



2021-2022 Budget Implementation  
Council Visioning 2021

City of Camas  
 Summary of Budgeted Revenues, Expenditures and Reserves

	General Fund	Special Revenue Funds	Debt Funds	Capital Funds	Enterprise Funds	Internal Support Funds	Reserve Funds	Total
Estimated Beginning Fund Balance 1/1/2021	\$ 10,095,317	\$ 5,587,867	\$ 10,838	\$ 16,382,957	\$ 40,262,468	\$ 2,453,721	\$ 1,875,112	\$ 76,668,280
<b>Revenues</b>								
Taxes	\$ 39,621,845	\$ 4,888,392	\$ -	\$ 4,417,714				\$ 48,927,951
Licenses and Permits	\$ 1,672,194	\$ 146,676						\$ 1,818,870
Intergovernmental	\$ 1,297,596	\$ 1,273,799		\$ 5,885,118				\$ 8,456,513
Charges for Services	\$ 9,862,182	\$ 10,968,367		\$ 7,818,511	\$ 51,880,678	\$ 3,537,049		\$ 84,066,787
Fines and Forfeitures	\$ 360,095	\$ 35,380						\$ 395,475
Miscellaneous Revenue	\$ 701,659	\$ 170,101		\$ 876,998	\$ 1,322,147	\$ 55,869	\$ 74,221	\$ 3,200,995
Non-Revenues	\$ -			\$ 100,000	\$ -			\$ 100,000
Transfers	\$ -	\$ 13,769,866	\$ 4,862,421	\$ 2,015,874	\$ 2,390,000		\$ 581,393	\$ 23,619,554
<b>Total Revenue</b>	<b>\$ 53,515,571</b>	<b>\$ 31,252,581</b>	<b>\$ 4,862,421</b>	<b>\$ 21,114,215</b>	<b>\$ 55,592,825</b>	<b>\$ 3,592,918</b>	<b>\$ 655,614</b>	<b>\$ 170,586,145</b>
<b>Total Available Resources</b>	<b>\$ 63,610,888</b>	<b>\$ 36,840,448</b>	<b>\$ 4,873,259</b>	<b>\$ 37,497,172</b>	<b>\$ 95,855,293</b>	<b>\$ 6,046,639</b>	<b>\$ 2,530,726</b>	<b>\$ 247,254,425</b>
<b>Expenditures</b>								
Salaries and Benefits	\$ 28,949,264	\$ 22,261,654			\$ 8,725,640	\$ 1,217,938	\$ 588,730	\$ 61,743,226
Supplies and Services	\$ 10,500,642	\$ 6,384,181		\$ 97,704	\$ 17,883,873	\$ 1,429,090		\$ 36,295,490
Intergovernmental	\$ 2,290,098	\$ 423,665			\$ 1,494,672			\$ 4,208,435
Capital	\$ 1,075,069	\$ 3,034,496		\$ 11,510,743	\$ 12,450,250	\$ 1,631,749		\$ 29,702,307
Debt Service		\$ -	\$ 4,862,421		\$ 10,258,550			\$ 15,120,971
Transfers	\$ 14,035,726	\$ 459,320		\$ 6,411,961	\$ 2,544,141		\$ 168,406	\$ 23,619,554
<b>Total Expenditures</b>	<b>\$ 56,850,799</b>	<b>\$ 32,563,316</b>	<b>\$ 4,862,421</b>	<b>\$ 18,020,408</b>	<b>\$ 53,357,126</b>	<b>\$ 4,278,777</b>	<b>\$ 757,136</b>	<b>\$ 170,689,983</b>
Estimated Ending Fund Balance	\$ 6,760,089	\$ 4,277,132	\$ 10,838	\$ 19,476,764	\$ 42,498,167	\$ 1,767,862	\$ 1,773,590	\$ 76,564,442
<b>Total Expenditures and Reserve Balance</b>	<b>\$ 63,610,888</b>	<b>\$ 36,840,448</b>	<b>\$ 4,873,259</b>	<b>\$ 37,497,172</b>	<b>\$ 95,855,293</b>	<b>\$ 6,046,639</b>	<b>\$ 2,530,726</b>	<b>\$ 247,254,425</b>

What is new for 2021-2022?



