

2026 NRPA AGENCY PERFORMANCE REVIEW

City of Camas Parks and Recreation



Using Data to Drive Optimal Decision Making

You have many questions about how to best lead your parks and recreation agency. The questions may be about budget size, optimal staffing or revenues generated from agency activities. Perhaps you are looking towards the future and seeking opportunities where your agency can better serve its community while also outperforming its peers elsewhere in the U.S.

In your hands is one resource that can assist you with answering these many questions. The customized Parks and Recreation Agency Performance Report shows you how your community's parks and recreation services compare to those of its peers throughout the U.S. The data in this report comes from what your agency and other agencies entered in [NRPA's Park Metrics](#) website and compares specific measures of parks and recreation efficiency and effectiveness against thousands of other parks and recreation agencies across the country. Use this report to make informed decisions about your parks and recreation agency. Capitalize on your strengths and address your weaknesses – and increase the positive impact of your parks and recreation offerings on those in the community you serve.

Of course, data itself does not provide complete answers to your many questions. But combined with the collective knowledge of yourself, your team, your external partners and other resources, the insights contained within this report are an important step to leading your agency into the future.

About this Report

Earlier this year, your agency submitted operational information into the National Recreation and Park Association's (NRPA) *Park Metrics* website by completing your Agency Performance Survey. Thanks to the participation of park and recreation agencies throughout the U.S., NRPA is providing the field with key data on the management and operation of park and recreation agencies. The [Agency Performance Review](#) is a customized look at your agency in comparison to all agencies that responded to the survey and a subset of agencies that serve a similar population density (the online NRPA Park Metrics system allows you to create much more detailed data aggregations to **compare your agency to agencies that meet specific criteria of your choice**). The results contained in this report offer broad "yardsticks" on your agency's management and operations, allowing you to gauge your agency's strengths, weaknesses and improvement opportunities.

The aggregated data contained in this report was derived from 2023 – 2025 data in the *NRPA Park Metrics* database as of February 2026. As the NRPA Park Metrics system is "evergreen" (available 24/7/365), the data can and will change throughout the year. [NRPA Park Metrics](#) allows you to run reports on-demand, based on real-time data, so the reports you create will always be based on the most current data available. To run additional reports, simply login to your account and go to the "Reports" tab to use the *Custom Reports* or *Agency Performance Dashboard* to drill-down into the full data set to compare your agency alongside agencies that meet your search criteria in areas such as Jurisdiction Population, Budget Size, State, Population Density, etc.

For a broader view of park and recreation agency benchmark and performance data, check out the *2026 NRPA Agency Performance Review* and its accompanying interactive tools. This report is the most comprehensive resource of data and insights for park and recreation agencies in the United States. The report and interactive tools present *NRPA Park Metrics* data from 2023 through 2025 with 27 figures that highlight critical park and recreation metrics on park facilities, programming, responsibilities of park & recreation agencies, staffing, budget and agency funding. [Explore the 2026 NRPA Agency Performance Review.](#)

Using this Report

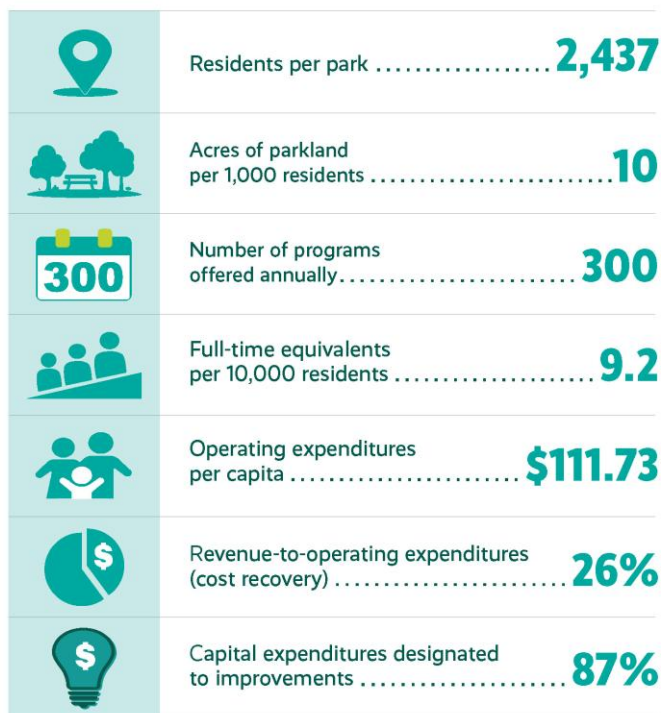
The *Agency Performance Report* is designed to assist you in evaluating your own agency's results relative to other *Agency Performance Survey* participants. The information in this report is designed to be a tool for helping you to better evaluate your agency and its offerings. Spotting significant differences between your own figures and the composites can be the first step toward identifying improvement opportunities. Please keep in mind:

1. A deviation between your figures and figures in the report is not necessarily good or bad. It merely indicates additional analysis may be required. As a rule, the larger the difference, the greater the need for further investigation.
2. In situations where large deviations do exist, it may be helpful to go back and calculate the same measure over the past several years to identify any trends that may exist.
3. The information in this report should be used as a tool for informed decision making rather than absolute standards. Since agencies differ as to their location, size, and other factors, any two agencies can be successful yet have very different experiences with regard to certain measures.

