

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Economic Development								
GOAL: Align local businesses with the local school system								
Create a comprehensive cradle-to-career (C2C) partnership to align education, training, business, and social services around increasing talent levels in Greater Columbus.	X	X				Columbus 2025	TBD	PPP
Ensure that three- and four-year olds have access to high early childhood education.	X	X				Columbus 2025	TBD	Various public and philanthropic sources / PPP
Expand the Columbus State-Columbus Tech partnership to other higher learning institutions in the region			X	X	X	Columbus State University / Columbus Technical College	TBD	State of Georgia
Expand efforts to introduce students to education and career possibilities from a young age.	X	X				Columbus 2025	TBD	PPP
Launch a broad-based adult education campaign to connect individuals who did not complete high school or college coursework with opportunities for advancement and employment.	X	X				Columbus 2025	TBD	Various public and philanthropic sources / PPP
GOAL: Greater Columbus must retain its best and brightest workers.								
Support the pursuit of a microchip plant or support services	X	X	X	X	X	Chips4Chips Coalition	TBD	Various public and philanthropic sources / PPP
Pursue defense industries that collaborate with the mission at Fort Moore	X	X	X	X	X	Greater Columbus Chamber of Commerce / Development Authority	TBD	PPP
Welcome and engage new residents who move to Greater Columbus with a relocating family member.	X	X				Columbus 2025	TBD	PPP
GOAL: Attract talented individuals to Greater Columbus.								

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Attract educated expatriates back to Greater Columbus through a "boomerang" marketing program.	X	X				Columbus 2025	TBD	PPP
Support the promotion of Columbus State and Troy University's Phenix City campus as schools of choice for students from outside of the region.	X	X				Columbus 2025	TBD	Columbus State / Troy University
GOAL: Greater Columbus must grow and expand existing businesses								
Pratt-Whitney Expansion	X	X	X	X	X	Greater Columbus Chamber of Commerce / Development Authority	\$206,000,000	Pratt-Whitney
Support expansion of Mercy Med to all parts of Columbus	X	X	X	X	X	Greater Columbus Chamber of Commerce / The Mill District / Planning Department	TBD	Various public and philanthropic sources / PPP
GOAL: Recruit new firms and investments.								
Continue to pursue new companies to the Muscogee Technology Park.	X	X	X	X	X	Greater Columbus Chamber of Commerce / Development Authority	TBD	Various public and philanthropic sources / PPP
GOAL: Greater Columbus must advocate for economic growth.								
Create a database of brownfields for potential redress.	X	X				Community Reinvestment Department	Staff Time	General Fund
Expand the local film industry.	X	X	X	X	X	Columbus State University / Columbus Convention & Visitors Bureau / Greater Columbus Chamber of Commerce	Staff Time	Various public and philanthropic sources / PPP
GOAL: Strengthen the culture of entrepreneurship in Greater Columbus								

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Streamline the start-up process for small businesses.	X	X	X			Planning Department / Inspections & Codes Department / Revenue Division	Staff Time	General Fund
GOAL: Expand resources to open up entrepreneurship as a possibility for all residents								
Develop policy including incentives for start up of small and existing busiensses.	X	X	X			CCG	Staff Time	General Fund
Establish a policy to reduce regulatory barriers for new businesses.	X	X	X			CCG	Staff Time	General Fund
GOAL: Promote Greater Columbus to external audiences								
Pursue a major earned media campaign to generate positive coverage of Greater Columbus in external media markets	X	X				Columbus 2025	TBD	PPP
Support efforts to promote Greater Columbus through travel, tourism, and events.	X	X				Columbus 2025 / CVB	TBD	CVB
GOAL: Maximize the impact of the region's greatest natural resource - the Chattahoochee River								
Collaborate across state lines to further promote activation of the Chattahoochee Riverfront through the region's core	X	X				Columbus 2025 / Uptown Columbus, Inc. / CCG	TBD	Various public and private sources
GOAL: Promote vibrant and attractive neighborhoods, corridors, and activity centers								
Pursue policies and develop incentives to activate underutilized commercial, industrial, and neighborhood properties.	X	X				Columbus 2025 / Planning Department / Community Reinvestment Department	Staff Time	CCG

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Catalyze the development of new housing options and supportive neighborhood retail in the region's core neighborhoods	X	X				Columbus 2025 / Planning Department / Community Reinvestment Department	Staff Time	CCG
Expand the Painted Spaces Project.	X	X	X	X	X	Columbus 2025	Staff Time	Various public and private sources
Continue efforts of developing a Riverfront Activity Area	X	X				Columbus 2025 / Uptown Columbus, Inc. / CCG / City of Phenix City	Staff Time	Local public and private sources
Beautify gateways into the region to make a positive first impression on visitors and enhance the built environment for the community	X	X				Columbus 2025 / ALDOT / GDOT / CCG	TBD	Various public and private sources
Prepare new zoning options to establish appropriate development standards and incentives for infill and redevelopment. Prepare design standards for compatible infill development.	X	X				Planning Department	Staff Time	CCG
Prepare an amendment to the Unified Development Ordinance to grant bonus density incentives and development and design standards for in-town mixed-use developments.	X					Planning Department	Staff Time	CCG
Work closely with neighborhood groups to develop local events that will promote unique neighborhood attributes and potentially spur greater economic development.	X	X	X	X	X	CCG / MidTown, Inc. / Uptown Columbus, Inc.	Staff Time	Various private sources and grants
Implement the City Village Master Plan as an alternative to the 2nd Avenue Redevelopment Plan	X	X	X	X	X	CCG / Bibb Village Homeowners Association / City Village Stakeholders	Staff Time	Various public and private sources
Continue efforts in the Beallwood Redevelopment Area	X	X	X	X	X	Neighborworks Columbus	TBD	HOME

