Annual Financial Report

For the Year Ended March 31, 2021

TOWNSHIP OFFICIALS

Supervisor - Mark Fosdick Treasurer - Tami Bock Clerk - Barb Fear

TOWNSHIP BOARD OF TRUSTEES

Tami Bock Phil Charette Mark Fosdick Barb Fear Mark Torigian

TOWNSHIP ATTORNEYS

Michael J. Kehoe, P.C.

TOWNSHIP AUDITORS

Pfeffer, Hanniford & Palka Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

September 9, 2021

To the Board of Trustees Cohoctah Township 10518 Antcliff Road Fowlerville, MI 48836

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information, of Cohoctah Township, Michigan, as of and for the year ended March 31, 2021, and the related notes to the financial statements, which collectively comprise Cohoctah Township's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information, of Cohoctah Township, Michigan, as of March 31, 2021, and the respective changes in financial position and, where applicable, cash flow thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 7- 10 and 33 - 34 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Cohoctah Township, Michigan's, basic financial statements. The combining and individual nonmajor fund financial statements are presented for purposes of additional analysis and is not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

PFEFFER, HANNIFORD & PALKA

Pfeffer, Hanniford & Palka, P.C.

Certified Public Accountants



Management Discussion and Analysis March 31, 2021

Within this section of Cohoctah Township's annual financial report, the Township's management is providing a narrative discussion and analysis of the financial activities of the Township for the fiscal year ended March 31, 2021. This narrative discusses and analyzes the activity within the context of the accompanying financial statements and disclosures following this section. The discussion focuses on the Township's primary government and, unless otherwise noted, component units reported separately from the primary government are not included.

Overview of the Financial Statements

Management's Discussion and Analysis introduces the Township's basic financial statements. The basic financial statements include government-wide financial statements, fund financial statements, and notes to the financial statements. The Township also includes in this report additional information to supplement the basic financial statements.

Government-wide Financial Statements

The Township's annual reports include two government-wide financial statements. These statements provide both long-term and short-term information about the Township's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The first of these government-wide statements is the Statement of Net Position. This is the Township-wide statement of position presenting information that includes all the Township's assets and liabilities, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Township, as a whole, is improving or deteriorating. Evaluation of the overall health of the Township may extend to various nonfinancial factors as well.

The second government-wide statement is the Statement of Activities which reports how the Township's net position changed during the current fiscal year. The design of this statement is to show the financial reliance of the Township's distinct activities or functions on the revenues generated by the Township.

Governmental activities include such activities as general government, public safety, and planning and zoning departments. Fiduciary activities such as tax collection are not included in the government-wide statements since these assets are not available to fund Township programs.

The Township's financial reporting includes all the funds of the Township (primary government) and, additionally, organizations for which the Township is accountable (component units).

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Township uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the Township's most significant funds rather than the Township as a whole. Major funds are separately reported while all others are combined into a single, aggregated presentation. Individual fund data for non-major funds is provided in the combining statements later in this report.

The Township has two kinds of funds:

Governmental funds are reported in the financial statements and encompass essentially the same functions as governmental activities in the government-wide financial statements except with a different focus on the financial activity. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of these resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term. Since the focus of the government-wide financial statements includes a long-term view, a reconciliation of these fund balances has been completed to detail its relation to net position.

Fiduciary funds are reported in the fiduciary fund financial statements, but are excluded from the government-wide statements. Fiduciary fund financial statements report resources that are not available to fund Township activities.

Notes to the financial statements

The accompanying notes to the financial statements provide information essential to a full understanding of both the government-wide and fund financial statements.

Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Other supplementary information includes detail by fund for receivables, payables, transfers, and payments within the reporting entity.

Major funds are reported in the basic financial statements as discussed. Combining and individual statements and schedules for non-major funds are presented in a subsequent section of this report.

Financial Analysis of the Township as a Whole

The Township's net position at the end of the fiscal year was \$2,161,047. This is a decrease of \$4,577 over last year's net position of \$2,165,624.

The following tables provide a summary of the Township's financial activities and changes in net position:

Summary of Net Position

	Governmental Activities		
	3/31/2021	3/31/2020	
Assets			
Current and other assets	\$ 1,522,780	\$ 1,380,785	
Capital assets	660,632	798,522	
Total assets	2,183,412	2,179,307	
Liabilities			
Accounts payable	22,365	14,788	
Net position:			
Invested in capital assets, net of related debt	660,632	798,522	
Restricted - roads	171,481	61,120	
Unrestricted	1,328,934	1,305,982	
Total net position	\$ 2,161,047	\$ 2,165,624	

The governmental funds experienced a decrease in net position of \$4,577 for the year ended March 31, 2021, as compared to an increase of \$120,613 in the prior year. This decrease in net position is primarily due to depreciation.

Financial Analysis of the Township's Major Funds

Cohoctah Township determined it has two major governmental funds, the General Fund and the Road Fund. In the fiscal year ending March 31, 2021, the General Fund increased its fund balance by \$107,952. An increase in State shared revenues along with an increase in charges for services were the reason for the increase in the fund balance.

The Road Fund increased its fund balance by \$25,361. This was primarily due to fewer road projects this year.

General Fund Budgetary Highlights

The Township approved a budget prior to the start of the fiscal year. The Township Board made immaterial amendments during the year to bring it closer to economic reality.

Summary of Changes in Net Position

	Governmental Activities			
	3	/31/2021	3/31/2020	
Revenues:				
Program revenues				
Charges for services	\$	107,872	\$	124,513
General revenues				
Property taxes		274,665		266,712
State revenues		303,598		306,631
Interest income		6,365		6,302
Other income		17,834		2,544
Total revenues		710,334		706,702
Expenses				
General government		370,866		202,507
Public works		194,849		230,990
Refuse		99,013		97,018
Cemetery		26,765		27,939
Recreation		23,418		27,635
Total expenses		714,911		586,089
Changes in net position		(4,577)		120,613
Beginning net position		2,165,624		2,045,011
Ending net position	\$	2,161,047	\$	2,165,624

Capital Asset and Debt Administration

The Township acquired only one capital asset during the year ended March 31, 2021. This was a tabulator that cost the Township \$2,723, with the other half being paid for with a grant. No assets were disposed of.

