



2021 FINANCIAL PROGRAM 10-YEAR FORECAST AND SCENARIOS

City of Camas

2021 FINANCIAL PROGRAM

- **10Year Forecast and Scenarios**
- Policy on Fund Balance
 - ARPA Policy
 - ERP Funding Options
- Strategic Discussion – Financial Dynamics or Fundamentals
 - Structural Deficits
 - Community Development Breakout
 - Discussion of Fire (\$1.50 levy)
 - Discussion of 1% Property Tax
 - Discussion of MPD

- Provides insights into current trends into the future
- Allows for what-if scenarios for policy development
- Checks to see if decisions are financially sustainable.
- Highlights potential structural deficits
- Determines potential burn rate of fund balance



**PURPOSE
OF 10-
YEAR
FORECAST**

2022-2031 FORECAST ASSUMPTIONS

Growth in housing will continue but at a slower steady pace

- Lots available
- Development activity
- Local Economy post pandemic

Two multi-family projects and two assisted living projects

**North Shore development to begin
Downtown housing project**

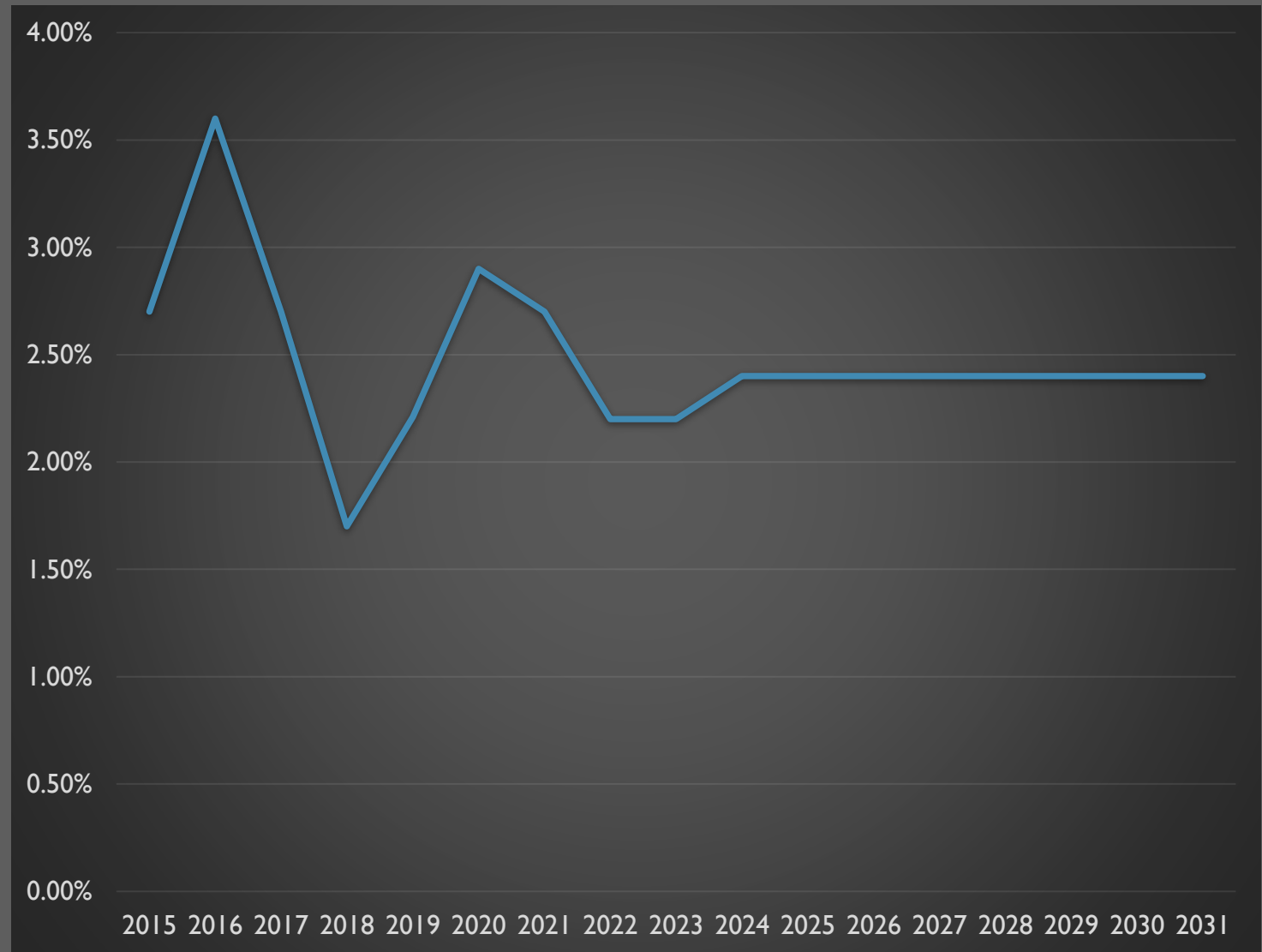
Labor contracts to be negotiated near term