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Continue efforts in the MidTown neighborhoods to preserve and revitalize the area.	X	X	X	X	X	Planning Department / Midtown Inc.	Staff Time	Various public and private sources
Continue efforts to preserve the historic fabric and revitalize the Bibb City area of the City.	X	X	X	X	X	Planning Department / Bibb Village Homeowner's Association	Staff Time	Various public and private sources
Inventory historic properties throughout the community to identify need for adaptive reuse. Encourage market studies to be performed for these properties to establish opportunities.		X	X	X	X	Historic Columbus Foundation / Planning Department	TBD	Grants / PPP
GOAL: Connect people and places with expanded opportunities for walking, biking, and transit use.								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Evaluate options to expand public transportation coverage, frequency, and operating hours to connect residents to jobs and amenities	X	X	X	X	X	Metra	TBD	Various public sources
GOAL: Promote civic improvement efforts as a tool of economic development								
Continue to pursue additional revenue sources that are needed to staff, operate, and maintain public facilities.	X	X				City Manager	Staff Time	CCG
New Judicial Center.	X	X	X	X	X	CCG	\$200,000,000	SPLOST
New City Hall.	X	X				CCG	\$50,000,000	Columbus Building Authority Bonds
Develop and maintain a formal and detailed maintenance and replacement program for all City Facilities.	X					City Manager	Staff Time	CCG

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Establish levels of service for all major facilities and services (e.g. number of parks per person, libraries per person, etc.). Multiple service areas should be considered to accommodate the demands of different services and facilities differences. Part of this process should also include identifying areas where service deficiencies or excess service capacity exist.	X	X	X			City Manager	Staff Time	CCG
Land Use								
GOAL: Eliminate sprawl and slow greenfield development								
Provide for more mixed-use opportunities to create more density, reduce impacts on city services, and provide retail, jobs, and other amenities for residents.	X	X				Planning Department	Staff Time	CCG
Remove barriers to redevelopment.	X					Planning Department	Staff Time	CCG
Pursue policies and develop incentives to activate underutilized commercial, industrial, and neighborhood properties.	X					Columbus 2025 / Planning Department / Community Reinvestment Department	Staff Time	CCG
Implement the City Village Master Plan as an alternative to the 2nd Avenue Redevelopment Plan	X	X	X	X	X	CCG / Bibb Village Homeowners Association / City Village Stakeholders	Staff Time	Various public and private sources
Continue efforts in the Beallwood Redevelopment Area	X	X	X	X	X	Neighborworks Columbus	TBD	HOME
GOAL: Introduce new zoning regulations, techniques, and concepts to reintroduce into the urban core of Columbus.								

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Study and review cutting edge zoning regulations, techniques, and concepts to incorporate into the Unified Development Ordinance (UDO), such as density-bonuses; form-based codes; pocket neighborhoods; incremental development; transit-oriented design, and/or performance-based zoning.	X	X				Planning Department / Inspections and Codes Department	Staff Time	CCG
Create conservation districts in established neighborhoods.	X	X				Planning Department	Staff Time	CCG
Review current mixed-use zoning regulations that can be adapted to infill development situations.	X					Planning Department	Staff Time	CCG
Pursue incentivizing development within walking and bicycling distance of existing and future transit and trail corridors to achieve improved location efficiency for housing, employment, recreation, and civic spaces.	X	X	X	X	X	Planning Department / Finance Department	Staff Time	CCG
Consider using performance-based land use controls, authorizing staff to evaluate land use decisions in a flexible but consistent manner. These objectives should be considered based on the Future Land Use Map and core principles, including access to infrastructure, environmental sustainability, etc.	X					Planning Department	Staff Time	CCG
GOAL: Create a determined focus on sustainability.								
Implement the American Planning Association's Plan4Health program in a pilot area of Columbus. Healthy environment places should require access to varying levels of resources for leading a healthier life, such as physical access to employment, healthcare, shopping, or social connections, for persons of all abilities.	X	X	X			Planning Department / Various community partners	Staff Time	CCG

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Create a pilot project that focuses on livable communities for all ages, with a focus on land-use, transportation, access to food, access to health services, and access to quality of life expectations.	X	X				Planning Department / Various community partners	Staff Time	CCG
Focus efforts to create design legislation that supports aging in place.	X	X				Planning Department	Staff Time	CCG
Refine policies and ordinances to extend Complete Streets design principles into land development plans.	X	X	X	X	X	Planning Department / Engineering Department	Staff Time	CCG
Encourage developers to utilize alternative water resource management, including but not limited to better efficiency measures, rainwater harvesting, or green infrastructure BMPs.	X	X				Planning Department / Engineering Department / Columbus Water Works	Staff Time	CCG
Encourage developers and builders to incorporate solar energy infrastructure into new developments and structures.	X	X				Planning Department / Georgia Power / Diverse Power / Flint Energies	Staff Time	CCG
Conduct a land needs assessment to identify buildable lands, infrastructure needs, and redevelopment barriers.	X	X				Planning Department	Staff Time	CCG
Seek funding to offer redevelopment incentives for brownfield and greyfield properties.	X					Community Reinvestment Department / Planning Department	Staff Time	CCG / CDBG / Grants
GOAL: Research and implement new concepts regarding land-use and development.								
As America becomes almost exclusively urban, increased pressure is placed on services and infrastructure; seek alternatives to traditional land-use and development standards.	X					Planning Department	Staff Time	CCG
Use the Future Policy Map to define areas where future services should and should not be provided and redefine urban service district boundaries.	X					City Manager	Staff Time	CCG