The parcel of land with a house on it, owned by the Township, was broken out into separate accounting of land and the house. The land was valued at \$75,000 and the house was valued at \$242,507. The house was placed in service as a rental property in 2005 and depreciation for the portion of the value allocated to the house was added to the statement of net position.

The governmental funds issued no debt during the year and has no outstanding debt.

Economic Conditions and Future Activities

Possible future decreases in state revenue sharing could have a substantial effect on operations for subsequent periods. State shared revenues represent a significant portion of the governmental fund revenues.

The COVID-19 pandemic impacted many sectors of the economy, with a decline of growth and an increase in the unemployment rate.

While the duration and long-term impact of COVID-19 remains unclear, the Township has taken successful measures to continue operations with few interruptions. Overall, the Township's financial position remains strong and healthy.

Contacting the Township's Financial Management

This report is designed to provide a general overview of the Township's financial position and to comply with finance-related regulations. If you have any further questions about this report or require additional information, please contact Cohoctah Township at 10518 Antcliff Road, Fowlerville, Michigan 48836.



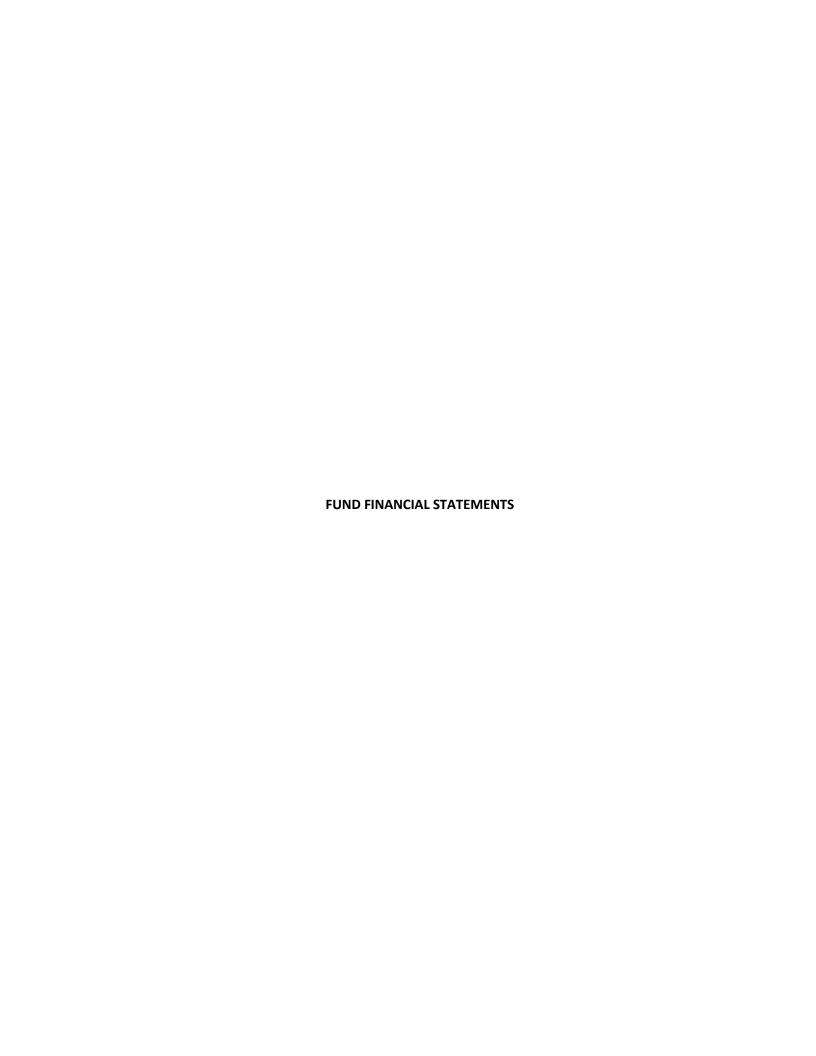


STATEMENT OF NET POSITION MARCH 31, 2021

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 1,454,717
Taxes receivable	17,193
State shared revenues receivable	49,906
Due from others	964
Capital assets	
Non-depreciable	365,093
Depreciable, net of accumulated depreciation	295,539_
Total assets	2,183,412
LIABILITIES	
Accounts payable	22,365
NET POSITION	
Invested in capital assets, net of related debt	660,632
Restricted	171,481
Unrestricted	1,328,934
Total net position	\$ 2,161,047

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2021

Functions/Programs	Expenses	Program Revenues Charges for Services	Net (Expense) Revenue and Changes in Net Position Governmental Activities
Governmental activities:			
General government	\$ (370,866)	\$ 21,215	\$ (349,651)
Public works	(194,849)		(194,849)
Refuse	(99,013)	75,618	(23,395)
Cemetery	(26,765)	11,039	(15,726)
Recreation	(23,418)		(23,418)
Total governmental activities	\$ (714,911)	\$ 107,872	(607,039)
	General Revenu	ies:	
	Property taxes		274,665
	Licenses and p	ermits	11,451
	State revenues	S	303,598
	Interest incom	e	6,365
	Otherincome		3,661
	Donated assets	s	2,722
	Total genera	al revenues	602,462
	Changes in	net position	(4,577)
	Net position, Ap	oril 1, 2020	2,165,624
	Net position, Ma	arch 31, 2021	\$ 2,161,047



