



CHILDREN'S TRUST
OF ALACHUA COUNTY

FY 2026-2027 Preliminary Adopted Budget



TRUST MEMBERS



CHILDREN'S TRUST
OF ALACHUA COUNTY



Mary Chance
Chair
Gubernatorial Appointee



Bob Page
Gubernatorial Appointee



Ken Cornell
Vice Chair
Alachua County Board of
County Commissioners



Dr. Kamela Patton
Superintendent
Alachua County
Public Schools



Lee Pinkoson
Treasurer
Gubernatorial Appointee



Judge Phillip A. Pena J.D.
Circuit Judge



Tina Certain
School Board Member



Melissa Walker
Department of Children &
Families



Dr. Nancy Hardt
Gubernatorial Appointee



Dr. Lisa Denning Tate
Gubernatorial Appointee



Marsha Kiner
Executive Director
Board Secretary



September 8, 2026

Honorable Members of the Children's Trust of Alachua County

BOARD MEMBERS

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Comm. Ken Cornell

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Interim Superintendent

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Hon. Phillip A. Pena, J.D.

Circuit Judge

Dr. Lisa Denning Tate

Gubernatorial Appointee

Melissa Walker

Department of

Children and Families

Marsha Kiner

Executive Director

Re: Fiscal Year 2027 Proposed Millage and Tentative Budget

In accordance with Florida Statutes, Chapters 125 and 200 and Chapter 26 of the Alachua County Code of Ordinances, I present to you the Tentative Millage and Proposed Budget for Fiscal Year 2027.

The FY2027 Budget totals \$13,617,000. The Budget supports the recommendations provided through the Strategic Plan approved by the Board. The Budget reflects the current approved Budget for providers and includes funds for the Financial Administration and Program Operations departments. The Budget has been developed to link funding with the Trust's desired goals while remaining flexible enough to respond to changing circumstances.

The FY2027 Budget includes the Trust's Mission, Vision, and Guiding Principles, population-level results and indicators, a Budget summary by fund, details for each fund, and an organization chart with the proposed new staff positions.

A summary of the major components of the FY2027 Budget is included below.

REVENUES

The Budget continues to fund the Trust's operations. The Finance Committee discussed and approved of the FY2027 millage rate of .4500 mills. The Budget includes interest revenue of \$588,888, consistent with prior fiscal years, rental revenues of \$64,371, administrative fee revenue of \$15,600 and does not anticipate any contributions from private sources.

CHILDREN'S TRUST
OF ALACHUA COUNTY



EXPENSES

Grants and Aid

The FY2027 Budget provides \$10,223,262 in funding to support the community and its providers. It includes a 3% cost of living increase to address the inflationary growth impacting our community. The component of the Budget also accounts for \$3,544,484 in carry forward commitments from FY2026 multi-year contracts and Funding Capacity of \$1,341,682 derived from FY2026 Uncontracted Program Allocation Capacity.

Personnel

The FY2027 Budget decreased by 22.3% to \$1,732,997. The budget is reflective of several drivers:

- 2.9% cost of living increase for all personnel
- 3.1% merit increase for personnel

Operations

The FY2027 Budget to support operations decreased by \$72,921 from the FY2026 Budget.

Reserve for Capital

The FY2027 Budget includes \$100,000.00 in funding. This is a decrease of \$100,000.00 from FY2026.

According to the Government Finance Officers Association, Budgets that meet the highest standards receive the Distinguished Budget Award and serve as an effective Policy Document, Financial Plan, Operations Guide, and Communications Device. As the Children's Trust of Alachua County continues developing both its internal capacity and provider community capacity, the Trust's Budget and Budget process will continue to develop as it strives to meet the highest standards of transparency and accountability.