**Benefits at 6% annually
(updating with revised numbers)**

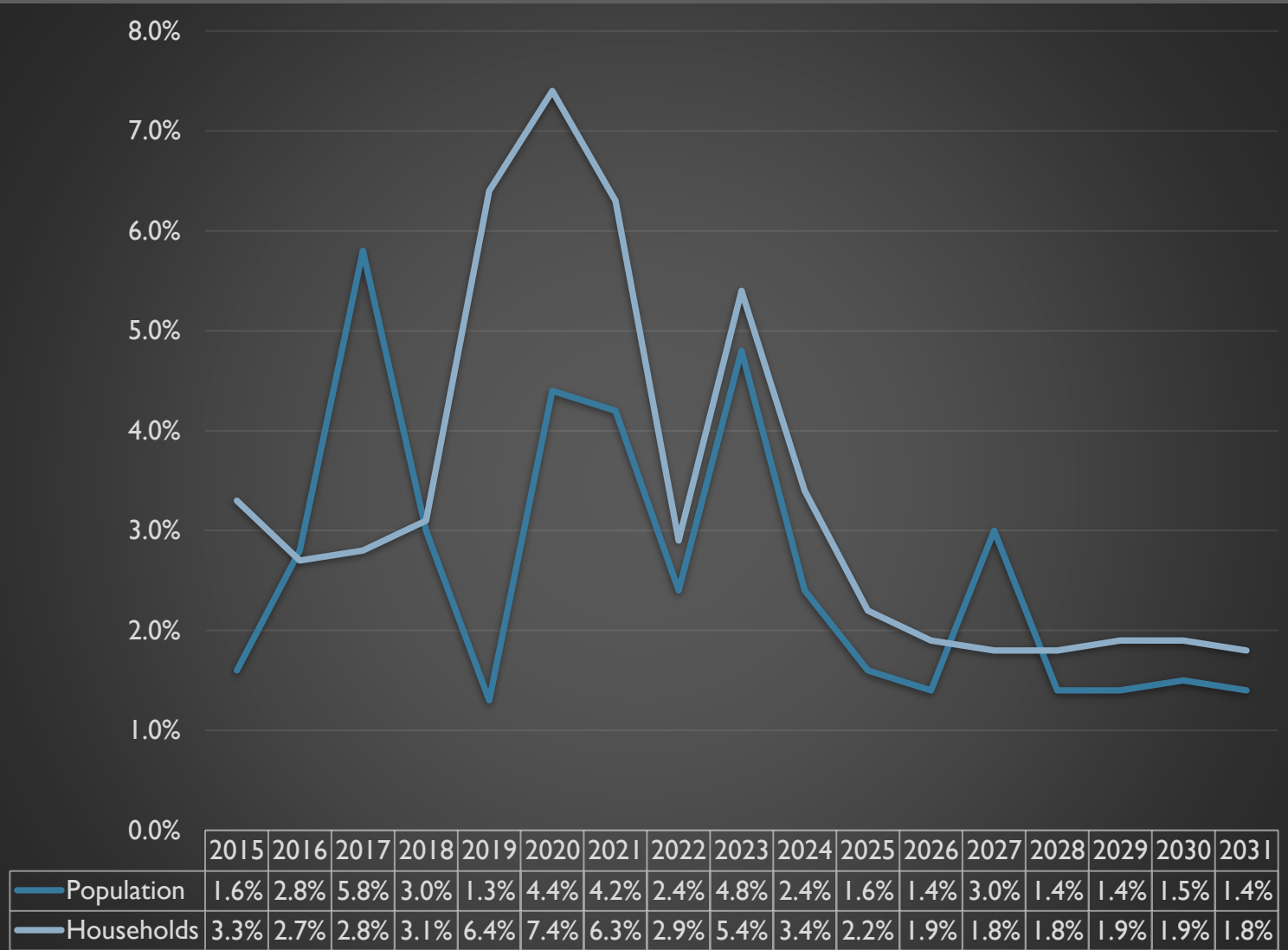
Retirements and Staffing considerations

ERP Implementation to begin in 2022 and continue for three years

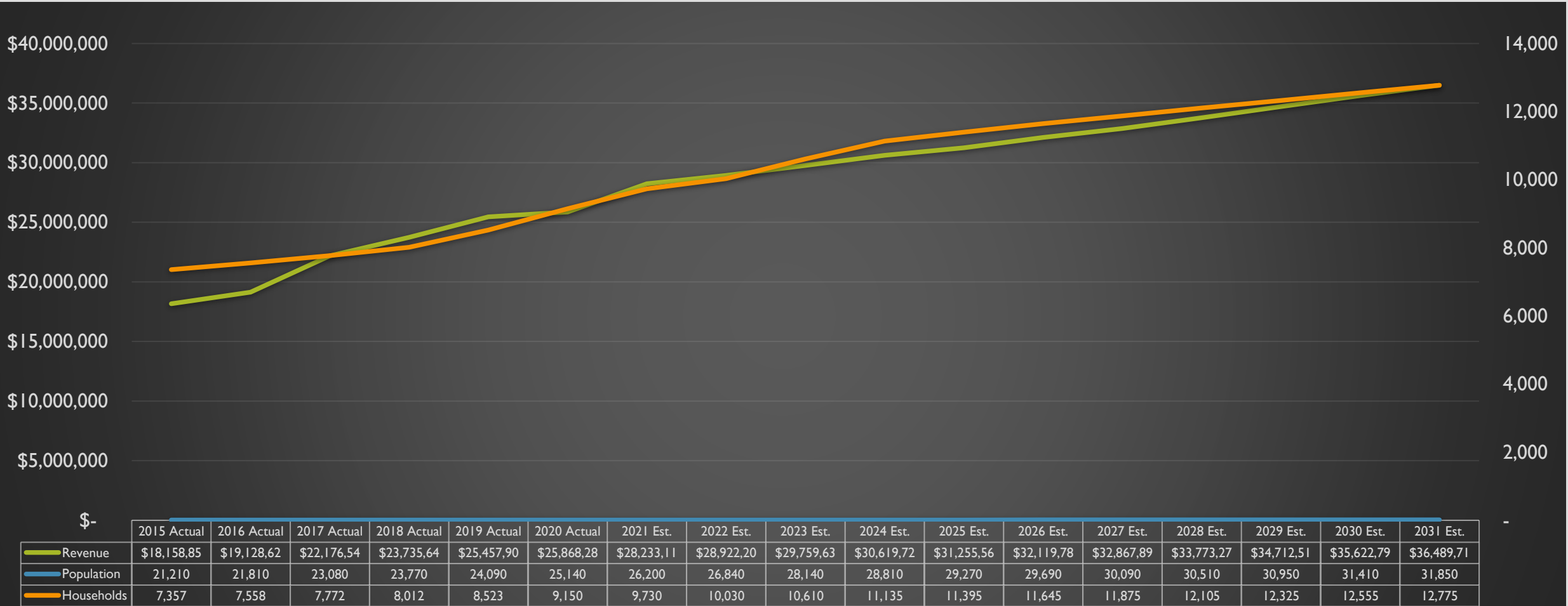
INFLATION



POPULATION GROWTH

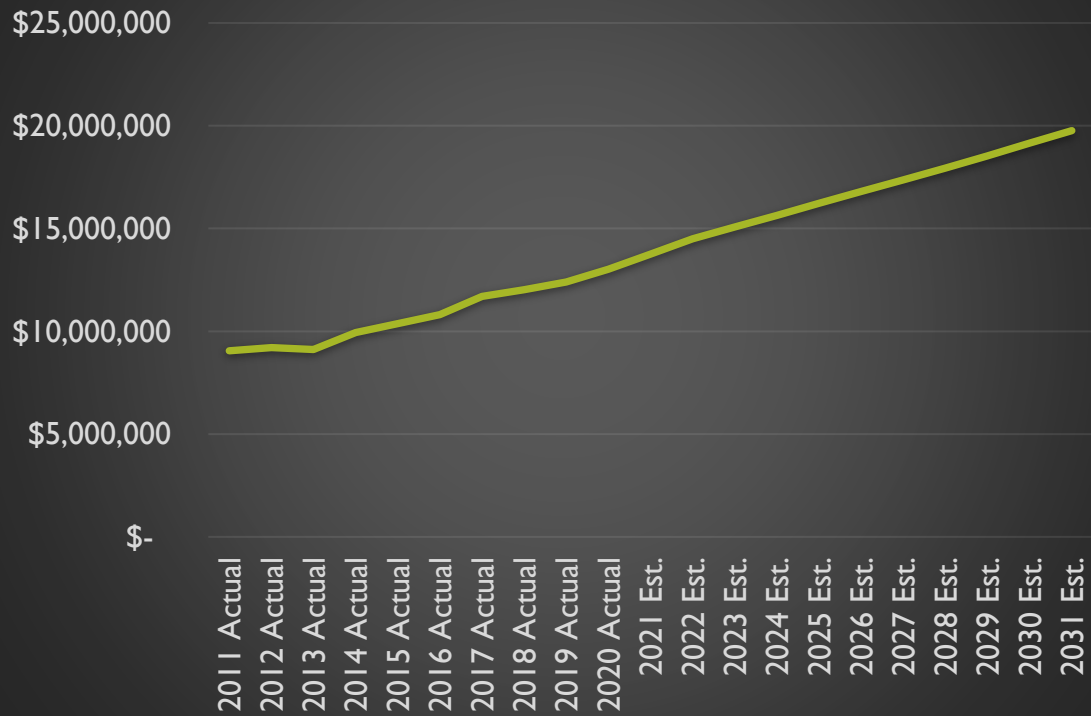


GENERAL FUND REVENUE FORECAST

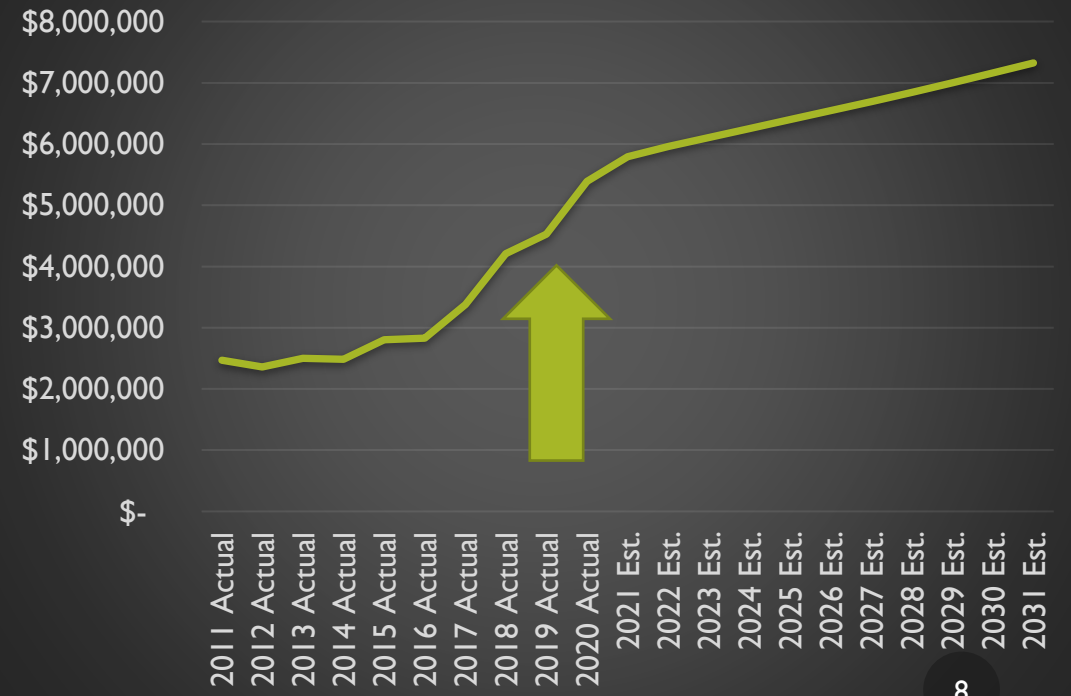


PROPERTY TAXES AND SALES TAX

