FY 2026-2027 Tentative Budget

CHILDREN'S TRUST OF ALACHUA COUNTY

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CHILDREN'S TRUST
OF ALACHUA COUNTY

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Department of Children & Families

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Dr. Lisa Denning Tate
Gubernatorial Appointee

Marsha Kiner
Executive Director
Board Secretary

September 8, 2026

Honorable Members of the Children's Trust of Alachua County

Re: Fiscal Year 2027 Proposed Millage and Tentative Budget

In accordance with Florida Statutes, Chapters 125 and 200 and Chapter 26 of the Alachua County Code of Ordinances, I present to you the Tentative Millage and Proposed Budget for Fiscal Year 2027.

The FY2027 Budget totals $13,617,000. The Budget supports the recommendations provided through the Strategic Plan approved by the Board. The Budget reflects the current approved Budget for providers and includes funds for the Financial Administration and Program Operations departments. The Budget has been developed to link funding with the Trust's desired goals while remaining flexible enough to respond to changing circumstances.

The FY2027 Budget includes the Trust's Mission, Vision, and Guiding Principles, population-level results and indicators, a Budget summary by fund, details for each fund, and an organization chart with the proposed new staff positions.

A summary of the major components of the FY2027 Budget is included below.

REVENUES
The Budget continues to fund the Trust's operations. The Finance Committee discussed and approved of the FY2027 millage rate of .4500 mills. The Budget includes interest revenue of $588,888, consistent with prior fiscal years, rental revenues of $64,371, administrative fee revenue of $15,600 and does not anticipate any contributions from private sources.

4010 NW 25th Place, Gainesville, FL 32606 | ChildrensTrustOfAlachuaCounty.us | (352) 374-1830

EXPENSES

Grants and Aid

The FY2027 Budget provides $10,223,263 in funding to support the community and its providers. It includes a 3% cost of living increase to address the inflationary growth impacting our community. The component of the Budget also accounts for $3,544,484 in carry forward commitments from FY2026 multi-year contracts and Funding Capacity of $1,562,141 derived from FY2026 Uncontracted Program Allocation Capacity.

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Personnel

The FY2027 Budget decreased by 22.3% to $1,732,997. The budget is reflective of several drivers:

- 2.9% cost of living increase for all personnel
- 3.1% merit increase for personnel

Operations

The FY2027 Budget to support operations decreased by $72,921 from the FY2026 Budget.

Reserve for Capital

The FY2027 Budget includes $100,000.00 in funding. This is a decrease of $100,000.00 from FY2026.

According to the Government Finance Officers Association, Budgets that meet the highest standards receive the Distinguished Budget Award and serve as an effective Policy Document, Financial Plan, Operations Guide, and Communications Device. As the Children's Trust of Alachua County continues developing both its internal capacity and provider community capacity, the Trust's Budget and Budget process will continue to develop as it strives to meet the highest standards of transparency and accountability.

Sincerely,

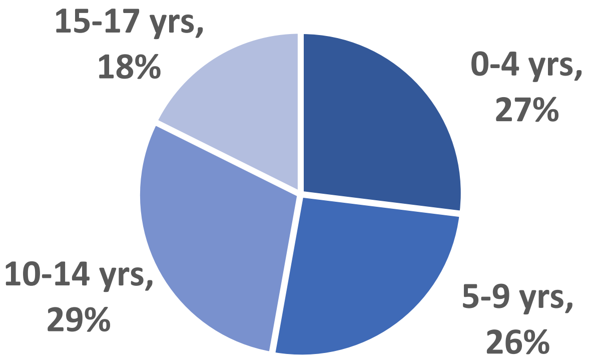
MKiner

Marsha Kiner
Executive Director

Demographics of Children in Alachua County

CHILDREN'S TRUST OF ALACHUA COUNTY

51,425 children **under age 18** live in Alachua County



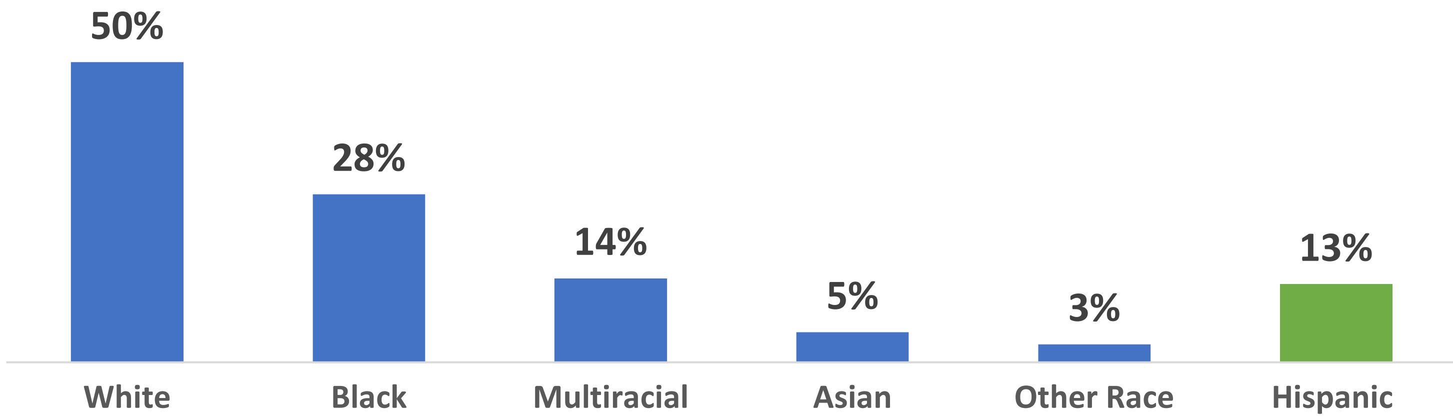
18% of children live in households below the **federal poverty level**