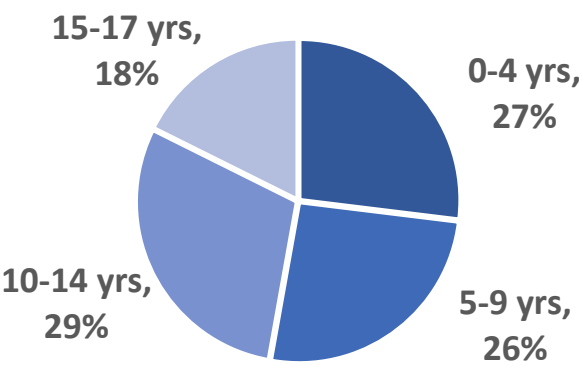
Sincerely,

Marsha Kiner
Executive Director

Demographics of Children in Alachua County



51,425 children under age 18 live in Alachua County



18% of children live in households below the federal poverty level



50% of school children are **economically disadvantaged**

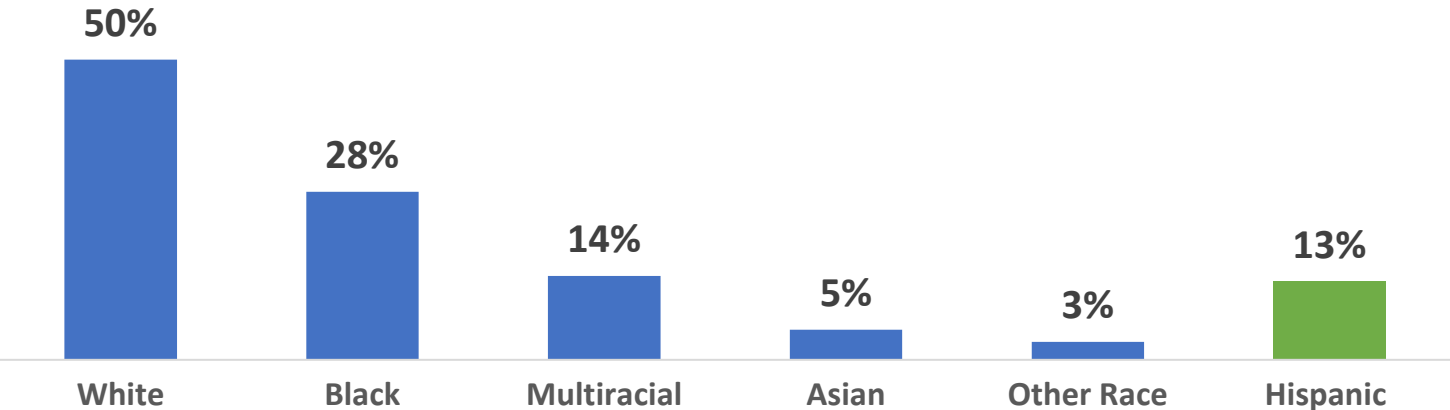


44% of children are ready at **kindergarten entry**



88% of high school students **graduate** within four years

Alachua County Children by Race and Ethnicity



HISTORY OF THE CHILDREN'S TRUST OF ALACHUA COUNTY

The Campaign for the Children's Trust of Alachua County started as a grassroots movement made up of parents, grandparents, child advocates, and local activists. They knew in their hearts there was more our community could do to support our local children. Local data collected and shared by experts who serve children and youth in Alachua County supported those citizens' beliefs and lived experiences.

As early as 2002, the idea of creating a Children's Services Council (CSC) in Alachua County was being considered. None of those early efforts gained sufficient momentum to move forward. By 2015, however, certain projects helped crystalize the concept of a CSC. Community members, leaders, and stakeholders, including the Alachua County Board of County Commissioners (BoCC), the Greater Gainesville Chamber of Commerce, the University of Florida, Santa Fe College, the Alachua County Children's Alliance, United Way, Partnership for Strong Families, and the Alachua County Public Schools, began to revisit the idea. These citizens and organizations hosted many community input sessions and public meetings to discuss the path forward.

In 2016, the BoCC contracted with the Well Florida Council (wellflorida.org) to conduct a children's needs assessment, with a focus on children prenatal to 5 years old. The BoCC also voted to establish a dependent Children's Services Advisory Board (CSAB). The CSAB was tasked with recommending innovative and creative programs to serve young children, gather data, consult with existing programs, and ultimately make a recommendation to the BoCC regarding the advisability of creating an independent CSC in Alachua County.

The Campaign for the Children's Trust of Alachua County conducted polling to ascertain the level of commitment from the community. That polling showed residents supported the initiative, with local voters perceiving literacy, afterschool learning, nutrition, and vocational opportunities as the most important things which could be funded, with early learning and return on investment messages receiving the strongest support. In February 2018, the BoCC unanimously voted to move forward with a voter referendum to create and fund the Children's Trust of Alachua County.

Through these efforts, the Children's Trust of Alachua County was established according to Section 125.901 Florida Statutes and Alachua County Ordinance 18-08. In November 2018, the voters approved the Trust referendum by over 61% of the votes. As a Special Independent District with taxing authority, the Trust can levy up to .5 mil, resulting in annual estimated revenues over \$8,000,000.



MISSION, VISION, AND GUIDING PRINCIPLES

MISSION STATEMENT

The Children's Trust of Alachua County funds and supports a coordinated system of community services that allows all youth and their families to thrive.

VISION STATEMENT

Facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

CULTURE STATEMENT

We put children first in every decision, ensuring supports that are universal, targeted, and community based. We invest in innovative, collaborative solutions that strengthen families and deliver lasting impact. Guided by integrity, respect, and inclusivity, we foster a positive culture where people and communities thrive together.