BALANCE SHEET GOVERNMENTAL FUND MARCH 31, 2021

	General		Road			
		Fund	Fund		Total	
ASSETS						
Cash and cash equivalents	\$	1,304,324	\$	150,393	\$	1,454,717
Receivables:						
Taxes		5,884		11,309		17,193
State shared revenues		49,906				49,906
Due from others		330		633		963
Due from other funds		507		9,652		10,159
Total assets	\$	1,360,951	\$	171,987	\$	1,532,938
LIABULTIES						
LIABILITIES		22.25				22.25
Accounts payable	\$	22,365	\$		\$	22,365
Due to other funds		9,652		506		10,158
Total liabilities		32,017		506		32,523
FUND BALANCES						
Restricted for:						
Roads				171,481		171,481
Committed for:				,		_: _, :
Capital improvement		219,954				219,954
Unassigned	·			1,108,980		
		<u>, , , , , , , , , , , , , , , , , , , </u>	-			<u> </u>
Total fund balances		1,328,934		171,481		1,500,415
Total liabilities and fund balances	\$	1,360,951	\$	171,987	\$	1,532,938

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION MARCH 31, 2021

Total fund	balance	per balance	sheet

\$ 1,500,415

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore, are not reported in the governmental funds:

Historical costs \$ 893,321
Accumulated depreciation (232,689)

Capital assets, net of depreciation 660,632

Net position of governmental activities

\$ 2,161,047

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED MARCH 31, 2021

	General Fund		Road Fund		Total	
REVENUES						
Taxes	\$	93,920	\$	180,745	\$	274,665
Licenses and permits		11,451				11,451
State revenues		301,635		1,963		303,598
Charges for services		107,872				107,872
Interest		6,288		77		6,365
Miscellaneous		3,661				3,661
Total revenues		524,827		182,785		707,612
EXPENDITURES						
Current						
General government		227,531				227,531
Public works		22,425		172,424		194,849
Refuse		99,013				99,013
Cemetery		26,765				26,765
Recreation		23,418				23,418
Capital outlay						
General government		2,723				2,723
Total expenditures		401,875		172,424		574,299
Excess of revenues						
over (under) expenditures		122,952		10,361		133,313
OTHER FINANCING SOURCES (USES)						
Transfer in				15,000		15,000
Transfer (out)		(15,000)				(15,000)
Total other financing sources (uses)		(15,000)		15,000		
Net change in fund balance		107,952		25,361		133,313
FUND BALANCE, APRIL 1, 2020		1,220,982		146,120		1,367,102
FUND BALANCE, MARCH 31, 2021	\$	1,328,934	\$	171,481	\$	1,500,415

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2021

\$ 133,313

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlay as expenditures.

However, in the Statement of Activities the cost of those assets are allocated over their useful lives as depreciation expense. The amount by which capital outlay exceeded depreciation

is as follows:

Capital outlay\$ 2,723Donated capital assets2,722Depreciation expense(143,335)

Total (137,890)

Change in net position of governmental activities

\$ (4,577)

STATEMENT OF ASSETS AND LIABILITIES FIDUCIARY FUND MARCH 31, 2021

	Current Tax Fund
ASSETS	
Cash	\$ 5,780
LIABILITIES Due to others	\$ 5,779
Due to other funds	1
Total liabilities	\$ 5,780



NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Cohoctah Township conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the more significant policies:

A. BASIC FINANCIAL STATEMENTS

In accordance with GASB Standards, the basic financial statements include both government-wide and fund financial statements.

The government-wide financial statements (Statement of Net Position and Statement of Activities) report on the Township as a whole, excluding fiduciary activities. Governmental fund types are reported in the government-wide financial statements using the economic resources measurement focus and the accrual basis of accounting, which includes long-term assets and receivables as well as long-term debt and obligations. The government-wide financial statements focus more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. Generally, the effect of interfund activity has been removed from the government-wide financial statements.

The government-wide Statement of Net Position reports all financial and capital resources of the Township (excluding fiduciary funds). It is displayed in a format of assets less liabilities equals net position, with the assets and liabilities shown in order of their relative liquidity. Net positions are required to be displayed in three components: 1) invested in capital assets, net of related debt, 2) restricted, and 3) unrestricted. Invested in capital assets, net of related debt is capital assets net of accumulated depreciation and reduced by outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Restricted net position are those with constraints placed on their use by either: 1) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or 2) imposed by law through constitutional provisions or enabling legislation. All net position not otherwise classified as restricted, are shown as unrestricted. Generally, the Township would first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net positions are available.

The government-wide Statement of Activities demonstrates the degree to which both direct and indirect expenses of the various functions and programs of the Township are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or identifiable activity. Indirect expenses for administrative overhead are allocated among the functions and activities using a full cost allocation approach and are presented separately to enhance comparability of direct expense between governments that allocate direct expenses and those that do not. Interest on general long-term debt is not allocated to the various functions. Program revenues include: 1) charges to customers or users who purchase, use or directly benefit from goods, services or privileges provided by a particular function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes, unrestricted investment income and other revenues not identifiable with particular functions or programs are included as general revenues. The general revenues support the net costs of the functions and programs not covered by program revenues.

Also, part of the basic financial statements are fund financial statements for the governmental funds. The focus of the fund financial statements is on major funds, as defined by GASB Statement No. 34. Although this reporting model sets forth minimum criteria for determination of major funds (a percentage of assets, liabilities, revenues, or expenditures of fund category and of the governmental funds combined), it also gives governments the option of displaying other funds as major funds. Other non-major funds are combined in a single column on the fund financial statements.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

The Township reports the following major governmental funds:

The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Road Fund is for the Township road improvement. It collects taxes for a special approved mileage and expenses for approved road improvements.

B. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The governmental fund financial statements are prepared on a modified accrual basis of accounting. To conform to the modified accrual basis of accounting, certain modifications must be made to the accrual method. These modifications are outlined below:

- A. Revenue is recorded when it becomes both measurable and available (received within 60 days after year-end). Revenue considered susceptible to accrual includes: property taxes, sales and use taxes, licenses, fees and permits, intergovernmental revenues, charges for services and interest.
- B. Expenditures are recorded when the related fund liability is incurred. Principal and interest on long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year.
- C. Disbursements for the purchase of capital assets providing future benefits are considered expenditures. Bond proceeds are reported as another financing source.

With this measurement focus, operating statements present increases and decreases in net current assets and unreserved fund balances as a measure of available spendable resources.

This is the traditional basis of accounting for governmental funds and also is the manner in which these funds are normally budgeted. This presentation is deemed most appropriate to: 1) demonstrate legal and covenant compliance, 2) demonstrate the sources and uses of liquid resources, and 3) demonstrate how the Township's actual revenues and expenditures conform to the annual budget. Since the governmental funds financial statements are presented on a different basis than the governmental activities column of the government-wide financial statements, a reconciliation is provided immediately following each fund statement. These reconciliations briefly explain the adjustments necessary to transform the fund financial statements into the governmental activities column of the government-wide financial statements.

Fiduciary funds account for assets held by the Township in a trustee or agency capacity on behalf of others and, therefore, are not available to support Township programs. The reporting focus is upon net position and changes in net position and employs accounting principles similar to proprietary funds. Fiduciary funds are not included in the government-wide financial statements as they are not an asset of the Township available to support Township programs.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

C. BUDGETARY DATA

The Township's original budget was adopted prior to April 1, 2020. A budget was adopted for the General Fund and Road Fund as required. Amendments made during the fiscal year are reflected in the budget column.

The Township adopts its budget by functional activity which is the level of classification detail at which expenditures may not legally exceed appropriations. Expenditures did not exceed budgeted appropriations.

D. PROPERTY TAX REVENUE RECOGNITION

The Township property tax is levied each December 1 on the taxable value of property located in the Township as of the preceding December 31. Assessed values are established annually by the County and are equalized by the State at an estimated 50 percent of current market value. Real and personal property in the Township for the 2020 levy was assessed and equalized at \$124,157,462. Taxes are due and payable by February 28. Delinquent real property taxes are returned to the County Treasurer for collection. Information related to the 2020 tax levy is as follows:

	Millage Rate
Township operations	0.7520
Roads	1.4452
Total Township millage	2.1972

E. CAPITAL ASSETS

Under GASB standards, all capital assets whether owned by governmental activities or business-type activities, are recorded and depreciated in the government-wide financial statements. No long-term capital assets or depreciation are shown in the governmental funds financial statements.

Capital assets are defined as assets with an initial, individual cost of more than \$5,000 and an estimated useful life greater than one year. Land is considered a capital asset regardless of initial cost. Capital assets are recorded at cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at the estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Buildings, structures and improvements 10 to 50 years Machinery and equipment 5 to 40 years

Any capital assets transferred between funds are transferred at their net book value (cost less accumulated depreciation), as of the date of the transfer.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

F. MANAGEMENT ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

G. RISK MANAGEMENT

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Township maintains commercial insurance coverage covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Township. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

H. CASH AND CASH EQUIVALENTS

The Township considers its deposits and restricted deposits and investments held with maturities of three months or less are considered to be cash equivalents.

I. DATE OF MANAGEMENT'S REVIEW

Subsequent events have been evaluated through September 9, 2021, which is the date the financial statements were available to be issued.

J. FUND EQUITY

In the fund financial statements, governmental funds report the following components of fund balance:

•	Nonspendable:	Amounts that are not in spendable form or are legally or contractually required to be
		maintained intact.

- Restricted: Amounts that are legally restricted by outside parties, constitutional provisions, or enabling
 - legislation for use for a specific purpose.
- Committed: Amounts that have been formally set aside by the Township Board for use for specific purposes. Commitments are made and can be rescinded only via resolution of the Township Board.
- Assigned: Intent to spend resources on specific purposes expressed by the Township Board; or Supervisor, Clerk, and Treasurer; who are authorized by policy approved by the Township Board

to make assignments.

• Unassigned: Amounts that do not fall into any other aforementioned category. This is the residual

classification for amounts in the General Fund and represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes in the General Fund. In other governmental funds, only negative unassigned amounts are reported, if any, and represent expenditures incurred for specific purposes exceeding the

amounts previously restricted, committed, or assigned to those purposes.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 2 - FINANCIAL REPORTING ENTITY

In accordance with the provisions of the Governmental Accounting Standards Board (GASB) standards, certain other governmental organizations are not considered to be part of the reporting entity for financial statement purposes.

The criteria established by GASB standards for various governmental organizations to be included in the reporting entity's financial statements include accountability, control, and significant financial relationships.

The accompanying financial statements of Cohoctah Township as of March 31, 2021, include any and all boards, agencies, funds and account groups under the jurisdiction of the Cohoctah Township Board.

NOTE 3 - INTERFUND BALANCES

Interfund balances between individual funds of the Township, as reported in the fund financial statements, as of March 31, 2021. Interfund receivables and payables were as follows:

	In	terfund		In	terfund	
	Receivable			Payable		Purpose
General Fund	\$	506	Road Fund	\$	506	Repay expenses
General Fund		1	Current Tax Collection Fund		1	Reimbursement
Road Fund		9,652	General Fund		9,652	Repay personal property tax
Total	\$	10,159		\$	10,159	

Interfund transfers were as follows:

Transfer into	ansfer into Transfer out from		mount	Purpose		
Road Fund	General Fund	\$	15,000	Fund road improvements		

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 4 - CAPITAL ASSETS

Capital asset activity for the governmental funds for the year ended March 31, 2021 was as follows:

