

# FY 2020-21 FINAL BUDGET



CHILDREN'S TRUST  
OF ALACHUA COUNTY

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#### BOARD MEMBERS

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*Gubernatorial Appointee*

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*Gubernatorial Appointee*

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Dr. Patricia Snyder  
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Cheryl Twombly  
*Community Development*  
*Administrator*  
*Department of Children and*  
*Families*

Colin Murphy  
*Executive Director*

Honorable Members of the Children's Trust of Alachua County

September 21, 2020

#### **Re: Fiscal Year 2021 Final Millage and Final Budget**

In accordance with Florida Statutes, Chapters 125 and 200, I present to you the Tentative Millage and Tentative Budget for Fiscal Year 2021.

In brief, the budget continues to fund the Trust's operations at 0.500 mills for a total tax levy of \$8,149,722, an increase of \$500,022 over the previous year's adjusted ad valorem proceeds.

In addition to the General Fund, the FY 2021 budget proposes the addition of a Special Revenue Fund to account for grant-funded initiatives as well as a Capital Projects Fund as the Trust makes future plans for a data collection and management information system and future needed space.

The FY 2021 budget includes the Trust's Mission, Vision, and Guiding Principles, Population-level Results and Indicators, a budget summary by function and object, details for each fund, and an organizational chart with the staff positions proposed fiscal year 2021.

According to the Government Finance Officers Association (GFOA), budgets that meet the highest standards and receive the Distinguished budget Award serve as an effective Policy Document, Financial Plan, Operations Guide, Communications Device. As the Children's Trust of Alachua County develops both its internal capacity and provider community capacity, the Trust's budget and budget process will continue to develop as it strives to meet the highest standards of transparency and accountability.

Sincerely,

Colin Murphy  
Executive Director



## **MISSION STATEMENTS**

The Children's Trust of Alachua County funds and supports a coordinated system of community services that allows all youth and their families to thrive.

## **VISION STATEMENTS**

Facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

## **GUIDING PRINCIPLES**

Guiding Principles are utilized within organizations as a method to align behaviors, guide decision-making, and provide consistency with the Trust's Board values. The Trust's Board and stakeholders identified the following guiding principles:

1. Initiatives should ensure accessibility to universal supports for all children 0 to 18 and their families; targeted supports for those who need additional help; and place-based supports for those with the greatest need.
2. Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.
3. Initiatives shall be evaluated based on its ability to ultimately impact all children, directly or indirectly, with a priority for long-term continual return on investment.
4. Initiatives must be measurable with priority given to a comprehensive system of supports that provide for prevention, timely intervention, and services that strengthen families and produce achievable results.
5. Initiatives must be aligned to a documented gap or need.
6. Funds will be invested and initiatives will be prioritized based on the highest educational, social, or emotional outcome value.
7. Initiatives will be evaluated in an open, transparent, and competitive manner in order to ensure equitable results and confidence in the process.
8. The Trust values fiscal and operational accountability and will fund partners in a manner that rewards efficiencies, takes advantage of economies of scale, and maximizes services to children or family members/support members in order to meet the educational, social, emotional, and/or physical health.
9. The complete portfolio of Trust investments shall be reviewed to ensure that Alachua County children and families have equitable access to services that will work to increase racial equity.
10. Prior to any funding decision, the direct impact on children must be the primary consideration.

# 1) RESULT: All children are born healthy and remain healthy

## Recommended Turn the Curve Indicators

Indicator	Rationale	Data Source	Most Recent Value Overall/By Race
Low Birth Weight - Live Births Under 2500 Grams	Proxy for health care access and health equity	FL Health Charts	11% of all births/ 18.4% of black births
Hospitalizations for self-inflicted injuries ages 12-18	Proxy for mental health access and services	FL Health Charts	151 per 100,000/ Unavailable by race
Bacterial STDs 14-19	Proxy for youth development access and health	FL Health Charts	1,352 (All youth)/ 2,933 (Black youth) per 100,000
Child Food Insecurity rate	Proxy for family stabilization	FL Health Charts and Summer Break Stop (map)	20% of children/ Unavailable by race