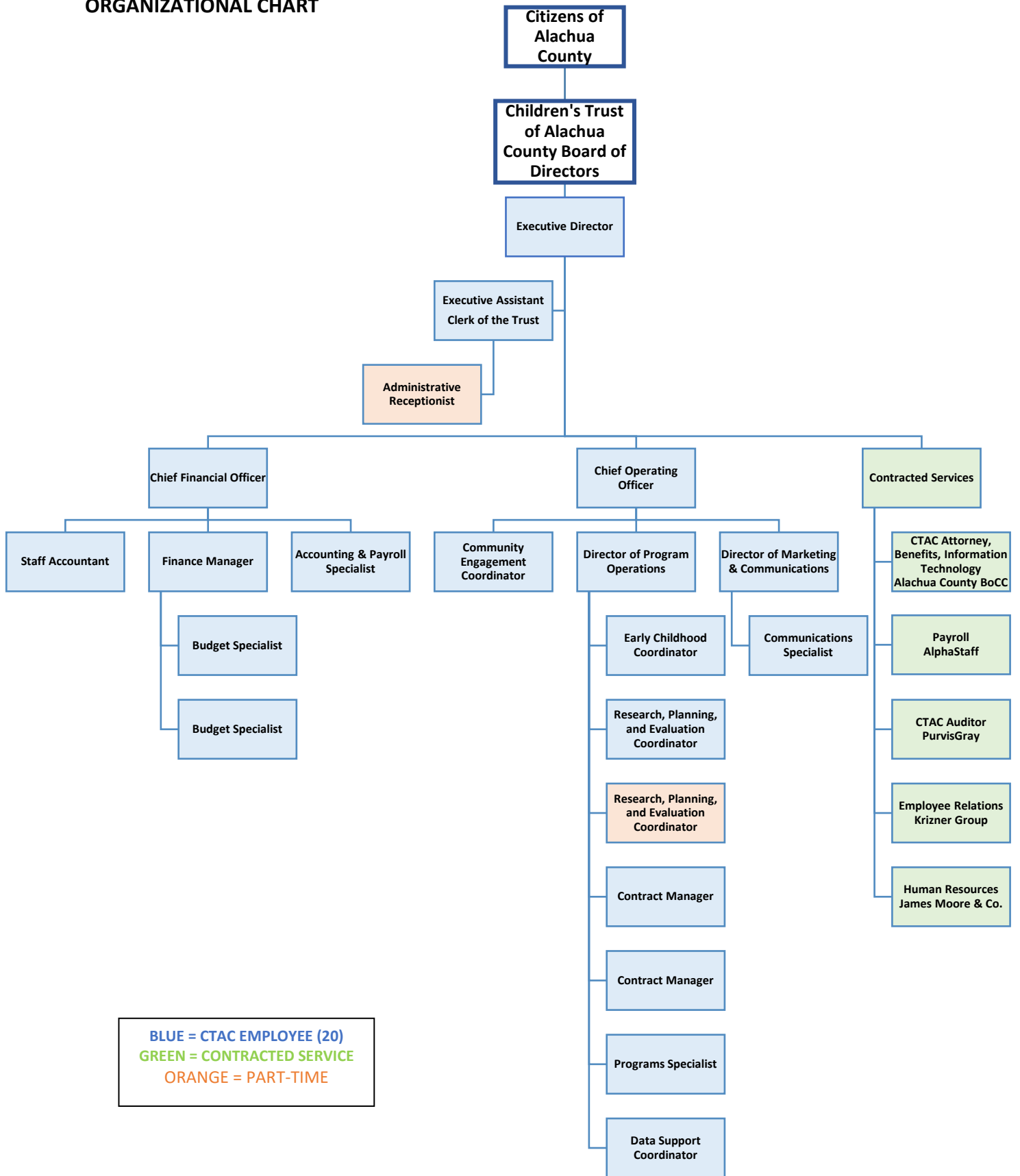
GUIDING PRINCIPLES

Guiding Principles are utilized within organizations as a method to align behaviors, guide decision-making, and provide consistency with the Trust's Board values. The Trust's Board and stakeholders identified the following guiding principles:

1. Initiatives should ensure accessibility to universal supports for all children 0 to 18 and their families; targeted supports for those who need additional help; and place-based supports for those with the greatest need.
2. Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.
3. Initiatives shall be evaluated based on its ability to ultimately impact all children and youth, directly or indirectly, with a priority for long-term continual return on investment.
4. Initiatives must be measurable with priority given to a comprehensive system of supports that provide for prevention, timely intervention, and services that strengthen families and produce achievable results.
5. Initiatives must be aligned to a documented gap or need.
6. Funds will be invested, and initiatives will be prioritized based on the highest educational, social, or emotional outcome value.
7. Initiatives will be evaluated in an open, transparent, and competitive manner in order to ensure equitable results and confidence in the process.
8. The Trust values fiscal and operational accountability and will fund partners in a manner that rewards efficiencies, takes advantage of economies of scale, and maximizes services to children or family members/support members in order to meet the needs of educational, social, emotional, and/or physical health.
9. The complete portfolio of Trust investments shall be reviewed to ensure that Alachua County children, youth, and families have equitable access to services that will work to increase racial equity.
10. Prior to any funding decision, the direct impact on children and youth must be the primary consideration.



