

2021-2022 MAYOR'S RECOMMENDED CAPITAL BUDGET

City of Camas November 2, 2020



City of Camas Strategic Plan 2018-2020



OUR MISSION	CITY OF CAMAS 2018-2020 STRATEGIC PRIORITIES					
The City of Camas commits to preserving its heritage, sustaining and enhancing a high quality of life for all its citizens and developing the community to meet the challenges of	1. Meet COMMUNITY NEEDS with optimal use of community resources	2. Build FINANCIAL SUSTAINABILITY for our City	3. Ensure CORE INFRASTRUCTURE to meet community needs	 Proactively MANAGI GROWTH in line with our vision & decisio principles 		
community to meet the challenges of the future.	2018-2020 KEY OBJECTIVES					
HOME TOWN FEEL Great Place to great Place to as Raise A Jobs That Family Support Our Community Integrated with Outdoors	All community needs & chosen priorities funded at defined service levels by 2020 Improve efficiency: Six (6) process improvements completed annually	 Balanced Budget (with reserve funded AND community needs and high priority wants funded) Improve Bond Rating from AA to AAA 	Infrastructure capacity Corrective Maintenance/ Preventive Maintenance %	 "Jobs" Ready Land/Residential "Ready" Land Green Space per capita Infrastructure capacity 		
OUR DECISION PRINCIPLES	2018-2020 KEY INITIATIVES					
 Providing services in line with community needs & priorities? Maintaining or building financial sustainability for our City? Preserving our integration with the outdoors? Creating an inclusive community that feels like a home town? 	Define and prioritize service levels, including performance measures Implement Lean city- wide Develop technology roadmap Evaluate service	 Update all Financial Policies to GFOA best practices Open and transparent program-based budget Update Utility Rates, Impact Fees, SDC's Revenue Strategy (overall size and the size and 	Complete Condition assessment on all core infrastructure and facilities SR500 corridor strategy with a Lake- Everett Intersection plan Infrastructure and facilities capacity plan	 Protect Backdrop of Lacamas Lake on North Shore Prioritize, fund & implement an updated Parks Recreation Open Space (PROS) plan Complete Grass Valley subarea plan 		
OUR INTERNAL VALUES Service Oriented Vision Driven Partnering and Collaboration	delivery models 5. Develop community engagement and communications strategy	diversification) 5. Develop Long-Term Financial Plan, Including Capital Programs	 Asset Management System specified Water & Sewer Level of Service Analysis 	 Transportation Capita Facilities Plan and level of service analysis 		
Accountability Continuous Improvement	Enhance tools and proces	ses to improve communications	: within departments, across depa	artments, and with Council.		