If you have any questions or comments about this report, please contact Greg Manns of Industry Insights at gmanns@industryinsights.com or (614) 389-2100.

Infographic

2026 NRPA Agency Performance Review Key Findings



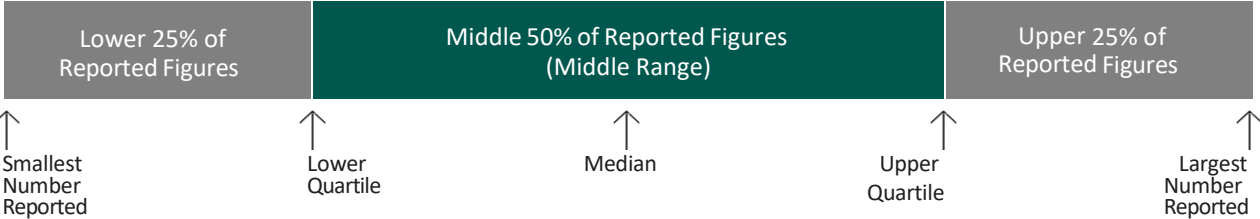
*These numbers represent the typical U.S. park and recreation agency

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Interpreting the Numbers

Most of the results included in this study are reported on the basis of medians rather than arithmetical averages or means. Unlike the mean, the median is not distorted by a few unusually high or low values that may exist in the sample due to special circumstances. The “median” value represents the mid-point of the data for a particular measure, with one-half of the respondents reporting figures above it and one-half below. Each median was computed independently based on the agencies that reported for that item. As a result, mathematical relationships do not always exist when different ratios are used together in the calculation.

Figures reported were not used unless they were in accordance with the survey instructions and definitions. In cases where the number of respondents was considered inadequate for the computation of a meaningful figure, “ISD” appears in the tables.



If you see “no data” in the table of data under a graph, you haven’t answered the required Agency Performance Survey questions to generate this comparison.

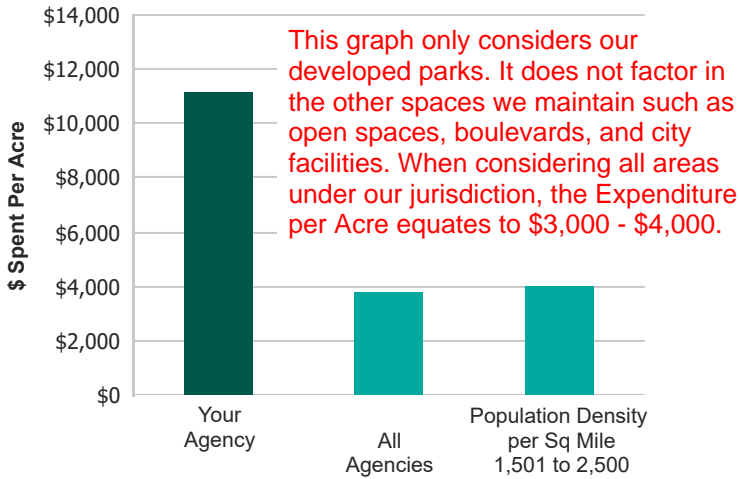
Definitions

Median (or 50th percentile):
The center value of the total distribution of the data that was reported (e.g., it is the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying responses.

Lower Quartile (or 25th Percentile):
The observation point below which 25% of the responses lie (e.g., 25% of the respondents reported a figure less than this amount and 75% a figure higher than this amount).

Upper Quartile (or 75th Percentile):
The observation point below which 75% of the responses lie (e.g., 75% of the respondents reported a figure less than this amount and 25% a figure higher than this amount).

Park Operating Expenditures per Acre of Parkland



Two metrics that can be used to gauge whether a community is adequately funded to manage, operate, and maintain its parks and recreation areas are “park related operating expenditures per acre of parkland managed” and “operating expenditures per capita.” The first metric, operating expenditures per acre, is calculated by dividing total park related operating expenditures by total parkland acres managed by the agency. The second metric, operating expenditures per capita, is calculated by dividing total operating expenditures by the population of the jurisdiction served by the agency.

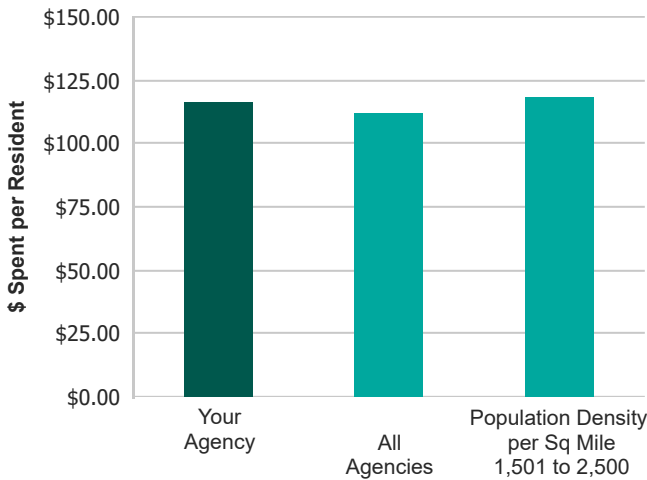
Operating expenditures include all of the costs to provide parks and recreation services to the community, including personnel salaries, benefits, utilities, equipment, and materials. Operating expenditures may also include debt service if it is paid out of the annual operating budget, as well as any expenditures incurred as part of a special or enterprise fund (such as a golf course) managed by the public agency.