Property Taxes

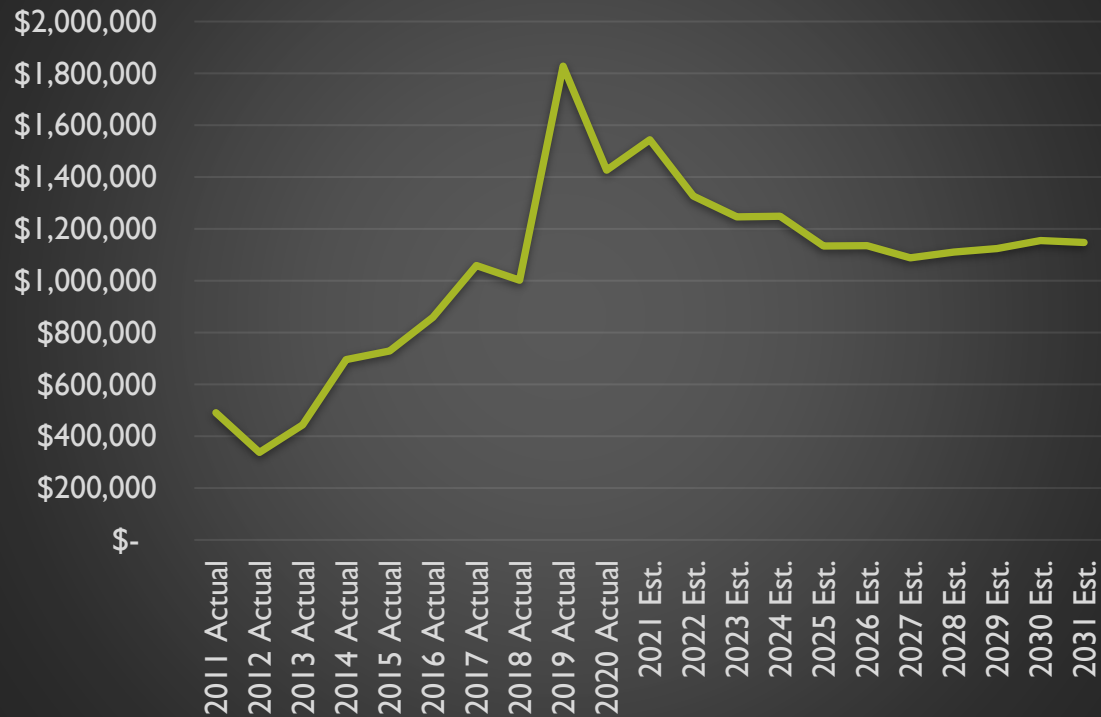


Sales and Use Taxes

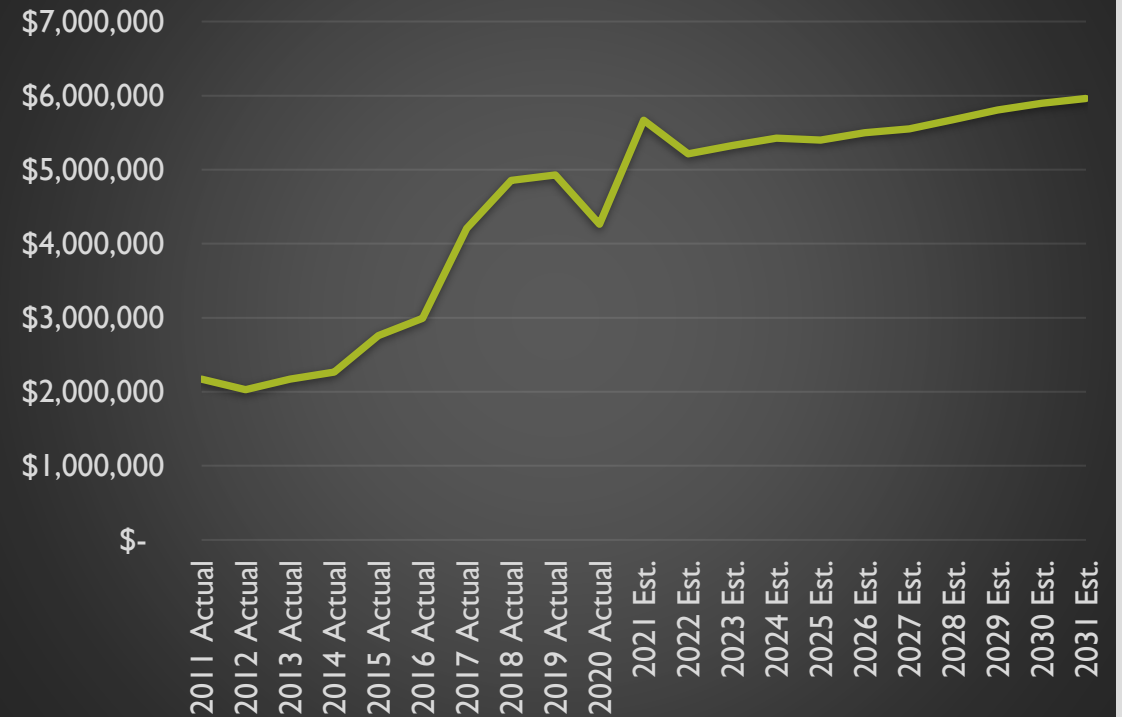


LARGEST GROWTH REVENUES

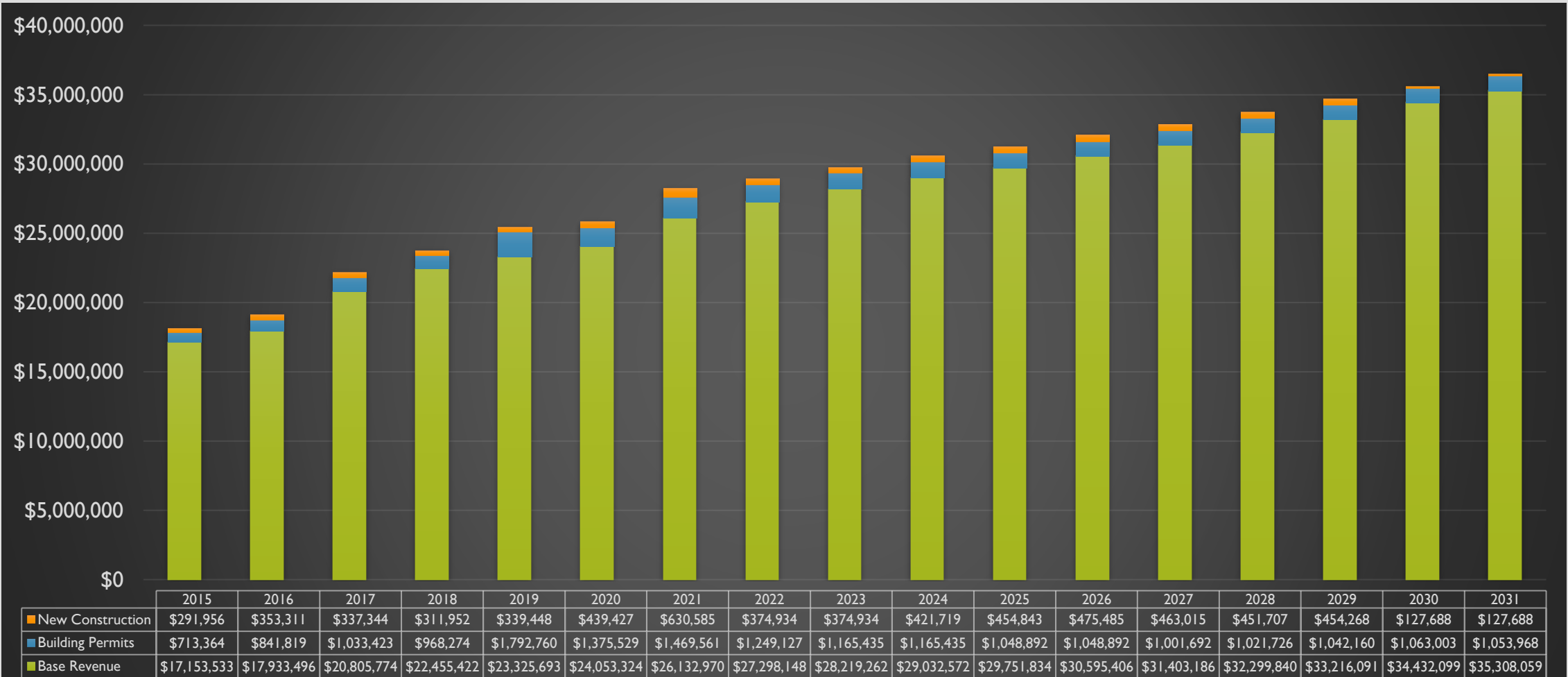
Licenses and Permits



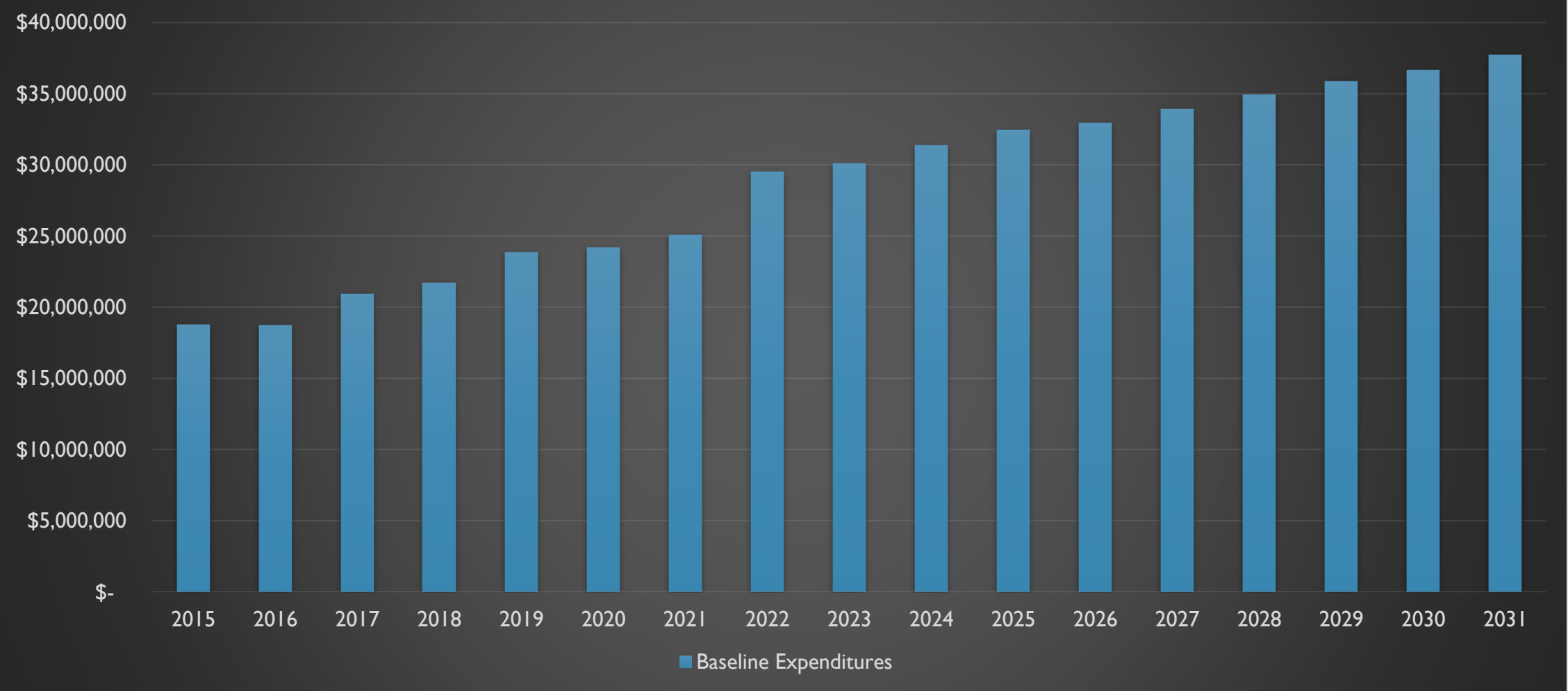
Charges for Services



REVENUE MIX (ONGOING VS ONE-TIME)



FORECAST BASELINE EXPENDITURES



Baseline Forecast

- 1% Increase Property Tax Forecast
- No 1% Increase Property Tax Forecast
