



## STEERING COMMITTEE MEETING MINUTES

May 19, 2023 at 9:00 AM

CTAC, 802 NW 5th Ave, Gainesville, FL 32601

---

### Call to Order

Chair Twombly called the meeting to order at 9:00 AM.

### Roll Call

#### Present

Cheryl Twombly  
Ken Cornell  
Pat Snyder

Elizabeth Cayson  
Barzella Papa  
Candice King

Christi Arrington  
Marsha Kiner

#### Absent

Lee Pinkoson  
Bishop Chris Stokes

#### Consultants

Nikki Martin-Bynum  
Vashti Rutledge

### Agenda Review

#### Consent Agenda

1. March 24th Steering Committee Virtual Meeting Minutes
2. April 3rd Special Meeting - Workshop for Listening Project Minutes
3. April 27th Steering Committee Virtual Meeting Minutes

#### Discussion Items

4. Finalize Ranking Priority Areas

The aim of this session was to finalize the funding area priorities and strategies. Members were asked to rank the 4 CTAC goals keeping in mind the data from the environmental scan, the results of the listening project, and their lived personal experiences.

#### CTAC Goals:

- All children are born healthy and remain healthy.
- All children can learn what they need to be successful.
- All children have nurturing, supportive caregivers, and relationships.
- All children live in a safe community.

Following small group discussions, Goals 1 and 3 were tied for the lead. Member Cornell asks if they could be combined into one as they are so intertwined. Member Snyder suggested the word 'youth' be added to all goals, as teenagers may not consider themselves children, and the new language would foster youth empowerment. Changing the four goals into three also ensures that each goal encompasses all children and youth aged 0-18.

The new goals would read:

- Children and youth are healthy and have nurturing caregivers.
- Children and youth learn what they need to be successful.
- Children and youth live in a safe community.

#### 5. Allocation Distribution

Members broke into small groups of three with one board member, one staff member, and one community member. They were tasked to allocate a percentage of the program budget to each of the three new goals.

Consensus was reached that Goal 1 would be allocated 50%, Goal 2 would be allocated 35%, and Goal 3 would be allocated 10%. The remaining 5% would be used for community capacity-building and professional development.

The consultants will meet once more with CTAC staff, and then bring this information before the Trust Board at their 6.12.2023 Workshop on the Strategic Plan.

#### **General Public Comments**

#### **Adjournment**

**Chair Twombly adjourned the meeting at 1:05 PM.**



**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

## STEERING COMMITTEE MEETING

May 19, 2023, at 9:00 AM

Children's Trust Offices, 802 NW 5<sup>th</sup> Ave, Gainesville, FL 32601

---

### Attendance List

Name	Organization	Email address	Contact number
Candice King	community advocate	you have →	
CHARIS KAPLAN	GARCIA PRACTICE, INC.		
Jacki Hodges	ELC of Alachua		
Sherry Kitchers	CAC		
Amy Wagner	CDS Family & Behavioral Health Services	awagnerUT@gmail.com	