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GOAL: Offer incentives for adaptive reuse.								
Inventory historic properties throughout the community to identify need for adaptive reuse. Encourage market studies to be performed for these properties to establish opportunities.	X					Historic Columbus Foundation / Planning Department	TBD	Grants / PPP
GOAL: Create a Neighborhood Identity Program.								
Columbus residents typically identify themselves by their neighborhood. Neighborhoods are a source of pride and an identification program may help market those neighborhoods for new homeownership and redevelopment.	X	X	X			Planning Department / Community Reinvestment Department / Keep Columbus Beautiful	Staff Time / Grants	Various private and public sources
Transportation								
GOAL: Preserve or enhance existing transportation facilities.								
Steam Mill Road Improvements	X	X	X			C-PC MPO / Engineering Department	\$22,500,000	TIA 2
8th Street Improvements	X					C-PC MPO / Engineering Department	\$500,000	TSPLOST Discretionary
17th Street Improvements	X					C-PC MPO / Engineering Department	\$500,000	TSPLOST Discretionary
13th Street Improvements	X					C-PC MPO / Engineering Department	\$500,000	TSPLOST Discretionary
Resurfacing of local streets	X					Engineering	\$2,000,000	TSPLOST Discretionary
Oxbow Creek Bridge Improvements	X					Engineering	\$50,000	SPLOST
Improve transportation opportunities for people with disabilities.	X	X	X			C-PC MPO / Engineering Department	TBD	CCG
Improve transportation opportunities for aging populations.	X	X	X			C-PC MPO / Engineering Department	TBD	CCG
Prioritize maintenance of existing transportation infrastructure	X	X	X			C-PC MPO / Engineering Department	\$25,000,000	SPLOST

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Study the feasibility of adding bike lanes to downtown areas that would compliment and potentially connect to the Riverwalk. As an element of the study, identify key locations for bicycle facilities.	X	X	X			C-PC MPO / Engineering Department	\$21,500,000	TIA 2
GOAL: Relieve congestion.								
Expand Metra services to include new trends, such as electrification, ride-share partnerships, and smaller carrier vehicles.	X	X	X	X	X	Metra	Staff Time	TIA2
Continue to identify locations for intersection improvements, including but not limited to roundabouts.	X	X	X	X	X	C-PC MPO / Engineering Department	Staff Time	CCG
GOAL: Expand the ideals of complete transportation.								
Build on the theme of alternative transportation modes and enhanced operational efficiency by introducing multi-modal plans and programs designed to create a seamless transportation system with efficient and effective operations.	X	X	X	X	X	MPO / Metra	TBD	CCG
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X	X	X	Columbus 2025 / CCG / C-PC MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Integrate projects from the 2014 Alternative Transportation Plan into the Long Range Transportation Program (LRTP).	X	X				C-PC MPO	TBD	Federal/State DOT/Local
Develop a formal policy to expand alternative transportation opportunities by adding bicycle lanes, bicycle friendly shoulders, or parallel multi-use paths to roadways during all widenings and new construction projects for all collector or arterial streets. Expansions should be considered with other related bicycle studies.	X	X	X	X	X	C-PC MPO / Engineering Department	TBD	TBD

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Actively maintain an inventory of pedestrian facilities in GIS, including a record of their condition.	X	X	X	X	X	Engineering Department	Staff Time	CCG
Initiate a Sidewalk Connectivity program to fill identified gaps in the pedestrian network, placing priority on projects within a half mile of schools, parks, and transit stops.	X	X	X	X	X	Planning Department / Engineering Department / Public Works Department	TBD	Various public and private sources
Implement bicycle safety improvements throughout the community.	X	X	X	X	X	C-PC MPO	TBD	TBD
GOAL: Implement plans for a high-speed rail connection to Atlanta								
Identify future Columbus Airport expansion opportunities	X	X	X	X	X	C-PC MPO / Columbus Airport Commission / FAA	\$25,000,000	TIA 2
Provide safer transportation options between Atlanta and Columbus	X	X	X	X	X	C-PC MPO / GDOT / USDOT	TBD	Various public and private sources
Align Columbus with national transportation goals	X	X	X	X	X	C-PC MPO / GDOT / USDOT	Staff Time	Various public and private sources
GOAL: Develop and maintain the Columbus Airport								
Open communication to attract multiple, low-cost air carriers	X	X	X	X	X	Columbus Airport Commission	TBD	TBD
Resurface the runway and taxi-way.	X	X	X	X	X	Columbus Airport Commission	\$35,000,000	Various public and private sources
Increase connections with other smaller airports in the southeast region.	X	X	X	X	X	Columbus Airport Commission	TBD	TBD
Columbus Airport Terminal Expansion				X	X	Columbus Airport Commission	\$25,000,000	TIA 2
GOAL: Identify future transportation projects and complete existing transportation projects.								
Military Drive installation	X	X	X	X	X	CPC-MPO	\$2,714,209	M230
Williams Road & Fortson Road roundabout	X					Engineering Department / GDOT / C-PC MPO	\$1,551,968	LMIG