MAYOR'S INITIATIVES



MAYOR'S INITIATIVES FOCUS ON STRATEGIC PLAN



	INDIVIDUALS AND BUSINES	SES SHOULD FOLLOW ALL REG	QUIREMENTS LISTED ABOVE D	NURING ALL PHASES
	Phase 1	Phase 2	B Phase 3	Phase 4
High-Risk Populations*	Continue to May Horne, Sky Healthy	Candinaa ka Shay Maree, Skey Haaldhy	Continue to Sky Home. Sky Mudlky	Receive public interactions, with physical distorcing
Recreation	Seen and for recording to the set of the set	Outdoor terrpation involving 5 or fever people outside year honolood lamping, baarbee, etc.)	Outliner group rec. sparts artistics (16 or Sever groups) Recording a lacities at < 10% capacity (pper, public post, etc.) Professional sports without autorece parts spatice Researcing, baseball, etc.)	Researce of recordinal activity
Gatherings hecial, gentual	None Ottore in spiritual service with size boasisheld per vehicle	Gather with no more than 5 people particle your branchold per week	Allow getherings with no more than 10 people	Allow getterings with -58 people
Travel	Downline travel and leveled non-essential travel for Phase I personalities at the line	Essential travel and firsted non-essential travel for Phase I.B. I pressuable activities	Reserve new eccentral travel	Continue non-alcental travel
Business/ Employers	Espectral basisment open Estimp contraction that ment approx open robio Landraphop Antar What de pakapantees only foral trad-advapantees only for solars	Kensening presenter formation defablished recention physics before with the method is survive between between the method is survive defablished in our personal strategies and defablished and an extension of the survive presence applied and an extension of the survive of the survive is survive to the survive defablished and an extension of the survive of the survive of the survive survive of the survive of the survive survive and an extension of the survive survive and an extension of the survive survive survive of the survive survive survive of the survive of the survive survive survive and an extension of the survive surv	Packagewith Revens 4 TPS cognitigs table ere recleage that 10 the areas in metamotificeness of 4 21th cgazett (a catalow for the specific catalow for the proving and the biblewith research drough excitanged classes All other basistics activities and pit All other basistics activities and pit with service the bibly basis proving a service activities and pit and the service activities and pit and pitches the bibly basis of picches with service the bibly basis	 Higherbolos Cancent overses Cancent overset Basican oversite tel companya events Basican oversite tel companya events Masican oversite tel companya events Masican oversite tel companya events

GOVERNOR INSLEE'S PHASED APPROACH

ollowing Safe Start Washington's Phased Approach provides a clear path forward



BUDGET GUIDANCE

	Budget	2020	2020		2021 Budget Plan		2	022 Budget Plan	
Governor's Phase	Phase	Service Delivery	Staffing Level	Revenue	Operating	Capital	Revenue	Operating	Capital
PHASE 1									•
Stay Home, Stay Safe No Gatherings Only Essential Travel Essential Businesses Some outdoor recreation If a Rollback	Essential	No travel Essential capital	No hirings No seasonals No OT Work at Home Furloughs Leave accruals to be used	No late fees or penalties Limited Com Dev Fees	No hirings No seasonals No OT Work at Home Furlough employees No travel Essential expenses	2020 Essential Capital	Property Tax Status Quo 2020 Fee Schedule No late fees or penalties Limited Com Dev Fees No Recreation Fees/Rentals	No hirings No seasonals No OT Work at Home Furlough employees No travel Essential expenses	Essential Capital
PHASE 2									
Limited Reopening 5 People Gatherings Limited Travel New Construction Retail limited 50% capacity for restaurants Recreation with fewer than 5	Essential + COVID costs	No travel Essential capital	Hiring exceptions per Mayor No seasonals No OT Work at Home Work onsite permitted	No late fees or penalties Com Dev Fees resume No Recreation Fees/Rentals	2020 Limited Budget No seasonals Hiring exceptions per Mayor Work at Home Work onsite permitted No travel No OT	2020 Essential Capital	Property Tax 1% 2021 Fee Schedule No late fees or penalties Com Dev Fees resume No Recreation Fees/Rentals	2021 Limited Budget	Essential Capital
PHASE 3									
Moderate Reopening Gatherings (of 10 to possibly 50) Resume Travel Govt, libraries, movie theaters 75% capacity for restaurants Outdoor group activities	Limted Budget	Limited travel Capital Projects Studies	Begin hiring Seasonals Work at Home (compromised) Work onsite Offices open	Property Tax 1% 2021 Fee Schedule Late fees and penalties Com Dev Fees resume Recreation Fees/Rentals	2020 Status Quo Budget	2020 Capital Projects Studies	Property Tax 1% 2022 Fee Schedule Late fees and penalties Com Dev Fees resume Recreation Fees/Rentals	2021 Status Quo Budget	t 2022 Capital Budget Studies
PHASE 4									
Resume Public Interaction Allow gatherings >50 Continue travel Resume unrestricted worksites	Full Budget	Travel permitted Studies	Work onsite Offices open	Property Tax 1% 2021 Fee Schedule Late fees and penalties Comm Dev Fees Recreation Fees/Rentals	2021 Proposed Decision Packages	2020-2021 Capital Projects Studies	Property Tax 1% 2021 Fee Schedule Late fees and penalties Comm Dev Fees Recreation Fees/Rentals	2022 Proposed Budget Decision Packages	2022 Capital Budget Studies