It is important to note that operating costs can vary widely between communities due to differences in parks and recreation facility standards, types of equipment, repair and replacement schedules, types and topography of parkland, degree of maintenance required, levels of use, and other variables. Operating costs and efficiencies can also vary with the number of acres managed and/or the size of the population served. For example a community that manages extensive conservation lands will have a lower ratio of expenditures/acre than a community that primarily manages developed parkland.

Communities that benchmark operating expenditures should conduct follow-up research to analyze and document the specific reasons for differences in operating expenditures. For example it may be helpful to find a similar agency in Park Metrics, then visit and photograph the facilities at benchmarked communities, and meet with agency staff to document key differences in facility quality or levels of maintenance. It may also be helpful to determine if a community is serving a larger population than its own residents. Elected officials, managers, and residents may be more supportive of increased operation budgets if they clearly understand the reasons for variations in funding between communities, and/or the implications of different funding levels.

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
Lower Quartile		\$1,764	\$2,242
Median	\$11,138	\$3,790	\$3,996
Upper Quartile		\$9,159	\$9,639

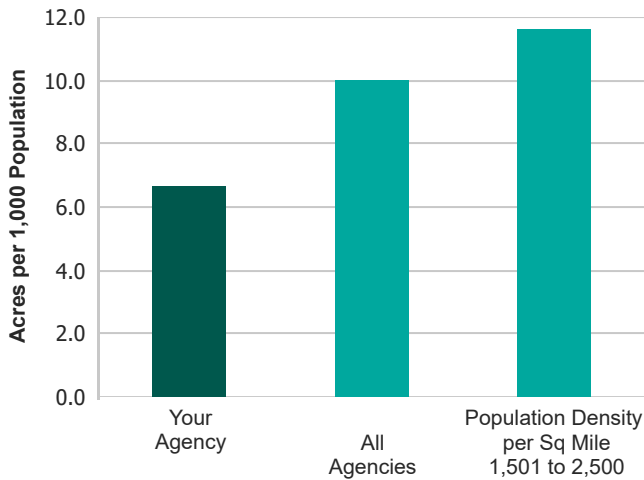
Operating Expenditures per Capita



	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
Lower Quartile		\$62.59	\$74.26
Median	\$116.15	\$111.73	\$118.41
Upper Quartile		\$204.68	\$219.95

Are you adequately funded?

Acres of Parks per 1,000 Population



	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
Lower Quartile		5.0	6.3
Median	6.6	10.0	11.6
Upper Quartile		17.4	19.1

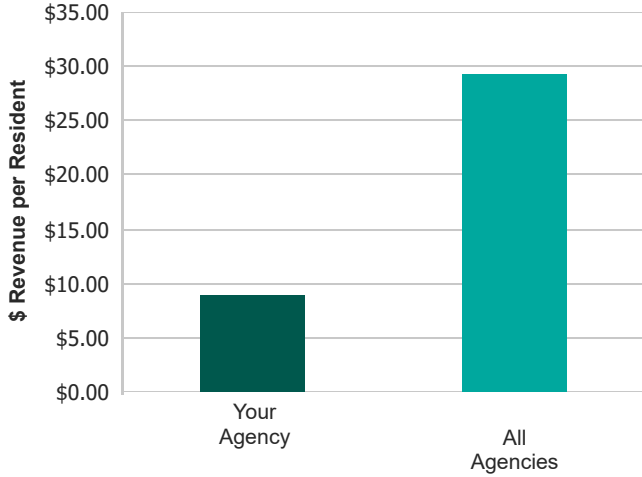
Do you have enough parkland?

The “acres of parkland per 1,000 population” metric is the most common technique for determining whether a community has “enough” parkland. It is also known as a community’s “acreage level of service (LOS).” There is no standard acreage LOS in the United States, and LOS can vary widely due to a community’s history, culture, demographics, density, development patterns, and other factors. For example, the acreage LOS of communities within the Park Metrics (formerly PRORAGIS) database ranges from less than 2 acres per 1,000 citizens to over 100 acres per 1,000 citizens. An often-asked question is “what should be counted in an acreage LOS?” Unfortunately, there is no standard answer. Some communities include public golf courses and beaches, while others include publicly accessible lakes and wetlands. Some cities and counties also include public parkland owned by other agencies, such as state parks and national forests. Some communities also count private recreation areas, owned and managed by homeowners associations, because these areas help meet residents’ local recreation needs. Since the primary purpose of acreage LOS is to determine a community’s need for parkland, it is recommended that communities only count developable, publicly accessible parkland within their jurisdiction.

