 accounts for telephone subscriber surcharges and collection for emergency dispatch. Primarily funded with landline, wireless and prepaid phone charges.
 - Public Safety OLOST Subsidy = \$220,073

ECONOMIC DEVELOPMENT FUND

- Budget = \$2,434,053
- Economic Development Fund accounts for 0.50 mills used for attracting quality companies, broadening the tax base, job creation and retention.
- Development Authority (0.25 mills) = \$1,184,053
- NCR / BC/BS project commitment = \$800,000 (Year 7 of 10)
- Mercer project commitment = \$100,000 (Year 3 of 5)
- CCVB Support Allocation = \$350,000
- Use of Reserves = \$65,947

DEBT SERVICE FUND

- Revenues \$11,928,758
 - Expenditures \$11,928,758
 - Difference \$0
-
- Debt Service accounts for accumulation and disbursement of principal and interest payments.
 - Millage Rate slightly decreased to 0.33 mills.
(FY21=.34, FY20/FY19=.47, FY18=0.60, FY17/FY16/FY15=0.70, FY14=0.79)

METRA FUND

- Revenues \$10,570,289
 - Expenditures \$10,727,588
 - Difference \$157,299
-
- METRA Fund accounts for the operations of the public transportation system. Primarily funded from property taxes, federal and state grants, service charges, and TSPLOST.

METRA FUND

- Personnel
 - No Adjustments

- Capital = \$2,354,546 (\$1,454,546 – FTA , \$900,000 – TSPLOST)

TRADE CENTER FUND

- Revenues \$2,580,150
 - Expenditures \$2,978,592
 - Difference \$398,442
-
- Trade Center Fund accounts for the operations of the facility. Primarily funded from event proceeds, beer tax (\$680k) and Hotel/Motel Tax (\$350k)

TRADE CENTER FUND

- Personnel

- New (Additions)
 - Director of Sales & Events G21
- Budget Neutral Reclassifications
 - Conference Facilitator G16 to Marketing Coordinator G19
 - Conference Facilitator G16 to Event Services Coordinator G19
 - Assistant Trade Center Director G21D to Assistant Trade Center Director G23C
 - Facilities Engineer G23 to Facilities Maintenance Manager G17
- Deletions
 - Administrative Clerk I G9

TRADE CENTER FUND

- Personnel (continued)
 - Deletions
 - Event Attendant I PT G8
 - Administrative Secretary G10
- Capital = \$299,985

GOLF COURSES

- Bull Creek \$1,505,000
 - General Fund Subsidy \$50,000
 - Personnel Adjustments
 - Prisoner Labor Foreman G15 (Effective 1/1/2022)
 - Car Allowance for Director
 - Capital - \$107,360

- Oxbow Creek \$521,850
 - General Fund Subsidy \$150,000
 - Personnel Adjustments
 - Assistant Superintendent G9
 - Capital – \$52,198

CIVIC CENTER FUND

- Revenues \$4,089,138
 - Expenditures \$4,089,138
 - Difference \$0
-
- Civic Center Fund accounts for the operations of the facility. Primarily funded from event proceeds and Hotel/Motel Tax (\$700k)
 - \$557,888 General Fund Subsidy

CIVIC CENTER FUND

- Personnel

- Budget Neutral Reclassifications

- Operations Manager G20J to Operations Manager G20K
- Finance Manager G17D to Finance Manager G17F
- Ticketing Operations Manager G17E to Ticketing Operations Manager G17F
- Administrative Secretary G10 to Administrative Assistant G12
- Food & Beverage Coordinator G15 to Food & Beverage Coordinator G17

HEALTH CARE FUND

- Total = \$23,912,887
- Continue 70/30 contribution strategy for active employees
- No premium increases for 2022 with wellness incentive option.
- Options/adjustments to be discussed by benefits consultant, NFP.

RISK MANAGEMENT FUND

- Total = \$5,341,926
- Risk Management Fund accounts for general liability, vehicle claims and worker's compensation.