- Fund Balance Impact

Utility Tax Options

- Increase Natural Gas Tax to 6%
- Include Industrial Employers to pay the 3% Utility Tax
- Combine the two options
- Utility Tax on Telephone and Cable of 1% and Stormwater and Garbage at 3%
- Utility Tax of 3% on Telephone, Cable, Stormwater and Garbage

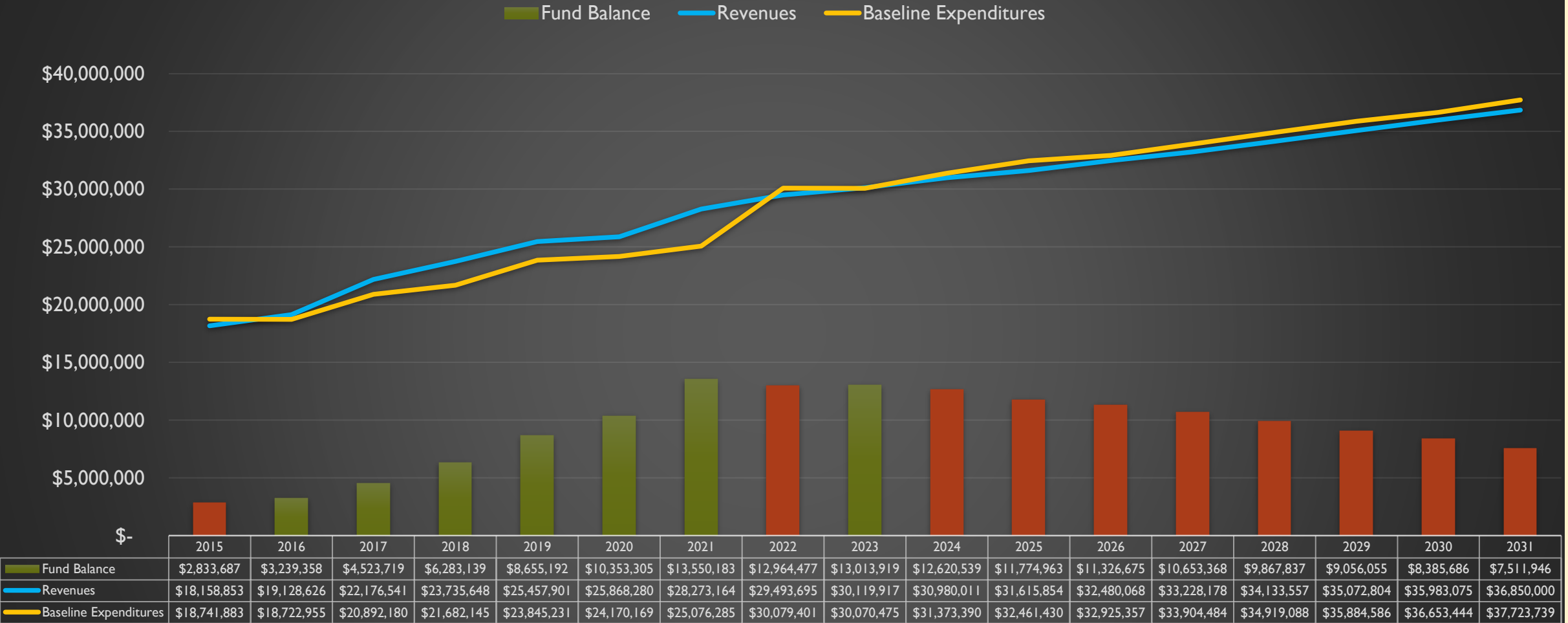
Focused Policy Areas

- American Rescue Plan Act (ARPA)
- Metropolitan Park District (MPD)