50% of school children are **economically disadvantaged**

44% of children are ready at **kindergarten entry**

88% of high school **students graduate** within four years

Alachua County Children by Race and Ethnicity



Sources: U.S. Census Bureau, American Community Survey (2024) / Florida Dept. of Education (updated on 5/15/2026)

HISTORY OF THE CHILDREN'S TRUST OF ALACHUA COUNTY

The Campaign for the Children's Trust of Alachua County started as a grassroots movement made up of parents, grandparents, child advocates, and local activists. They knew in their hearts there was more our community could do to support our local children. Local data collected and shared by experts who serve children and youth in Alachua County supported those citizens' beliefs and lived experiences.

As early as 2002, the idea of creating a Children's Services Council (CSC) in Alachua County was being considered. None of those early efforts gained sufficient momentum to move forward. By 2015, however, certain projects helped crystalize the concept of a CSC. Community members, leaders, and stakeholders, including the Alachua County Board of County Commissioners (BoCC), the Greater Gainesville Chamber of Commerce, the University of Florida, Santa Fe College, the Alachua County Children's Alliance, United Way, Partnership for Strong Families, and the Alachua County Public Schools, began to revisit the idea. These citizens and organizations hosted many community input sessions and public meetings to discuss the path forward.

In 2016, the BoCC contracted with the Well Florida Council (wellflorida.org) to conduct a children's needs assessment, with a focus on children prenatal to 5 years old. The BoCC also voted to establish a dependent Children's Services Advisory Board (CSAB). The CSAB was tasked with recommending innovative and creative programs to serve young children, gather data, consult with existing programs, and ultimately make a recommendation to the BoCC regarding the advisability of creating an independent CSC in Alachua County.

The Campaign for the Children's Trust of Alachua County conducted polling to ascertain the level of commitment from the community. That polling showed residents supported the initiative, with local voters perceiving literacy, afterschool learning, nutrition, and vocational opportunities as the most important things which could be funded, with early learning and return on investment messages receiving the strongest support. In February 2018, the BoCC unanimously voted to move forward with a voter referendum to create and fund the Children's Trust of Alachua County.

Through these efforts, the Children's Trust of Alachua County was established according to Section 125.901 Florida Statutes and Alachua County Ordinance 18-08. In November 2018, the voters approved the Trust referendum by over 61% of the votes. As a Special Independent District with taxing authority, the Trust can levy up to .5 mil, resulting in annual estimated revenues over $8,000,000.

MISSION, VISION, AND GUIDING PRINCIPLES

MISSION STATEMENT

The Children's Trust of Alachua County funds and supports a coordinated system of community services that allows all youth and their families to thrive.

VISION STATEMENT

Facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

CULTURE STATEMENT

We put children first in every decision, ensuring supports that are universal, targeted, and community based. We invest in innovative, collaborative solutions that strengthen families and deliver lasting impact. Guided by integrity, respect, and inclusivity, we foster a positive culture where people and communities thrive together.

GUIDING PRINCIPLES

Guiding Principles are utilized within organizations as a method to align behaviors, guide decision-making, and provide consistency with the Trust's Board values. The Trust's Board and stakeholders identified the following guiding principles:

1. Initiatives should ensure accessibility to universal supports for all children 0 to 18 and their families; targeted supports for those who need additional help; and place-based supports for those with the greatest need.
2. Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.
3. Initiatives shall be evaluated based on its ability to ultimately impact all children and youth, directly or indirectly, with a priority for long-term continual return on investment.
4. Initiatives must be measurable with priority given to a comprehensive system of supports that provide for prevention, timely intervention, and services that strengthen families and produce achievable results.
5. Initiatives must be aligned to a documented gap or need.
6. Funds will be invested, and initiatives will be prioritized based on the highest educational, social, or emotional outcome value.
7. Initiatives will be evaluated in an open, transparent, and competitive manner in order to ensure equitable results and confidence in the process.
8. The Trust values fiscal and operational accountability and will fund partners in a manner that rewards efficiencies, takes advantage of economies of scale, and maximizes services to children or family members/support members in order to meet the needs of educational, social, emotional, and/or physical health.
9. The complete portfolio of Trust investments shall be reviewed to ensure that Alachua County children, youth, and families have equitable access to services that will work to increase racial equity.
10. Prior to any funding decision, the direct impact on children and youth must be the primary consideration.