	Balance				Balance
	4/1/2020	Additions	Deletions	Eliminations	3/31/2021
Governmental Funds					
Capital assets not being depreciated					
Land	\$ 607,600	\$	\$	\$(242,507)	\$ 365,093
Other capital assets:					
Building and improvements	259,031			242,507	501,538
Equipment	21,245	5,445			26,690
Total other capital assets at					
historical cost	280,276	5,445		242,507	528,228
Less accumulated depreciation for:					
Buildings and improvements	(86,713)	(141,206)			(227,919)
Vehicles and equipment	(2,641)	(2,129)			(4,770)
Total accumulated depreciation	(89,354)	(143,335)			(232,689)
Other capital assets, net	190,922	(137,890)		242,507	295,539
Governmental activities					
capital asset, net	\$ 798,522	\$(137,890)	\$	\$	\$ 660,632
Depreciation was charged to functions	as follows:				
General government		\$ 139,025			
Fire protection		4,310			
		\$ 143,335			

Depreciation expense is being recorded in the government-wide statement of activities based upon the activity utilizing the assets. The Township uses the straight line method to depreciate capital assets over their estimated useful lives.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 5 - DEPOSITS WITH FINANCIAL INSTITUTIONS AND INVESTMENTS

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of Federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal Agency obligation repurchase agreements; bankers' acceptance of United States banks, commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan. The Township's deposits are in accordance with statutory authority.

The investment policy adopted by the Board has authorized investments in all of the investments mentioned in the preceding paragraph.

As of March 31, 2021, deposits and investments consist of the following:

Deposits

Checking accounts	\$ 496,930
Savings	405,114
Money Market	30,259

Certificates of deposit 554,507

Total deposits \$ 1,486,810

Deposits and investments are presented in the financial statements in the following areas:

Statement of Net Position

Cash \$ 1,454,717

Fiduciary Funds

Cash 5,780

Total cash and investments \$ 1,460,497

The carrying amount of cash is stated at \$1,486,810 as of March 31, 2021. The difference between the carrying amounts and amounts mentioned above stem from outstanding checks and an unrecorded deposit.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 5 - DEPOSITS WITH FINANCIAL INSTITUTIONS AND INVESTMENTS - continued

Deposits - Custodial Credit Risk

This is the risk that in the event of a bank failure, the Township will be able to recover its deposits. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

As of March 31, 2021, deposits in banks totaled \$1,486,810, which was exposed to custodial credit risks as follows:

Insured by FDIC	\$ 1,090,299
Uninsured and uncollateralized	396,511
	\$ 1,486,810

The Township's investment policy does not address this risk.

NOTE 6 - AGREEMENT TO LEASE COHOCTAH TOWNSHIP FIRE SUB-STATION

Cohoctah Township entered into a lease agreement to lease space to the Howell Area Fire Authority in the Cohoctah Township Fire Sub-station. The Authority is responsible for its operating expenses such as utilities, maintenance and repairs and replacements. The Township agreed not to collect the lease this year.

NOTE 7 - CONTINGENCIES

The Township is involved in various legal actions arising in the normal course of business. In the opinion of management, such matters will not have a material effect upon the financial position of the Township.

NOTE 8 - DEFERRED COMPENSATION PLAN

The Township offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan is administered by the Nationwide Retirement Solutions, Inc.

NOTE 9 - COVID-19

In March of 2020, the governor of Michigan took measures to contain the spread of the COVID-19 virus, including travel bans, quarantines, social distancing, and closures of non-essential services. This has triggered significant disruptions to the economy. The Township has taken steps to reduce the negative effect on its financial position by taking cost reduction measures and applying for various grants. The Township continues to carefully monitor the situation.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 10 - SUBSEQUENT EVENTS

Subsequent events have been evaluated through September 9, 2021, which is the date the financial statements were available to be issued.

Management has determined the ongoing COVID-19 events mentioned in Note 9 are non-adjusting subsequent events. Accordingly, the financial position and statement of activities as of and for the year ended March 31, 2021 have not been adjusted for their impact. The duration and impact of COVID-19 remains unclear at this time. While the Township is optimistic about continuing operations going forward, it is not possible to reliably estimate the duration and severity of these consequences, nor their impact on the financial position and statement of activities of the Township for future periods.

Management has determined that the Township does not have any other material recognizable or non-recognizable events.

NOTE 11 - UPCOMING GASB PRONOUNCEMENTS

GASB 87 - LEASES

The Governmental Accounting Standards Board (GASB) issued GASB Standard No. 87, Leases to improve the accounting and financial reporting of leases by governments. This Standard requires the recognition of lease assets and liabilities for leases that were previously classified as operating leases and recognized as inflows and outflows of resources based on the payment provisions of the contract. This Standard will require a lessee to recognize a lease liability and right-to-use lease asset and a lessor to recognize a lease receivable and a deferred inflow of resources.

The Township is currently assessing the impact that this Standard will have on the Township's financial statements. The Standard was originally required to be implemented for the statements for the year ended March 31, 2021. However, the Governmental Accounting Standards Board released GASB Standard No. 95, extending the implementation date of this standard by 18 months, requiring the Standard to be implemented for the Township's statements for the year ended March 31, 2023.

GASB 89 - ACCOUNTING FOR INTEREST COST INCURRED BEFORE THE END OF A CONSTRUCTION PERIOD

The Governmental Accounting Standards Board (GASB) issued GASB Standard No. 89 to establish accounting requirements for interest costs that are incurred before the end of a construction period. This Statement will require interest costs incurred before the end of a construction period to be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As such, the interest will no longer be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. This Standard should be applied prospectively.

The Township is currently assessing the impact that this Standard will have on the Township's financial statements. The Standard was originally required to be implemented for the statements for the year ended March 31, 2021. The Governmental Accounting Standards Board released GASB Standard No. 95 extending the implementation date of this Standard by 12 months, requiring the standard to be implemented for the Township's statements for the year ended March 31, 2022.