2021-2022 CAPITAL BUDGET SUMMARY

42 Capital Projects

- 2 General Government
- 10 Street
- 1 CWFD
- 14 Parks
- 5 Stormwater
- 9 Water
- 1 Sewer



GENERAL GOVERNMENT

CDP 1 Major Building Maintenance

2021 \$889,874

2022 \$500,000

Projects include:

- Annex Building
- Library HVAC
- City Hall Generator
- Community Center Renovation
- General Building Maintenance

Funding

- General Fund
- REET1/REET2

"We really need to focus on our overall City maintenance, some areas just seem old and falling apart"

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GENERAL GOVERNMENT



CDP 2 ERP (Enterprise Resource

Planning) System			
2021	\$750,000		
2022	\$750,000		

Modules to include:

"Wait for next biennium, use Funds for firefighter and/or police-related staffing increase for better/consistent service." "Be careful, this can snowball. Prepare accordingly"

"I hope you have budgeted a run-over of at least 20% along with a schedule allowance."

financials, payroll, human resources, permitting, asset management, grant management, code enforcement and project management

CDP 3 – ADA Access Upgrades

The City is required by Federal mandate to continue to improve American's with Disabilities Act (ADA) access by removing barriers in the public rights-of-way for all pedestrians, including sidewalks, curb ramps, traffic signal controls, street crossings and ADA parking spaces.

2021	\$50,000		
2022	\$50,000		
Funded with REET 1			



CDP 4 – Pavement Management Program

City Council elected to use full banked capacity of property taxes to fund the Street Preservation Program.

2021 \$879,859 2022 \$913,887





CDP 5 – Lake and Everett Intersection

The project was partially funded by a grant with the balance funded by low interest state loans. Construction began in earnest in 2020 with the final close out of the project anticipated in 2021. Depending on schedules and mitigation, it is possible this project may be closed out in 2020.

2021 \$100,000 funded with Public Works Trust Fund Loan



CDP 6 – NW 38th Ave Phase 3 Design and ROW

Phase 3 will be the final phase of a street improvement project on NW 38th Ave. The project improves the corridor from NW Parker Street to Grass Valley Park.

2021 \$466,500

2022 \$813,000

Funded with a grant, TIF, and REET

CDP 7 – Traffic Controller Upgrades

This project will allow the City to migrate our traffic signals onto the county's server-based system.

2021 \$232,000 Funded with grant, street funds "I am not completely opposed to this concept I just wonder what the value this has for us to Need to do this at his time?"



"Developers in this surrounding area should pay for intersection improvements as they increase the population in the area. If the current system doesn't allow charging them for that, how do we change the system?"

CDP 8 – NW Brady and Grand Ridge Intersection Improvements

This proposed project will allow the City to complete surveying, develop design alternatives, and complete design of intersection improvements that will potentially include a left-turn lane, illumination and sight distance enhancements.

2021 \$75,000

Funded with Street revenues



CDP 9 – NW 6th Ave Road Diet

This package completes a road diet to convert the existing four-lane, undivided roadway segment to a three-lane segment consisting of two through lanes and a center, two-way left-turn lane.

2021 \$75,000

Funded with Street revenue



CDP 10 – NW 12th Ave CDBG Project

This project is to improve NW 12th Avenue including new asphalt and sidewalks and will be completed primarily with Community Development Block Grant (CDBG) funds. The City will contribute matching funds with Engineering services of \$51,000 and water line improvements of \$109,000.

2021 \$232,000





CDP 11 – NE 3rd Ave Bridge Seismic Retrofit

This grant enables the City to ensure the bridge meets seismic thresholds.