ORGANIZATIONAL CHART



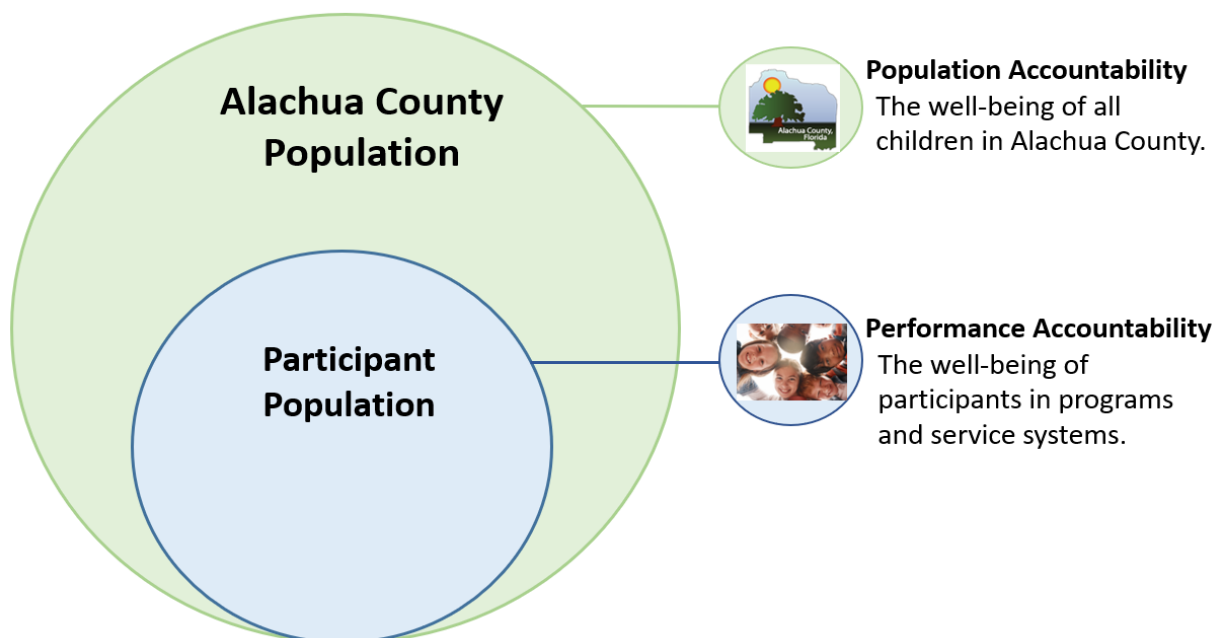
STRATEGY AND PLANNING PROCESS

The Children's Trust's Strategic Plan was finalized and adopted in the spring of 2026. This Strategic Plan prioritizes funding investments and community partnerships in the following areas, benefiting children and families in Alachua County:



The Trust seeks to expand access to quality services that demonstrate strong evidence of positive impact for children and youth. Early on the Trust adopted the Results Based Accountability Framework. Results Based Accountability, or RBA, enables us to communicate and reinforce collective impact through strategically funding programs and convening partners around key community issues. We apply a disciplined approach to defining and measuring key population indicators and performance measures connected with our overarching goals. It is critical to identify and galvanize powerful measures to determine the progress our community is making towards achieving community well-being. The Trust monitors community level indicators, allowing us to consider the community-level context we seek to change through funding or inciting partnerships in areas of need for Alachua County children.

Alachua County Population Indicators & Programs Performance Measures



In collaboration with Trust evaluation staff, each funded provider develops and monitors performance measures to assess whether services are delivered as intended, with quality, and to determine outcomes and benefits of programs. The Trust utilizes a Continuous Quality Improvement (CQI) process, as well as mid-year review meetings, to formally discuss with providers program data and progress toward meeting performance targets. These meetings are used together with ongoing data monitoring and discussion to collaboratively reflect and plan for program success.

SAMIS

An online portal for the Children's Trust of Alachua County and its providers to manage and track our work together more efficiently.

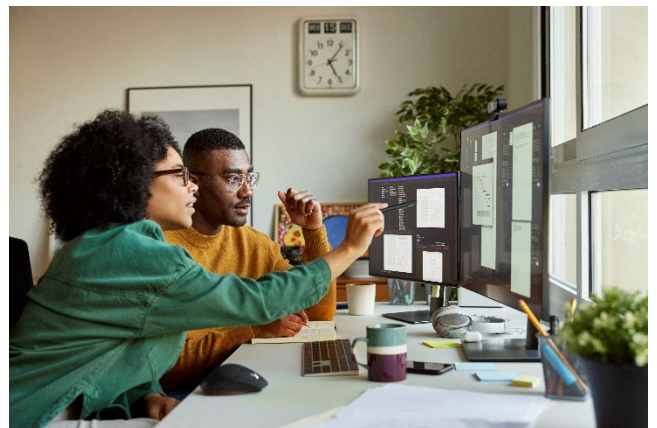


In October 2023, the Trust launched SAMIS with providers. To date, the following have utilized the system:

143	141	726
		
Agencies	Programs	Provider Staff

On-going shared measurement, tracking, and collaboration are cornerstones of RBA and CQI. SAMIS will provide important infrastructure support and enable us to maximize data analytic capabilities to inform decision-making. SAMIS facilitates the integration and management of several different business processes:

- Grants/Applications
- Budget/Fiscal
- Contract Management
- Programmatic/Evaluation
- Learning Management







Children's Trust of Alachua County

FY2027 Budget | Financial Schedules

FY 2027 Estimated Ad Valorem Revenue

2027 Estimated Property Tax Values

Based on Property Appraiser's Certification of Taxable Value of \$26.9 billion in non-exempt taxable value and \$509.7 million in net new construction. The certified rolled-back rate is 0.4267 mills.

Millage Rate		Gross Revenue	Uncollectable	Net Revenue
.5000	Maximum	\$13,457,847	\$672,892	\$12,784,954
.4500	Tentative	\$12,112,062	\$605,603	\$11,506,459
.4267	Roll-Back	\$11,484,926	\$574,246	\$10,910,680

Note: The TRIM process requires an assumption of a 95% collection rate.

CTAC's projected ad valorem revenue reflects continued taxable-value growth while maintaining the tentative millage rate of 0.4500. The updated estimate increases recurring revenue capacity without increasing the millage rate.