PROGRAM AWARDS AND EXPENSES  
BUDGET ALLOCATIONS AS OF MAY 2023

GOALS / STRATEGIES	2023 BUDGETED FUNDING As Of May 2023	2024 BUDGETED FUNDING As Of May 2023	2024 Budget Type
<b>GOAL 1: ALL CHILDREN ARE BORN HEALTHY AND REMAIN HEALTHY</b>			
STRATEGY 1.1 SUPPORT MATERNAL AND CHILD HEALTH	\$ 505,400.00	\$ 262,808.00	Ends March 2024 & includes 4% COLA
STRATEGY 1.2 SUPPORT MENTAL HEALTH AND SUBSTANCE ABUSE PREVENTION	\$ 209,600.00	\$ 108,992.00	Ends March 2024 & includes 4% COLA
STRATEGY 1.2 SUPPORT MENTAL HEALTH AND SUBSTANCE ABUSE PREVENTION	\$ 150,000.00	\$ 156,000.00	Full year contract & includes 4% COLA
STRATEGY 1.3 SUPPORT PHYSICAL HEALTH	\$ 166,718.65	\$ 86,693.70	Ends March 2024 & includes 4% COLA
STRATEGY 1.4 IMPROVE FOOD SECURITY	\$ 49,875.00	\$ 25,935.00	Ends March 2024 & includes 4% COLA
<b>Total Goal 1</b>	<b>\$ 1,081,593.65</b>	<b>\$ 640,428.70</b>	
<b>GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL</b>			
STRATEGY 2.1 SUPPORT PROFESSIONAL DEVELOPMENT AND CAPACITY-BUILDING	\$ 263,899.66	\$ 137,227.82	Ends March 2024 & includes 4% COLA
STRATEGY 2.1 SUPPORT PROFESSIONAL DEVELOPMENT AND CAPACITY-BUILDING	\$ 398,500.00	\$ 414,440.00	Full year contract & includes 4% COLA
STRATEGY 2.2 EXPAND ACCESS TO HIGH QUALITY CHILDCARE, AFTERSCHOOL, AND SUMMER PROGRAMS	\$ 3,291,425.32	\$ 2,371,654.00	Full year contract & includes 4% COLA
STRATEGY 2.3 SUPPORT LITERACY AND OTHER ACADEMIC SUPPORTS	\$ 110,673.11	\$ 57,550.02	Ends March 2024 & includes 4% COLA
STRATEGY 2.4 IMPROVE CAPACITY TO SUPPORT SPECIAL NEEDS	\$ -	\$ -	
STRATEGY 2.5 SUPPORT CAREER EXPLORATION AND PREPARATION	\$ 866,500.00	\$ 901,160.00	Full year contract & includes 4% COLA
STRATEGY 2.5 SUPPORT CAREER EXPLORATION AND PREPARATION	\$ 66,781.67	\$ 34,726.47	Ends March 2024 & includes 4% COLA
<b>Total Goal 2</b>	<b>\$ 4,997,779.76</b>	<b>\$ 3,916,758.31</b>	
<b>GOAL 3: ALL CHILDREN HAVE NURTURING AND SUPPORTIVE CAREGIVERS AND RELATIONSHIPS</b>			
STRATEGY 3.1 SUPPORT INITIATIVES THAT CONNECT FAMILIES TO RESOURCES	\$ 220,000.00	\$ 228,800.00	Full year contract & includes 4% COLA
STRATEGY 3.1 SUPPPORT INITIATIVES THAT CONNECT FAMILIES TO RESOURCES	\$ 203,850.70	\$ 106,002.36	Ends March 2024 & includes 4% COLA
STRATEGY 3.2 IMPROVE FAMILY STRENGTHENING AND SUPPORTS	\$ 183,352.00	\$ 190,686.08	Full year contract & includes 4% COLA

PROGRAM AWARDS AND EXPENSES  
BUDGET ALLOCATIONS AS OF MAY 2023

GOALS / STRATEGIES	2023 BUDGETED FUNDING As Of May 2023	2024 BUDGETED FUNDING As Of May 2023	2024 Budget Type
STRATEGY 3.2 IMPROVE FAMILY STRENGTHENING AND SUPPORTS	\$ 104,800.00	\$ 54,496.00	Ends March 2024 & includes 4% COLA
<b>Total Goal 3</b>	<b>\$ 712,002.70</b>	<b>\$ 579,984.44</b>	
<b>GOAL 4: ALL CHILDREN LIVE IN A SAFE COMMUNITY</b>			
STRATEGY 4.1 SUPPPORT INJURY PREVENTION	\$ -	\$ -	
STRATEGY 4.2 SUPPPORT INITIATIVES THAT PREVENT DELINQUENCY / TRUANCY	\$ 41,296.46	\$ 21,474.16	Ends March 2024 & includes 4% COLA
STRATEGY 4.3 SUPPPORT VIOLENCE PREVENTION INITITATIVES	\$ 38,427.00	\$ 19,982.04	Ends March 2024 & includes 4% COLA
STRATEGY 4.3 SUPPPORT VIOLENCE PREVENTION INITITATIVES	\$ 19,152.00	\$ 19,918.08	Full year contract & includes 4% COLA
<b>Total Goal 4</b>	<b>\$ 98,875.46</b>	<b>\$ 61,374.28</b>	
SOCIAL & EMOTIONAL LEARNING	\$ 125,000.00		Current year only RFP
RFP Grants to go out	\$ -	\$ -	
MENTORING & CHARACTER BUILDING	\$ 500,000.00		Current year only RFP
RFP Grants to go out	\$ -	\$ -	
EMERGENT NEEDS FUNDS	\$ 150,000.00		Current year only RFP
RFP Grants to go out	\$ -	\$ -	
PARTNERSHIP FOR REIMAGINING GAINESVILLE	\$ 50,000.00	\$ -	Current year only RFP
SPONSORSHIPS	\$ 50,000.00	\$ 50,000.00	Full year
<b>REMAINING UNALLOCATED MATCH</b>	<b>\$ 8,050.43</b>	<b>\$ 2,524,756.27</b>	
<b>PROGRAM FUNDING TOTAL</b>	<b>\$ 7,773,302.00</b>	<b>\$ 7,773,302.00</b>	
<b>FINAL Budget 2023 - Programs</b>	<b>\$ 7,773,302.00</b>	<b>\$ 7,773,302.00</b>	