2021 \$2,917,118 all funded by a grant

" I know we're getting matching funds but wondering if some of this can be moved to the next budgeting cycle to save during this cycle."

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CDP 12 Trailer Mounted Attenuator

Purchase of a trailer mounted traffic attenuator (or crash impact cushion) with mounted arrow board for the purpose of providing extra safety precautions for operations crews while working on our high speed and multiple lane roads, added safety for hours of darkness and may be utilized by police and fire during emergencies.

2021\$35,000

Funded with revenue from Streets, Water, Sewer and Stormwater

CWFD CAPITAL

CDP 13 New Fire Engine (Pumper)

The CWFD is in need of a new pumper. Two of the oldest pumpers are nearing the end of their lifespan and maintenance costs are quickly increasing. Presently, staff is having trouble keeping both engines in service as they are frequently in the shop for repairs. By the time, the City takes possession of a new engine, the Fire Capital Plan should be complete which will allow for fire impact fees to pay for the costs or the debt service.

\$600,

2021

500,000



CDP 14 Open Space/Trails/ Park Upgrades

This package is a placeholder budget for unanticipated opportunities, repairs, enhancement or grant matching funds. This budget is defined in the Parks Comp Plan.

2021 \$225,000

2022 \$225,000

Funded with REET 2



"I think this should be done with less upfront capital and move over time in phased portions. I think we should even ban most boats on this lake except small electric motorboats and paddle/canoe/SUP/etc." "Please make a dock"



CDP 15 Boat Launch at Wildlife League

This package is to restore the boat launch on the northside of Lacamas Lake at the Wildlife League.

Funds will be used for the project preliminary design, permitting, and the application of the grant.

2021 \$271,847 funded with PIF

CDP 16 – East Lake Trail

This package is for construction activities for a trail on the East side of Lacamas Lake along the waterfront which will include a boardwalk, primitive soft surfaced and compacted gravel trails. Permitting has been completed.

2021 \$175,000 funded with PIF

"Make sure you put a porto-potty or permanent bathroom at all ends of the trails. In fact, why can't we fund keeping them open year-around, around the lake." eritage Trail Heritage Park acamas



CDP 17 – Parklands to Heritage Trail

The trail would include some boardwalks and level compacted gravel surface trail through the Camas Meadows Golf Course and connect to Heritage Trail.

2021 \$92,904

2022 **\$**300**,**000

Funded with PIF

"Make sure you put a porto-potty or permanent bathroom at all ends of the trails. In fact, why can't we fund keeping them open year-around, around the lake."

CDP 18 – Crown Park Restrooms and Sport Court

The sports court is designed so the budget reflects construction only. The budget includes the design and construction of a restroom.

2021 \$0

2022 \$450,000 Funded with REET2



"Incremental maintenance over longer period preferred."



CDP 19 – Skate Park Improvements

This budget funds the City 's portion of a joint project between Camas, Washougal and a group of interested residents. The funds would cover the City's portion of design and construction of enhancements to the skate park on 3rd Avenue.

2021 \$0

2022 \$75,000

Funded with REET, City of Washougal and Private Donations

CDP 20 – North Shore Conservation

The funding is intended to provide building maintenance for the Leadbetter House, the barn, and the Rose property. The Leadbetter House and barn need roof replacements and the Rose house needs interior maintenance.

2021 \$500,000 funded with 2020 bond proceeds



"Another TOTAL WASTE of money"

CDP 21 – Currie Trail

This project is contingent on RCO grant funding to complete. It is a leg of the trail around Lacamas Lake which includes a trailhead on one of the North Shore City properties (Buma) with a parking lot, a trail through Camp Currie and ends at the Heritage trailhead at Goodwin.

2021 \$960,000 funded with REET2

2022 \$1,900,000 funded with RCO grant



"This is a TOTAL WASTE of money"

"They seem to be in good enough shape at this time, maybe wait another budget cycle for this."