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Sidewalk / Trail Connectivity Study	X	X	X	X		CPC-MPO	\$200,000	LOST
Gateway signage	X	X				Engineering Department / GDOT / C-PC MPO	\$500,000	LOST
School Traffic Impact Study	X	X	X	X		CPC-MPO	\$200,000	LOST
Edgewood Road Study	X	X	X	X		CPC-MPO	\$40,000	LOST
Uptown Street Lighting Upgrade	X	X				Engineering Department / Uptown Columbus	\$250,000	LOST
JR Allen at Schomburg Road and Blackmon Road Intersection Improvements	X	X	X	X	X	GDOT	\$11,300,000	TIA 2 / FHWA
Whitesville Road Widening	X	X	X	X		CPC-MPO / Engineering Department	\$12,800,000	TIA 2
Columbus Riverwalk Repaving & Maintenance	X	X	X			CPC-MPO / Engineering Department	\$12,500,000	TIA 2
South Lumpkin Road Streetscape	X	X	X			CPC-MPO / Engineering Department	\$10,100,000	TIA 2
13th Avenue / 17th Street / Linwood Boulevard	X	X	X			CPC-MPO / Engineering Department	\$6,650,000	TIA 2
Liberty Theater Block Enhancement	X	X	X			CPC-MPO / Engineering Department	\$4,000,000	TIA 2
5th Avenue Trail Connector	X	X	X			CPC-MPO / Engineering Department	\$690,000	TIA 2

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Buena Vista Road Corridor Improvements	X	X	X			GDOT	\$10,700,000	TIA 2
Andrews Road Improvements	X	X	X			GDOT	\$6,800,000	TIA 2
Brennan Road Improvements	X	X	X			GDOT	\$9,200,000	TIA 2
University Avenue Road Diet / Streetscape	X	X	X			GDOT	\$6,000,000	TIA 2
Second Avenue Improvements	X	X	X	X	X	GDOT	\$18,200,000	TIA 2
Forrest Avenue Widening				X	X	TBD	\$15,400,000	TIA 2
Morris Road Improvements				X	X	TBD	\$12,000,000	TIA 2
Bridge Improvements: Miller Road & Manchester Expressway	X					C-PC MPO	\$18,000,000	Federal/State DOT/Local
54th Street Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
Billings Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
Torch Hill Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
Morris Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
North Lumpkin Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
30th Avenue Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local

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Andrews Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
Double Churches Road Resurfacing	X	X	X	X	X	C-PC MPO	TBD	Federal/State DOT/Local
Bridge Improvements: SR 22 Spur & Weracoba Creek	X					C-PC MPO	\$2,154,356	Federal/State DOT/Local
Dragonfly Connector - Dinglewood Park	X					Dragonfly Trails / CCG / DNR		Various public and private sources
Dragonfly Connector - Lakebottom Park	X					Dragonfly Trails / CCG		Various public and private sources
Infantry Road & Follow Me Trail Extension	X	X	X	X	X	C-PC MPO	\$2,728,572	M230
Mott's Green Plaza rehabilitation	X					C-PC MPO	\$1,039,500	Federal/State DOT/Local
Dragonfly Connector - Cherokee Avenue	X	X	X			Dragonfly Trails / CCG		Various public and private sources
Buena Vista Road - I-185 interchange	X	X				C-PC MPO	\$47,670,000	TIA
Spiderweb reconfiguration	X	X	X			C-PC MPO	\$40,000,000	TIA
Cusseta Road & Old Cusseta Road interchange and reconfiguration	X	X	X	X		C-PC MPO	\$58,269,412	TIA
Evaluate options to expand public transportation coverage, frequency, and operating hours to connect residents to jobs and amenities	X	X	X	X	X	Metra	\$25,000,000	TIA 2
Conduct study of expanding public transportation to developing areas of the community.	X	X	X	X	X	Metra	\$25,000,000	TIA 2
Housing								
GOAL: Improve access to affordable, quality housing.								
Prepare housing conditions survey of in-town neighborhoods to identify and classify housing conditions, matching appropriate strategies to each.	X.					Community Reinvestment Department / Planning Department / Inspections and Code Enforcement Department	Staff Time	Various public sources

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Review the City's Unified Development Ordinance and consider providing incentives (density bonus, expedited permitting) for mixed-income housing in in-town neighborhoods.						Planning Department	Staff Time	CCG
Revise Unified Development Ordinance to allow accessory dwelling units and establish appropriate development and design standards for them.	X					Planning Department	Staff Time	CCG
Develop a regional housing plan.	X	X	X	X	X	Regional Housing Task Force	Staff Time	Various public and private sources
Utilize HOME funding for a CHDO to build one home	X					Community Reinvestment Department	\$160,688	HOME
Affordable Housing Development (8 homes)	X					Community Reinvestment Department	\$1,053,444	CDBG / HOME
Catalyze the development of new housing options and supportive neighborhood retail in the region's core neighborhoods	X					Columbus 2025 / Planning Department / Community Reinvestment Department	Staff Time	CCG
Accessibility Home Compliance Program (housing rehab)	X					Community Reinvestment Department	\$3,000	CDBG
Lead-Based Paint Testing Program	X					Community Reinvestment Department	\$1,000	CDBG
Utilize property acquisition to expand affordable housing opportunities.	X					Community Reinvestment Department	\$100,000	CDBG
Support the efforts of the Greater Columbus Housing Authority to redevelop public housing into income-based housing.	X	X	X	X	X	CCG / Greater Columbus Housing Authority	Staff Time	Various public and private sources
GOAL: Remove slum and blight.								