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

NOTE 11 - UPCOMING GASB PRONOUNCEMENTS - continued

GASB 96 - SUBSCRIPTION-BASED INFORMATION TECHNOLOGY ARRANGEMENTS

In May 2020, GASB issued Statement No. 96, Subscription-based Information Technology Arrangements. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset (an intangible asset) and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the Standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended. The Township is currently evaluating the impact this standard will have on the financial statements when implemented for the Township's statements for the year ended March 31, 2023.

The Township is assessing the impact that these Standards will have on its financial statements. The Township has considered the impact of Standards No 88, 90, 91, 92, 93 and 94 (implemented by GASB) and does not expect these Standards to have any impact on the Township's financial statements.



GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

Variance

		Budget /	Amo		0 abound		with Final Budget Favorable (Unfavorable)	
REVENUES		Original		Final	•	Actual	(Omavorable)	
Taxes	\$	100,000	\$	100,000	\$	93,920	\$	(6,080)
Licenses and permits	Y	1,800	7	1,800	7	11,451	Y	9,651
State revenues		303,000		303,000		301,635		(1,365)
Charges for services		117,600		117,600		107,872		(9,728)
Interest income		3,200		3,200		6,288		3,088
Miscellaneous		10,390		10,390		3,661		(6,729)
Total revenues		535,990		535,990		524,827		(11,163)
EXPENDITURES								
General government		260,400		252,400		230,254		22,146
Public works		19,500		23,500		22,425		1,075
Refuse		95,000		99,000		99,013		(13)
Cemetery		34,100		34,100		26,765		7,335
Recreation		31,900		31,900	-	23,418		8,482
Total expenditures		440,900		440,900		401,875		39,025
Excess of revenues over (under) expenditures		95,090		95,090		122,952		27,862
OTHER FINANCING SOURCES (USES) Transfer (out)		(15,000)		(15,000)		(15,000)		
Net change in fund balance		80,090		80,090		107,952		27,862
FUND BALANCE, APRIL 1, 2020		1,220,982		1,220,982		1,220,982		
FUND BALANCE, MARCH 31, 2021	\$	1,301,072	\$	1,301,072	\$	1,328,934	\$	27,862

ROAD FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

		Budget <i>i</i>	ΔΜΟι	ınt			wi E	ariance ith Final Budget vorable
		Driginal	*******	Final	Actual		(Unfavorable)	
REVENUES		zrigiriai		Tillui	Actual		<u>(U.I.</u>	avorabicy
Taxes	\$	190,000	\$	190,000	\$	180,745	\$	(9,255)
State revenues	•	,		,		1,963		1,963
Interest income		200		200		77		(123)
Total revenues		190,200		190,200		182,785		(7,415)
EXPENDITURES								
Road improvements		290,200		290,200		172,424		117,776
Excess of revenues over (under) expenditures		(100,000)		(100,000)		10,361		110,361
OTHER FINANCING SOURCES (USES) Transfer in		15,000		15,000		15,000		
Net change in fund balance		(85,000)		(85,000)		25,361		110,361
FUND BALANCE, APRIL 1, 2020		146,120		146,120		146,120		
FUND BALANCE, MARCH 31, 2021	\$	61,120	\$	61,120	\$	171,481	\$	110,361



NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE YEAR ENDED MARCH 31, 2021

NOTE - BUDGETARY INFORMATION

Budget Overruns

The following expenditures exceeded appropriations in one fund:

	Fin	al Budget	Actual Expenditures		_	ariance avorable)
General Fund						
Township board	\$	47,500	\$	48,947	\$	(1,447)
Treasurer		31,900		32,795		(895)
Trash pick up		99,000		99,013		(13)
	\$	178,400	\$	180,755	\$	(2,355)





COMBINING BALANCE SHEETS FUNDS INCLUDED IN GASB 54 CONSOLIDATION MARCH 31, 2021

		eneral Fund re GASB 54		Capital provement	ust and			Total Restated General
	Со	nsolidation		Fund	Fund	Elim	inations	Fund
ASSETS			·					
Cash and cash equivalents	\$	1,080,319	\$	219,954	\$ 4,051	\$		\$ 1,304,324
Receivable								
Taxes		5,884						5,884
State shared revenues		49,906						49,906
Due from others		330						330
Due from other funds		518			 105		(116)	 507
Total assets	\$	1,136,957	\$	219,954	\$ 4,156	\$	(116)	\$ 1,360,951
LIABILITIES								
Accounts payable	\$	18,220	\$		\$ 4,145	\$		\$ 22,365
Due to other funds		9,757			 11		(116)	 9,652
Total liabilities		27,977			 4,156		(116)	 32,017
FUND BALANCE								
Committed								
Capital improvement				219,954				219,954
Unassigned		1,108,980			 	-		 1,108,980
Total fund balance		1,108,980		219,954	 			 1,328,934
Total liabilities and fund balance	\$	1,136,957	\$	219,954	\$ 4,156	\$	(116)	\$ 1,360,951

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FUNDS INCLUDED IN GASB 54 CONSOLIDATION FOR THE YEAR ENDED MARCH 31, 2021

	Pr	General Fund e GASB 54 nsolidation	Capital rovement Fund	Trust and Agency Fund	Totals Restated General Fund
REVENUES					
Taxes	\$	93,920	\$	\$	\$ 93,920
License and permits		11,451			11,451
State revenues		301,635			301,635
Charges for services		107,872			107,872
Interest income		4,669	1,619		6,288
Miscellaneous		3,661			 3,661
Total revenues		523,208	 1,619		 524,827
EXPENDITURES					
Current					
General government		227,531			227,531
Public works		22,425			22,425
Refuse		99,013			99,013
Cemetery		26,765			26,765
Recreation		23,418			23,418
Capital outlay:					
General government		2,723			 2,723
Total expenditures		401,875			 401,875
Excess of revenues over (under) expenditures		121,333	1,619		122,952
OTHER FINANCING SOURCES (USES)					
Transfer (out)		(15,000)			 (15,000)
Net changes in fund balances		106,333	1,619		107,952
FUND BALANCE, APRIL 1, 2020		1,002,647	 218,335		 1,220,982
FUND BALANCE, MARCH 31, 2021	\$	1,108,980	\$ 219,954	\$	\$ 1,328,934