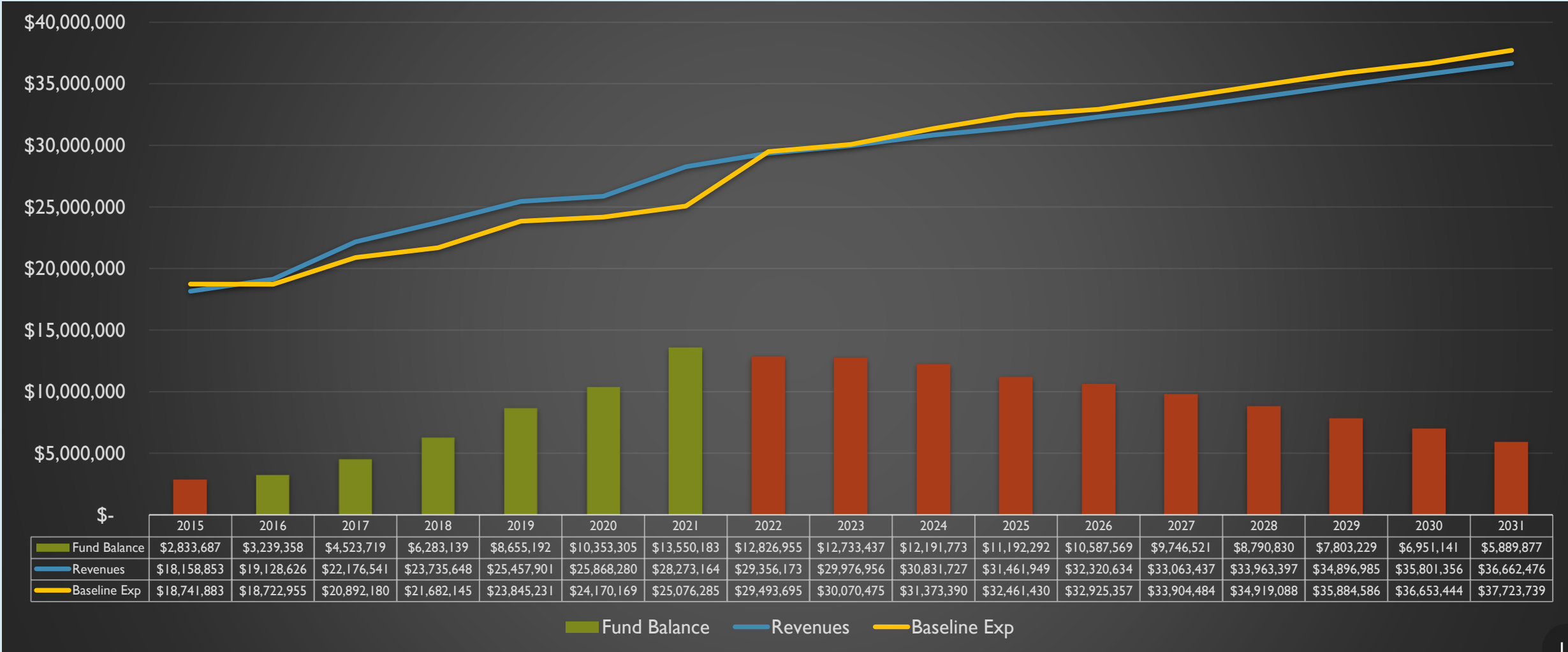
POLICY OPTIONS

BASELINE FORECAST

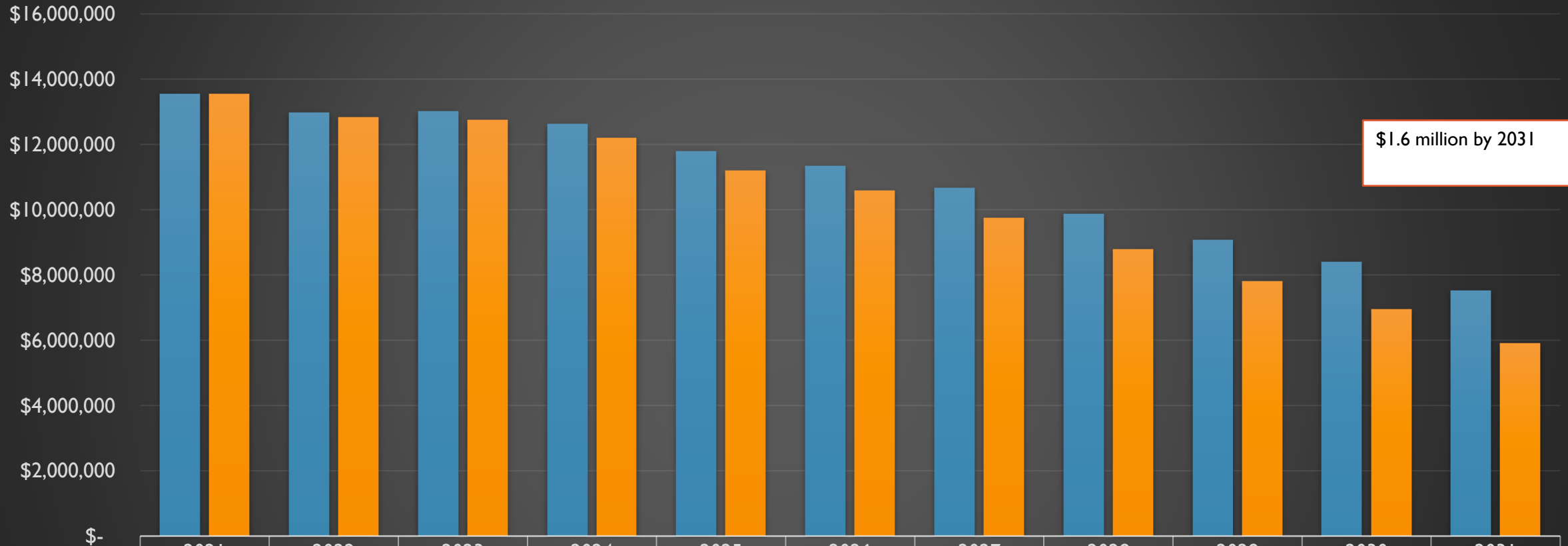
OPTION I - FORECAST REVENUES VS EXPENDITURES