CDP 22 – Grass Valley Tennis Courts Resurfacing

Resurfacing the tennis courts would extend the life an additional 10-15 years including painting of new lines to accommodate tennis and other sports such as pickle ball.

This project will seek partnerships and contributions to fund.

2021 \$45,000





CDP 23 – NE 3rd Ave Trail Design and Permit

This project will build a restroom and improve the parking lot. This package funds the design for the project with construction occurring in the following biennium.

2021 \$75,000 funded with REET2

CDP 24 – Louis Bloch Bleacher and ADA Access Improvements

This package is to remove all existing bleachers and asphalt within the fenced area and replace with concrete surfacing and new bleachers that provide maximum viewing capacity, that are accessible to all patrons with additional curb ramps and ADA access into both sides of the viewing area.

2021 \$250,000 funded with General Fund

"...are directly responsible for the LIGHTING project at Louis Bloch park, and there is NO WAY the bleachers should cost this much...Something needs to be done, but the price is ABSOLUTELY INSANE."

"Only the ADA portion should be funded at this Time and any critical at-risk concerns."





CDP 25 – Large Mower

Increased mower efficiencies will reduce overall labor hours. It is also proposed to eliminate a small mower scheduled for replacement in 2021 and utilize the capital replacement funds of \$26,000 towards this purchase.

2021\$0

2022 \$100,000 funded by ERR and General Fund



CDP 26 – Turf Sweeper

This will provide a usable resource to enhance turf health in all areas, reduce unnecessary wear on mowers, and will increase crew productivity.

2021 \$50,000 funded by the General Fund

"FOR WHAT TURF FIELDS?"

"Not crazy about replacing something that may not be old but sounds like it still works. What are we doing with the old one?"

STORMWATER CAPITAL

CDP 27 – Ostenson Canyon Road Repair Design

This package should produce a cost effective repair plan to repair a damaged roadway and improve the intersection of Ostenson Canyon Road and 18th Loop.

2021 \$200,000 funded with Stormwater Rates



"I believe the minimal number of homes at the end of this road along with the current state of the Road does not warrant a line item this large during this cycle. Unless this is a critical safety issue... Technically they all do have access from the other side"

STORMWATER CAPITAL

CDP 28 – Parker Estates Stormwater Design and Construction

This package is to design and construct a new stormwater facility to replace one which has been overgrown and damaged by beavers for many years. This project will allow the beavers to remain in place and but provide a functional facility meeting the intent of the original design.

2021

\$200,000 funded with Stormwater Rates

STORMWATER CAPITAL



"What specifically is the money being spent on? A study?" "This item seems somewhat undefined as to how the funds will Be used. Can you provide additional clarity?" CDP 29 – Lacamas Lake Dam Improvements

Replacement of the handwheels with electronic actuators that can be controlled remotely will enhance safety and security and be more efficient for operators. Removal of fish screens. If budget allows, a hydraulic analysis to determine the correlation between rain events and water level to develop a program for raising/lowering water level.

2021\$75,000

2022\$75,000
STORMWATER CAPITAL



CDP 30 – Lake Water Quality

Provide funding for staff to work with Clark County and State/Federal agencies and develop both a shortterm and long-term strategy for improving and managing the water quality of Lacamas Lake and Round Lake.

2021 \$150,000

2022 \$150,000

Funded with Stormwater Rates

STORMWATER CAPITAL



"Yes and there should be pretty much be a full-time crew to support, maintain, and run this around the City all day every business day for preventative maintenance of our system."

CDP 31 – Vactor Truck

The City may be eligible for a grant thought the Washington State Department of Ecology that would provide the majority of funding of a stormwater dedicated vacuum truck, which has a total purchase price of \$500,000 and a recipient match of 25%, or \$125,000.