Open space lands that are undevelopable, such as privately owned open spaces, private golf courses, or private beaches; or open space lands that are permanently protected such as wetlands, water bodies, or protected conservation lands, cannot be used in calculations to determine how much open space is needed for future community needs for facilities such as parks, playgrounds, athletic fields, or community recreation centers. Privately owned parkland is not open to the public, and could be sold or redeveloped. Public parkland owned by another jurisdiction (such as state or county-owned land within a municipality) should be counted only for the population served by that jurisdiction.

Acreage LOS should be used in conjunction with other needs assessment techniques to gauge a community’s need for additional parkland. For example a community may conclude that it is not necessary to acquire additional parkland after comparing its acreage LOS to other communities. However other needs assessment techniques such as surveys, focus group meetings, and population projections may indicate that residents’ needs are not being met, and additional parkland may be required.

Revenue per Capita



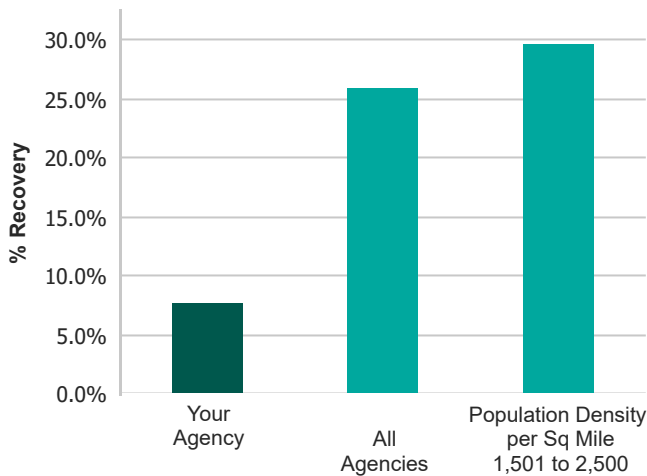
Revenues (also known as “annual direct revenues”) include all of the monies generated directly from parks and recreation classes, programs, memberships, concessions, permits, rentals, and other non-tax sources. Revenues do not include funding from taxes, grants, foundations, bonds, assessments, or other indirect sources.

Two metrics that can be used to track revenues, and/or compare revenue generation to other agencies, are “revenue per capita” and “revenue as a percentage of total operating expenditures.” The first metric, revenue per capita, is calculated by dividing the total revenues generated by the agency by the population of the jurisdiction served by the agency. The second metric, revenue as a percentage of total operating expenditures (also known as “cost recovery”), is calculated by dividing the total revenues generated by the agency by the total operating expenditures of the agency.

In addition to using these metrics for revenue tracking and benchmarking, they can also be used to establish cost recovery policies and goals. There are no industry standards for cost recovery; for example, some communities have established different cost recovery policies for senior, adult, and youth programs, while others have established overall cost recovery goals as a percentage of operating expenses. NRPA Park Metrics (formerly PRORAGIS) can help agencies to determine reasonable and realistic cost recovery goals based on data from other agencies.

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
Lower Quartile		\$9.95	\$15.56
Median	\$8.88	\$29.26	\$39.44
Upper Quartile		\$71.33	\$100.15

Revenue as % of Operating Expenditures (Cost Recovery)



How much are you making?

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
Lower Quartile		13.7%	17.3%
Median	7.7%	26.0%	29.7%
Upper Quartile		44.4%	50.8%

Agency Effectiveness Ratios

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Operating expenditures per capita	\$116.15	\$111.73	\$118.41
2. Revenue per capita	\$8.88	\$29.26	\$39.44
3. Total revenue to total operating expenditures	7.7%	26.0%	29.7%
4. Total tax expenditures per capita	\$107.27	\$82.00	\$82.27
5. Park operating expenditures per acre of parkland	\$11,138	\$3,790	\$3,996
6. Operating expenditures per acre of parkland	See note below	\$11,755	\$11,442
7. Operating expenditures per acres of parks and non-park sites	\$3,387	\$9,470	\$9,003
8. Operating expenditures per FTE	\$267,729	\$120,639	\$113,765
9. FTE's per 10,000 population	4.3	9.2	10.4
10. Acres of parks per 1,000 residents	6.6	10.0	11.6
11. Number of residents per park	1,627	2,437	1,930
12. Number of acres per park	10.8	24.9	22.8
13. Number of participants per program	34	44	42
14. Ratio of fee programs to all programs	97.2	80.0	87.8
15. Ratio of building attendance to park attendance	10.0	37.5	33.4