Fiscal Year	Status	Millage Rate	Budget	% Change
FY20	Adopted	0.5000	\$7,238,758	
FY21	Adopted	0.5000	\$7,742,236	7.0%
FY22	Adopted	0.5000	\$8,249,047	6.5%
FY23	Adopted	0.4612	\$8,858,643	7.4%
FY24	Adopted	0.4612	\$9,412,041	6.2%
FY25	Adopted	0.4500	\$10,029,054	6.6%
FY26	Adopted	0.4500	\$10,844,843	8.1%
FY27	Tentative	0.4500	\$11,506,459	6.1%

Revenue & Budgetary Resources Summary

Comparison of recurring revenues and non-recurring budgetary resources

Revenue / Budgetary Resource	FY2026 Budget	FY2027 Budget	Increase / (Decrease)	% Change
Ad Valorem Tax Revenue	\$10,844,843	\$11,506,459.00	\$661,616	6.1%
Investment / Interest Revenue	\$587,496	\$588,888.00	\$1,392	0.2%
Rental Revenue	\$0	\$64,370.88	\$64,370.88	N/A
Administrative Fee Revenue	\$0	\$15,600.00	\$15,600	N/A
Total Recurring Revenue	\$11,432,339	\$12,175,317.88	\$742,978.88	6.5%
Beginning Fund Balance / Other Sources	\$6,115,337	\$0	(\$6,115,337)	(100.0%)
FY2026 Program Allocation Capacity Applied	\$0	\$1,341,682.12	\$1,341,682.12	N/A
Capital Projects Fund Resources	\$200,000	\$100,000.00	(\$100,000)	(50.0%)
Total Non-Recurring / Other Budgetary Resources	\$6,315,337	\$1,441,682.12	(\$4,873,654.88)	(77.2%)
TOTAL SOURCES	\$17,747,676	\$13,617,000.00	(\$4,130,676.00)	(23.3%)

Budget Narrative

Total FY2027 budgeted sources are projected at \$13.62 million, representing total planned expenditures.

The represented decrease is attributable to a restructuring in the planned use of unassigned fund balance and the reduction of capital project funding included in the prior year accumulated budget. Funding sources include FY 2026 uncontracted program allocation carryforward, returned unexpended FY 2025 program allocations and savings from operating cost reductions.

Recurring operating revenues remain stable and continue to provide the primary source of funding for Trust operations. Ad valorem revenue is projected at \$11.51 million, an increase of \$661,616 (6.1%) over FY2026 budget, while interest earnings are projected to increase slightly. FY2027 also includes recurring rental revenue of \$64,370 and administrative fee revenue of \$15,600 resulting in total recurring revenues of \$12.18 million, an increase of \$742,979 (6.5%) over the FY2026 Budget.

Expenditure Summary Comparison

FY2027 expenditure plan emphasizes program delivery, operating discipline, and long-term continuity

Category	FY2026 Budget	FY2027 Budget	Increase / (Decrease)	% Change
Personnel & Fringe	\$2,229,067	\$1,732,996.65	(\$496,070.35)	(22.3%)
Operating / Non-Personnel	\$1,633,662	\$1,560,741.37	(\$72,920.63)	(4.5%)
Core Operating Budget	\$3,862,729	\$3,293,738.02	(\$568,990.98)	(14.7%)
Programs, Grants & Aid / Program Allocation	\$12,639,820	\$10,223,262.00	(\$2,416,558)	(19.1%)
Other Uses / Non-Recurring Additions	\$845,127	\$0.00	(\$845,127)	(100.0%)
Capital Projects Fund Allocation	\$200,000	\$100,000.00	(\$100,000)	(50.0%)
TOTAL USES	\$17,547,676	\$13,617,000.00	(\$3,930,676)	(22.4%)

Budget Narrative

Total FY2027 budgeted expenditures are projected at \$13.62 million, representing total planned expenditures.

The represented decrease is attributable to a restructuring in the planned use of unassigned fund balance, operating cost savings and the reduction of capital project funding included in the prior year accumulated budget. The revised budget redirects available resources toward mission-aligned community initiatives and programmatic support. Strategic priority allocations were augmented without reducing program allocations assigned to specific goals.

Program Budget by Strategic Goal

Programmatic investment aligned to CTAC goal areas, existing commitments, and strategic initiatives

Program Area	FY2027 Current-Year Program Appropriation	Existing Contractual Carryforwards	Total FY2027 Program Budget
Goal 1 - Healthy Children	\$3,026,159	\$369,981	\$3,396,140
Goal 2 - Learning Success	\$1,010,678	\$1,074,339	\$2,085,017
Goal 3 - Safe Community	\$1,405,315	\$2,100,164	\$3,505,480
Goal 4 - Capacity Building	\$551,626	\$0	\$551,626
Special Initiatives	\$550,000	\$0	\$550,000
Emergent Needs	\$75,000	\$0	\$75,000
Community Engagement Sponsorships	\$60,000	\$0	\$60,000
TOTAL PROGRAMMATIC BUDGET	\$6,678,778	\$3,544,484	\$10,223,262
Programs, Grants & Aid \$10,223,262 75.1% of total FY2027 budget	Existing Contractual Carryforwards \$3,544,484 Committed program obligations	FY2026 Uncontracted Allocation Capacity \$1,341,682 Preserved for goal-area deployment	

Program Allocation Narrative

The \$10,223,262 program budget combines approximately \$6,678,778 in FY2027 current-year appropriations with \$3,544,484 in existing contractual carryforwards, together with special initiatives, emergent needs, and community engagement sponsorship capacity.