TEENWORK
SUMMER
RESOURCE PACKET
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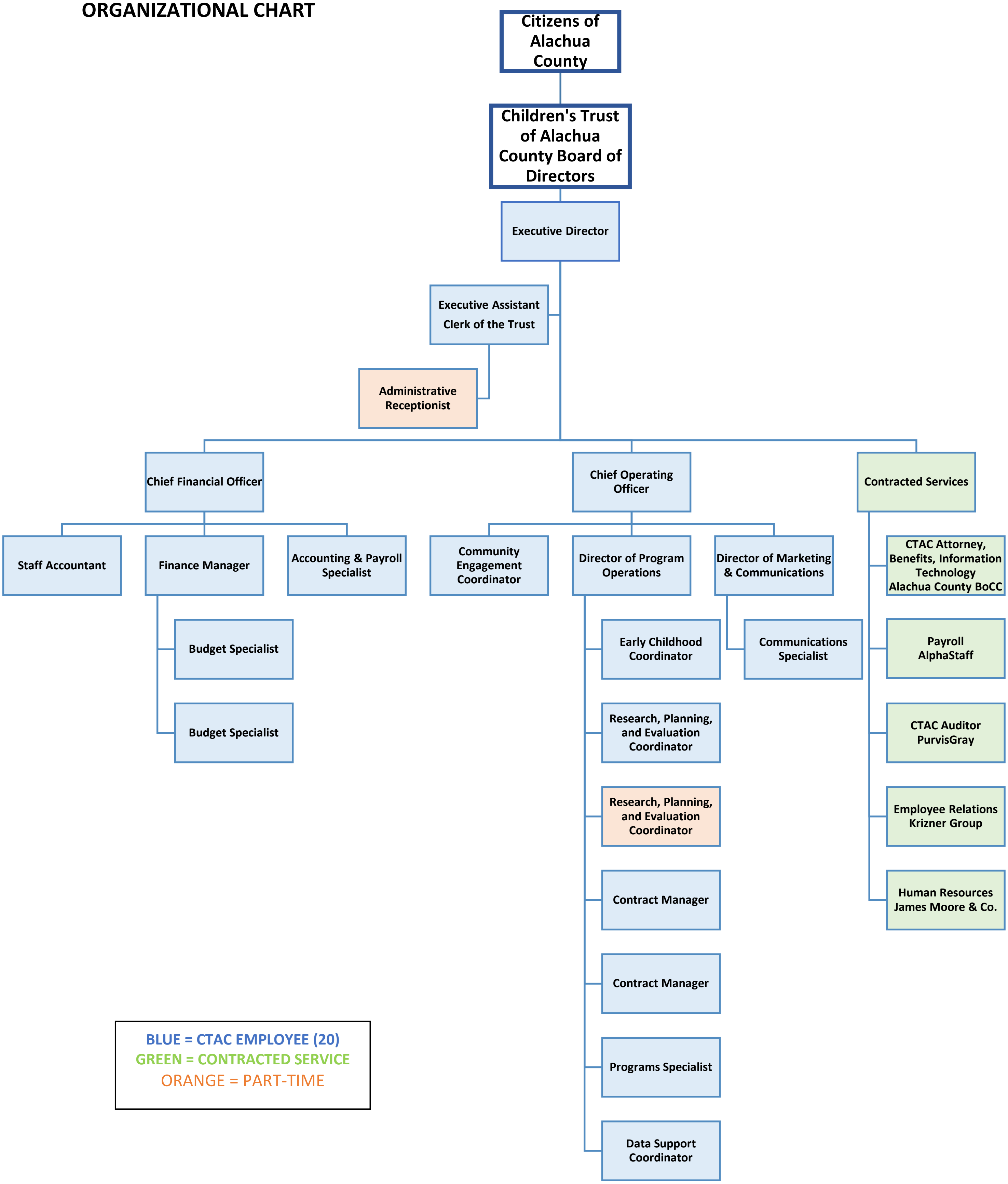
Florida

ORGANIZATIONAL CHART



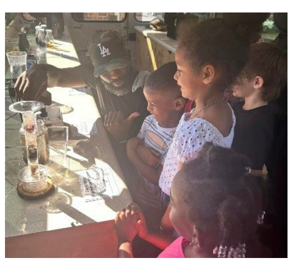
STRATEGY AND PLANNING PROCESS

The Children's Trust's Strategic Plan was finalized and adopted in the spring of 2026. This Strategic Plan prioritizes funding investments and community partnerships in the following areas, benefiting children and families in Alachua County:

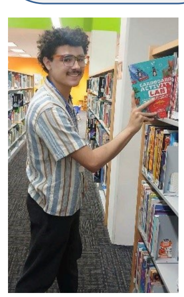
2027-2030 GOALS AND FOCUS AREAS

GOAL 1	GOAL 2	GOAL 3	GOAL 4
Children and Youth are Healthy and Have Nurturing Caregivers and Relationships	Children and Youth can Learn What They Need to Be Successful	Children and Youth Live in a Safe Community	Empower and Equip our Provider Community and Build Sustainable Structures for CTAC
FOCUS AREAS	**FOCUS AREAS**	**FOCUS AREAS**	**FOCUS AREAS**
• Pre-and Post-Partum Family Health • Infant and Early Childhood Health • Comprehensive Health • Children and Youth with Special Needs	• Early Learning • Literacy and Academic Success	• Safe Spaces • Prevention	• CTAC Capacity Building • Agency Capacity Building

