



City Manager's Proposed FY 2022-23 Budget

PRESENTED TO THE CITY COUNCIL ON
AUGUST 4, 2022

Presentation Overview

- Strategic Plan Focus
- Key Budget Initiatives and Focus Areas
- Organization and Structure of the Overall Budget, American Rescue Plan Act (ARPA)
- General Fund Assumptions, Service Enhancements, Proposed Budget, and Five-Year Forecast
- Comparison of Tax Rates and Values to Other Jurisdictions
- Debt Service Fund and Tax Rate
- Proprietary Funds (Water/Wastewater, Solid Waste, Internal Service)
- 4A/4B, Special Revenue and Other Funds
- Overall Budget Summary and Next Steps

Key Takeaways

Lower Tax Rate

The proposed rate of \$0.6572 is the lowest rate since FY 2007-2008.

Homestead Exemption

This year's proposed budget includes a 2% homestead exemption that will continue to increase by 1% each year to offer our residents a way to decrease their property tax bills.

Street & Traffic Improvements

The Capital Improvement Program (CIP) proposes over \$87 million in funds allocated for streets, traffic & sidewalk improvements over the next 5 years.

Public Safety Enhancements

The proposed budget recommends the addition of 16 new public safety positions in FY 22-23.

Utilities

No rate increases are proposed for the upcoming fiscal year.

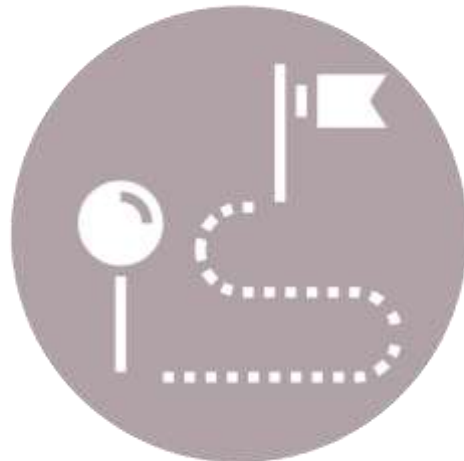
Strategic Plan Focus

Strategic Focus Areas

Proposed Budget is designed to accomplish the goals outlined in the City's Strategic Plan.
The Plan is organized in **four Strategic Focus Areas** as selected by city council during their planning retreat fall/winter 2021.