OPTION 2 – NO 1% PROPERTY TAX IN 2022



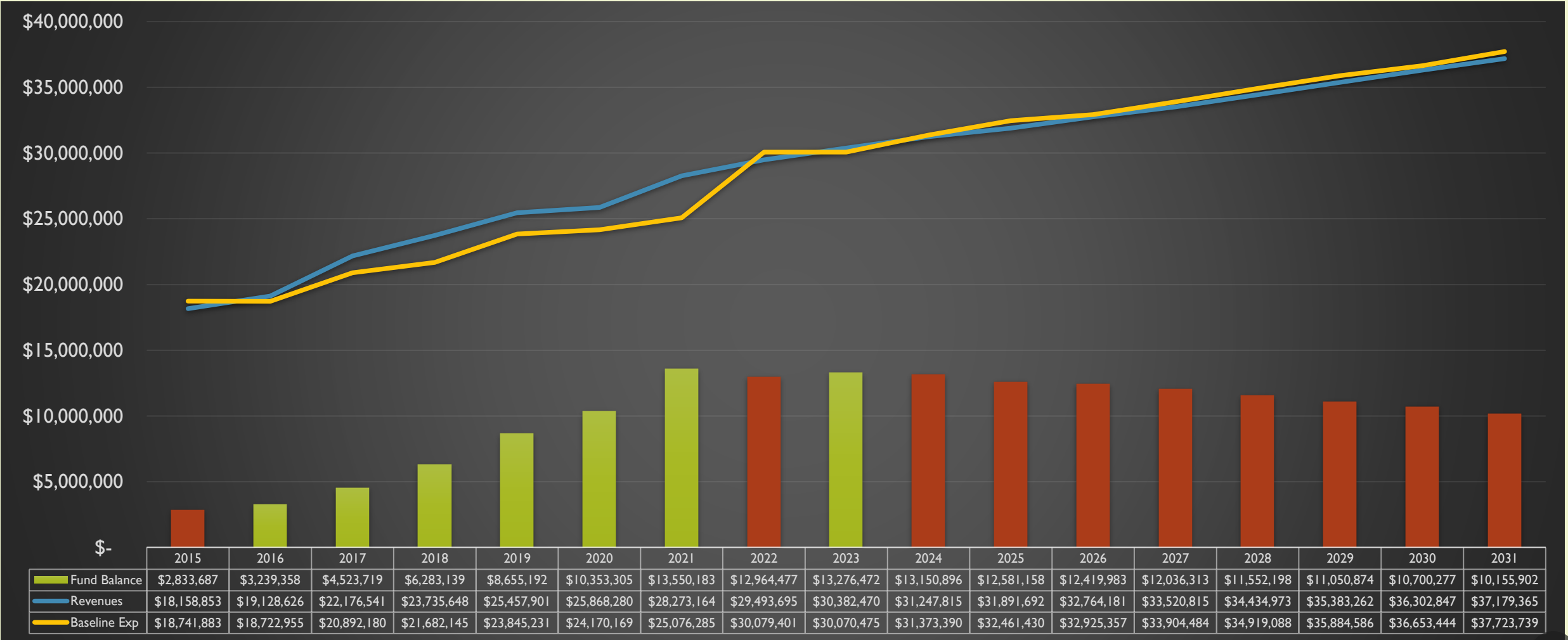
IMPACT ON FUND BALANCE



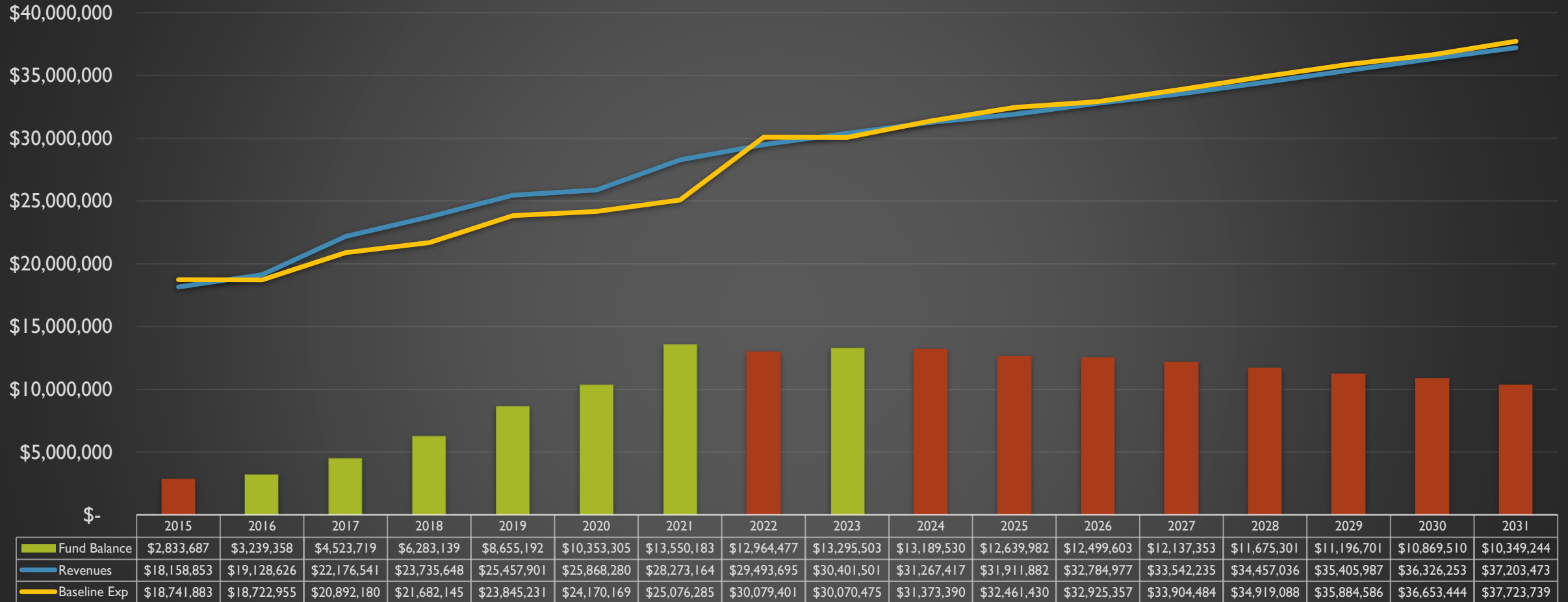
\$1.6 million by 2031

BASELINE FORECAST WITH UTILITY TAX OPTIONS

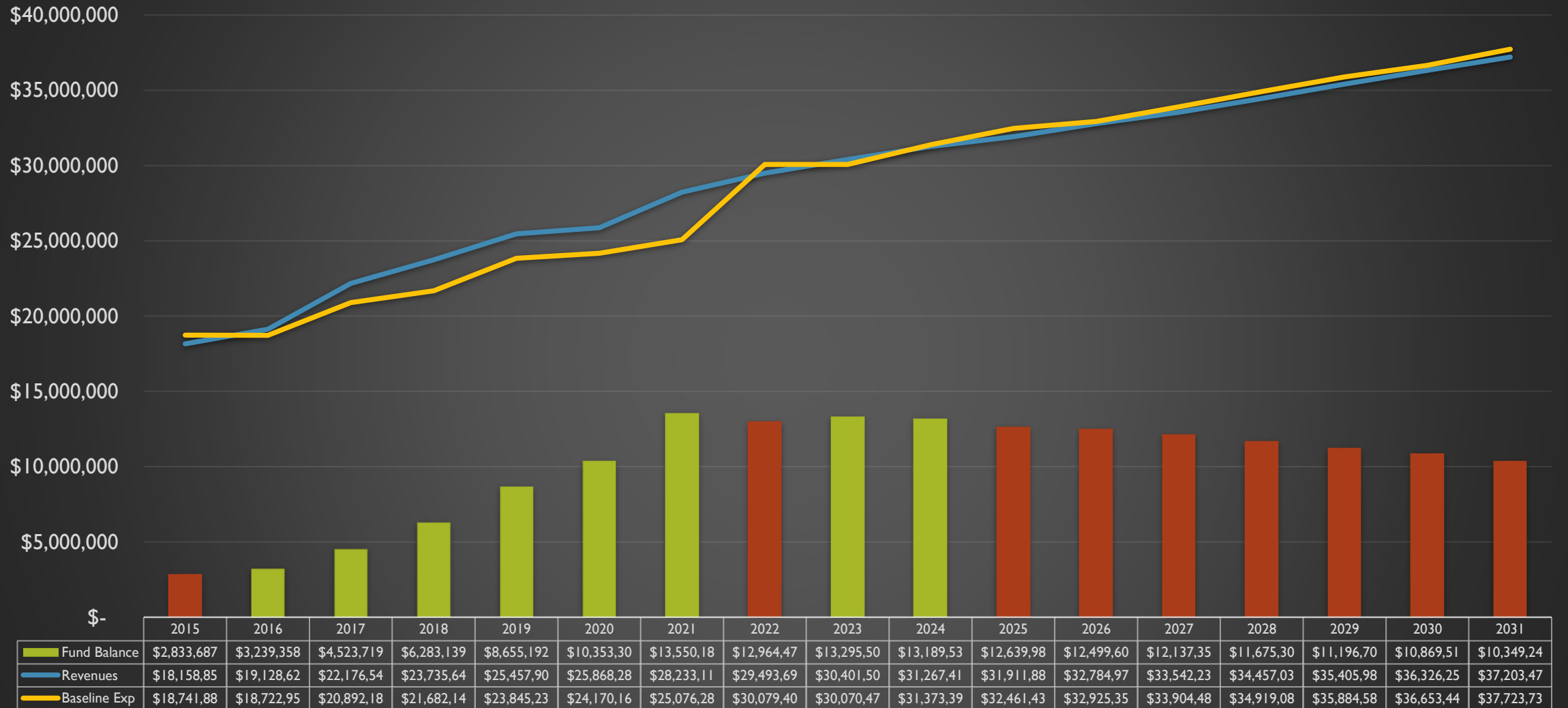
OPTION 3 – NATURAL GAS UTILITY TAX INCREASE TO 6%