# Department Changes

# General Fund Department Changes

- Municipal Court
  - Security Improvements
- Executive
  - Community Survey
  - Facilities Study
  - Equity Training
  - Communications Budget
- IT
  - Phone System
- Community Development
  - Blue Beam
  - Local Intel Eco Dev
  - North Shore Sub-Area Plan
  - Comp Plan
- Parks and Recreation
  - PROS Plan
  - Maintenance Worker
  - Large Equipment
  - Grass Valley Tennis Courts
  - Louis Bloch ADA Improvements
- Facilities
  - Maintenance Worker
  - Truck

# Other Department Changes

- Streets
  - Traffic Signal Controller
  - Brady and Grand Ridge Intersection Improvements
  - Trailer Mounter Attenuator
- CWFD
  - 2 FTEs 2021 and 2 FTEs 2022
  - PPEs, shoes, rescue tool sets
  - Increase in drug costs
  - Electronic Patient Care Report
- Cemetery
  - Additional turf treatment

# Utilities



- Stormwater
  - Maintenance Worker
  - Heavy equipment
  - Stormwater Drainage Plan
  - DOE Permit
- Solid Waste
  - Sanitation Driver
  - Sanitation Truck
- Water/Sewer
  - Heavy equipment

# City-wide Budget Items

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Major Building Maintenance

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ERP System over 2 years

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Facilities Plan

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Phone System

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Community Survey

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Equity Training



# Capital Budget

## Revenues

- \$6 million in grants and contributions
- \$5.5 million bond proceeds
- \$4.4 million in utility rates and SDCs
- \$4.7 million in growth related revenue
- \$3.8 million in governmental funds

## Appropriations

- Transportation \$7.2 million
- Water \$6.6 million
- Parks and Recreation \$5.8 million
- Storm Drainage \$1 million
- Technology \$1.5 million
- Facilities \$1.3 million
- Fire Engine & Garbage Truck \$1 million

**TOTAL \$24.4 million**

# Capital Projects





- 38<sup>th</sup> Ave Phase 3 – Design and Right of Way
- NE 3<sup>rd</sup> Ave Bridge Seismic Retrofit
- Lacamas Lake Trail Segments
- Leadbetter House and Rose Property maintenance
- Lake Water Quality and Dam Improvements
- New fire truck, garbage truck, and vacuum truck
- Lower Prune Hill Booster Station
- 343 Zone Supply Transmission Line



How will this budget be implemented?

# Governor Inslee's Phased Approach

- Following Safe Start Washington's Phased Approach provides a clear path forward

<b>WASHINGTON'S PHASED APPROACH</b> Modifying Physical Distancing Measures as we Reopen the State				
INDIVIDUALS AND BUSINESSES SHOULD FOLLOW ALL REQUIREMENTS LISTED ABOVE DURING ALL PHASES				
	 <b>Phase 1</b>	 <b>Phase 2</b>	 <b>Phase 3</b>	 <b>Phase 4</b>
<b>High-Risk Populations*</b>	Continue to Stay Home, Stay Healthy	Continue to Stay Home, Stay Healthy	Continue to Stay Home, Stay Healthy	Resume public interactions, with physical distancing
<b>Recreation</b>	Some outdoor recreation (hunting, fishing, golf, boating, hiking)	Outdoor recreation involving 5 or fewer people outside your household (camping, beaches, etc.)	<ul style="list-style-type: none"> <li>Outdoor group rec. sports activities (50 or fewer people)</li> <li>Recreational facilities at &lt;50% capacity (gyms, public pools, etc.)</li> <li>Professional sports without audience participation (horses racing, baseball, etc.)</li> </ul>	Resume all recreational activity
<b>Gatherings (social, spiritual)</b>	<ul style="list-style-type: none"> <li>None</li> <li>Drive-in spiritual service with one household per vehicle</li> </ul>	Gather with no more than 5 people outside your household per week	Allow gatherings with no more than 50 people	Allow gatherings with >50 people
<b>Travel</b>	Essential travel and limited non-essential travel for Phase 1 permissible activities	Essential travel and limited non-essential travel for Phase 1 & 2 permissible activities	Resume non-essential travel	Continue non-essential travel
<b>Business/Employers</b>	<ul style="list-style-type: none"> <li>Essential businesses open</li> <li>Existing construction that meets agreed upon criteria</li> <li>Landscaping</li> <li>Auto/RV/boat/DRV sales</li> <li>Retail (curb-side pick-up orders only)</li> <li>Car washes</li> <li>Pet walkers</li> </ul>	<ul style="list-style-type: none"> <li>Remaining manufacturing</li> <li>Additional construction phases</li> <li>In-home/domestic services (nannies, housecleaning, etc.)</li> <li>Retail (in-store purchases allowed with restrictions)</li> <li>Real estate</li> <li>Professional services/office-based businesses (telework remains strongly encouraged)</li> <li>Hair and nail salons/barbers</li> <li>Pet grooming</li> <li>Restaurants/taverns &lt;50% capacity table size no larger than 5 (no bar-area seating)</li> </ul>	<ul style="list-style-type: none"> <li>Restaurants/taverns &lt;75% capacity/ table size no larger than 10</li> <li>Bar areas in restaurant/taverns at &lt;25% capacity</li> <li>Movie theaters at &lt;50% capacity</li> <li>Customer-facing government services (telework remains strongly encouraged)</li> <li>Libraries</li> <li>Museums</li> <li>All other business activities not yet listed except for nightclubs and events with greater than 50 people</li> </ul>	<ul style="list-style-type: none"> <li>Nightclubs</li> <li>Concert venues</li> <li>Large sporting events</li> <li>Resume unrestricted staffing of workplaces, but continue to practice physical distancing and good hygiene</li> </ul>