Separately, \$1,341,682 of FY2026 program allocation capacity remains uncontracted and is preserved for continued deployment in the strategic goal areas for which these resources were originally designated. Because this capacity is non-recurring, it does not establish a permanent recurring cost structure.

Fund Balance & Reserve Outlook

GASB 54 planning classifications and FY2027 liquidity protection

Beginning FY2027 Fund Balance	Prior-Year Program Allocation Capacity Applied	Other Fund Balance Deployment	Projected FY2027 Ending Fund Balance	Required 3-Month Operating Reserve
\$9,310,352.05	\$1,341,682.12	\$0.00	\$7,968,669.93	\$823,434.51

Projected GASB 54 Fund Balance Classification

Classification	Planning Purpose	Projected FY2027 Amount	% of Total
Committed Fund Balance	Carryforward commitments	\$3,663,936.00	45.98%
Assigned Fund Balance	Required 3-month operating reserve	\$823,434.51	10.33%
Unassigned Fund Balance	Available for future use	\$3,087,607.62	38.75%
Restricted Fund Balance	Externally restricted	\$329,560.41	4.14%
Nonspendable Fund Balance	Prepays and other	\$64,131.39	0.80%
TOTAL		\$7,968,669.93	100.00%

Fund Balance Narrative

The projected FY2027 ending fund balance is \$7,968,670. The required three-month operating reserve of \$823,434 is fully funded, with \$3,087,608 remaining unassigned for future Board priorities and emerging needs.

The budget is structurally balanced and maintains liquidity protection while preserving future decision space. Fund balance classifications are presented for FY2027 planning purposes consistent with GASB 54 categories; final year-end classifications will be determined based on actual fiscal-year activity and formal Board actions.

Detailed Program Funding Schedule

FY2027 tentative program commitments and cost-of-living adjustments

TOTAL PROGRAM BUDGET \$10,223,262		BASE COMMITMENTS \$10,098,506		COLA ADJUSTMENTS \$124,757	REMAINING BALANCE \$0
GOAL 1 Children and youth are healthy and have nurturing caregivers and relationships		BASE COMMITMENTS \$3,334,751	COLA \$61,389	FY2027 TOTAL \$3,396,140	
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget	
NewboRN Home Visiting Program	Healthy Start of North Central Florida	\$495,477	\$9,497	\$504,974	
REACH Community Counseling Services for Adolescent Girls	PACE Center for Girls	\$120,164	\$3,527	\$123,690	
Partners in Adolescent Lifestyle Support (PALS)	UF Health Shands	\$120,164	\$3,560	\$123,724	
Reducing Trauma to Abused Children Therapy Program	Child Advocacy Center	\$157,500	\$944	\$158,444	
Family Resource Centers	Partnership for Strong Families	\$926,000	\$20,685	\$946,685	
Family Resource Centers	Willie Mae Stokes Community Center	\$165,375	\$3,660	\$169,035	
Family Resource Centers	Pleasant Street Civil Rights & Cultural Center	\$165,375	\$4,181	\$169,556	
Family Resource Centers	City of Hawthorne	\$150,000	\$0	\$150,000	
Family Resource Centers	City of Newberry	\$150,000	\$0	\$150,000	
Family Resource Centers	Deeper Purpose Community Charities	\$150,000	\$1,040	\$151,040	
Saving Smiles	UF College of Dentistry	\$362,167	\$7,814	\$369,981	
Wellness Healthcare Navigator	Children's Home Society of Florida	\$265,259	\$6,481	\$271,740	
Project CONNECT	—	\$107,270	\$0	\$107,270	
GOAL 1 CONTROL TOTAL		\$3,334,751	\$61,389	\$3,396,140	

Allocation status: Fully allocated — remaining balance \$0

GOAL 2 Children and youth can learn what they need to be successful		BASE COMMITMENTS \$2,049,141	COLA \$35,876	FY2027 TOTAL \$2,085,017
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
Childcare Tuition Assistance Program	Early Learning Coalition of Alachua County	\$350,000	\$1,758	\$351,758
Summer Bridge for Head Start	Episcopal Children's Services	\$262,820	\$4,046	\$266,866
Afterschool Programming	Deeper Purpose Community Church	\$126,749	\$3,362	\$130,111
Afterschool Programming	Gainesville Area Tennis Association - Aces in Motion	\$286,158	\$6,429	\$292,586
Afterschool Programming	Gainesville Circus Center	\$156,133	\$3,230	\$159,363
Afterschool Programming	Girls Place	\$98,733	\$3,625	\$102,358
Afterschool Programming	Kids Count in Alachua County	\$207,400	\$5,530	\$212,930
Afterschool Programming	Willie Mae Stokes Community Center	\$172,601	\$4,389	\$176,990
Summer Programming	Alliance for Scholars-Gainesville	\$143,574	\$2,377	\$145,951
Summer Programming	Alliance for Scholars-Hawthorne	\$84,000	\$1,130	\$85,130
Enrichment Dollars for Afterschool Programs - FY27 New Allocation	Multiple Afterschool Providers	\$100,000	\$0	\$100,000
Parental Background Screenings	The Education Foundation	\$50,000	\$0	\$50,000
Dolly Parton Imagination Library	Gainesville Thrives	\$10,973	\$0	\$10,973
GOAL 2 CONTROL TOTAL		\$2,049,141	\$35,876	\$2,085,017