NewboRN Home Visiting Program



Headstart Summer Bridge

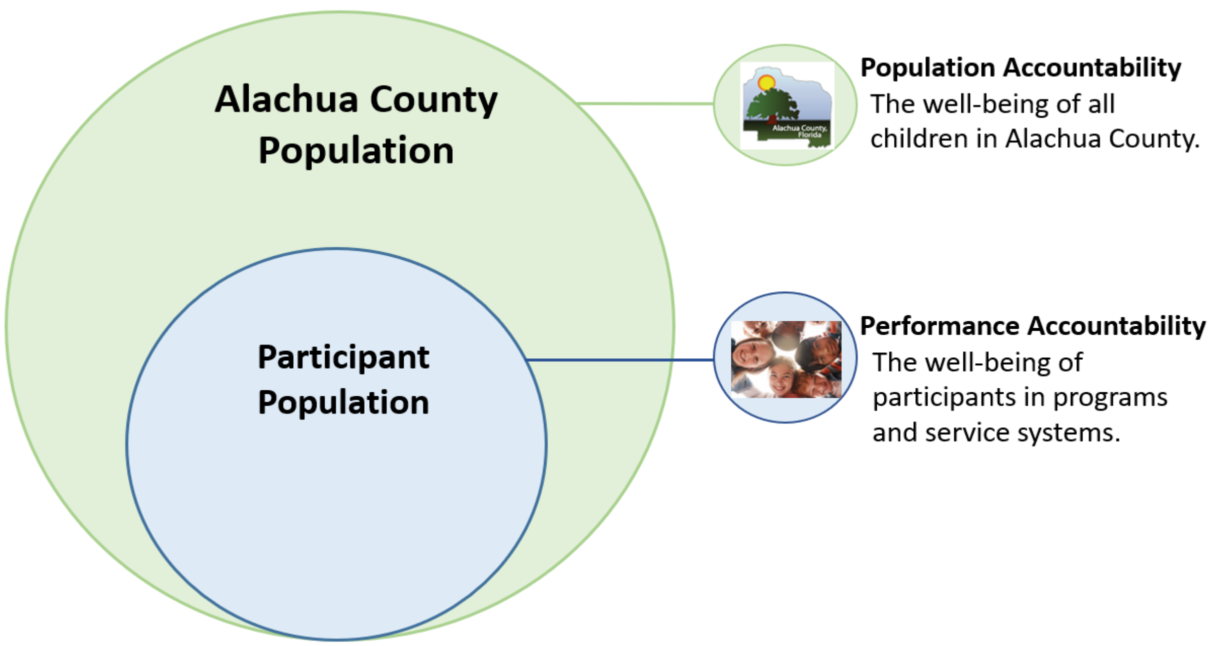


TeensWork Alachua

Afterschool Provider Convening

The Trust seeks to expand access to quality services that demonstrate strong evidence of positive impact for children and youth. Early on the Trust adopted the Results Based Accountability Framework. Results Based Accountability, or RBA, enables us to communicate and reinforce collective impact through strategically funding programs and convening partners around key community issues. We apply a disciplined approach to defining and measuring key population indicators and performance measures connected with our overarching goals. It is critical to identify and galvanize powerful measures to determine the progress our community is making towards achieving community well-being. The Trust monitors community level indicators, allowing us to consider the community-level context we seek to change through funding or inciting partnerships in areas of need for Alachua County children.

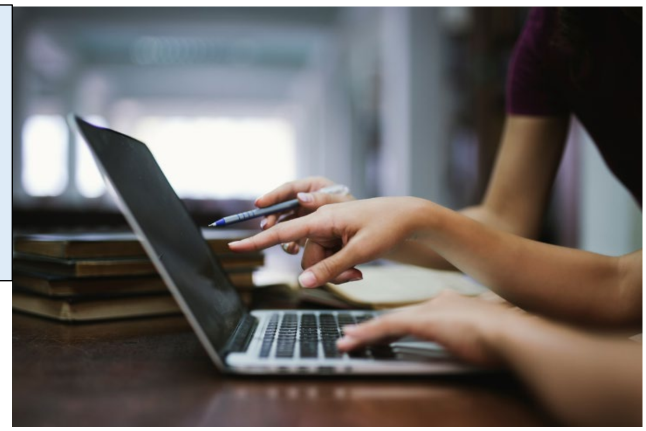
Alachua County Population Indicators & Programs Performance Measures



In collaboration with Trust evaluation staff, each funded provider develops and monitors performance measures to assess whether services are delivered as intended, with quality, and to determine outcomes and benefits of programs. The Trust utilizes a Continuous Quality Improvement (CQI) process, as well as mid-year review meetings, to formally discuss with providers program data and progress toward meeting performance targets. These meetings are used together with ongoing data monitoring and discussion to collaboratively reflect and plan for program success.

SAMIS

An online portal for the Children's Trust of Alachua County and its providers to manage and track our work together more efficiently.

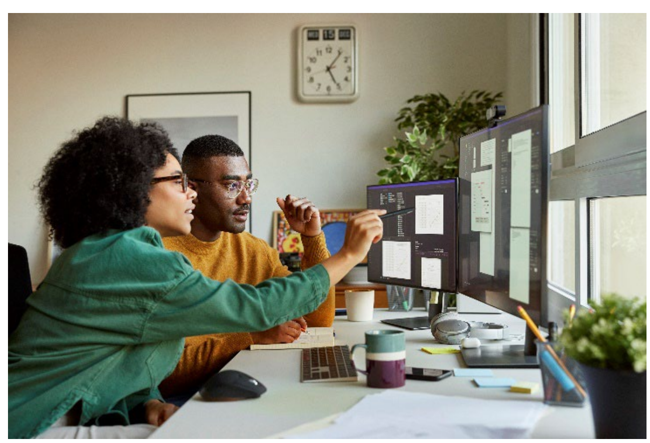


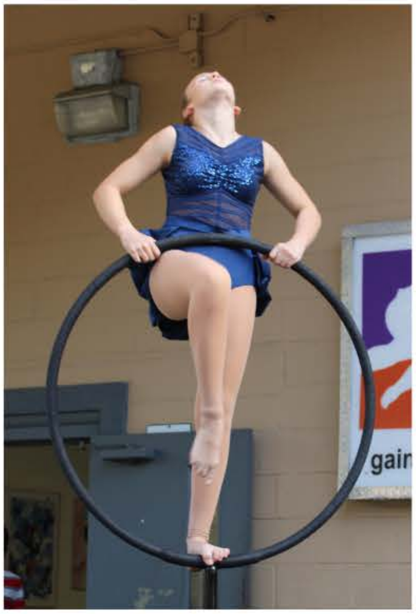
In October 2023, the Trust launched SAMIS with providers. To date, the following have utilized the system:

143	141	726
		
Agencies	**Programs**	**Provider Staff**

On-going shared measurement, tracking, and collaboration are cornerstones of RBA and CQI. SAMIS will provide important infrastructure support and enable us to maximize data analytic capabilities to inform decision-making. SAMIS facilitates the integration and management of several different business processes:

- Grants/Applications
- Budget/Fiscal
- Contract Management
- Programmatic/Evaluation
- Learning Management






SUMMER


Potting


on instagram & facebook


I GOTCHA BACK I

FY 2027 Estimated Ad Valorem Revenue

2027 Estimated Property Tax Values

Using the Property Appraiser's May 29, 2026, estimate of $26.4 billion in non-exempt taxable value and $489.97 million in net new construction. Values are provided for budget planning and may change before final certification of the tax roll.