## 2) RESULT: All children can learn what they need to be successful

### Recommended Turn the Curve Indicators

Indicator	Rationale	Data Source	Most Recent Value Overall/By Race
Children ready for kindergarten	Proxy for education quality and access	Florida Department of Education	57% of kindergarteners/ Unavailable by race
3 <sup>rd</sup> Grade reading levels	Proxy for education quality and access	Florida Department of Education	57% for all 3 <sup>rd</sup> graders/ 32% for black 3 <sup>rd</sup> graders
8 <sup>th</sup> grade reading levels	Proxy for education quality and access	Florida Department of Education	61% of all 8 <sup>th</sup> graders/ 31% of black 8 <sup>th</sup> graders
High School Graduation rates	Proxy for education quality and access	Florida Department of Education	80% for black youth

### 3) RESULT: All children have nurturing, supportive caregivers and relationships

#### Recommended Turn the Curve Indicators

Indicator	Rationale	Data Source	Most Recent Value Overall/By Race
Children subject to Maltreatment	Proxy for safety and supportive relationships	Fostering Court Improvement	County ranked 28 <sup>th</sup> of 67 counties/ Unavailable by race
Youth Arrests	Proxy for youth development and availability of prevention services	FL Health Charts and Department of Juvenile Justice	238 per 10,000 youth/ Alachua ranked 2 <sup>nd</sup> of 67 counties for racial disparities in youth arrests
Children ages 0-17 in out-of-home care	Proxy for family stability	FL Department of Children and Families, Alachua	283 children/ 51% of those children are black

## 4) RESULT: All children live in a safe community

### Recommended Turn the Curve Indicators

Indicator	Rationale	Data Source	Most Recent Value
Social Vulnerability Index	Proxy for population vulnerability	CDC	Overall vulnerability, 24 <sup>th</sup> percentile <ul style="list-style-type: none"> <li>Socioeconomic Status –44<sup>th</sup></li> <li>Household Composition –0</li> <li>Minority Status –61<sup>st</sup></li> <li>Housing and Transportation – 64<sup>th</sup></li> </ul>
Households with severe housing problems	Proxy for basic need access and family stability	FL Health Charts	20% of households
Violent crimes	Proxy for mental health and availability of prevention services	FL Health Charts	686 per 100,000 people
Child (ages 5-11) passengers injured or killed in motor vehicle accidents	Proxy for safety	FL Health Charts	893 per 100,000



**FY 2021 Tentative Budget  
By Function and By Object**

<b>ESTIMATED REVENUES</b>	<b>General Fund</b>	<b>Special Revenue</b>	<b>Capital Projects</b>	<b>TOTAL REVENUES</b>
Ad Valorem Taxes (95% of .5000 mills, or \$8,149,722)	\$ 7,742,236			\$7,742,236
Intergovernmental Revenues	\$ 8,000	\$216,630		\$224,630
Interest Income	\$ 16,500			\$16,500
Contributions from Private Sources	\$ -	\$83,333		\$83,333
<b>TOTAL REVENUES</b>	<b>\$7,766,736</b>	<b>\$299,963</b>	<b>\$0</b>	<b>\$8,066,699</b>
Beginning Fund Balance	\$4,500,000		\$0	\$4,500,000
Use of Fund Balance	(\$2,761,615)		\$0	(\$2,761,615)
Transfers In	\$0	\$38,667	\$300,000	\$338,667
<b>Total Estimated Revenues and Use of Fund Balance</b>	<b>\$9,505,121</b>	<b>\$338,630</b>	<b>\$300,000</b>	<b>\$10,143,751</b>

<b>EXPENDITURES</b>	<b>General Fund</b>	<b>Special Revenue</b>	<b>Capital Projects</b>	<b>TOTAL EXPENDITURES</b>
<b>General Government</b>				\$1,142,790
Personal Services	\$567,945			
Operational Expenses	\$574,845			
<b>Human Services</b>				\$8,025,183
Personal Services	\$395,887	\$94,500		
Operational Expenses	\$100,000	\$27,500	\$50,000	
Grants and Aids	\$7,140,666	\$216,630		
Transfers Out	\$338,667			\$338,667
Other Uses - Reserves	\$387,111		\$250,000	\$637,111
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$9,505,121</b>	<b>\$338,630</b>	<b>\$300,000</b>	<b>\$10,143,751</b>