Agency Operations: Operating Budget

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Agency's total annual operating expenditures			
<i>Number of Responses</i>		725	173
Lower Quartile		\$2,723,000	\$3,743,925
Median	\$3,212,750	\$7,901,989	\$8,596,866
Upper Quartile		\$20,838,155	\$19,817,232
2. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		567	135
Parks	63.7%	37.0%	36.8%
Recreation	8.3%	35.9%	37.1%
Administration	28.0%	19.1%	18.2%
Other	0.0%	8.0%	8.0%
3. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		646	149
Personnel services	42.7%	54.0%	54.5%
Operating expenses	53.6%	37.5%	37.3%
Capital expense not in CIP	3.7%	5.9%	6.1%
Other	0.0%	2.6%	2.1%
4. Percentage of agency's total operating expenditures from the following sources:			
<i>Number of Responses</i>		573	137
General fund/Appropriations	100.0%	62.8%	59.5%
Special taxes/Levies (voter approved)	0.0%	10.1%	12.2%
Special taxes/Levies (non-voter approved)	0.0%	3.7%	4.1%
Earned revenue	0.0%	17.6%	18.3%
Sponsorships, in-kind donations, or private operating grants/donations	0.0%	1.4%	1.5%
Operating Grants from public agency	0.0%	2.1%	1.7%
Other	0.0%	2.5%	2.7%
5. Agency's total annual non-tax revenues			
<i>Number of Responses</i>		578	138
Lower Quartile		\$620,873	\$1,145,586
Median	\$245,665	\$2,395,434	\$2,916,714
Upper Quartile		\$7,253,998	\$7,357,099

#6 is dividing our entire op budget, including recreation and special events, and spreading across only our developed parks

Agency Operations: Operating Budget (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
6. Please estimate how your agency's TOTAL Earned Revenue is allocated.			
<i>Number of Responses</i>		483	117
Allocated to the Jurisdiction's General Fund	0.0%	54.9%	53.4%
Kept by the Parks and Recreation Agency	100.0%	40.4%	41.4%
Other	0.0%	4.7%	5.3%

Capital Budget

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Agency's total capital budget for the next 5 years and total capital budget for the fiscal year:			
a. Capital budget for next 5 years			
<i>Number of Responses</i>		553	130
Lower Quartile		\$3,708,216	\$5,250,000
Median	\$9,892,000	\$15,000,000	\$12,868,224
Upper Quartile		\$47,626,806	\$39,750,000
b. Capital budget for the fiscal year			
<i>Number of Responses</i>		617	144
Lower Quartile		\$780,000	\$1,000,000
Median	See note below	\$6,314,502	\$3,367,000
Upper Quartile		\$13,400,000	\$10,773,825
2. Agency's current year's capital budget expenditures from the following sources:			
<i>Number of Responses</i>		520	123
General Fund / Appropriations	0.0%	39.8%	38.8%
Bonds and Taxes - Voter Approved	0.0%	21.5%	21.7%
Bonds and Taxes - Non Voter Approved	74.0%	8.9%	13.1%
Private Capital Grants or Donations to Park Agency	0.0%	2.2%	1.9%
Capital Grants from Public Agency	4.0%	12.1%	9.9%
Development Fees	15.0%	7.4%	6.4%
Other	7.0%	8.1%	8.3%
3. Percentage of agency's current fiscal year's capital budget designated for the following purposes:			
<i>Number of Responses</i>		500	121
Acquisition	0.0%	8.3%	7.2%
Improvements	96.3%	87.4%	90.1%
Other	3.7%	4.3%	2.7%
4. Of the Improvement dollars reported above, estimate the percentage split between renovations vs. new:			
Renovation	50.0%	62.8%	62.8%
New Development	50.0%	37.2%	37.2%
5. Of the Improvement dollars reported above, estimate the percentage split between buildings vs. parks:			
Buildings	15.0%	29.6%	28.7%
Parks	85.0%	70.4%	71.3%
6. Value of deferred maintenance projects your agency faces:			
<i>Number of Responses</i>		498	116
Lower Quartile		\$0	\$0
Median	\$1,500,000	\$1,000,000	\$1,370,195
Upper Quartile		\$10,000,000	\$15,000,000

Capital expense is high due to peak construction for Crown Park and South Lacamas Creek Trailhead

This is factoring playgrounds only

Personnel

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Number of funded employees at your agency:			
a. Number of full-time employees			
<i>Number of Responses</i>		662	152
Lower Quartile		14	20
Median	12	43	47
Upper Quartile		103	102
b. Number of non-full-time employees			
<i>Number of Responses</i>		638	149
Lower Quartile		31	50
Median		113	171
Upper Quartile		312	354
c. Total annual hours worked by non-full-time employees			
<i>Number of Responses</i>		643	150
Lower Quartile		13,086	21,561
Median		50,058	67,033
Upper Quartile		141,240	156,975
d. Total number of full-time equivalent employees (FTEs)			
<i>Number of Responses</i>		664	153
Lower Quartile		24.6	35.5
Median	12.0	73.9	89.1
Upper Quartile		178.6	180.0
2. Percentage of total full-time equivalents (FTEs) involved in the following operational areas:			
<i>Number of Responses</i>		645	147
Administration	8.0%	16.6%	15.7%
Operations/Maintenance	67.0%	45.4%	44.3%
Programming	17.0%	31.9%	34.6%
Capital Development	8.0%	3.1%	2.8%
Other	0.0%	2.9%	2.6%
3. Number of volunteers and number of annual hours worked by the volunteers at the agency			
a. Number of volunteers			
<i>Number of Responses</i>		608	138
Lower Quartile		48	95
Median	110	191	244
Upper Quartile		865	1,184
b. Total hours worked by volunteers			
<i>Number of Responses</i>		567	134
Lower Quartile		862	826
Median	640	3,830	3,652
Upper Quartile		17,358	24,290
4. Percentage of agency's that have staff covered by collective bargaining (i.e., are union members)			
<i>Number of Responses</i>		670	150
Yes	X	36.4%	32.7%
No		63.6%	67.3%