\* High-risk populations are currently defined by CDC as persons 65 years of age and older; people of all ages with underlying medical conditions (particularly not well controlled), including people with chronic lung disease or moderate to severe asthma; people who have serious heart conditions; people who are immunocompromised; people with severe obesity; people with diabetes; people with chronic kidney disease undergoing dialysis; and people with liver disease; people who live in a long-term care facility.



Governor's Phase	Budget Phase	2021 Budget Plan			2022 Budget Plan		
		Revenue	Operating	Capital	Revenue	Operating	Capital
<b>PHASE 1</b>							
Stay Home, Stay Safe	Essential	Property Tax Status Quo	No hirings	2020 Essential Capital	Property Tax Status Quo	No hirings	Essential Capital
No Gatherings		2020 Fee Schedule	No seasonals		2020 Fee Schedule	No seasonals	
Only Essential Travel		No late fees or penalties	No OT		No late fees or penalties	No OT	
Essential Businesses		Limited Com Dev Fees	Work at Home		Limited Com Dev Fees	Work at Home	
Some outdoor recreation		No Recreation Fees/Rentals	Furlough employees		No Recreation Fees/Rentals	Furlough employees	
<b>If a Rollback</b>			No travel Essential expenses		No travel Essential expenses		
<b>PHASE 2</b>							
Limited Reopening	Essential + COVID costs	Property Tax 1%	2020 Limited Budget	2020 Essential Capital	Property Tax 1%	2021 Limited Budget	Essential Capital
5 People Gatherings		2020 Fee Schedule	No seasonals		2021 Fee Schedule	No seasonals	
Limited Travel		No late fees or penalties	Hiring exceptions per Mayor		No late fees or penalties	Hiring exceptions per Mayor	
New Construction		Com Dev Fees resume	Work at Home		Com Dev Fees resume	Work at Home	
Retail limited		No Recreation Fees/Rentals	Work onsite permitted		No Recreation Fees/Rentals	Work onsite permitted	
50% capacity for restaurants Recreation with fewer than 5			No travel No OT			No travel No OT	
<b>PHASE 3</b>							
Moderate Reopening	Limited Budget	Property Tax 1%	2020 Status Quo Budget	2020 Capital Projects Studies	Property Tax 1%	2021 Status Quo Budget	2022 Capital Budget Studies
Gatherings (of 10 to possibly 50)		2021 Fee Schedule			2022 Fee Schedule		
Resume Travel		Late fees and penalties			Late fees and penalties		
Govt, libraries, movie theaters		Com Dev Fees resume			Com Dev Fees resume		
75% capacity for restaurants Outdoor group activities		Recreation Fees/Rentals			Recreation Fees/Rentals		
<b>PHASE 4</b>							
Resume Public Interaction	Full Budget	Property Tax 1%	2021 Proposed	2020-2021 Capital Projects Studies	Property Tax 1%	2022 Proposed Budget	2022 Capital Budget Studies
Allow gatherings >50		2021 Fee Schedule	Decision Packages		2021 Fee Schedule	Decision Packages	
Continue travel		Late fees and penalties			Late fees and penalties		
Resume unrestricted worksites		Comm Dev Fees Recreation Fees/Rentals			Comm Dev Fees Recreation Fees/Rentals		