**FY 2021**  
**001-GENERAL FUND**

<b>ESTIMATED REVENUES</b>	<b>ADJUSTED</b>
Ad Valorem Taxes (95% of .5000 mills, or \$8,149,722)	\$ 7,742,236
Intergovernmental Revenues	\$ 8,000
Interest Income	\$ 16,500
Contributions from Private Sources	
<b>TOTAL REVENUES</b>	<b>\$ 7,766,736</b>
Beginning Fund Balance	\$ 4,500,000
Use of Fund Balance	\$ (2,761,615)
Transfers In	\$ -
<b>Total Estimated Revenues and Use of Fund Balance</b>	<b>\$ 9,505,121</b>

**EXPENDITURES**

**General Government**

<u>Legislative</u>		\$30,000
Operating Supplies	\$5,000	
Books, Publications, Subscriptions, Memberships	\$15,000	
Accounting and Auditing	\$10,000	
<u>Executive</u>		\$463,520
Executive Salaries and Wages	\$148,500	
Regular Salaries and Wages	\$251,100	
Travel and Per Diem	\$5,000	
Rentals and Leases	\$32,000	
Other Services	\$2,600	
Communication Services	\$18,720	
Utility Services	\$3,600	
Maintenance and Repairs	\$2,000	
<u>Finance and Administration</u>		\$627,270
Regular Salaries and Wages	\$168,345	
Professional Services	\$109,000	
Other Charges and Obligations (Tax Collector and Property Appraiser)	\$285,175	
Office Supplies	\$10,000	
Operating Supplies	\$44,750	
Insurance	\$10,000	
<u>Legal</u>		\$22,000
Professional Services	\$22,000	
<b>Total General Government</b>		<b>\$ 1,142,790</b>

**Human Services**

Regular Salaries and Wages		\$395,887
Professional Services		\$100,000
Grants and Aids		\$7,140,666
Renewals from CSAB Year 3 (See Schedule A)	\$1,193,864	
Carryover from RFP 20-937 (See Schedule A)	\$1,556,212	
Targeted Program Allocations	\$3,790,590	
Match Funding	\$200,000	
Capacity Building	\$300,000	
Innovation Funding	\$100,000	
Transfers Out		\$338,667
Reserves for Contingency		\$387,111
<b>Total Human Services</b>		<b>\$ 8,362,331</b>

<b>Total Appropriated Expenditures and Reserves</b>	<b>\$ 9,505,121</b>
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**FY 2021**  
**101-SPECIAL REVENUE FUND**

<b>ESTIMATED REVENUES</b>	<b>ADJUSTED</b>
Ad Valorem Taxes (95% of .5000 mills, or \$8,149,722)	\$ -
Intergovernmental Revenues	\$ 216,630
Interest Income	\$ -
Contributions from Private Sources	\$ 83,333
<b>TOTAL REVENUES</b>	<b>\$ 299,963</b>
Beginning Fund Balance	\$ -
Use of Fund Balance	\$ -
Transfers In	\$ 38,667
<b>Total Estimated Revenues and Use of Fund Balance</b>	<b>\$ 338,630</b>

**EXPENDITURES**

<b>Human Services</b>	
Regular Salaries and Wages	\$94,500
Professional Services	\$20,000
Travel and Per Diem	\$5,000
Communications	\$1,500
Office Supplies	\$1,000
Grants in Aid	\$216,630
<b>Total Human Services</b>	<b>\$ 338,630</b>
<b>Total Appropriated Expenditures and Reserves</b>	<b>\$ 338,630</b>

**FY 2021**  
**301-CAPITAL PROJECTS FUND**

<b>ESTIMATED REVENUES</b>	<b>ADJUSTED</b>
Ad Valorem Taxes (95% of .5000 mills, or \$8,149,722)	\$ -
Intergovernmental Revenues	\$ -
Interest Income	\$ -
Contributions from Private Sources	\$ -
<b>TOTAL REVENUES</b>	<b>\$ -</b>
Beginning Fund Balance	\$ -
Use of Fund Balance	\$ -
Transfers In	\$ 300,000
<b>Total Estimated Revenues and Use of Fund Balance</b>	<b>\$ 300,000</b>

<b>EXPENDITURES</b>	
<b>Human Services</b>	
Operating Supplies (SAMIS)	\$50,000
Other Uses - Reserves for Capital	\$250,000
<b>Total Human Services</b>	<b>\$300,000</b>
<b>Total Appropriated Expenditures and Reserves</b>	<b>\$ 300,000</b>