Workload

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Number of individual parks or non-park sites the department/agency maintains and/or has management responsibility over:			
a. Total number of parks			
<i>Number of Responses</i>		664	152
Lower Quartile		11.0	16.0
Median	17.0	25.0	29.0
Upper Quartile		52.3	60.0
b. Total park acres			
<i>Number of Responses</i>		648	151
Lower Quartile		205.8	224.0
Median	183.6	660.0	700.0
Upper Quartile		2,258.3	1,601.5
c. Total number of non-park sites			
<i>Number of Responses</i>		664	152
Lower Quartile		0.0	1.0
Median	41.0	3.0	4.0
Upper Quartile		14.0	13.0
d. Total acres of non-park sites			
<i>Number of Responses</i>		648	151
Lower Quartile		0.0	0.3
Median	764.9	20.5	27.5
Upper Quartile		200.0	223.0
Total number of parks + non-park sites			
<i>Number of Responses</i>		664	152
Lower Quartile		15.0	21.0
Median	58.0	34.0	40.0
Upper Quartile		72.0	80.3
Total acres of parks + non-park sites			
<i>Number of Responses</i>		648	151
Lower Quartile		292.3	349.3
Median	948.5	822.8	830.0
Upper Quartile		2,699.5	2,028.0
2. Number of acres of designed (developed) and natural (undeveloped) open space for which the agency has management responsibility or maintains:			
a. Designed/Developed			
<i>Number of Responses</i>		591	143
Lower Quartile		128.0	139.0
Median	183.6	419.2	400.0
Upper Quartile		1,208.0	1,110.5
b. Natural/Undeveloped			
<i>Number of Responses</i>		592	139
Lower Quartile		44.8	78.0
Median	727.7	264.5	344.0
Upper Quartile		1,129.2	1,142.0
c. Non-park acres			
<i>Number of Responses</i>		226	61
Lower Quartile		0.0	0.0
Median	37.2	19.5	10.7
Upper Quartile		157.3	100.0
3. Total number of trail miles managed or maintained by the agency			
<i>Number of Responses</i>		613	145
Lower Quartile		6.0	8.0
Median	21.0	18.8	21.0
Upper Quartile		50.0	60.0

Workload (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
4. Number of buildings and the square footage of the buildings operated by the agency:			
a. Number of operated buildings			
<i>Number of Responses</i>		616	145
Lower Quartile		3	4
Median	2	8	9
Upper Quartile		21	23
b. Square footage of operated buildings			
<i>Number of Responses</i>		536	125
Lower Quartile		35,941.5	50,000.0
Median	20,000.0	115,373.5	140,000.0
Upper Quartile		240,702.5	247,269.0
5. Number of programs the agency offers annually and the number of people (i.e., contacts) served by these programs:			
a. Total number of programs offered			
<i>Number of Responses</i>		568	136
Lower Quartile		75	133
Median	36	300	453
Upper Quartile		1,535	1,413
b. Number of fee based programs			
<i>Number of Responses</i>		542	131
Lower Quartile		35	72
Median	35	155	268
Upper Quartile		924	1,068
c. Total program contacts (estimate as necessary)			
<i>Number of Responses</i>		540	131
Lower Quartile		4,527	6,248
Median	1,240	20,029	20,047
Upper Quartile		70,435	69,280
6. Number of contacts (e.g. participants, users) of the agency's parks and facilities per year:			
a. Total building facility contacts			
<i>Number of Responses</i>		468	111
Lower Quartile		15,000	24,131
Median	25,262	108,849	129,772
Upper Quartile		435,384	470,981
b. Total park facility contacts			
<i>Number of Responses</i>		468	111
Lower Quartile		32,750	61,500
Median	253,200	250,000	340,000
Upper Quartile		1,410,414	1,483,875
c. Total facilities and parks contacts			
<i>Number of Responses</i>		468	111
Lower Quartile		150,000	184,500
Median	278,462	546,000	560,283
Upper Quartile		1,933,236	1,873,638

We are low on recreation programming due to limited availability of indoor space and staffing

Agency Responsibilities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Agency Responsibilities			
a. Operate and maintain park sites	X	98.6%	99.4%
b. Operate and maintain indoor facilities	X	93.2%	96.2%
c. Operate, maintain, or contract golf courses		38.5%	48.1%
d. Operate, maintain, or contract campgrounds		22.9%	16.5%
e. Operate, maintain, or contract indoor swim facilities/water parks		33.7%	38.0%
f. Operate, maintain, or contract outdoor swim facilities/water parks		68.3%	73.4%
g. Operate, maintain, or contract racquet sport activities/courts/facilities?	X	82.7%	82.9%
h. Operate, maintain, or contract tourism attractions		38.1%	42.4%
i. Provide recreation programming and services	X	94.2%	96.8%
j. Operate and maintain non-park sites	X	70.3%	75.3%
k. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)	X	87.5%	93.0%
l. Operate, maintain, or manage special purpose parks and open spaces	X	76.8%	81.6%
m. Manage or maintain fairgrounds		6.7%	6.3%
n. Maintain, manage or lease indoor performing arts center		19.3%	22.2%
o. Administer or manage farmer's markets		23.7%	29.1%
p. Administer community gardens	X	49.0%	53.2%
q. Manage large performance outdoor amphitheaters		33.7%	38.0%
r. Administer or manage professional or college-type stadium/arena/racetrack		10.2%	15.8%
s. Administer or manage tournament/event quality indoor sports complexes		21.9%	25.9%
t. Administer or manage tournament/event quality outdoor sports complexes	X	58.5%	66.5%
u. Conduct jurisdiction wide special events	X	82.1%	84.2%
v. Have budgetary responsibility for your administrative staff	X	90.3%	91.8%
w. Include in your operating budget the funding for planning and development functions	X	76.4%	80.4%
x. Operate, maintain or contract marinas		12.2%	9.5%
y. Maintain or manage beaches (inclusive of all waterbody types)		26.0%	24.7%