Millage Rate		Gross Revenue	Uncollectable	Net Revenue
.5000	Maximum	$13,200,000	$660,000	$12,540,000
.4500	**Proposed**	$11,880,000	$594,000	$11,286,000
.4082	Roll-Back	$10,776,480	$538,824	$10,237,656

Note: The TRIM process requires an assumption of a 95% collection rate.

CTAC's projected ad valorem revenue reflects continued taxable-value growth while maintaining the proposed millage rate of 0.4500. The updated estimate increases recurring revenue capacity without increasing the millage rate.

Fiscal Year	Status	Millage Rate	Budget	% Change
FY20	Adopted	0.5000	$7,238,758	
FY21	Adopted	0.5000	$7,742,236	7.0%
FY22	Adopted	0.5000	$8,249,047	6.5%
FY23	Adopted	0.4612	$8,858,643	7.4%
FY24	Adopted	0.4612	$9,412,041	6.2%
FY25	Adopted	0.4500	$10,029,054	6.6%
FY26	Adopted	0.4500	$10,844,843	8.1%
FY27	**Proposed**	**0.4500**	**$11,286,000**	**4.1%**

Source: Alachua County Property Appraiser estimate dated May 29, 2026. The estimated non-exempt value is $26.4 billion; adjustments may occur before the tax roll is completed.

Revenue & Budgetary Resources Summary

Comparison of recurring revenues and non-recurring budgetary resources

Revenue / Budgetary Resource	FY2026 Proposed Budget	FY2027 Proposed Budget	Increase / (Decrease)	% Change
Ad Valorem Tax Revenue	$10,844,843	$11,286,000.00	$441,157	4.1%
Investment / Interest Revenue	$587,496	$588,888.00	$1,392	0.2%
Rental Revenue	$0	$64,370.88	$64,370.88	N/A
Administrative Fee Revenue	$0	$15,600.00	$15,600	N/A
Total Recurring Revenue	**$11,432,339**	**$11,954,858.88**	**$522,519.88**	**4.6%**
Beginning Fund Balance / Other Sources	$6,115,337	$0	($6,115,337)	(100.0%)
FY2026 Uncontracted Program Allocation Carryforward	$0	$1,562,141.00	$1,562,141.00	N/A
Capital Projects Fund Resources	$200,000	$100,000.00	($100,000)	(50.0%)
Total Non-Recurring / Other Budgetary Resources	**$6,315,337**	**$1,662,141.00**	**($4,653,196.00)**	**(73.7%)**
TOTAL SOURCES	**$17,747,676**	**$13,617,000.00**	**($4,130,676.00)**	**(23.3%)**

Budget Narrative

Total FY2027 budgeted sources are projected at $13.62 million, representing total planned expenditures.

The represented decrease is attributable to a restructuring in the planned use of unassigned fund balance and the reduction of capital project funding included in the prior year accumulated budget. Funding sources include FY 2026 uncontracted program allocation carryforward, returned unexpended FY 2025 program allocations and savings from operating cost reductions.

Recurring operating revenues remain stable and continue to provide the primary source of funding for Trust operations. Ad valorem revenue is projected at $11.28 million, an increase of $441,157 (4.1%) over FY2026 proposed budget, while interest earnings are projected to increase slightly. FY2027 also includes recurring rental revenue of $64,370 and administrative fee revenue of $15,600 resulting in total recurring revenues of $11.95 million, an increase of $522,519 (4.6%) over the FY2026 Proposed Budget.

Expenditure Summary Comparison

FY2027 expenditure plan emphasizes program delivery, operating discipline, and long-term continuity

Category	FY2026 Proposed Budget	FY2027 Proposed Budget	Increase / (Decrease)	% Change
Personnel & Fringe	$2,229,067	$1,732,996.65	($496,070.35)	(22.3%)
Operating / Non-Personnel	$1,633,662	$1,560,741.37	($72,920.63)	(4.5%)
Core Operating Budget	**$3,862,729**	**$3,293,738.02**	**($568,990.98)**	**(14.7%)**
Programs, Grants & Aid / Program Allocation	$12,639,820	$10,223,262.00	($2,416,558)	(19.1%)
Other Uses / Non-Recurring Additions	$845,127	$0.00	($845,127)	(100.0%)
Capital Projects Fund Allocation	$200,000	$100,000.00	($100,000)	(50.0%)
TOTAL USES	**$17,547,676**	**$13,617,000.00**	**($3,930,676)**	**(22.4%)**

Budget Narrative

Total FY2027 budgeted expenditures are projected at $13.62 million, representing total planned expenditures.

The represented decrease is attributable to a restructuring in the planned use of unassigned fund balance, operating cost savings and the reduction of capital project funding included in the prior year accumulated budget. The revised budget redirects available resources toward mission-aligned community initiatives and programmatic support. Strategic priority allocations were augmented without reducing program allocations assigned to specific goals.