## Schedule A

### GRANTS AND AID GENERAL FUND

Agency	Program	FY 20 Carry Forward	FY 21 Renewals
<b>All children are born healthy and remain healthy</b>			
NAMI GAINESVILLE, INC.	Mental Health of Alachua County Children - Educate, Understand, & Support	\$38,577	
PLANNED PARENTHOOD OF SOUTH FLORIDA AND THE TREASURE COAST, INC.	Healthy Teens	\$25,000	
UNIVERSITY OF FLORIDA COLLEGE OF NURSING FACULTY PRACTICE ASSOCIATION, INC.	Building Blocks for Health	\$15,569	
CHILDREN BEYOND OUR BORDERS, INC.	Optimizing the Impact of Health Fairs and Educational Programs Serving Hispanic Children in Alachua County	\$14,909	
THE UNITED CHURCH OF GAINESVILLE, INC.	Rawlings Elementary Food4Kids Backpack Program	\$8,900	
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES	Equal Access Clinic Network Pediatric Expansion Program	\$7,475	
HEALTHY START OF NORTH CENTRAL FLORIDA, INC.	Healthy Baby Home Visit Program		\$400,000
THE CHILDREN'S HEALTH, IMAGINATION, LEARNING AND DEVELOPMENT CENTER FOR EARLY LEARNING, INC.	Transformative Professional Development For Early Care And Education Program Providers		\$439,228
<b>SUBTOTAL</b>		<b>\$110,430</b>	<b>\$839,228</b>
<b>All children can learn what they need to be successful</b>			
CITY OF ALACHUA	City of Alachua Youth Enrichment Services	\$135,002	
FLORIDA INSTITUTE FOR WORKFORCE INNOVATION, INC.	Project YouthBuild Parenting Program	\$96,874	
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES	Saving Smiles: An Innovative Partnership to Improve Community Oral Health (College of Dentistry)	\$73,437	
NEW TECHNOLOGY MADE SIMPLE NOW, INC.	New Tech Now STE2AM Engine Project	\$47,792	
EARLY LEARNING COALITION OF ALACHUA COUNTY, INC.	After-School Care for Children of Working Poor	\$47,400	
STAR CENTER CHILDREN'S THEATRE INC.	Star Center Summer and After-School Arts Academy	\$45,284	
THE UNITED CHURCH OF GAINESVILLE, INC.	Read To Win	\$43,823	
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES	Inside Out! Expanding Florida Museum Science In-reach and Outreach to Underrepresented Youth	\$40,163	
THE VINEYARD CHRISTIAN FELLOWSHIP OF GAINESVILLE, INC.	The Bridge Community Center Literacy Program	\$37,690	
UNITED WAY OF NORTH CENTRAL FLORIDA, INC.	Bettering Out of School Time (BOOST) Project Alliance	\$36,060	
BOYS' AND GIRLS' CLUBS OF NORTHEAST FLORIDA, INC.	Project Learn	\$36,000	
RENAISSANCE JAX, INC.	SwampBots Community Based Robotics Pilot	\$31,380	
CADE MUSEUM FOUNDATION, INC.	Project 2 - Cade on the Road	\$28,960	
GAINESVILLE AREA COMMUNITY TENNIS ASSOCIATION, INC.	Aces in Motion Literacy Initiative: Fit Lite Pilot Project	\$28,266	