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Establish proactive inspection and code enforcement efforts in targeted neighborhoods with systematic code deficiencies that are contributing to disinvestment and coordinate with housing rehabilitation loans for owner-occupied stock.	X	X	X	X	X	Inspections and Code Enforcement Department	Staff Time	CCG
Work closely with neighborhood groups to develop local events that will promote unique neighborhood attributes and potentially spur greater economic development.	X	X	X	X	X	CCG / MidTown, Inc. / Uptown Columbus, Inc.	Staff Time	Various private sources and grants
Use Code Enforcement and/or rehabilitation assistance to maintain the quality of the housing stock and avoid serious deterioration.	X	X	X	X	X	Community Reinvestment Department / Planning Department / Inspections and Code Enforcement Department	Staff Time	Various public sources
Utilize the Land Bank to purchase property for redevelopment purposes, particularly in blighted communities.	X	X	X	X	X	Community Reinvestment Department	Staff Time	Various public sources
Determine which neighborhoods can benefit from action plans that address issues such as housing, vacant property, transportation, and quality of life.	X	X	X			Community Reinvestment Department / C-PC MPO / Inspections and Code Enforcement Department / Metra	Staff Time	CCG
Blight removal via demolition.	X					Community Reinvestment Department / Inspections and Code Enforcement Department	\$325,000	CDBG

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Establish funds and procedures to acquire, demolish and redevelop vacant housing units that are so under-maintained that they have become neighborhood nuisances and safety hazards.	X	X	X	X	X	Community Reinvestment Department / Inspections and Code Enforcement Department	TBD	CDBG / CCG / Possible grants
GOAL: Increase efforts to promote economic opportunity and reduce poverty.								
Create a comprehensive cradle-to-career (C2C) partnership to align education, training, business, and social services around increasing talent levels in Greater Columbus.	X	X				Columbus 2025	TBD	PPP
Ensure that three- and four-year olds have access to high early childhood education.	X	X				Columbus 2025	TBD	Various public and philanthropic sources / PPP
Ensure that infants, toddlers, and expecting parents have access to comprehensive child development and family support services.	X	X				Columbus 2025	TBD	Various public and philanthropic sources / PPP
Expand efforts to introduce students to education and career possibilities from a young age.	X	X				Columbus 2025	TBD	PPP
Leverage existing programs to coordinate a community-wide mentoring program for at-risk K-12 students.	X	X				Columbus 2025	TBD	PPP
Launch a broad-based adult education campaign to connect individuals who did not complete high school or college coursework with opportunities for advancement and employment.	X	X				Columbus 2025	TBD	Various public and philanthropic sources / PPP
GOAL: Increase efforts to provide public services								
Expand Metra services to include new trends, such as electrification, ride-share partnerships, and smaller carrier vehicles.	X	X	X	X	X	Metra	Staff Time	TIA2

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Initiate a Sidewalk Connectivity program to fill identified gaps in the pedestrian network, placing priority on projects within a half mile of schools, parks, and transit stops.	X	X	X	X	X	Planning Department / Engineering Department / Public Works Department	TBD	Various public and private sources
GOAL: Increase efforts to create and/or expand housing and services to homeless persons								
Work with homeless advocates to create alternative types of development, such as tiny house communities or container home communities.	X	X				Community Reinvestment Department / Home For Good	TBD	Various public and private sources
Preserve short-term and long-term homeless facilities and associated services.	X	X	X	X	X	Community Reinvestment Department / Home For Good / Homeless Resource Network / Valley Rescue Mission / Open Door / Safehouse	TBD	Various public and private sources
GOAL: Maintain or expand planning and administration								
Maintain and potentially expand administrative and planning costs to operate CDBG and HOME programs successfully	X	X	X	X	X	Community Reinvestment Department / Neighborworks Columbus	TBD	CDBG / HOME
Pursue more funding and political support for the Columbus Land Bank.	X	X	X	X	X	Community Reinvestment Department / The Land Bank Authority	TBD	Various public and private sources
Strengthen the existing tree ordinance by benchmarking existing regulations against state recommendations and other cities of similar size and characteristics.	X					Planning Department / Public Services Department	Staff Time	CCG
Urban Services								
GOAL: Pursue park renovations / additions when economically feasible.								