Program Budget by Strategic Goal

Programmatic investment aligned to CTAC goal areas, existing commitments, and strategic initiatives

Program Area	FY2027 Current-Year Program Appropriation	Existing Contractual Carryforwards	Total FY2027 Program Budget
Goal 1 - Healthy Children	$3,026,159	$369,981	$3,396,140
Goal 2 - Learning Success	$1,010,678	$1,074,339	$2,085,017
Goal 3 - Safe Community	$1,405,315	$2,100,164	$3,505,480
Goal 4 - Capacity Building	$551,626	$0	$551,626
Special Initiatives	$550,000	$0	$550,000
Emergent Needs	$75,000	$0	$75,000
Community Engagement Sponsorships	$60,000	$0	$60,000
TOTAL PROGRAMMATIC BUDGET	**$6,678,778**	**$3,544,484**	**$10,223,262**

Programs, Grants & Aid	Existing Contractual Carryforwards	FY2026 Uncontracted Allocation Capacity
$10,223,262	**$3,544,484**	**$1,562,141**
75.1% of total FY2027 budget	Committed program obligations	Preserved for goal-area deployment

Program Allocation Narrative

The $10,223,262 program budget combines approximately $6,678,778 in FY2027 current-year appropriations with $3,544,484 in existing contractual carryforwards, together with special initiatives, emergent needs, and community engagement sponsorship capacity.

Separately, $1,562,141 of FY2026 program allocation capacity remains uncontracted and is preserved for continued deployment in the strategic goal areas for which these resources were originally designated. Because this capacity is non-recurring, it does not establish a permanent recurring cost structure.

Fund Balance & Reserve Outlook

GASB 54 planning classifications and FY2027 liquidity protection

Beginning FY2027 Fund Balance	Prior-Year Program Allocation Capacity Preserved	Other Fund Balance Deployment	Projected FY2027 Ending Fund Balance	Required 3-Month Operating Reserve
$9,310,352.05	$1,562,141.00	$0.00	$7,748,211.05	$823,434.51

Projected GASB 54 Fund Balance Classification

Classification	Planning Purpose	Projected FY2027 Amount	% of Total
Committed Fund Balance	Carryforward commitments	$3,663,936.00	47.29%
Assigned Fund Balance	Required 3-month operating reserve	$823,434.51	10.63%
Unassigned Fund Balance	Available for future use	$2,867,148.74	37.00%
Restricted Fund Balance	Externally restricted	$329,560.41	4.25%
Nonspendable Fund Balance	Prepaids and other	$64,131.39	0.83%
TOTAL		**$7,748,211.05**	**100.00%**

Fund Balance Narrative

The projected FY2027 ending fund balance is $7,748,211. The required three-month operating reserve of $823,434 is fully funded, with $2,867,148 remaining unassigned for future Board priorities and emerging needs.

The budget is structurally balanced and maintains liquidity protection while preserving future decision space. Fund balance classifications are presented for FY2027 planning purposes consistent with GASB 54 categories; final year-end classifications will be determined based on actual fiscal-year activity and formal Board actions.

Detailed Program Funding Schedule

FY2027 proposed program commitments and cost-of-living adjustments

TOTAL PROGRAM BUDGET	BASE COMMITMENTS	COLA ADJUSTMENTS	REMAINING BALANCE
$10,223,262	$10,098,506	$124,757	$0

Presentation note: *Line-item amounts are displayed in whole dollars. Provider-level Base + COLA detail cross-foots to $10,223,263, while the approved Programs, Grants & Aid control total is $10,223,262; the $1 difference is an immaterial display-level rounding variance.*

GOAL 1 | Children and youth are healthy and have nurturing caregivers and relationships	BASE COMMITMENTS $3,334,751	COLA $61,389	FY2027 TOTAL $3,396,140

Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Proposed Budget
NewboRN Home Visiting Program	Healthy Start of North Central Florida	$495,477	$9,497	**$504,974**
REACH Community Counseling Services for Adolescent Girls	PACE Center for Girls	$120,164	$3,527	**$123,690**
Partners in Adolescent Lifestyle Support (PALS)	UF Health Shands	$120,164	$3,560	**$123,724**
Reducing Trauma to Abused Children Therapy Program	Child Advocacy Center	$157,500	$944	**$158,444**
Family Resource Centers	Partnership for Strong Families	$926,000	$20,685	**$946,685**
Family Resource Centers	Willie Mae Stokes Community Center	$165,375	$3,660	**$169,035**
Family Resource Centers	Pleasant Street Civil Rights & Cultural Center	$165,375	$4,181	**$169,556**
Family Resource Centers	City of Hawthorne	$150,000	$0	**$150,000**
Family Resource Centers	City of Newberry	$150,000	$0	**$150,000**
Family Resource Centers	Deeper Purpose Community Charities	$150,000	$1,040	**$151,040**
Saving Smiles	UF College of Dentistry	$362,167	$7,814	**$369,981**
Wellness Healthcare Navigator	Children's Home Society of Florida	$265,259	$6,481	**$271,740**
Project CONNECT	—	$107,270	$0	**$107,270**
GOAL 1 CONTROL TOTAL		**$3,334,751**	**$61,389**	**$3,396,140**

Allocation status: Fully allocated — remaining balance $0

GOAL 2 | Children and youth can learn what they need to be successful	BASE COMMITMENTS $2,049,141	COLA $35,876	FY2027 TOTAL $2,085,017

Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Proposed Budget
Childcare Tuition Assistance Program	Early Learning Coalition of Alachua County	$350,000	$1,758	**$351,758**
Summer Bridge for Head Start	Episcopal Children's Services	$262,820	$4,046	**$266,866**
Afterschool Programming	Deeper Purpose Community Church	$126,749	$3,362	**$130,111**
Afterschool Programming	Gainesville Area Tennis Association - Aces in Motion	$286,158	$6,429	**$292,586**
Afterschool Programming	Gainesville Circus Center	$156,133	$3,230	**$159,363**
Afterschool Programming	Girls Place	$98,733	$3,625	**$102,358**
Afterschool Programming	Kids Count in Alachua County	$207,400	$5,530	**$212,930**
Afterschool Programming	Willie Mae Stokes Community Center	$172,601	$4,389	**$176,990**
Summer Programming	Alliance for Scholars-Gainesville	$143,574	$2,377	**$145,951**
Summer Programming	Alliance for Scholars-Hawthorne	$84,000	$1,130	**$85,130**
Enrichment Dollars for Afterschool Programs - FY27 New Allocation	Multiple Afterschool Providers	$100,000	$0	**$100,000**
Parental Background Screenings	The Education Foundation	$50,000	$0	**$50,000**
Dolly Parton Imagination Library	Gainesville Thrives	$10,973	$0	**$10,973**
GOAL 2 CONTROL TOTAL		**$2,049,141**	**$35,876**	**$2,085,017**

Allocation status: Fully allocated — remaining balance $0

GOAL 3 | Children and youth live in a safe community		BASE COMMITMENTS $3,481,514	COLA $23,966	FY2027 TOTAL $3,505,480
Program / Funding Area	**Agency / Provider**	**Base Commitment**	**COLA Adjustment**	**FY2027 Proposed Budget**
AMPLIFIED	The Education Foundation	$114,992	$5,750	**$120,742**
TeensWork Alachua	Goodwill Industries of North Florida	$999,920	$15,340	**$1,015,260**
Workforce Development	AMI Kids	$148,437	$2,876	**$151,313**
Family Homelessness	Family Promise	$118,000	$0	**$118,000**
Summer Camp	The Concrete Rose Foundation	$40,176	$0	**$40,176**
Summer Camp	Behavior Bricks	$178,009	$0	**$178,009**
Summer Camp	Camp Makerie	$136,365	$0	**$136,365**
Summer Camp	Community Impact Corporation	$147,616	$0	**$147,616**
Summer Camp	Deeper Purpose Community Church	$200,999	$0	**$200,999**
Summer Camp	Gainesville Area Tennis Association (Aces in Motion)	$64,655	$0	**$64,655**
Summer Camp	Gainesville Circus Center	$28,499	$0	**$28,499**
Summer Camp	Girls Place	$152,659	$0	**$152,659**
Summer Camp	Greater Duval Neighborhood Association	$47,500	$0	**$47,500**
Summer Camp	Hagios Early Learning Center	$29,282	$0	**$29,282**

GOAL 3 — CONTINUED | Children and youth live in a safe community		BASE COMMITMENTS $3,481,514	COLA $23,966	FY2027 TOTAL $3,505,480
Program / Funding Area	**Agency / Provider**	**Base Commitment**	**COLA Adjustment**	**FY2027 Proposed Budget**
Summer Camp	I AM STEM	$203,400	$0	**$203,400**
Summer Camp	IGB Education Corp	$118,602	$0	**$118,602**
Summer Camp	Just for Us Education	$140,486	$0	**$140,486**
Summer Camp	Kids Count	$46,829	$0	**$46,829**
Summer Camp	Limitless Adventures	$57,825	$0	**$57,825**
Summer Camp	Mirror Image Leadership Academy	$72,600	$0	**$72,600**
Summer Camp	Star Center Children's Theater	$89,720	$0	**$89,720**
Summer Camp	Traveling Art Camp	$322,036	$0	**$322,036**
Summer Camp	UF - Vet Camp	$11,937	$0	**$11,937**
Summer Camp	Williams Temple	$10,970	$0	**$10,970**
GOAL 3 CONTROL TOTAL		**$3,481,514**	**$23,966**	**$3,505,480**

Allocation status: Fully allocated — remaining balance $0

GOAL 4 | Capacity Building	BASE COMMITMENTS $548,100	COLA $3,526	FY2027 TOTAL $551,626

Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Proposed Budget
Family Resource Centers - Consulting	Partnership for Strong Families	$75,000	$3,526	**$78,526**
Accreditation Academy / Master Class Series	Business Leadership Institute	$172,000	$0	**$172,000**
Provider Capacity Building Training	Center for Non-Profit Excellence	$200,000	$0	**$200,000**
Provider Memberships to CNE	Center for Non-Profit Excellence	$10,000	$0	**$10,000**
Training	Child Advocacy Center	$1,400	$0	**$1,400**
Training	River Phoenix Center for Peace Building	$19,200	$0	**$19,200**
Training	Genesis Family Enrichment Center	$12,000	$0	**$12,000**
Provider Capacity Building Training	Florida Afterschool Network	$15,000	$0	**$15,000**
Lifecycle Capacity Development	Lifecycle Consultant	$43,500	$0	**$43,500**
GOAL 4 CONTROL TOTAL		**$548,100**	**$3,526**	**$551,626**

Allocation status: Fully allocated — remaining balance $0

SPECIAL INITIATIVES | Strategic initiative funding	BASE COMMITMENTS $550,000	COLA $0	FY2027 TOTAL $550,000

Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Proposed Budget
Literacy Community Initiative	Alachua County Reads (ACR)	$550,000	$0	**$550,000**
SPECIAL INITIATIVES CONTROL TOTAL		**$550,000**	**$0**	**$550,000**