2021 \$500,000 funded 75% with grant and 25% Stormwater Rates

SOLID WASTE CAPITAL



CDP 32 – Solid Waste Truck

Purchase a new Sanitation Truck to serve City customers in the Green Mountain and North Shore areas.

2022 \$500,000 funded with Solid Waste revenue

"Since it was known prior to now that the city would be taking over the route, why has at least part of the cost of the truck not been set aside from the contract the city maintained with Waste Connections?" "Yes the sooner the better."



CDP 33 – Lower Prune Hill Booster Station

This project will replace existing infrastructure that is undersized and has reached its useful life. The new station will add pumping capacity to the water system that will be used to serve future growth. This project is located next to the Lower Prune Hill Reservoirs on the north side of 18th Loop.

2021 \$2,100,000 funded with 2019 Revenue Bond (\$1,175,000) and Water SDCs (\$925,000)

CDP 34 – Well 6/14 Waterline Transmission Main

This project is to enable additional pumping capacity from Wells 6 and 14 in the City's existing Washougal Wellfield by connecting the two wells with a larger diameter pipeline.

2021

\$440,000 funded by Water SDCs



CDP 35 – Meter Replacement Project

This is a multi-year project to replace all the water meters in the City with radio read meters. The radio meters will shorten meter reading by the Water Crews and require less staff as well. Most of the water meters will be read as the Water Crew vehicle drives through a neighborhood. The technology is highly accurate and provides more water consumption data.

2021 \$275,000

2022 \$275,000

Funded with Water Rates



"Only if this is cheaper in the end vs manual reading. This might be a nice to have and if it is, we should move this to the new Are you taking away someone's job to enable this feature? I'd rather pay a person to do this right now than to say we autor

CDP 36 – 343 Zone Supply Transmission Line

This project (identified as Project D-2 in the 2019 adopted Water System Plan Update) is to construct a new water transmission main to help move water from the Washougal Wellfield to the Angelo Booster Station located near Fallen Leaf Park, which then pumps water towards the top of Prune Hill.

2021 \$1,890,000 funded by the 2019 Revenue Bond



CDP 37 – Forest Home Booster Station

This will fund the remaining design necessary to replace the existing Forest Home Booster Station with a new Booster Station. The existing station has more than reached its useful life, is undersized, and is not located in a location conducive to easy maintenance.

2021 \$600,000 funded with 2019 Revenue Bond



CPD 38 – 343 Zone Reservoir

This package includes completing a siting analysis and identifying properties that may be suited for a new Reservoir. Once the analysis is completed, this decision package may also support the acquisition of property for future construction.

2021 \$540,000 funded with 2019 Revenue Bond



CDP 39 – Washougal River Wellfield Improvements

The City has been evaluating use of the existing Washougal Wellfield and working with the Department of Ecology to maximize the amount of water pulled from the existing wellfield. This package will allow staff to work with consultants to finalize the analysis and potentially design a portion of any necessary upgrades.

2021 \$100,000 funded with Water Rates



CDP 40 – Watermain at 11th Circle to Brady

This package will add waterline between 11th Circle and Brady Road. The project will improve fire flows and system redundancy in the surrounding area.

2021 - \$275,000 funded by Water Rates

CDP 41 – Water Transmission Dallas Street to Railroad Tracks

This will replace old and undersized waterline on Dallas Street between 3rd Avenue and the Railroad Tracks. The project will improve fire flows and system redundancy in the surrounding area.

2021 \$100,000 funded with Water Rates





SEWER CAPITAL

CDP 42 – Lacamas Creek Pump Station

This decision package is to close out construction of the Lacamas Creek Pump Station Project.

2021 \$100,000 funded with the 2015 Revenue Bond

QUESTIONS

Next Meeting

Updated 2021-2022 Proposed Budget

Public Hearing and Adoption of Property Tax Levies

Resolution of 2021 Fee Schedule

2020 Fall Omnibus Budget Presentation and Open Public Hearing