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Replace existing pool at Shirley Winston Park with a new pool / splash pad.	X	X	X			Parks & Recreation Department	\$5,000,000	SPLOST
Replace existing pool at Psalmond Road Park with a new pool / splash pad.	X	X	X			Parks & Recreation Department	\$5,000,000	SPLOST
Replace existing pool at Rigdon Park with a new pool / splash pad.	X	X	X			Parks & Recreation Department	\$5,000,000	SPLOST
Build 6 pickle ball courts at the Cooper Creek Park Tennis Complex	X	X				Parks & Recreation Department	\$90,000	SPLOST
City Park Upgrades / Renovations	X	X	X	X	X	Parks & Recreation Department	\$33,000,000	SPLOST
GOAL: Columbus must maintain and follow its Capital Outlay Plan.								
Lifting magnet and manhole cover dolly (2)	X					Engineering Department	\$1,686	Stormwater Fund
Improvements to recreational facilities in low-to-moderate income tracts.	X					Community Reinvestment Department / Parks & Recreation Department	\$400,261	CDBG
Expanded IT Storage	X					Information Technology	\$300,000	LOST
City Fiber Upgrade	X					Information Technology	\$200,000	LOST
Road resurfacing	X					Engineering	\$260,000	LOST
Stormwater Improvements	X					Engineering	\$600,000	LOST
Replace a portion of the Weracoba Creek retaining wall along Cherokee Avenue	X					Engineering	\$2,445,705	LOST / Capital Projects Fund
Jail Site Master Plan	X					MCSO / Finance	TBD	OLOST
Mini-splash pad at Carver Park	X					Park & Recreation Department	\$700,000	SPLOST
Mini-splash pad at Citizens Service Center	X					Park & Recreation Department	\$700,000	SPLOST
Replace the clubhouse at Bull Creek Golf Course.	X					Columbus Golf Authority	\$2,500,000	SPLOST
Replace the clubhouse at Oxbow Meadows Golf Course & Other Improvements	X					Columbus Golf Authority	\$2,500,000	SPLOST
Public Safety - Vehicles and Equipment / Facilities Renovation	X	X	X	X	X	Public Safety Agencies	\$44,000,000	SPLOST
Trade Center Parking Garage Improvements	X	X	X	X	X	Columbus Convention & Trade Center	\$5,000,000	SPLOST
Public Works - Vehicles and Equipment	X	X	X	X	X	Public Works	\$14,000,000	SPLOST

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Storm Water Improvements	X	X	X	X	X	Engineering Department	\$20,000,000	SPLOST
New Judicial Center	X	X	X	X	X	CCG	\$200,000,000	SPLOST
Civic Center Improvements	X	X	X	X	X	Civic Center	\$5,000,000	SPLOST
Economic Development infrastructure funds.	X	X	X	X	X	CCG / Development Authority	\$9,000,000	SPLOST
Information Technology Equipment and Improvements	X	X	X	X	X	Information Technology	\$5,000,000	SPLOST
GOAL: Protect the Chattahoochee River and its subsidiaries to ensure water quality.								
Columbus will need to step up its efforts to monitor and protect its clean water in the Chattahoochee River and other significant water bodies as new growth takes place. Five of the city's significant rivers and streams, along with Lake Oliver, have been identified as not fully supporting the water quality standards mandated by the Clean Water Act. It is important to buffer these critical water bodies and protect them from pollution from urban runoff.	X	X	X	X	X	CCG / CWW	Staff Time	CCG
Review the inventory and analysis of natural systems on a 5-year basis and continue to develop policy recommendations for preserving the environmental resources of the community.	X	X	X	X	X	CCG / CWW	Staff Time	CCG
Implement and maintain a program for both detecting and eliminating illicit discharges from the separate storm sewer system.	X	X	X	X	X	Engineering Department	Staff Time	CCG
Continue to implement the Columbus Water Works Management Plan.	X	X	X	X	X	Engineering Department / CWW	Staff Time	CCG
Monitor water quality in those creeks listed on the current 303(d) list (Waters not or partially meeting water quality standards associated with their intended use).	X	X	X	X	X	Engineering Department	Staff Time	CCG

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
STWP Specific to Individual Character Areas								
Old Town								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X			Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Encourage existing and future developments surrounding the MCSD Northside campuses to incorporate trails, sidewalks, and other non-vehicle accesses that access the campuses.	X	X	X			Planning Department	Staff Time	CCG
Encourage future developments within this character area to utilize unique design elements, setbacks, and aesthetics that help blend the developments yet also encourage individuality of developments.	X	X	X			Planning Department	Staff Time	CCG
Establish potential affordable housing incentives for this character area.	X	X	X			Planning Department	Staff Time	CCG
Veterans Parkway-Whittlesey Road Commercial Corridor								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X			Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Study and review cutting edge zoning regulations, techniques, and concepts to incorporate into the Unified Development Ordinance (UDO), such as form-based codes; pocket neighborhoods; incremental development; transit-oriented design, and/or performance-based zoning.	X	X				Planning Department / Inspections and Codes Department	Staff Time	CCG
Pursue intersection improvements at Bradley Park Drive and the J.R. Allen Parkway.	X	X				GDOT	\$18,900,000	GDOT
Kendall Creek								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Beaver Run								