Allocation status: Fully allocated — remaining balance \$0

GOAL 3 Children and youth live in a safe community		BASE COMMITMENTS \$3,481,514	COLA \$23,966	FY2027 TOTAL \$3,505,480
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
AMPLIFIED	The Education Foundation	\$114,992	\$5,750	\$120,742
TeensWork Alachua	Goodwill Industries of North Florida	\$999,920	\$15,340	\$1,015,260
Workforce Development	AMI Kids	\$148,437	\$2,876	\$151,313
Family Homelessness	Family Promise	\$118,000	\$0	\$118,000
Summer Camp	The Concrete Rose Foundation	\$40,176	\$0	\$40,176
Summer Camp	Behavior Bricks	\$178,009	\$0	\$178,009
Summer Camp	Camp Makerie	\$136,365	\$0	\$136,365
Summer Camp	Community Impact Corporation	\$147,616	\$0	\$147,616
Summer Camp	Deeper Purpose Community Church	\$200,999	\$0	\$200,999
Summer Camp	Gainesville Area Tennis Association (Aces in Motion)	\$64,655	\$0	\$64,655
Summer Camp	Gainesville Circus Center	\$28,499	\$0	\$28,499
Summer Camp	Girls Place	\$152,659	\$0	\$152,659
Summer Camp	Greater Duval Neighborhood Association	\$47,500	\$0	\$47,500
Summer Camp	Hagios Early Learning Center	\$29,282	\$0	\$29,282

GOAL 3 — CONTINUED Children and youth live in a safe community		BASE COMMITMENTS \$3,481,514	COLA \$23,966	FY2027 TOTAL \$3,505,480
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
Summer Camp	I AM STEM	\$203,400	\$0	\$203,400
Summer Camp	IGB Education Corp	\$118,602	\$0	\$118,602
Summer Camp	Just for Us Education	\$140,486	\$0	\$140,486
Summer Camp	Kids Count	\$46,829	\$0	\$46,829
Summer Camp	Limitless Adventures	\$57,825	\$0	\$57,825
Summer Camp	Mirror Image Leadership Academy	\$72,600	\$0	\$72,600
Summer Camp	Star Center Children's Theater	\$89,720	\$0	\$89,720
Summer Camp	Traveling Art Camp	\$322,036	\$0	\$322,036
Summer Camp	UF - Vet Camp	\$11,937	\$0	\$11,937
Summer Camp	Williams Temple	\$10,970	\$0	\$10,970
GOAL 3 CONTROL TOTAL		\$3,481,514	\$23,966	\$3,505,480

Allocation status: Fully allocated — remaining balance \$0

GOAL 4 Capacity Building		BASE COMMITMENTS \$548,100	COLA \$3,526	FY2027 TOTAL \$551,626
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
Family Resource Centers - Consulting	Partnership for Strong Families	\$75,000	\$3,526	\$78,526
Accreditation Academy / Master Class Series	Business Leadership Institute	\$172,000	\$0	\$172,000
Provider Capacity Building Training	Center for Non-Profit Excellence	\$200,000	\$0	\$200,000
Provider Memberships to CNE	Center for Non-Profit Excellence	\$10,000	\$0	\$10,000
Training	Child Advocacy Center	\$1,400	\$0	\$1,400
Training	River Phoenix Center for Peace Building	\$19,200	\$0	\$19,200
Training	Genesis Family Enrichment Center	\$12,000	\$0	\$12,000
Provider Capacity Building Training	Florida Afterschool Network	\$15,000	\$0	\$15,000
Lifecycle Capacity Development	Lifecycle Consultant	\$43,500	\$0	\$43,500
GOAL 4 CONTROL TOTAL		\$548,100	\$3,526	\$551,626

Allocation status: Fully allocated — remaining balance \$0

SPECIAL INITIATIVES Strategic initiative funding		BASE COMMITMENTS \$550,000	COLA \$0	FY2027 TOTAL \$550,000
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
Literacy Community Initiative	Alachua County Reads (ACR)	\$550,000	\$0	\$550,000
SPECIAL INITIATIVES CONTROL TOTAL		\$550,000	\$0	\$550,000

Allocation status: Fully allocated — remaining balance \$0

EMERGENT NEEDS & SPONSORSHIPS Flexible programmatic capacity		BASE COMMITMENTS \$135,000	COLA \$0	FY2027 TOTAL \$135,000
Program / Funding Area	Agency / Provider	Base Commitment	COLA Adjustment	FY2027 Budget
Emergent Needs	Multiple Providers	\$75,000	\$0	\$75,000
Community Engagement Sponsorships	Multiple Providers	\$60,000	\$0	\$60,000
EMERGENT NEEDS & SPONSORSHIPS CONTROL TOTAL		\$135,000	\$0	\$135,000