GENERAL FUND (PRE GASB 54 RESTATEMENT) BALANCE SHEET MARCH 31, 2021

ASSETS	
Cash	\$ 1,080,319
Receivables:	
Taxes	5,884
State shared	49,906
Due from others	330
Due from other funds	 518
Total assets	\$ 1,136,957
LIABILITIES	
Accounts payable	\$ 18,220
Due to other funds	 9,757
Total liabilities	27,977
FUND BALANCE	 1,108,980
Total liabilities and fund balance	\$ 1,136,957

GENERAL FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES		7100001	(Ginavorable)
Taxes	\$ 100,000	\$ 93,920	\$ (6,080)
Licenses and permits	1,800	11,451	9,651
State revenues	303,000	301,635	(1,365)
Charges for services	117,600	107,872	(9,728)
Interest income	2,000	4,669	2,669
Miscellaneous	10,390	3,661	(6,729)
Total revenues	534,790	523,208	(11,582)
EXPENDITURES			
General government:			
Township board	47,500	48,947	(1,447)
Supervisor	21,000	19,958	1,042
Election	17,000	16,189	811
Attorney	15,000	12,552	2,448
Assessor	39,600	38,567	1,033
Clerk	25,300	23,766	1,534
Board of review	2,100	2,039	61
Treasurer	31,900	32,795	(895)
Buildings and grounds	18,000	16,403	1,597
Planning and zoning	9,700	7,891	1,809
Insurance and bonds	9,200	9,132	68
Contingencies	16,100	2,015	14,085
Public works:	,	,	,
Drains at large	16,000	15,972	28
Streetlights	7,500	6,453	1,047
Refuse:	,	,	,-
Trash pick up	99,000	99,013	(13)
Cemetery:		,-	(- /
Cemetery	34,100	26,765	7,335
Recreation:	5 1,255		,,,,,,
Recreation	31,900	23,418	8,482
Total expenditures	440,900	401,875	39,025
Excess of revenues			
over (under) expenditures	93,890	121,333	27,443
OTHER FINANCING SOURCES (USES)			
Transfer (out)	(15,000)	(15,000)	
Net change in fund balance	78,890	106,333	27,443
FUND BALANCE, APRIL 1, 2020	1,002,647	1,002,647	
FUND BALANCE, MARCH 31, 2021	\$ 1,081,537	\$ 1,108,980	\$ 27,443

GENERAL FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF REVENUES - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

	E	Budget	 Actual	Fa	ariance vorable avorable)
TAXES	\$	100,000	\$ 93,920	\$	(6,080)
LICENSES AND PERMITS		1,800	 11,451		9,651
STATE REVENUES					
State shared revenues			295,628		
Local community stabilization			 6,007		
Total state revenues		303,000	 301,635		(1,365)
CHARGES FOR SERVICES					
Franchise fees			12,642		
Tax collection fees			5,559		
School election reimbursement			2,847		
Burial service and cemetery plots			11,039		
Trash pick up			75,618		
Miscellaneous			 167		
Total charges for services		117,600	 107,872		(9,728)
INTEREST INCOME		2,000	 4,669	-	2,669
MISCELLANEOUS		10,390	3,661	-	(6,729)
Total revenues	\$	534,790	\$ 523,208	\$	(11,582)

GENERAL FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

	Budget		Actual	Variance Favorable (Unfavorable)
GENERAL GOVERNMENT	Dauget		Actual	(Olliavorable)
Township board				
Trustee wages	\$	\$	14,100	\$
Supplies	·	·	1,003	·
Contracted services			26,775	
Telephone			770	
Conferences			398	
Publishing			560	
Payroll expense			5,191	
Dues			150	
Total township board	47,500		48,947	(1,447)
Supervisor	21,000		19,958	1,042
Election				
Wages			5,506	
Supplies			6,178	
Publishing			303	
Repairs and maintenance			499	
Small equipment			3,703	
Total election	17,000		16,189	811
Attorney	15,000		12,552	2,448
Assessor	39,600		38,567	1,033

GENERAL FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL - continued FOR THE YEAR ENDED MARCH 31, 2021

	Budget	Actual	Variance Favorable (Unfavorable)
Clerk			
Salary		19,958	
Deputy wages		2,218	
Mileage		512	
Supplies		1,078	
Total clerk	25,300	23,766	1,534
Board of review	2,100	2,039	61
Treasurer			
Salary		19,958	
Deputy		2,780	
Mileage		1,544	
Supplies		2,996	
Contracted services		5,517	
Total treasurer	31,900	32,795	(895)
Building and grounds			
Supplies		347	
Telephone		8,525	
Utilities		1,806	
Repairs and maintenance		5,725	
Total buildings and grounds	18,000	16,403	1,597
Planning and zoning			
Wages		7,798	
Supplies		93	
Total planning and zoning	9,700	7,891	1,809

GENERAL FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL - continued FOR THE YEAR ENDED MARCH 31, 2021

	Budget	Actual	Variance Favorable (Unfavorable)
Insurance and bonds	9,200	9,132	68
Contingencies	16,100	2,015	14,085
TOTAL GENERAL GOVERNMENT	252,400	230,254	22,146
PUBLIC WORKS			
Drains at large	16,000	15,972	28_
Streetlights	7,500	6,453	1,047
TOTAL PUBLIC WORKS	23,500	22,425	1,075
REFUSE			
Trash pick up	99,000	99,013	(13)
CEMETERY			
Burials		5,400	
Foundations		3,550	
Wages		3,489	
Supplies		149	
Lawn care and maintenance		14,177	
TOTAL CEMETERY	34,100	26,765	7,335
RECREATION			
Wages		3,730	
Lawn care		8,350	
Recreation - contracted		1,653	
Community promotion		4,616	
Utilities		347	
Park maintenance and improvement		4,722	
TOTAL RECREATION	31,900	23,418	8,482
Total expenditures	\$ 440,900	\$ 401,875	\$ 39,025