High Performing City Organization
Providing Exceptional,
People Focused Services



Dynamic & Preferred City
through Managed Growth



**Beautiful, Safe &
Vibrant Community**

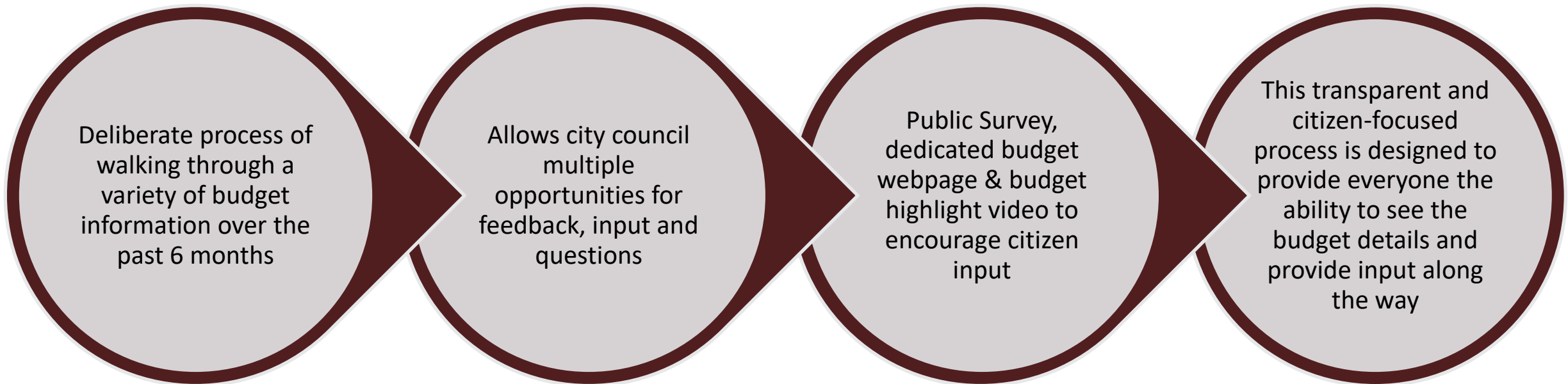


Great Place to Live
through Expanded Quality of Life Amenities

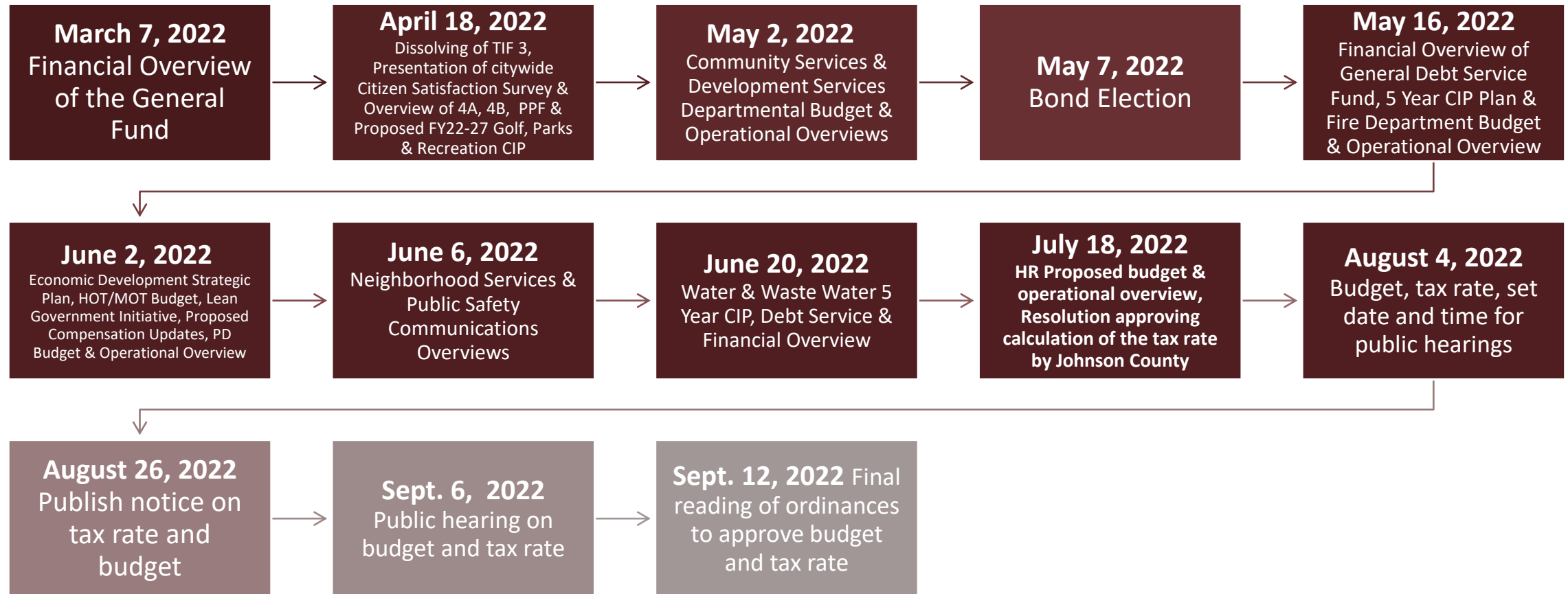
- Serves as a roadmap for achieving our long-term goals and objectives.
- Includes specific action plan items that are tied to the budget.
- Council will be asked to formally approve the strategic plan in September along with the budget.