Facilities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Median jurisdiction population per facility or activity areas within facilities			
a. Recreation centers		33,231	32,373
b. Community centers	13,830	37,858	43,232
c. Senior centers		66,375	76,780
d. Teen centers		79,377	123,760
e. Stadiums		102,647	119,946
f. Indoor ice rink		58,308	66,462
g. Arena		100,382	121,492
h. Performance amphitheater		68,658	65,000
i. Nature centers		151,731	123,102
j. Permanent and semi-permanent restrooms	2,766	5,270	5,411
k. Facilities with restrooms available free of use to public, not included above	27,660	16,116	14,667

Facilities (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
2. Median jurisdiction population per facility or amenity.			
a. Playgrounds or play structures	2,128	3,711	3,000
Playgrounds primarily dedicated for kids aged 5-12		4,860	3,436
Tot lots primarily dedicated for kids aged 2-5		11,841	12,789
Playgrounds with Inclusive plays structures		21,287	21,279
b. Community gardens	13,830	42,472	45,291
c. Basketball courts, standalone (outdoor)	3,073	8,634	8,051
d. Basketball courts , standalone (indoor)		23,839	25,596
e. Multiuse courts -basketball, volleyball, etc. (outdoor)		26,534	22,651
f. Multiuse courts -basketball, volleyball, etc. (indoor)		23,568	23,145
g. Volleyball, standalone (outdoor)		24,991	20,946
h. Diamond fields, standalone: total	5,532	5,257	4,889
i. Skateboard Parks	27,660	58,404	60,468
j. Dog park		48,539	45,105
k. Ice rink (outdoor only)		25,000	18,600
l. Rectangular fields, standalone: total		6,839	5,968
Synthetic rectangular fields		43,643	53,198
m. Overlay field		19,189	23,798
n. Walking loops / running tracks (outdoor)		16,570	14,667
o. Walking loops / running tracks (indoor)		55,250	49,315
p. Splashpads, spraygrounds or spray showers		44,052	37,000
q. Fitness zones / exercise stations (Outdoor)		33,188	30,864
3. Median jurisdiction population per golf facility			
a. Driving range stations		27,830	21,667
b. Regulation 18-hole courses		102,422	82,512
c. Regulation 9-hole courses		130,822	81,127
d. Disc golf courses		66,898	48,809
4. Median jurisdiction population per swimming facility			
a. Aquatics centers		56,850	53,950
b. Swimming pools (outdoor only)		48,461	47,158
c. Total indoor competitive swimming pools		68,723	69,646
d. Indoor pool designated exclusively for leisure (i.e. non-competitive)		70,440	68,245
e. Therapeutic pool		81,127	69,646
f. Waterpark		67,893	58,496
5. Median jurisdiction population per racquet sports facility			
a. Dedicated Tennis courts (outdoor only)		7,278	6,816
b. Dedicated Tennis courts (indoor)		25,414	8,526
c. Dedicated Pickleball (outdoor)		10,657	8,023
d. Dedicated Pickleball (indoor)		15,893	15,328
e. Multiuse courts- Tennis, Pickleball (outdoor)	13,830	16,651	14,875
f. Multiuse courts- Tennis, Pickleball (indoor)		17,138	12,538
g. Racquetball/handball/squash courts (outdoor)		45,060	39,094
h. Racquetball/handball/squash courts (indoor)		35,220	50,319

Activities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Percentage of agencies offering the following activities:			
a. Health and wellness education		82.0%	87.3%
b. Safety training		70.2%	75.3%
c. Fitness enhancement classes	X	83.7%	88.7%
d. Team sports	X	86.2%	92.7%
e. Individual sports		77.9%	84.7%
f. Running/cycling races		55.8%	64.7%
g. Racquet sports		76.6%	81.3%
h. Martial arts	X	57.8%	64.0%
i. Aquatics		69.1%	74.0%
j. Golf		51.3%	64.0%
k. Social recreation events	X	88.0%	94.7%
l. Cultural crafts		69.0%	73.3%
m. Performing arts		65.8%	72.0%
n. Visual arts		65.8%	74.0%
o. Natural and cultural history activities		71.6%	78.0%
p. Themed special events	X	92.1%	96.7%
q. Trips and tours		64.0%	66.7%
r. eSports/eGaming		27.2%	28.0%
2. Percentage of agencies offering the following Out-of-School Time (OST) activities:			
a. Summer camp	X	84.1%	86.8%
b. Before school programs		17.4%	17.1%
c. After school programs		55.8%	55.9%
d. Preschool		31.8%	38.4%
e. Full daycare		8.5%	5.8%
f. Specific teen programs		70.6%	76.2%
g. Specific senior programs	X	80.2%	88.3%
h. Programs for people with disabilities	X	69.8%	77.6%
i. STEM programs		62.1%	73.9%

