

Camas-Washougal Fire Department Partnership Analysis

September 7, 2021





STATUS UPDATE

DEFINE THE CURRENT STATE

DEFINITION OF SUCCESS

SUCCESS CRITERIA

NEXT STEPS



STATUS UPDATE







STATUS UPDATE

()	Q1 2021			Q2 2021			Q3 2021			Q4 2021			Q1 2022		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Task 1: Project Management					Task 1: Pro	ject Manageme	ent • May 1 - Dec 31	• 245 days							
Task 2: Information Gathering						Task 2: Info	ormation Gathering	• May 31 - Jul 1	16 • 47 days						
Document Request List May 31 - Jun 4						Document	t Request List								
Establish Stakeholder List May 31 - Jun 4						E stablish	Stakeholder List								
Document Review Jun 7 - Jul 2							Document Rev	riew							
Schedule Stakeholder Interviews Jun 7 - 18						Sch	edule Stakeholde	r Interviews							
Task 3: Defining Success and Evaluation Criteria Define Success and Evaluation Criteria Jul 5 - Aug 20 Work Session 2: City of Washougal Aug 23 Work Session 3: Combined Aug 23 - Sep 17							Task 3: Defin	Defin	ne Success and ork Session 2	d Evaluation (hougal	S			
Work Session 1: City of Camas Sep 7									Work Se	ssion 1: City o	of Camas				
 Task 4: Existing Partnership Analysis Existing Partnership Analysis Jul 26 - Sep 30 							Та	ask 4: Existing			Sep 30 • 67 day				
Task 5: Alternatives Analysis									Task 5: Alterna	atives Analysis	• Aug 30 - Oct 2	29 • 61 days			
Task 6: Recommendation										Tas	k 6: Recommen	dation • Oct 18 -	Dec 31 • 75 da	ys	



DEFINE THE CURRENT STATE What we heard





WHAT WE HEARD

- Valuable partnership
- + Organizational imbalance
- + Communications challenges



WHAT WE HEARD

- + Fiscal sustainability concerns
- + Progress barriers
- + External pressures



ESTABLISHING A DEFINITION OF SUCCESS





DEFINITION OF SUCCESS

Sustainable & Equitable Approach to Delivering Fire and EMS to the combined communities of Camas and Washougal



DEFINITION OF SUCCESS

Sustainable

&

Equitable

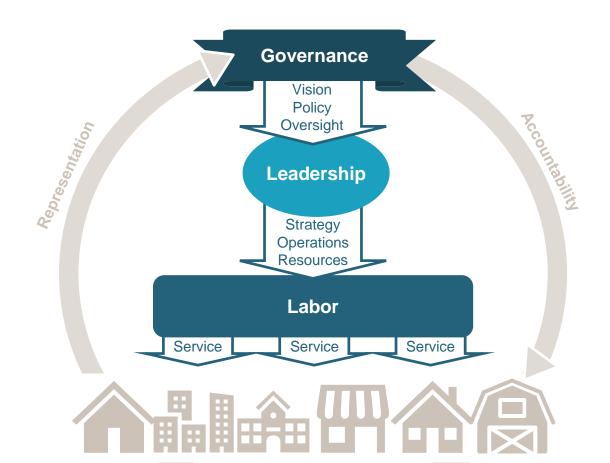
"able to be maintained at a certain level" long-term, stable, consistent, sufficient

balanced, aligned, supported

"fair and impartial" objective, representative, proportional, service equity



ORGANIZATIONAL BALANCE



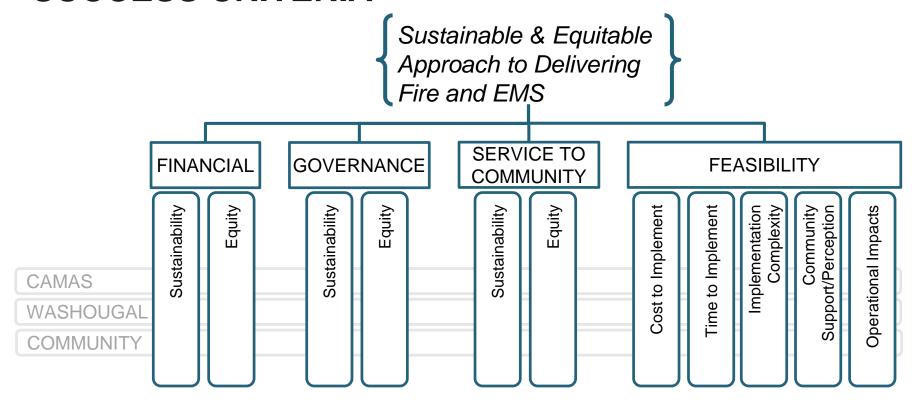


SUCCESS CRITERIA



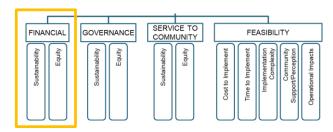


SUCCESS CRITERIA





SUCCESS CRITERIA (Examples)



Sustainability - Does the proposed alternative:

- Ensure financial stewardship? (efficient use of resources, optimized resource allocation, etc.)
- Establish/maintain/enhance long-term, dedicated funding sources?
- Establish a stable, predictable cost-sharing mechanism?
- Etc.

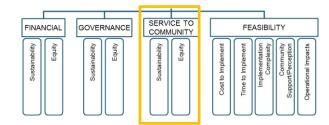
Equity - Does the proposed alternative:

- Transparently allocate costs among partners and across community members based on objective data and metrics?
- Demonstrate a correlation between cost of service and services provided?
- Fairly distribute cost burden among community members?
- Etc.



SERVICE TO COMMUNITY

SUCCESS CRITERIA (Examples)



Sustainability - Does the proposed alternative:

- Provide a long-term operating structure for consistent and reliable service?
- Build long-term capacity to meet increased service demands?
- Etc.

Equity - Does the proposed alternative:

- Provide the same lines of service (i.e. fire and EMS) to all community members?
- Provide the same level of service to all community members within the service area?
- Etc.



NEXT STEPS



NEXT STEPS

- Online feedback regarding success criteria
- Existing partnership analysis and joint work session (Schedule TBD)
- + Alternatives identification and analysis