Columbus/Muscookee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Create a sense of place for the entire character area (through development) that serves as an identification point.	X	X				Planning Department	Staff Time	CCG
Plan rural-scaled, mixed use clusters at major intersections for local commercial and institutional services.	X	X				Planning Department	Staff Time	CCG
Arbor Point								
Institute a neighborhood identification program for Arbor Point, EJ Knight, and Patriot Point.	X					Planning Department / Community Reinvestment Department / Keep Columbus Beautiful / Columbus Housing Authority	Staff Time / Grants	Various private and public sources
Uptown								
Focus marketing efforts and new growth on "The Loop".	X	X	X	X	X	UPTown Columbus Inc. / CCG / City of Phenix City	TBD	Various public and private resources
Encourage more mixed-use growth along the 6th Avenue Corridor to compliment, MidCity Yards, Chattabrewchee, and Fetch Dog Park.	X	X	X	X	X	Planning Department	Staff Time	CCG
Update the Uptown Façade Board Design Guidelines	X	X				Planning Department	\$10,000	Grant
Work with local advocates to create alternative types of development, such as tiny house communities or container home communities.	X	X				CCG / UPTown Columbus Inc.	TBD	Various public and private sources
Pursue an open container ordinance for parts of the Uptown entertainment area	X	X				CCG / UPTown Columbus Inc.	Staff Time	Various public and private sources
Continue to encourage more housing in Uptown.	X	X	X			CCG / UPTown Columbus Inc.	Staff Time	CCG

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Study and review cutting edge zoning regulations, techniques, and concepts to incorporate into the Unified Development Ordinance (UDO), such as form-based codes; pocket neighborhoods; incremental development; transit-oriented design, and/or performance-based zoning.	X	X				Planning Department / Inspections and Codes Department / Uptown Columbus Inc.	Staff Time	CCG
Oxbow								
Assist the Chamber and the National Infantry Museum on pursuing development of the proposed PUD north of the Museum.	X	X	X	X	X	CCG / Fort Benning / National Infantry Museum / Greater Columbus Chamber of Commerce	TBD	Various public and private sources
Military Drive Installation	X	X	X	X	X	CPC-MPO	\$2,714,209	M230
Infantry Road & Follow Me Trail Extension	X	X	X	X	X	C-PC MPO	\$2,728,572	M230
Replace the clubhouse at Oxbow Meadows Golf Course & Other Improvements	X					Columbus Golf Authority	\$2,500,000	SPLOST
South Lumpkin Road Streetscape	X	X	X			CPC-MPO / Engineering Department	\$10,100,000	TIA 2
Midtown Medical Corridor								
Readopt a New Medical Center Redevelopment Plan	X	X	X	X		Planning Department	Staff Time	CCG
Support demolition of outdated medical offices and promote lot combinations for multi-user medical office complexes.	X	X	X	X		Planning Department / Inspections and Codes Department	Staff Time	TBD
Advance on-going and develop future efforts to improve walking and biking connectivity.	X					Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Create a Midtown Medical Corridor Overlay District.	X					Planning Department	Staff Time	TBD
Five Points								
Review existing land-uses and zoning and adjust accordingly (if necessary) for future redevelopment.	X	X				Planning Department / Midtown Inc.	Staff Time	TBD
Create a master plan for the area with a focus on mixed-use redevelopment.	X	X				Planning Department / Midtown Inc.	TBD	Various public and private sources

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Promote and market its location based on proximity to Lakebottom Park, Uptown Columbus, Piedmont Columbus, and the 13th & 13th Redevelopment Corridor.	X	X				Midtown Inc.	TBD	Various public and private sources
13th Avenue / 17th Street / Linwood Boulevard	X	X	X			CPC-MPO / Engineering Department	\$6,650,000	TIA 2
17th Street Improvements	X					C-PC MPO / Engineering Department	\$500,000	TSPLOST Discretionary
13th & 13th								
Review existing land-uses and zoning and adjust accordingly (if necessary) for future redevelopment.	X	X				Planning Department / Midtown Inc.	Staff Time	TBD
Pursue a road diet and streetscape project along 13th Street.	X	X				Planning Department / Engineering Department / Midtown Inc. / GDOT	TBD	GDOT / CCG
Promote and market its location based on proximity to Lakebottom Park, Uptown Columbus, Piedmont Columbus, and Five Points.	X	X				Midtown Inc.	TBD	Various public and private sources
Create a master plan for the area with a focus on mixed-use redevelopment.	X	X				Planning Department / Midtown Inc.	TBD	Various public and private sources
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Dragonfly Connector - Dinglewood Park	X					Dragonfly Trails / CCG / DNR		Various public and private sources
Pursue EPA Brownfield grants to conduct environmental assessments of the areas immediately north of 13th Street.	X	X				Community Reinvestment Department / Midtown Inc.	TBD	EPA
Civic Commons								
Promote walkability by improving pedestrian infrastructure on Macon Road.	X	X				Engineering Department / GDOT / Midtown Inc.	TBD	TBD

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Pursue a streetscape project along Boxwood Boulevard.	X	X				Planning Department / Engineering Department / Midtown Inc. / GDOT	TBD	TBD
Identify other potential civic uses that could be utilized on the site.	X	X				CCG / MCSD	TBD	TBD
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Liberty District								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Liberty Theater Block Enhancement	X	X	X			CPC-MPO / Engineering Department	\$4,000,000	TIA 2
Find grant funding for rehabilitation of the Liberty Theater	X	X	X	X	X	Planning Department	TBD	Grants
Encourage urban, dense mixed-use development along 8th Avenue.	X	X				Planning Department / Development Authority / Community Reinvestment Department	TBD	Various public and private sources
Institute a Liberty District identification program		X				Planning Department	TBD	Various public and private sources
Provide incentives for reinvestment and rehabilitation.						CCG	Staff Time	TBD
Encourage adaptive reuse of the existing early century structures.	X	X				Planning Department	Staff Time	TBD
Promote the Liberty District as an arts and entertainment district.						CCG	TBD	TBD
Columbus residents typically identify themselves by their neighborhood. Neighborhoods are a source of pride and an identification program may help market those neighborhoods for new homeownership and redevelopment.	X	X				Planning Department / Community Reinvestment Department / Keep Columbus Beautiful	Staff Time / Grants	Various private and public sources