Allocation status: Fully allocated — remaining balance $0

EMERGENT NEEDS & SPONSORSHIPS | Flexible programmatic capacity	BASE COMMITMENTS $135,000	COLA $0	FY2027 TOTAL $135,000

Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Proposed Budget
Emergent Needs	Multiple Providers	$75,000	$0	**$75,000**
Community Engagement Sponsorships	Multiple Providers	$60,000	$0	**$60,000**
EMERGENT NEEDS & SPONSORSHIPS CONTROL TOTAL		**$135,000**	**$0**	**$135,000**

Allocation status: Fully allocated — remaining balance $0

PROGRAM FUNDING CONTROL TOTAL

Funding Control	Base Commitments	COLA	FY2027 Proposed Budget
TOTAL PROGRAM FUNDING	**$10,098,506**	**$124,757**	**$10,223,262**

DATE	RESPONSIBILITY	ACTION
Wednesday, March 11	*Finance Department*	*Send out email to all staff stating that budget requests are in development.*
Monday, June 1	*Alachua County Property Appraiser*	*Delivery of the total assessed value of non-exempt property in Alachua County.*
Monday, June 8	*Board of the Trust*	*Approval of two Truth in Millage Resolutions - 1) A resolution setting the Proposed Millage Rate, setting the date, time, and place of the Public Hearings to consider the proposed millage rate and tentative budget; 2) A resolution adopting a tentative written budget for Fiscal Year 2026.*
Wednesday, July 1	*Alachua County Property Appraiser*	*Certification of the taxable value to each taxing authority on the Certification of Taxable Value (Form DR-420).*
Wednesday, July 1	*Executive Director*	*Submission of a tentative annual budget to the Alachua County Board of County Commissioners.*
Thursday, July 30	*School Board of Alachua County*	*School Board of Alachua County first public budget hearing.*
Friday, July 31	*Executive Director*	*No later than August 4, 2026, (within 35 days after the Certification of Taxable Value), each taxing authority must inform the Alachua County Property Appraiser of the prior year millage rate, the current year proposed millage rate, the current year rolled-back rate, and the date, time, and meeting place of the first required tentative budget hearing.*
Monday, August 24	*Alachua County Property Appraiser*	*No later than August 24, 2026, (within 55 days after the Certification of Taxable Value), the Alachua County Property Appraiser must send the Truth in Millage notification to all property owners in Alachua County.*
Tuesday, September 8	*Alachua County Board of County Commissioners*	*Alachua County Board of County Commissioners first public budget hearing.*
Wednesday, September 9	*Alachua County Library District*	*Alachua County Library District first public budget hearing.*
Thursday, September 10	*Communications Manager*	*Pursuant to F.S. 200.065, the tentative budget must be posted on the authority's official website at least two days before the budget hearing and must remain on the website for at least 45 days.*
Tuesday, September 15	*School Board of Alachua County*	*School Board of Alachua County second public budget hearing.*
Thursday, September 17	*Board of the Trust*	*First public hearing of the proposed millage rate and the tentative budget.* *(Hearing dates with July 1 Certification - No sooner than Sept. 3 and no later than Sept. 18)*
Monday, September 21	*Communications Manager*	*Preliminary adopted budget posted on the authority's official website at least two days before the final budget hearing.*
Tuesday, September 22	*Alachua County Board of County Commissioners*	*Alachua County Board of County Commissioners second public budget hearing.*

Wednesday, September 23	*Alachua County Library District*	*Alachua County Library District second public budget hearing.*
Wednesday, September 23	*Clerk of the Trust*	*Advertisement of final hearing posted two to five days before the final hearing.* *Notice of Proposed Tax Increase OR Notice of Budget Hearing AND Budget Summary.*
Monday, September 28	*Board of the Trust*	*Second public hearing of the final millage rate and the final adopted budget. This must be held within 15 days following the first hearing.*
Wednesday, September 30	*Finance Department*	*The taxing authority must forward the resolution adopting the final millage rate to the Alachua County Property Appraiser, the Alachua County Tax Collector, and the Florida Department of Revenue within three days of the final hearing. Receipt of the resolution is the official notification of the final millage rate.*
Friday, October 16	*Clerk of the Trust* *Finance Department*	*Within 30 days of the final hearing, each taxing authority must complete and submit the following forms to the Florida Department of Revenue:* *1) Certification of Compliance (Form DR-487)* *a) Provide proof of publication for all newspaper advertisements.* *b) Provide the entire page from each newspaper advertisement including the Budget Summary advertisement and the Notice of Proposed Tax Increase or Budget Hearing Advertisement.* *c) Submit the authority's resolution adopting the final millage rate, with percent change of rolled-back rate shown and the resolution adopting the final budget, indicating order of adoption.* *2) Vote Record for Final Adoption of Millage Levy (Form DR-487V)* *3) A copy of the Certification of Final Taxable Value (Form DR-422)*
Friday, October 16	*Communications Manager*	*The final adopted budget must be posted on the authority's official website within 30 days after the adoption and must remain on the website for at least two years.*
Monday, October 19	*Clerk of the Trust*	*Return original copy of the complete Certification of Final Taxable Value (Form DR-422) to the Alachua County Property Appraiser.*
October - December	*Executive Director*	*The governing body of the authority, pursuant to F.S. 189.016(6) citing F.S. 200.065, dictates that any budget amendment that increases or decreases the overall budget after 60 days of the passing of the final budget, must be passed by resolution, posted on the website within 5 days and remain there for two years.*

CHILDREN'S TRUST
OF ALACHUA COUNTY

NOTES

CHILDREN'S TRUST OF ALACHUA COUNTY
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