CDBG Fund

- Revenues \$1,636,720
 - Expenditures \$1,636,720
 - Difference \$0
-
- CDBG Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.
-
- Personnel
 - PT Administrative Clerk G10 (Deletion)
 - PT Real Estate Specialist G17 to FT Real Estate Specialist G17 (Reclassification)

AGENCY APPROPRIATIONS

	FY21	FY22
River Valley Regional	\$194,160	\$195,769
New Horizons	\$144,932	\$144,932
Health Dept Services	\$502,012	\$502,012
DFACS	\$41,500	\$41,500
Airport Commission	\$40,000	\$40,000
TOTAL	\$922,604	\$924,213

NON-OPERATING FUNDS

- Funds not for the general operations of the government
- Restricted for a specific purpose
- Must be budgeted annually
- Each maintained in a separate fund

NON-OPERATING FUNDS

Urban Development Action Grant	\$15,000
HOME Program	\$1,017,325
Multi-Governmental Grants	\$7,297,008
Hotel/Motel Tax Fund	\$2,800,000
Police Forfeiture Fund	\$150,000

NON-OPERATING FUNDS

County Drug Abuse Treatment Fund (DATE)	\$68,000
METRO Drug Task Force Fund	\$150,000
County Penalty/Assessment	\$1,300,000
Sheriff Forfeiture Fund	\$150,000
TAD#1 – Benning Technology Park	\$8,000

NON-OPERATING FUNDS

TAD#2 – 6 th Ave/Liberty District	\$125,000
TAD#3 – Uptown District	\$1,200,000
TAD#4 – 2 nd Ave/City Village	\$120,000
TAD#5 – MidTown West	\$175,000
TAD#6 – MidTown East	\$20,000

NON-OPERATING FUNDS

TAD#7 – Midland Commons	\$30,000
TAD#8 – South Columbus River District	\$1,000
Capital Projects Fund	\$24,559,625
TSPLOST	\$37,550,000
1999 SPLOST	\$4,862,000

NON-OPERATING FUNDS

Columbus Building Authority Lease Revenue Bonds Series 2003A	\$550,000
Columbus Building Authority Lease Revenue Bonds Series 2003B	\$4,450,000
Columbus Building Authority Lease Revenue Bond Series 2018	\$1,715,000
Family and Youth Coalition Fund	\$48,000

OLOST FUND

- Revenues \$37,250,000
 - Expenditures \$41,980,603
 - Difference \$4,730,603
-
- OLOST Fund is a sub-fund of the General Fund. However, sales tax proceeds are segregated with 70% of proceeds allocated to Public Safety and 30% allocated to Infrastructure.

OLOST FUND

Core Objective:

Funding the primary mission of Public Safety Departments within the Consolidated Government.

Funding Priorities:

Includes:

- Improve response time of emergency services.
- Increase Public Safety presence in community.
- Expand crime prevention programs.
- Improve non-emergency Public Safety services.
- Decrease length of time for adjudication of criminal cases.

OLOST FUND

Definition: Public Safety

Includes:

- Police Department
- Fire and EMS Department
- Sheriff's Office
- Muscogee County Prison
- Addt'l Correctional Officers (Metra, Public Works, and Parks & Recreation)
- Coroner's Office
- District Attorney
- Public Defender
- Associated Court personnel
- Other Public Safety agencies, programs and functions

OLOST FUND

Public Safety Expenditures

Includes:

- Personnel costs including salary and benefits.
- Personal equipment such as clothing, weapons, cars, etc.
- Operating expenses of Public Safety departments.
- Capital expenditures associated with Public Safety functions.
- Funding allocated and administered by the City for community-based programs designed to reach young children, at-risk youth, and those who are returning to the community after serving time in prison.

OLOST FUND

Definition: Infrastructure

Includes:

- Roads and bridges.
- Storm water and flood abatement projects.
- Technology.
- Capital projects to include construction, maintenance and renovation of buildings and facilities to support quality of life improvements and to house governmental operations.

OLOST FUND

Infrastructure Improvements:

Includes:

- “Pay as you go” projects that are funded from proceeds of current sales tax collection to include road resurfacing, park maintenance and improvements, and government facilities maintenance and improvements.
- “Long term” projects that are funded from bonds using sales tax proceeds to pay debt service to include major road improvements, flood abatement, and construction of facilities such as the City Services Center, Natatorium, and Ice Rink.