Columbus/Muscogee County Community Work Program Update 2023-2028								
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Restore the street network by reopening 5th and 7th Streets between 5th and 6th Avenues and opening 7th Avenue between 5th and 7th Streets	X					Columbus Housing Authority	TBD	TBD
Columbus Historic District								
Work with partners to help preserve and improve the southern end of the district.	X	X	X	X	X	Planning Department / Historic Columbus Foundation / HDPS	Staff Time	TBD
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X	X	X	Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Provide incentives for reinvestment and rehabilitation on the southern end of the neighborhood.	X	X	X	X	X	Planning Department / Historic Columbus Foundation / HDPS	Staff Time	TBD
South Commons								
Expand the River District Redevelopment Area and TAD #2 to include South Commons.	X					Mayor's Office / Planning Department	Staff Time	TBD
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X	X	X	Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Muscogee Technology Park (MTP)								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X	X	X	Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Identify areas for clustered commercial development that serves the businesses and employees of MTP	X	X	X	X	X	Development Authority	TBD	Various public and private sources
Identify areas close to MTP for workforce housing.	X	X	X	X	X	Planning Department	Staff Time	TBD
Market the area to defense industries that will collaborate with Fort Benning and reopen the Schatulga Road Access Control Point.	X	X	X	X	X	Development Authority / Fort Benning	TBD	Various public and private sources
Cooper Creek Park								

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X	X	X	X	Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Create a master plan for the area with a focus on mixed-use redevelopment.	X	X	X	X	X	Planning Department / CORTA	TBD	Various public and private sources
Encourage adaptive reuse of industrial warehouses.	X	X	X	X	X	Planning Department	Staff Time	TBD
Encourage businesses that will compliment and benefit the Fall Line Trace.	X	X	X	X	X	Planning Department	Staff Time	TBD
Identify revitalization opportunities along corridors and plan streetscape projects for them.	X	X	X	X	X	Planning Department	Staff Time	TBD
Build 6 pickle ball courts at the Cooper Creek Park Tennis Complex	X	X				Parks & Recreation Department	\$90,000	SPLOST
Columbus State University (CSU)								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Implement the proposed University Avenue road diet.	X	X	X			GDOT	\$6,000,000	TIA 2
Evaluate the possibility of installing roundabouts along College Drive.	X	X				CCG / CSU	TBD	TBD
Create additional on-campus building sites by replacing surface parking with parking garages.	X	X				CSU	TBD	TBD
Promote mixed-use development at the intersection of Gentian Boulevard and University Avenue.	X	X				Planning Department	Staff Time	TBD
City Village (Mill District)								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Implement the City Village Master Plan.	X	X	X	X	X	CCG / Historic Columbus Foundation / Columbus Housing Authority / Development Authority	TBD	Various public and private sources

Columbus/Muscogee County Community Work Program Update 2023-2028								
	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Partner with the Mill District, Inc. to provide planning services.	X	X	X	X	X	Planning Department	Staff Time	CCG
Second Avenue Improvements	X	X	X	X	X	GDOT	\$18,200,000	TIA 2
Repair the culvert at 35th Street and 2nd Avenue	X					Engineering Department	\$2,100,000	LOST
Columbus residents typically identify themselves by their neighborhood. Neighborhoods are a source of pride and an identification program may help market those neighborhoods for new homeownership and redevelopment.	X	X				Planning Department / Community Reinvestment Department / Keep Columbus Beautiful	Staff Time / Grants	Various private and public sources
Implement the Mill District as a conservation district.	X	X				Planning Department	Staff Time	CCG
Eliminate Bibb City and City Village as character areas. Combine them into the Mill District.	X					Planning Department	Staff Time	CCG
Bibb City (Mill District)								
Develop and implement a conservation neighborhood.						Planning Department	Staff Time	TBD
Columbus residents typically identify themselves by their neighborhood. Neighborhoods are a source of pride and an identification program may help market those neighborhoods for new homeownership and redevelopment.	X	X				Planning Department / Community Reinvestment Department / Keep Columbus Beautiful	Staff Time / Grants	Various private and public sources
Second Avenue Improvements	X	X	X	X	X	GDOT	\$18,200,000	TIA 2
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources
Eliminate Bibb City and City Village as character areas. Combine them into the Mill District.	X					Planning Department	Staff Time	CCG
Columbus Tech-Beallwood								
Advance on-going and develop future efforts to improve walking and biking connectivity.	X	X				Columbus 2025 / CCG / MPO / ALDOT / GDOT / PATH Foundation	TBD	Various public and private sources

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	2024	2025	2026	2027	2028	Responsibility	Cost	Funding
Columbus residents typically identify themselves by their neighborhood. Neighborhoods are a source of pride and an identification program may help market those neighborhoods for new homeownership and redevelopment.	X	X				Planning Department / Community Reinvestment Department / Keep Columbus Beautiful	Staff Time / Grants	Various private and public sources