



Community Care Program Project Overview

Prepared for **Columbus Consolidated Government**

September 24, 2024

Presented by:

Bob Paskowski, CPA – Healthcare Consulting Principal

Jane Jerzak, RN, CPA – Healthcare Consulting Principal

Introductions



Bob Paskowski, CPA
Principal

With nearly four decades of experience, Bob has extensive healthcare expertise in payer strategy, operations, finance, reimbursement, and data analytics.

He has senior-level experience with national and regional managed care organizations (MCOs) and integrated health systems.

Bob has a proven record of accomplishments in financial performance, business growth, and operational excellence. He specializes in building and reviewing payer and provider relationships under various arrangements.

Introductions



Jane Jerzak, RN, CPA
Principal

Jane brings three decades of audit and consulting experience to her work with PYA healthcare clients in the areas of financial modeling, clinical data analytics, and strategic advisory support.

Along with the PYA Business Intelligence and Managed Care service lines, she assists health systems, hospitals, ambulatory surgery centers, and physician clinics to recognize appropriate reimbursement.

Jane is a recognized thought leader and has authored articles on a wide range of topics, including value-based care, strategic hospital analytics and pricing, clinical integration, population health, and more.

Agenda

1. Background – PYA and Project



Project Approach and Workstream Structure



Estimated Timeline and Project Milestones



Q & A

Background – About PYA

Founded in 1983, PYA is a national accounting and healthcare advisory firm providing consulting, audit, and tax services to clients in all 50 states.



OFFICE LOCATIONS

Atlanta
Charlotte
Kansas City
Knoxville
Nashville
Tampa



STRATEGIC & TRANSACTION SOLUTIONS



COMPLIANCE ADVISORY



COMPENSATION VALUATION & PHYSICIAN SERVICES



LITIGATION SUPPORT



TAX COMPLIANCE & PLANNING



AUDIT & ASSURANCE

Background – PYA by the Numbers



40% FEMALE OWNERSHIP

Over 2x the average of similarly sized firms

- Inside Public Accounting



IN AN INDUSTRY DRIVEN BY CREDENTIALS, OUR TALENTED TEAMS HAVE THE ALPHABET COVERED...



MORE THAN **3400** HEALTHCARE CLIENTS

Academic Medical Centers | Accountable Care Organizations
 Ambulatory Surgery Centers | Blood Centers | Clinically Integrated Networks | County Owned Hospitals | Critical Access Hospitals
 Diagnostic Centers | Dialysis Centers | Health Plans | Health Systems | Home Health Agencies | Hospices | Hospitals
 Independent Practice Associations | Maternity Centers | Medical Groups | Mental Health Centers | Nursing Homes
 Physician-Hospital Organizations | Physician Practices | Physical Therapy Centers | Psychiatric Hospitals | Rural Health Centers
 Safety Net Hospitals | Surgery Centers | Urgent Care Centers

“One of the Most Successful Firms in the Country”

- Accounting Today

Background – Project

Program Objectives:

1. **Identify** a fair, diverse, and inclusive group of **healthcare organizations** located in or near the City of Columbus (the City) **to serve as a network of providers (the Network)** for the provision of medical services
2. **Assess the impact of providing care** to the Target Populations on local hospitals, health providers, and other key stakeholders
3. Recommend a **methodology** for the City to use **for selecting providers to participate in the Network**
4. Development of a contemporary **reimbursement payment model** to appropriately distribute funding to the Network
5. Recommend **tracking mechanisms** and key performance indicators (KPIs) to evaluate the **effectiveness of the Program**
6. Assess the need for establishing **actuarial reserves** for the fund to be maintained year to year

Key Terms:

- Target Population:** Underserved and inmate populations
- Medical Services:** Includes (but not limited to the following) limited acute inpatient care, outpatient care, x-ray, laboratory, primary medical care, and mental/behavioral health services.
- Funding:** A community health care fund established to provide additional funding for the Target Population medical and mental/behavioral health needs.
- Program:** A fair, inclusive, and equitable plan to pay local providers for medical or mental health services related to serving the Target Populations.
- Provider:** An organization that provides some type of medical or mental health services to patients.
- Third Party Administrator (TPA):** A separate entity that performs administrative services for a health plan, which may include billing, claims processing, record keeping, and regulatory oversight on paying providers for medical services.

Project Approach and Workstream Structure

Columbus Consolidated Government
City Council



Office of the City Manager
Pam Hodge, Deputy City Manager of Planning



PYA Project Management Office (PMO)
Lee Ann Odom, Emily Wetsel, Colleen Merrill

<p>Provider Network Development</p> <p><i>PYA: Brian Fuller, Lee Ann Odom</i></p> <ul style="list-style-type: none"> • <u>Objective 1</u>: Identify the Network • <u>Objective 2</u>: Assess impact of providing care on providers and services • <u>Objective 3</u>: Recommend methodology for provider selection 	<p>Contracting & Reimbursement Models</p> <p><i>PYA: Bob Paskowski, Jane Jerzak</i></p> <ul style="list-style-type: none"> • <u>Objective 4</u>: Develop contemporary reimbursement payment model for funding the Network 	<p>Measuring Program Effectiveness</p> <p><i>PYA: Lee Ann Odom, Jason Hardin</i></p> <ul style="list-style-type: none"> • <u>Objective 5</u>: Recommend tracking mechanisms and KPIs for Program effectiveness 	<p>Minimum Actuarial Reserves</p> <p><i>PYA: Bob Paskowski</i></p> <ul style="list-style-type: none"> • <u>Objective 6</u>: Assess need for establishing Actuarial reserves for fund maintenance
--	---	--	--

Estimated Timeline and Project Milestones

Workstream	October 2024	November 2024	December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025
Provider Network Development	Interviews with key stakeholders completed by 10/31/24								
	Draft of objective criteria for selection of network providers completed by 10/31/24								
	Draft list of recommended network providers completed by 12/31/24								
Contracting & Reimbursement Models	Draft of reimbursement methodology completed by 12/31/24								
	Draft of contracting guidelines with key providers completed by 1/31/2025								
Measuring Program Effectiveness	Share draft of key performance indicators with the City completed by 11/30/24								
	Share the program's key performance indicators tracking tool with the City completed by 12/31/24								
Minimum Actuarial Reserves	Determine requirements to establish a claims reserve fund completed by 11/30/24								
	Draft policy to outline the management of the claims reserve fund completed by 1/31/2025								
Program Implementation							The City will be leading the Implementation Phase of putting the Program in place. April – June 2025		

Q & A



Thank you!

Should you have any questions, please do not hesitate to contact us.



Bob Paskowski, CPA
Principal
bpaskowski@pyapc.com



Jane Jerzak, RN, CPA
Principal
jjerzak@pyapc.com



ATLANTA | CHARLOTTE | KANSAS CITY | KNOXVILLE | NASHVILLE | TAMPA