OLOST – Public Safety

- Current Personnel
- Police Department
 - 12 Sergeants
 - 14 Corporals
 - 84 Police Officers
 - 9 E911 Technicians
- Fire Department
 - 20 Firefighters

OLOST – Public Safety

- Muscogee County Prison
 - 4 Correctional Officers
 - 1 Sergeant
- Sheriff
 - 16 Deputy Officers
 - 3 Sergeants
 - 9 Correctional Officers
 - 3 Lieutenants

OLOST – Public Safety

- Crime Prevention
 - 1 Crime Prevention Director
- Solicitor General
 - 2 Asst. Solicitor Generals
 - 1 Deputy Clerk II
- District Attorney
 - 2 Asst. District Attorneys
- Clerk of Superior Court
 - 1 Deputy Clerk II

OLOST – Public Safety

- Recorder's Court
 - 2 Deputy Clerk II
- Municipal Court Clerk
 - 2 Deputy Clerk II
- Probate Court
 - 1 Deputy Clerk II
- \$3,121 Annual Supplement for Sworn Public Safety Officers (excludes Elected Officials)

OLOST – Public Safety

- E911 Subsidy = \$220,073
- 800 MHz Radio System Upgrade = \$842,490 (Year 7 of 10)
- Warning Siren Maintenance = \$104,376 (Year 6 of 9)
- Crime Prevention Grants = \$750,000
- Court Management System Debt Service = \$122,359 (Year 3 of 5)
- Court Management System Annual SaaS/Maintenance Fees = \$986,019
- Motorola Radio Upgrade = \$1,646,969 (Year 3 of 3)
- Debt Service for Existing Capital Equipment Leases = \$1,760,934

OLOST – Public Safety

- Transfer for Debt Service = \$1,885,622
 - CBA 2019 Refunding Bonds \$124,685
 - GMA Lease #4 \$52,989 (1 Fire Truck – FY16)
 - GMA Lease #9 \$346,897 (5 Fire Trucks – FY17)
 - GMA Lease #10 \$283,252 (4 Fire Trucks (refinanced #6) – FY17)
 - GMA Lease #11 \$117,352 (2 Ambulances – FY17)
 - GMA Lease #15 \$263,477 (30 Pursuit Vehicles for Police – FY19)
 - GMA Lease #17 \$696,970 (80 Pursuit Vehicles for Various Agencies – FY20)

OLOST – Public Safety

- Capital = \$4,798,785
 - Police = \$2,111,455
 - 31 Pursuit Tahoes (Replacements) = \$1,218,300
 - 31 Build-out Packages (Replacements) = \$549,475
 - 12 Unmarked Vehicles (Replacements) = \$343,680
 - Fire/EMS = \$1,607,964
 - 40 Sierra Wireless Broadband Modems = \$64,734
 - 100 Personal Protective Equipment = \$173,000
 - Self Contained Breathing Apparatus = \$1,229,230
 - Extractor Installation = \$141,000

OLOST – Public Safety

- Capital (continued)
 - MCP = \$360,692
 - 1 Pursuit Explorer (Replacement) = \$35,401
 - 12 Door Closers (Replacements) = \$18,000
 - Security Cameras/Installation (Replacements) = \$8,151
 - 4 Emergency Vehicle Light Package Upgrade (Replacements) = \$21,140
 - 2 Intercept Contraband Detectors = \$278,000
 - Sheriff = \$718,673
 - 1 Commercial Dishwasher (Replacement) = \$150,000
 - 2 Fireproof Commercial Filing Cabinets (New) = \$10,000
 - 300 Glock 19MM Pistols (Replacements) = \$38,000
 - 324 Safariland Slimline Magazine Pouches (Replacements) = \$11,340
 - 324 Holsters w/ Tac Light Mold (Replacements) = \$64,800

OLOST – Public Safety

- Capital (continued)
 - 6 Full-Size F-150 Crew Cab 4WD (New) = \$218,166
 - 4 Emergency Truck Light Packages (New) = \$24,000
 - 2 Convection Ovens (Replacements) = \$17,500
 - 1 Washer (Replacement) = \$28,000
 - 2 Food Warmers (Replacements) = \$10,000
 - 1 Dryer (Replacement) = \$24,000
 - 1 Full-Size Expedition (Replacement) = \$46,067
 - 1 Live Scan Fingerprint Scanner (New) = \$11,500
 - 13 Surveillance Cameras (New) = \$26,000
 - 1 Pursuit Tahoe (Replacement) = \$39,3000