KIDS COUNT IN ALACHUA COUNTY, INC.	Enhancing Children's Futures	\$26,032	
GAINESVILLE AREA COMMUNITY TENNIS ASSOCIATION, INC.	Aces In Motion After-School Capacity Building	\$24,250	
MANHOOD YOUTH DEVELOPMENT FOUNDATION, INC.	Manhood Youth Development Foundation, Inc.	\$22,500	
GIRLS PLACE, INC.	ACHIEVE (Academic Counseling and Help Increasing Educational Victories Everyday)	\$22,403	
CULTURAL ARTS COALITION, INC.	Cultural Arts Coalition Programs for Alachua County Youth	\$22,044	
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES	Univ of Florida College Reach-Out Program	\$20,824	
GIRLS PLACE, INC.	Transportation Collaborative	\$19,592	
CITY OF GAINESVILLE, PARKS, RECREATION AND CULTURAL AFFAIRS DEPARTMENT	PRCA Summer Camp Expansion	\$19,302	
CITY OF GAINESVILLE, PARKS, RECREATION AND CULTURAL AFFAIRS DEPARTMENT	Gainesville PRCA SkyBridge Computer Labs Expansion	\$14,802	
FLORIDA CERTIFIED ORGANIC GROWERS AND CONSUMERS, INC.	Growing Greatness	\$11,704	
JUNIOR ACHIEVEMENT OF TAMPA BAY, INC.	Junior Achievement Mobile JA BizTown	\$10,000	
CITY OF GAINESVILLE - GAINESVILLE POLICE DEPARTMENT	HEROES Program (Help Empower Rebuild Overcome Educate & Succeed)	\$8,450	
UNITED WAY OF NORTH CENTRAL FLORIDA, INC.	Family Literacy Project	\$5,812	
<b>SUBTOTAL</b>		<b>\$955,842</b>	<b>\$0</b>
<b>All children have nurturing, supportive caregivers and relationships</b>			
UF HEATLH	Partners in Adolescent Lifestyle Support (PALS) THRIVE (A University of Florida Health Program)	\$80,275	
BIG BROTHERS BIG SISTERS OF TAMPA BAY, INC.	Big Brothers Big Sisters of Alachua County	\$29,554	
PEACEFUL PATHS, INC.	Peaceful Paths Increasing Service Volume	\$27,500	
GIRLS ON THE RUN OF ALACHUA COUNTY, INC	Girls on the Run of Alachua County: Access and Inclusion	\$7,007	
MERIDIAN BEHAVIORAL HEALTHCARE, INC.	Healthy Social and Emotional Development and Family Support		\$354,636
<b>SUBTOTAL</b>		<b>\$144,336</b>	<b>\$354,636</b>
<b>All children live in a safe community</b>			
PACE CENTER FOR GIRLS, INC.	Pace Reach Community Counseling Services for Adolescent Girls	\$111,832	
CDS FAMILY & BEHAVIORAL HEALTH SERVICES, INC.	Investing In Alachua's Rural Youth	\$65,325	
ALACHUA COUNTY SHERIFF'S OFFICE	The Sentinel Program	\$59,995	
CITY OF GAINESVILLE - GAINESVILLE POLICE DEPARTMENT	RESET (Restoring Ex-offenders through Services, Education, and Training)	\$49,453	
THE GREENHOUSE CHURCH, INC.	Together Gainesville	\$25,500	
RIVER PHOENIX CENTER FOR PEACE BUILDING, INC.	Restorative Justice for Alachua Youth RJAY	\$19,500	



