

# STRATEGIC PLAN 2023-2026

Children's Trust of Alachua County Board Workshop August 14, 2023

## Goal 1: 6 Month Funding - \$1,133,572

Area of Focus	Financial Resources	Approach	Person Responsible
Maternal Child Health Programs (home visiting program, doula services, etc.)	50%	Services	
Access to Comprehensive Care		System Building/ Refining & Services	
Care Coordination & Navigation Services		System Building/ Refining & Services	
Family Resource Centers		System Building/ Refining & Services	
System of Care Building with Partners & Families		System Building/ Refining & Services	

- Healthy Start NewboRN & Maternal Partner
- PACE Counseling for Adolescent Girls\*
- UF Health PALS\*
- Child Advocacy Center Reducing Trauma Therapy Program\*
- Children's Home Society Wellness at Howard Bishop
- Institute for Workforce Development Project Youth Build

- UF College Dentistry Saving Smiles
- Catholic Charities Weekend Hunger Backpack Program
- Partnership For Strong Families Family Resource Center & Community Navigator
- Episcopal Children's Services Summer Bridge\*

## Goal 2: 6 Month Funding - \$4,881,720

Goal 2: All children and youth can learn what they need to be successful			
Area of Focus	Financial Resources	Approach	Person Responsible
Quality Voluntary Pre- Kindergarten (Outreach & Messaging)	35%	System Building/ Refining & Services	
Equitable Participation in Quality Early Care & Education		System Building/ Refining & Services	
Mentoring & Character Building Programs		Services	7/11/11/15
Out of School Time Activities (afterschool, camp, sports, tutoring, etc.)		Services	
Community Advisory Board Strategically Partner with: the school district, funded providers, community organizations and families to create comprehensive solutions for increasing math and literacy proficiency		System Building/Refining	

- Summer Camps (New funding Jan. 2025)\*
- Enrichment Programming (New funding June 2024)\*
- Afterschool (Three-year contracts)\*
- Gainesville Thrives Dolly Parton Imagination Library\*
- Business Leadership for Early Learning & Accreditation\* •

- Peak Literacy Peak Literacy Tutoring Program
- Cade Museum Operation Full STEAM
- TeensWork Alachua\*
- New Technology Made Simple Now STE2AM Engine
- Genesis Family Enrichment Summer School for Parents and Professionals

## Goal 3: 6 Month Funding - \$539,900

Area of Focus	Financial Resources	Approach	Person Responsible
Out of School Time Activities (afterschool, camp, sports, etc.)	10%	Services	
Mentoring & Character-Building Programs		Services	
Community Safety Convenor/Participant working with municipalities, law enforcement, schools, library, DJJ and River Phoenix and a youth advisory board, etc. to include a focus on gun violence to see community-level improvement		System Building/Refining	

- Youth Mentoring Program RFP (Three-year contracts)\*
- Peaceful Paths
- City of Gainesville Midnight Basketball (summer only)

<sup>\*</sup> Full year funding and/or multiyear contracts

## Goal 1: Funding Plan \$1,133,572

Area of Focus	Financial Resources	Approach	Person Responsible
Maternal Child Health Programs (home visiting program, doula services, etc.)	50%	Services	
Access to Comprehensive Care		System Building/ Refining & Services	
Care Coordination & Navigation Services		System Building/ Refining & Services	
Family Resource Centers		System Building/ Refining & Services	
System of Care Building with Partners & Families		System Building/ Refining & Services	

#### **Funding Plan for Goal 1:**

- Increase total to \$2,933,572
- Adding an additional 1,800,000
  - \$450,000 unallocated program dollars
  - \$1,350,000 unallocated fund balance
- Maternal child health funding
- RFP Access to comprehensive care
- Family Resource Center
  - Greater Gainesville support
  - Rural expansion
  - Care coordination & service navigation

Improving MCH RFP

Access to Comprehensive Care RFP





Family Resource Centers (Gainesville and Rural Expansion) to Include Care Coordination and Navigations Services

### Goal 2: Funding Plan \$4,881,720

Area of Focus	Financial Resources	Approach	Person Responsible
Quality Voluntary Pre- Kindergarten (Outreach & Messaging)	35%	System Building/ Refining & Services	
Equitable Participation in Quality Early Care & Education		System Building/ Refining & Services	
Mentoring & Character Building Programs		Services	7
Out of School Time Activities (afterschool, camp, sports, tutoring, etc.)		Services	
Community Advisory Board Strategically Partner with: the school district, funded providers, community organizations and families to create comprehensive solutions for increasing math and literacy proficiency		System Building/Refining	

VPK Outreach and Messaging

Quality Early Care & Education & ELC SR Funding

#### **Funding Plan for Goal 2:**

- Increase total to \$5,421,720
- Adding an additional \$540,000
  - \$160,000 unallocated program dollars
  - \$380,000 unallocated fund balance
- Continue funding summer camps, afterschool (includes WMSCC), and enrichment
- TWA expansion during school year and summer expansion for students with special needs.
- Assess tutoring need
- Partnership with the following
  - Florida Grade Level Reading Campaign
  - School Board Alachua County
  - Comprehensive Literacy Plan
  - ELC for quality early care and scholarships
  - VPK messaging

Comprehensive Literacy Plan

Afterschool and Summer Camps, Tutoring and Special Needs RFP **Enrichment Providers** 

#### Goal 3: Funding Plan \$539,900

Area of Focus	Financial Resources	Approach	Person Responsible
Out of School Time Activities (afterschool, camp, sports, etc.)	10%	Services	
Mentoring & Character-Building Programs		Services	
Community Safety Convenor/Participant working with municipalities, law enforcement, schools, library, DJJ and River Phoenix and a youth advisory board, etc. to include a focus on gun violence to see community-level improvement		System Building/Refining	

#### **Funding Plan for Goal 3:**

- Increase total to \$1,000,000
- Adding an additional \$460,100
  - \$460,100 unallocated fund balance
- Creation and/or support of existing of Youth Advisory Councils
- Partnership with municipalities
  - Sports scholarships
  - Youth safety taskforce
  - Opioid Taskforce

Mentoring RFP

Gun safety summit, City Youth Advisory Boards, Youth Power Summit & Opioid Taskforce



# Center for Non-Profit Excellence \$220,000

Budgeting, Finance & Governance
 Human Resources
 Non-profit Establishment & Management
 My Sidewalk/Alachua County Indicators
 3 Year Commitment

# Youth Development Capacity Building Collaborative \$30,000

- •Training for Community Partners
- Training for youth

#### Mini Grants \$150,000

• Funding to support mini grants for grassroots organizations

#### Notes:

Strategic Plan Initiatives Capacity Building & Mini Grants \$400,000

- \$250,000 unallocated program dollars
- \$150,000 unallocated fund balance

#### Recommendation

- 1. Authorization to use \$2.5 million of fund balance to pilot initiatives
- 2. Full year funding for Mental Health Programs
  - 1. Pace Center for Girls
  - 2. PALS
  - 3. Child Advocacy Center
- 3. Increase funding for Dolly Parton Imagination Library rural expansion
- 4. Increase afterschool funding from \$1,000,000 to \$1,200,000 (Afterschool expansion to Micanopy)