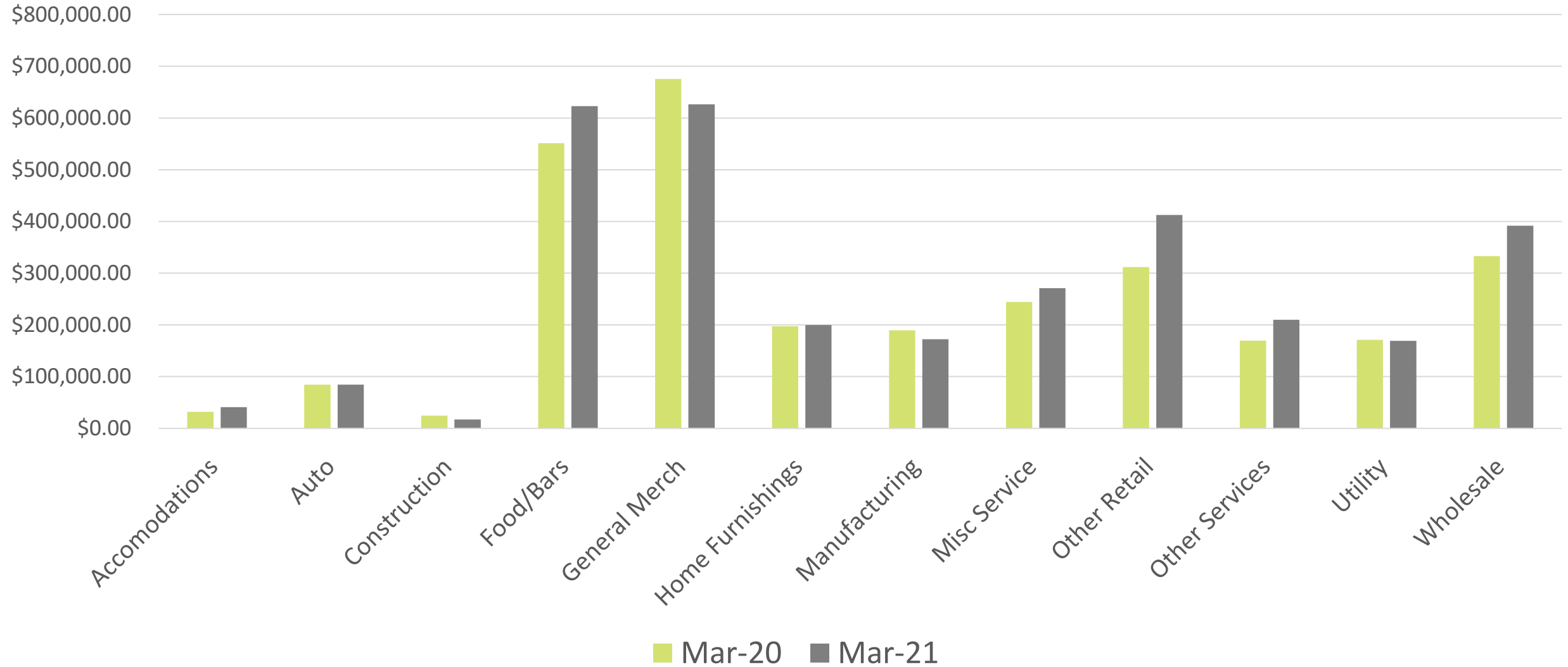
OLOST – Infrastructure

- Roads/Bridges = \$1,500,000
- Flood Abatement/Stormwater = \$700,000
- Technology Improvements = \$601,088
 - Computer Equipment = \$300,000
 - Finance/Payroll/HR System Upgrade = \$151,088
 - MCP Software Upgrade = 150,000

OLOST - Infrastructure

- Facility Improvements = \$1,500,000
 - Facilities = \$900,000
 - Govt Center Life Safety Improvements = \$600,000
- Debt Service = \$5,810,029
 - CBA 2019 Refunding Bonds = \$5,500,772
 - CBA 2019 Series A Bond = \$309,257
- 800 MHz Radio System Upgrade = \$260,480 (Year 7 of 10)
- Court Management System Debt Service = \$800,000 (Year 3 of 5)

Sales Tax Industry Mix - March 21 vs March 20



TSPLOST

- Discretionary Project Funding = \$2,900,000
- Additional project information to be discussed during FY22 Transportation Update.

QUESTIONS?

The slide features a dark grey horizontal bar at the top. Below it, the word "QUESTIONS?" is written in white, uppercase letters. Underneath the text, there are several horizontal lines in olive green and grey, with some lines being thicker and others thinner, creating a decorative border.