Policies

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Does your agency have a policy barring the use of all tobacco products in its parks and at its facilities and grounds?			
<i>Number of Responses</i>		668	152
Yes, at all locations		58.7%	47.4%
Yes, at select locations	X	26.3%	36.2%
No		13.6%	15.8%
N/A		1.3%	0.7%
2. Does your agency have a policy that allows the consumption of alcohol by legal-aged adults on its premises?			
<i>Number of Responses</i>		669	153
Yes, at all locations		18.4%	15.7%
Yes, at select locations		59.2%	68.0%
No	X	21.4%	15.7%
N/A		1.0%	0.7%
3. Does your agency sell alcoholic beverages to legal-aged adults on its premises (sold either by the agency or by a concessionaire authorized by the agency)?			
<i>Number of Responses</i>		665	152
Yes, at all locations		5.1%	2.6%
Yes, at select locations		49.9%	60.5%
No	X	43.8%	36.2%
N/A		1.2%	0.7%
4. Does your agency provide healthy food options in its vending machines?			
<i>Number of Responses</i>		667	153
Yes, at all locations		16.8%	23.5%
Yes, at select locations		29.2%	26.1%
No		21.7%	21.6%
N/A	X	32.2%	28.8%
5. Does your agency provide healthy food options at its concession stands?			
<i>Number of Responses</i>		665	153
Yes, at all locations		16.2%	20.9%
Yes, at select locations		33.4%	34.0%
No		23.3%	24.2%
N/A	X	27.1%	20.9%
6. Does your agency charge a parking fee at its parks or facilities?			
<i>Number of Responses</i>		670	153
Yes, at all locations		0.1%	0.7%
Yes, at select locations		17.3%	16.3%
No	X	79.1%	81.0%
N/A		3.4%	2.0%
7. Does your agency charge an admission fee to enter its parks?			
<i>Number of Responses</i>		666	152
Yes, at all locations		0.8%	0.7%
Yes, at select locations		19.5%	14.5%
No	X	76.9%	82.9%
N/A		2.9%	2.0%
8. Does your agency have an expressed commitment to diversity, equity and inclusion (DEI) in vision, mission and/or strategic plan documents?			
<i>Number of Responses</i>		656	148
Yes, at all locations	X	68.6%	70.9%
Yes, at select locations		2.4%	2.7%
No		22.0%	19.6%
N/A		7.0%	6.8%

Policies (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
9. Does your agency have hiring practices and policies that promote a diverse agency workforce?			
<i>Number of Responses</i>		656	147
Yes, at all locations		84.3%	83.0%
Yes, at select locations		1.2%	2.0%
No	X	9.0%	8.2%
N/A		5.5%	6.8%

Jurisdiction Information

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
1. Agency/department's jurisdiction type			
<i>Number of Responses</i>		866	187
Borough		0.1%	0.0%
Village		1.5%	1.6%
City	X	53.0%	58.3%
Town		8.8%	12.3%
Township		3.2%	3.7%
County		17.0%	4.8%
State		0.1%	0.5%
Special District		11.9%	14.4%
Regional/Metro Authority		0.7%	0.5%
Independent District/Authority		1.4%	2.1%
School District		0.5%	0.0%
Military Department		0.5%	0.5%
Tribal Lands/Reservation		0.0%	0.0%
Other		1.4%	1.1%
2. Country			
<i>Number of Responses</i>		866	187
United States	X	99.5%	98.9%
Canada		0.3%	0.5%
Mexico		0.0%	0.0%
Other		0.1%	0.5%
3. Jurisdiction's total annual operating and capital budget			
a. Jurisdiction annual total operating budget			
<i>Number of Responses</i>		811	180
Lower Quartile		\$11,352,687	\$15,895,210
Median	\$54,714,427	\$52,237,399	\$54,640,499
Upper Quartile		\$253,415,538	\$170,616,155
b. Jurisdiction annual capital budget			
<i>Number of Responses</i>		754	168
Lower Quartile		\$1,919,928	\$3,183,804
Median	\$39,148,458	\$13,256,250	\$17,226,880
Upper Quartile		\$63,602,847	\$56,347,737

Jurisdiction Information (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 to 2,500
4. Square mileage and population of the incorporated jurisdiction the agency serves			
a. Square mileage of incorporated jurisdiction			
<i>Number of Responses</i>		849	187
Lower Quartile		13.0	12.1
Median	16.2	34.0	26.6
Upper Quartile		162.2	66.7
b. Population of jurisdiction			
<i>Number of Responses</i>		851	187
Lower Quartile		21,527	23,620
Median	27,660	57,109	50,000
Upper Quartile		169,811	125,880