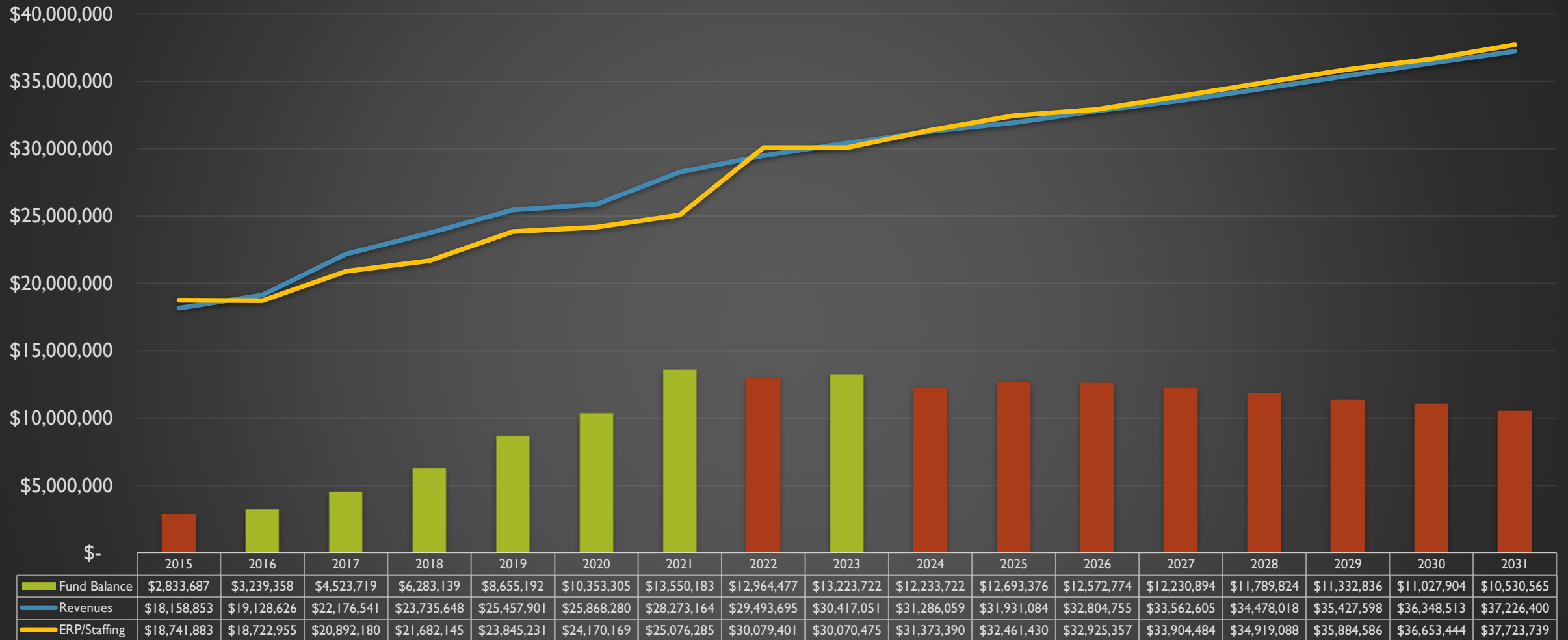
OPTION 4 – NATURAL GAS 3% FOR INDUSTRIAL CUSTOMERS



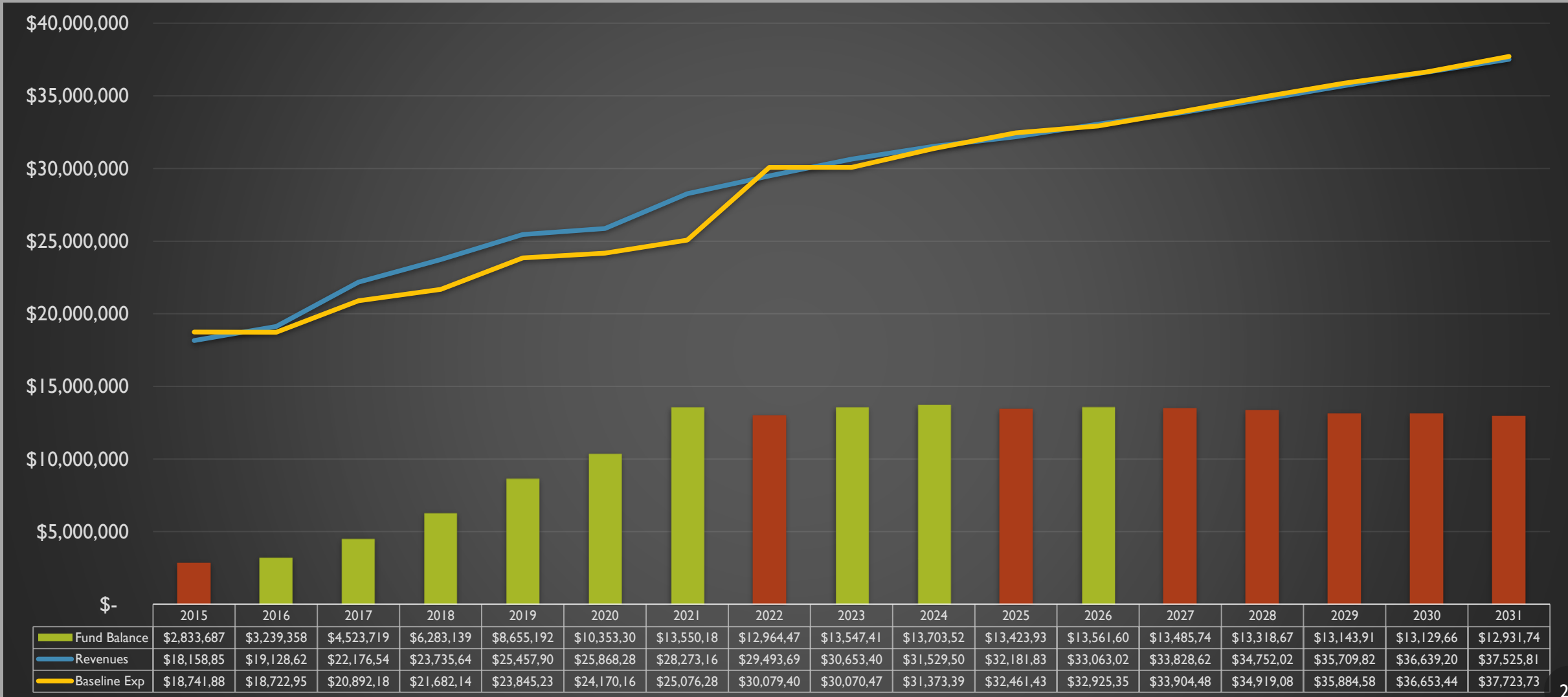
OPTION 5 – NATURAL GAS UTILITY TAX AT 6% WITH INDUSTRIALS AT 3%



OPTION 6 – UTILITY TAXES ON TELEPHONE & CABLE (1%) WITH STORM & GARBAGE (3%)