Allocation status: Fully allocated — remaining balance \$0

PROGRAM FUNDING CONTROL TOTAL

Funding Control	Base Commitments	COLA	FY2027 Budget
TOTAL PROGRAM FUNDING	\$10,098,506	\$124,757	\$10,223,262

DATE	RESPONSIBILITY	ACTION
Wednesday, March 11	<i>Finance Department</i>	<i>Send out email to all staff stating that budget requests are in development.</i>
Monday, June 1	<i>Alachua County Property Appraiser</i>	<i>Delivery of the total assessed value of non-exempt property in Alachua County.</i>
Monday, June 8	<i>Board of the Trust</i>	<i>Approval of two Truth in Millage Resolutions - 1) A resolution setting the Proposed Millage Rate, setting the date, time, and place of the Public Hearings to consider the proposed millage rate and tentative budget; 2) A resolution adopting a tentative written budget for Fiscal Year 2026.</i>
Wednesday, July 1	<i>Alachua County Property Appraiser</i>	<i>Certification of the taxable value to each taxing authority on the Certification of Taxable Value (Form DR-420).</i>
Wednesday, July 1	<i>Executive Director</i>	<i>Submission of a tentative annual budget to the Alachua County Board of County Commissioners.</i>
Thursday, July 30	<i>School Board of Alachua County</i>	<i>School Board of Alachua County first public budget hearing.</i>
Friday, July 31	<i>Executive Director</i>	<i>No later than August 4, 2026, (within 35 days after the Certification of Taxable Value), each taxing authority must inform the Alachua County Property Appraiser of the prior year millage rate, the current year proposed millage rate, the current year rolled-back rate, and the date, time, and meeting place of the first required tentative budget hearing.</i>
Monday, August 24	<i>Alachua County Property Appraiser</i>	<i>No later than August 24, 2026, (within 55 days after the Certification of Taxable Value), the Alachua County Property Appraiser must send the Truth in Millage notification to all property owners in Alachua County.</i>
Tuesday, September 8	<i>Alachua County Board of County Commissioners</i>	<i>Alachua County Board of County Commissioners first public budget hearing.</i>
Wednesday, September 9	<i>Alachua County Library District</i>	<i>Alachua County Library District first public budget hearing.</i>
Thursday, September 10	<i>Communications Manager</i>	<i>Pursuant to F.S. 200.065, the tentative budget must be posted on the authority's official website at least two days before the budget hearing and must remain on the website for at least 45 days.</i>
Tuesday, September 15	<i>School Board of Alachua County</i>	<i>School Board of Alachua County second public budget hearing.</i>
Thursday, September 17	<i>Board of the Trust</i>	<i>First public hearing of the proposed millage rate and the tentative budget. (Hearing dates with July 1 Certification - No sooner than Sept. 3 and no later than Sept. 18)</i>
Monday, September 21	<i>Communications Manager</i>	<i>Preliminary adopted budget posted on the authority's official website at least two days before the final budget hearing.</i>
Tuesday, September 22	<i>Alachua County Board of County Commissioners</i>	<i>Alachua County Board of County Commissioners second public budget hearing.</i>

Wednesday, September 23	<i>Alachua County Library District</i>	<i>Alachua County Library District second public budget hearing.</i>
Wednesday, September 23	<i>Clerk of the Trust</i>	<i>Advertisement of final hearing posted two to five days before the final hearing. Notice of Proposed Tax Increase <u>OR</u> Notice of Budget Hearing <u>AND</u> Budget Summary.</i>
Monday, September 28	<i>Board of the Trust</i>	<i>Second public hearing of the final millage rate and the final adopted budget. This must be held within 15 days following the first hearing.</i>
Wednesday, September 30	<i>Finance Department</i>	<i>The taxing authority must forward the resolution adopting the final millage rate to the Alachua County Property Appraiser, the Alachua County Tax Collector, and the Florida Department of Revenue within three days of the final hearing. Receipt of the resolution is the official notification of the final millage rate.</i>
Friday, October 16	<i>Clerk of the Trust Finance Department</i>	<i>Within 30 days of the final hearing, each taxing authority must complete and submit the following forms to the Florida Department of Revenue: 1) Certification of Compliance (Form DR-487) a) Provide proof of publication for all newspaper advertisements. b) Provide the entire page from each newspaper advertisement including the Budget Summary advertisement and the Notice of Proposed Tax Increase or Budget Hearing Advertisement. c) Submit the authority's resolution adopting the final millage rate, with percent change of rolled-back rate shown and the resolution adopting the final budget, indicating order of adoption. 2) Vote Record for Final Adoption of Millage Levy (Form DR-487V) 3) A copy of the Certification of Final Taxable Value (Form DR-422)</i>
Friday, October 16	<i>Communications Manager</i>	<i>The final adopted budget must be posted on the authority's official website within 30 days after the adoption and must remain on the website for at least two years.</i>
Monday, October 19	<i>Clerk of the Trust</i>	<i>Return original copy of the complete Certification of Final Taxable Value (Form DR-422) to the Alachua County Property Appraiser.</i>
October - December	<i>Executive Director</i>	<i>The governing body of the authority, pursuant to F.S. 189.016(6) citing F.S. 200.065, dictates that any budget amendment that increases or decreases the overall budget after 60 days of the passing of the final budget, must be passed by resolution, posted on the website within 5 days and remain there for two years.</i>

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