# Healthy Washington - Roadmap to Recovery

Activities	Phase 1	Phase 2
<b>Social and At-Home Gathering Size — Indoor</b>	Prohibited	Max of 5 people from outside your household, limit 2 households
<b>Social and At-Home Gathering Size — Outdoor</b>	Max of 10 people from outside your household, limit 2 households	Max of 15 people from outside your household, limit 2 households
<b>Worship Services</b>	Indoor maximum 25% capacity	Indoor maximum 25% capacity
<b>Retail Stores</b> (includes farmers' markets, grocery and convenience stores, pharmacies)	Maximum 25% of capacity, encourage curbside pick-up	Maximum 25% of capacity, encourage curbside pick-up
<b>Professional Services</b>	Remote work strongly encouraged, 25% capacity otherwise.	Remote work strongly encouraged, 25% capacity otherwise.
<b>Personal Services</b>	Indoor maximum 25% capacity.	Indoor maximum 25% capacity.
<b>Eating and Drinking Establishments</b> (establishments only serving individuals 21+ and no food remain closed)	Indoor dining prohibited. Outdoor dining, 11 PM close, maximum 6 per table, limit 2 households per table	Indoor dining available 25% capacity, 11 PM close. Outdoor dining available, maximum 6 per table, limit 2 households per table
<b>Weddings and Funerals</b>	Ceremonies are limited to a total of no more than 30 people. Indoor receptions, wakes, or similar gatherings in conjunction with such ceremonies are prohibited.	Ceremonies and indoor receptions, wakes, or similar gatherings in conjunction with such ceremonies are permitted and must follow the appropriate venue requirements. If food or drinks are served, eating and drinking requirements apply. Dancing is prohibited.
<b>Indoor Recreation and Fitness Establishments</b> (includes gyms, fitness organizations, indoor recreational sports, indoor pools, indoor K-12 sports, indoor sports, indoor personal training, indoor dance, no-contact martial arts, gymnastics, climbing)	Low risk sports (including dance, no-contact martial arts, gymnastics, and climbing) permitted for practice and training only in stable groups of no more than 5 athletes. Appointment based fitness/training; 45-minute max session, no more than 1 customer/athlete per room or per 500/sq. ft. for large facilities.	Low and moderate risk sports competitions permitted (no tournaments). Fitness and training maximum 25% capacity.
<b>Outdoor Sports and Fitness Establishments</b> (outdoor fitness organizations, outdoor recreational sports, outdoor pools, outdoor parks and hiking trails, outdoor campsites, outdoor K-12 sports, outdoor sports, outdoor personal training, outdoor dance, outdoor motorsports)	Low and moderate risk sports permitted for practice and training only (no tournaments). Outdoor guided activities, hunting, fishing, motorsports, parks, camping, hiking, biking, running, snow sports, permitted.	Low, moderate, and high-risk sports competitions allowed (no tournaments), maximum 200 including spectators.
<b>Indoor Entertainment Establishments</b> (includes aquariums, indoor theaters, indoor arenas, indoor concert halls, indoor gardens, indoor museums, indoor bowling, indoor trampoline facilities, indoor cardrooms, indoor entertainment activities of any kind, indoor event spaces)	Private rentals/tours for individual households of no more than 6 people permitted. General admission prohibited.	Maximum 25% capacity. If food or drinks are served, eating and drinking requirements apply.
<b>Outdoor Entertainment Establishments</b> (includes zoos, outdoor gardens, outdoor aquariums, outdoor theaters, outdoor stadiums, outdoor event spaces, outdoor arenas, outdoor concert venues, rodeos)	Ticketed events only: Groups of 10, limit 2 households, timed ticketing required.	Groups of 15, limit 2 households per group, maximum 200 including spectators.

NOTE: Live entertainment is no longer prohibited but must follow guidance above for the appropriate venue. Long-term Care facilities, professional and collegiate sports remain governed by their current guidance/proclamations separate from this plan.



2021-2022

Implementation Path



# Estimated Quarterly Plan

- First Quarter Phase 2 Plan
- Second Quarter Reassess if new Phase 2 Modified budget including 2019-2020 new positions without travel and training
- Third Quarter Reassess if Phase 3(?) Seasonals, travel and training on a case by case basis.
- Fourth Quarter Fully Implement 2021 Budget



Questions