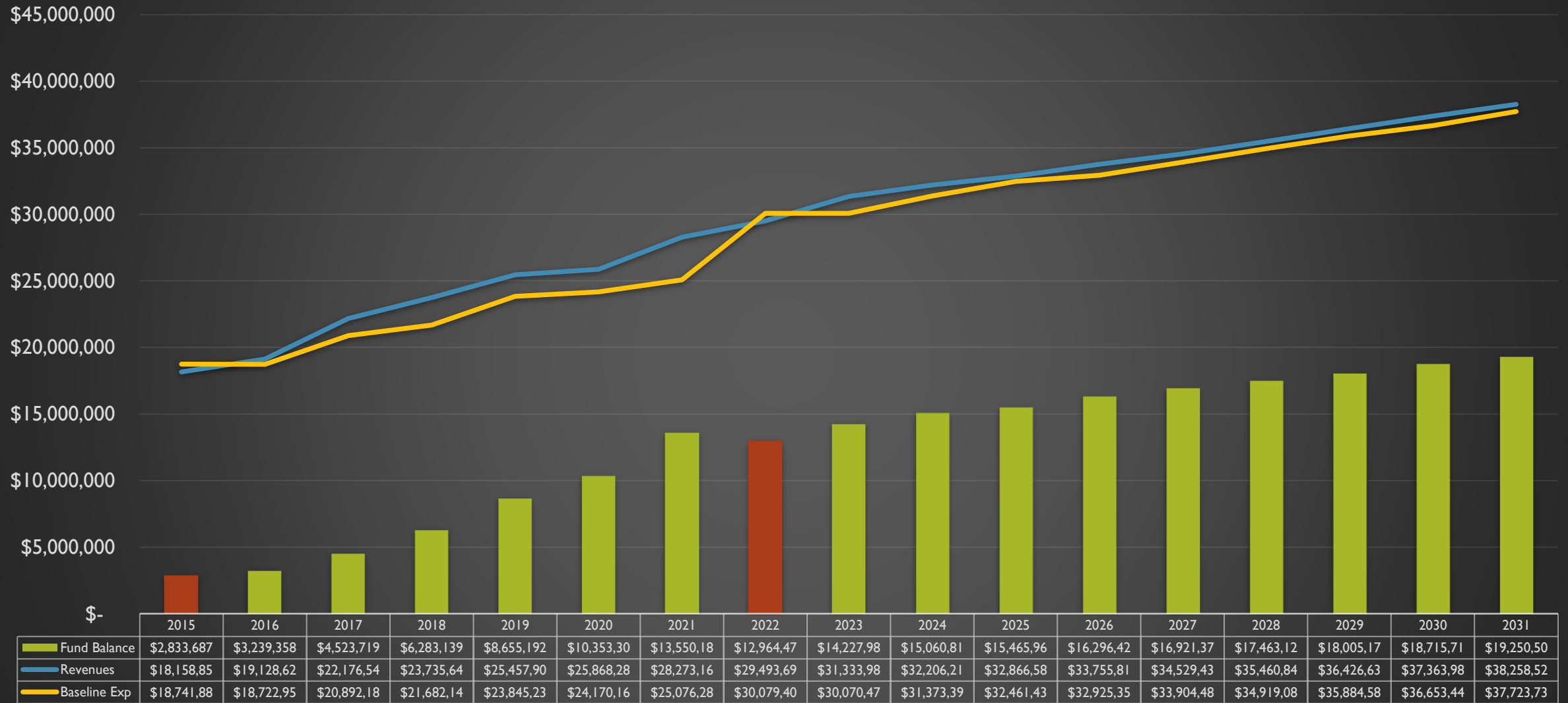


OPTION 7 – UTILITY TAXES OF 3% ON TELEPHONE, CABLE, STORM AND GARBAGE

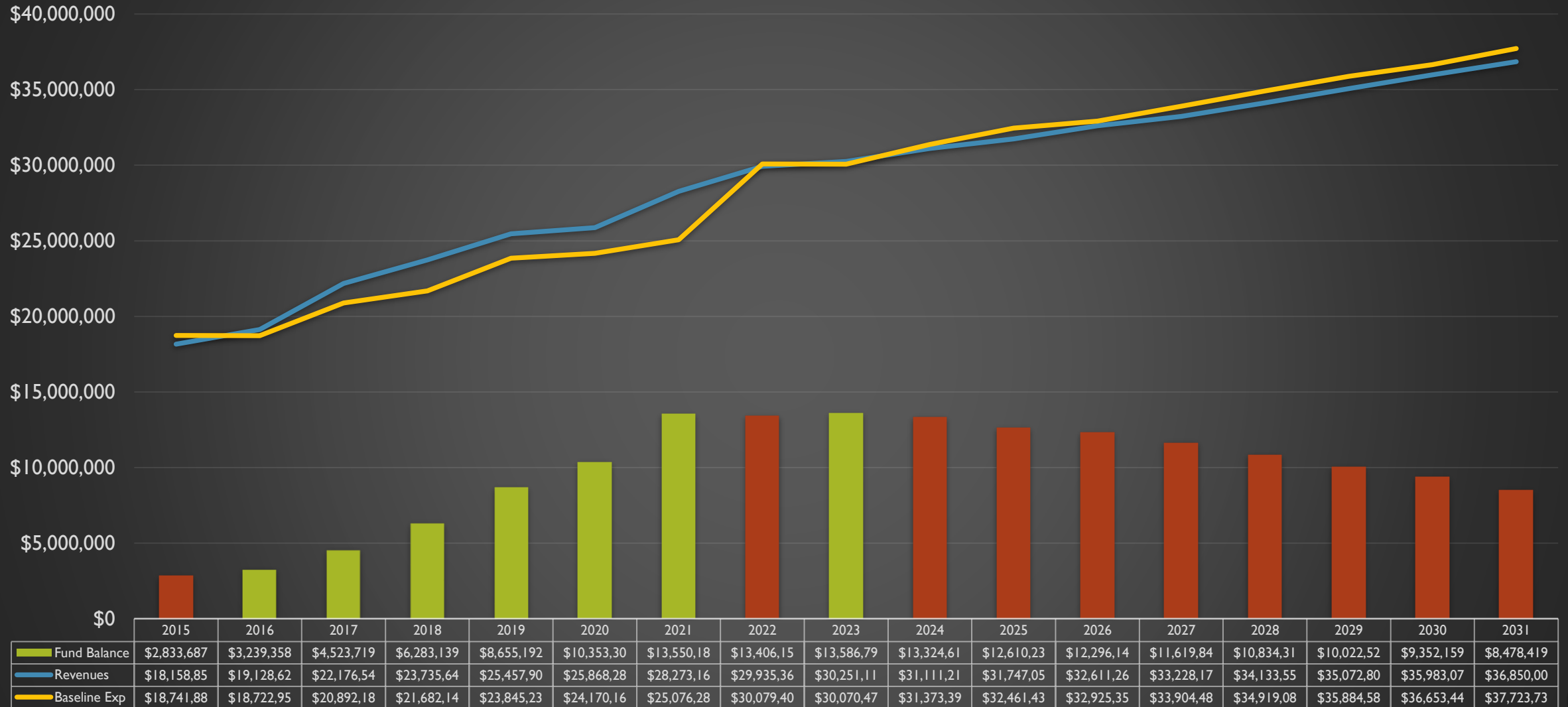


BASELINE FORECAST WITH FOCUS ON POLICY AREAS

OPTION 8 – MPD DOES NOT INCLUDE ASSOCIATED COSTS



OPTION 9 – ARPA FUNDING FOR ERP





NEXT STEPS

- September 7th Council Workshop
 - Policy of Fund Balance
 - ARPA Policy
 - ERP Funding Options



QUESTIONS