CAPITAL IMPROVEMENT FUND (PRE GASB 54 RESTATEMENT) BALANCE SHEET MARCH 31, 2021

Α	SS	E٦	۲S

Cash \$ 219,954

FUND BALANCE

Committed - capital improvement \$ 219,954

CAPITAL IMPROVEMENT FUND (PRE GASB 54 RESTATEMENT) STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

	Budget		Actual		Variance Favorable (Unfavorable)	
REVENUES Interest income	\$	1,200	\$	1,619	\$	419
EXPENDITURES						
Net change in fund balance		1,200		1,619		419
FUND BALANCE, APRIL 1, 2020		218,335		218,335		
FUND BALANCE, MARCH 31, 2021	\$	219,535	\$	219,954	\$	419

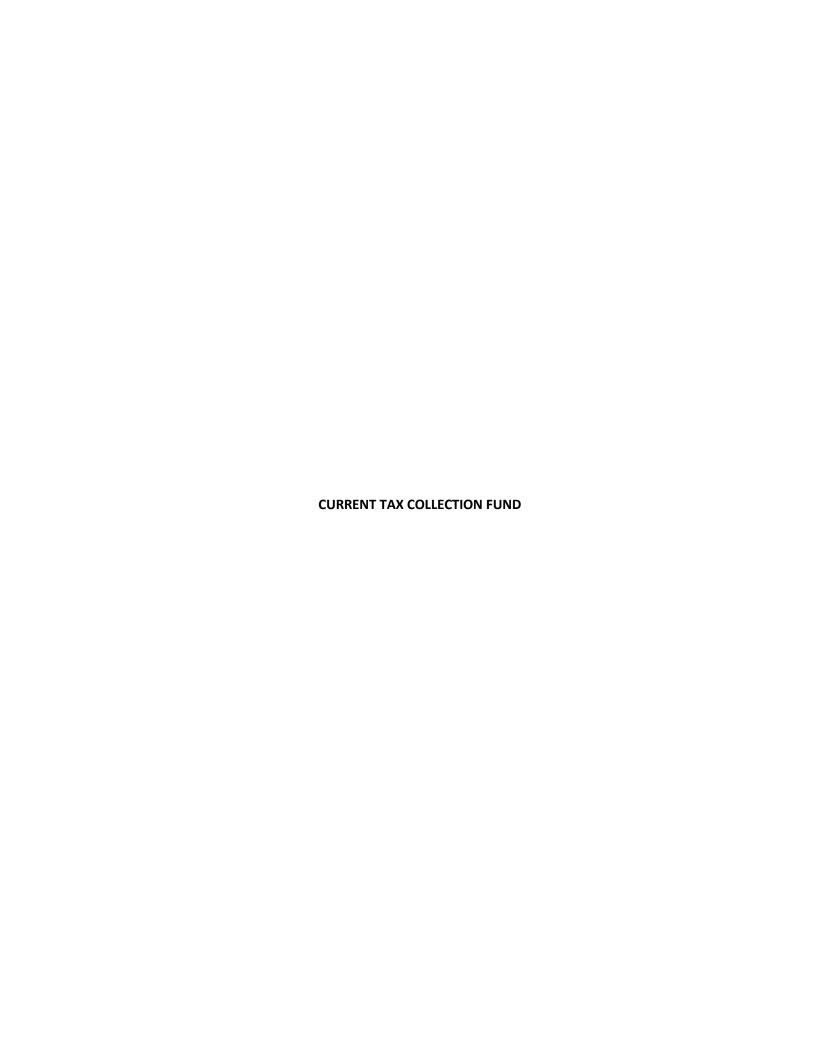


ROAD FUND BALANCE SHEET MARCH 31, 2021

ASSETS		
Cash	\$	150,393
Receivables:		
Taxes		11,309
Due from others		633
Due from other funds		9,652
Total assets	\$	171,987
LIABILITIES		
Due to other funds	\$	506
Due to other runus	ڔ	300
FUND BALANCE		171,481
Total liabilities and fund balance	\$	171,987

ROAD FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2021

			W	ariance ith Final Budget avorable
	 Budget	Actual	(Un	favorable)
REVENUES	_			
Taxes	\$ 190,000	\$ 180,745	\$	(9,255)
State property tax reimbursement		1,963		1,963
Interest income	 200	77		(123)
Total revenues	190,200	182,785		(7,415)
EXPENDITURES				
Road improvements	 290,200	 172,424		117,776
Excess of revenues over (under) expenditures	(100,000)	10,361		110,361
OTHER FINANCING SOURCES (USES)				
Transfer in	 15,000	 15,000		
Net change in fund balance	(85,000)	25,361		110,361
FUND BALANCE, APRIL 1, 2020	 146,120	146,120		
FUND BALANCE, MARCH 31, 2021	\$ 61,120	\$ 171,481	\$	110,361



CURRENT TAX COLLECTION FUND BALANCE SHEET MARCH 31, 2021

ASSETS Cash	\$ 5,780
LIABILITIES Due to others Due to other funds	\$ 5,779 1
Total liabilities	\$ 5,780



TRUST AND AGENCY FUND (PRE GASB 54 RESTATEMENT) BALANCE SHEET MARCH 31, 2021

ASSETS	
Cash	\$ 4,051
Due from other funds	 105
Total assets	\$ 4,156
LIABILITIES	
Due to others	\$ 4,145
Due to other funds	 11
Total liabilities	\$ 4.156