**Schedule A  
Grants and Aids**

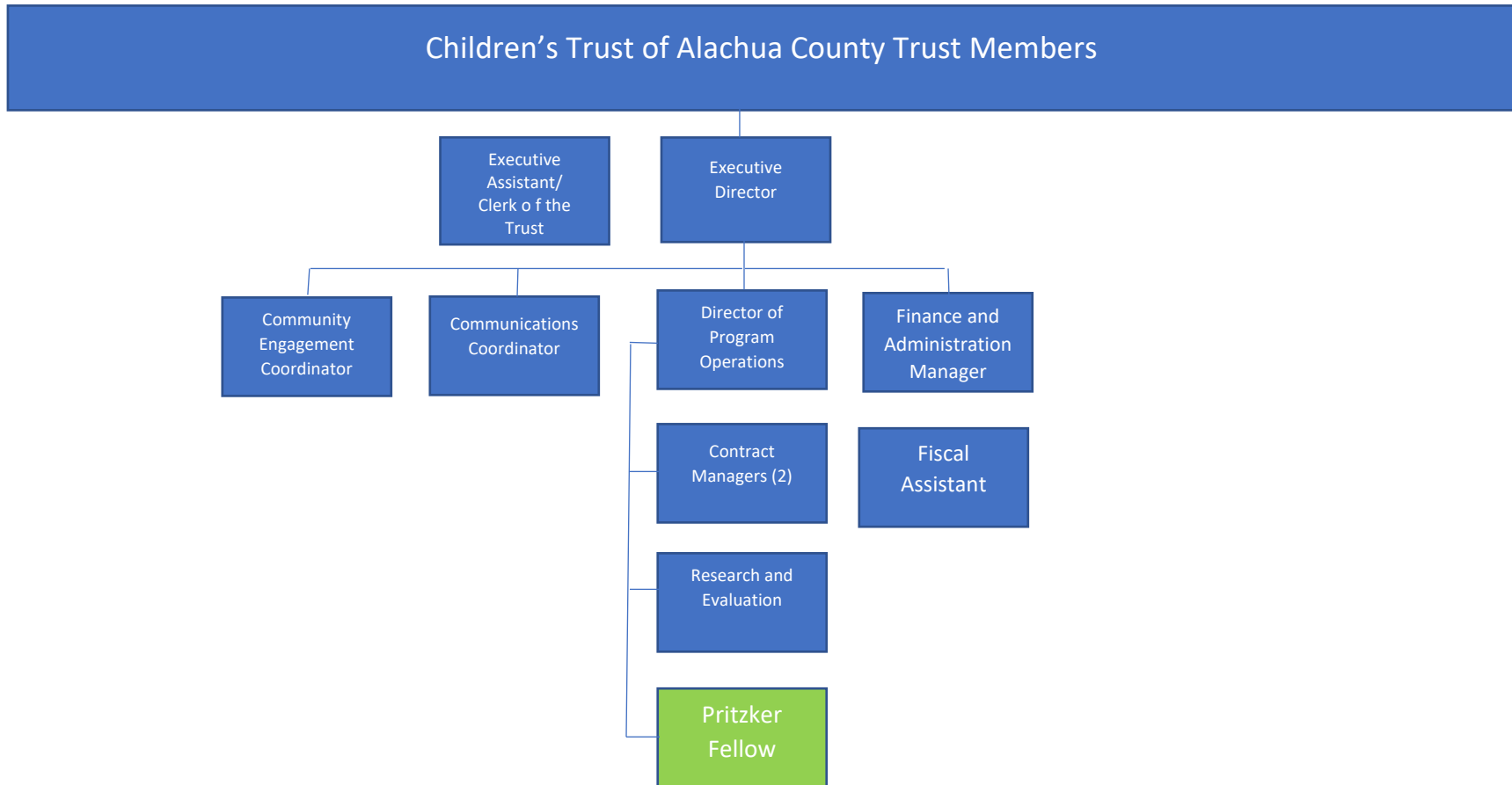
Agency	Program	FY 20 Carry Forward	FY 21 Renewals
BLACK ON BLACK CRIME TASK FORCE GAINESVILLE, ALACHUA COUNTY, INC.	Black on Black Pineridge Community Center	\$14,000	
<b>SUBTOTAL</b>		<b>\$345,604</b>	
<b>TOTAL</b>		<b>\$1,556,212</b>	<b>\$1,193,864</b>

**RESULT**

<i>All children are born healthy and remain healthy</i>	<b><u>TOTAL</u></b>
<i>All children can learn what they need to be successful</i>	\$949,658
<i>All children have nurturing, supportive caregivers and relationships</i>	\$955,842
<i>All children live in a safe community</i>	\$498,972
	\$345,604
	<b><u>\$2,750,076</u></b>



## ORGANZATIONAL CHART



## FY 2021 STAFFING

Function / Department	Position	FTEs	Fund
GENERAL - EXECUTIVE - EXECUTIVE	Executive Director	1	GENERAL
GENERAL - EXECUTIVE - REGULAR	Executive Assistant	1	GENERAL
GENERAL - EXECUTIVE - REGULAR	Communications Manager	1	GENERAL
GENERAL - EXECUTIVE - REGULAR	Community Engagement Manager	1	GENERAL
GENERAL - FINANCE ADM	Finance and Administratin Manager	1	GENERAL
GENERAL - FINANCE ADM	Fiscal Assistant	1	GENERAL
HUMAN SERVICES	Director of Program Operations	1	GENERAL
HUMAN SERVICES	Contract Manager	2	GENERAL
HUMAN SERVICES	Research and Evaluation Mgr	1	GENERAL
HUMAN SERVICES	Pritzker Chidren's Initiative	1	SPECIAL
<b>Total FTE's</b>		<b>11</b>	