Key Budget Initiatives

Transparent & Citizen-Focused Budget Process



Transparent & Citizen-Focused Budget Process

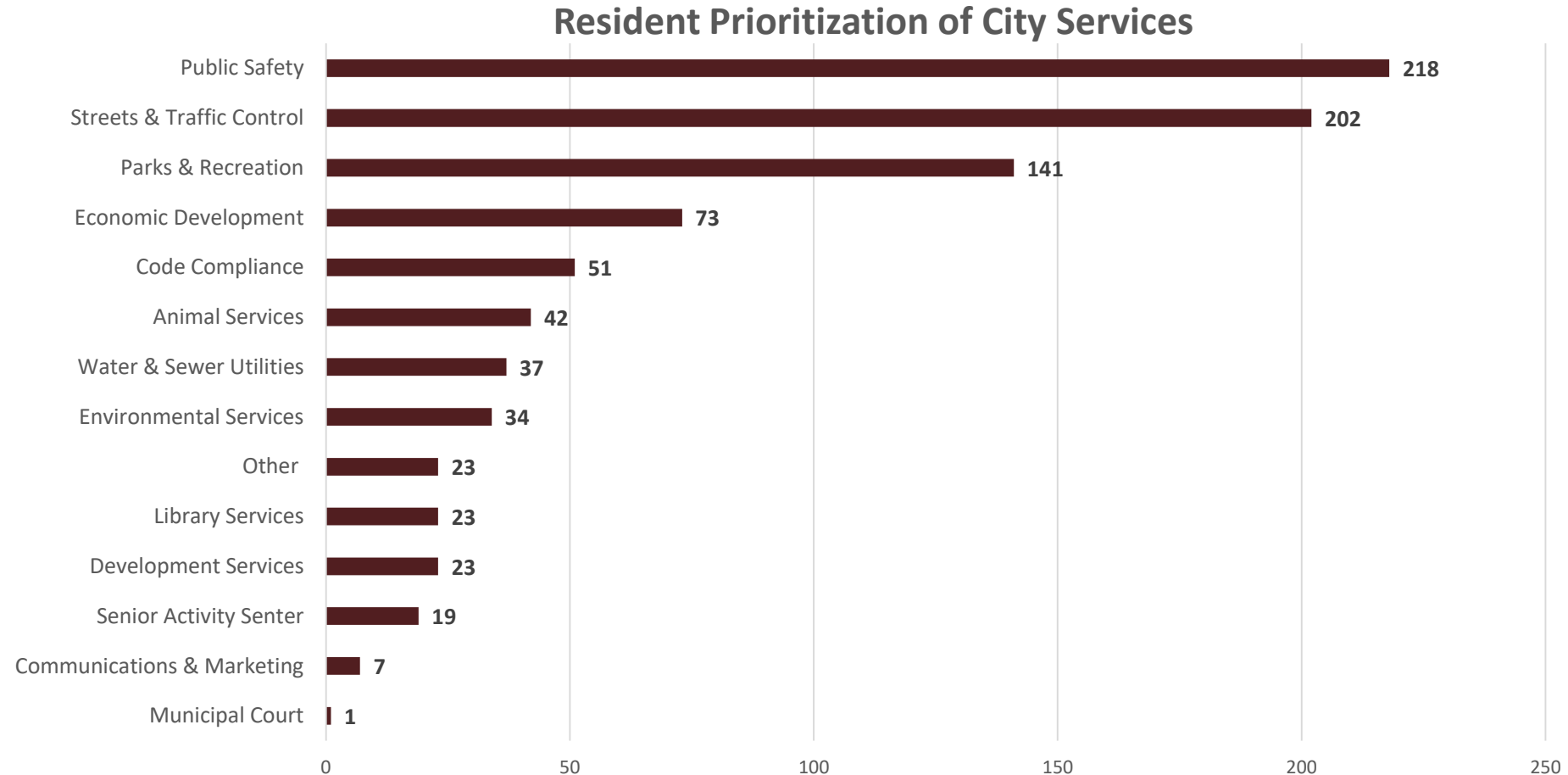


Transparent & Citizen-Driven Budget Process



City Budget Survey Results

*298 responded with their top 3 priorities



Most Important Categories for the City to Focus on Over the Next Year

(City-wide Citizen Satisfaction Survey 2022)

Infrastructure

Flow of Traffic & Congestion on Roadways
Maintenance of City Streets and Sidewalks

Police

Visibility of police in the city
Efforts by city government to prevent crime

Fire

Emergency Medical Services
How quickly fire/rescue personnel respond to emergencies

Parks and Recreation

Maintenance of city parks
Number/connectivity of walking/biking trails

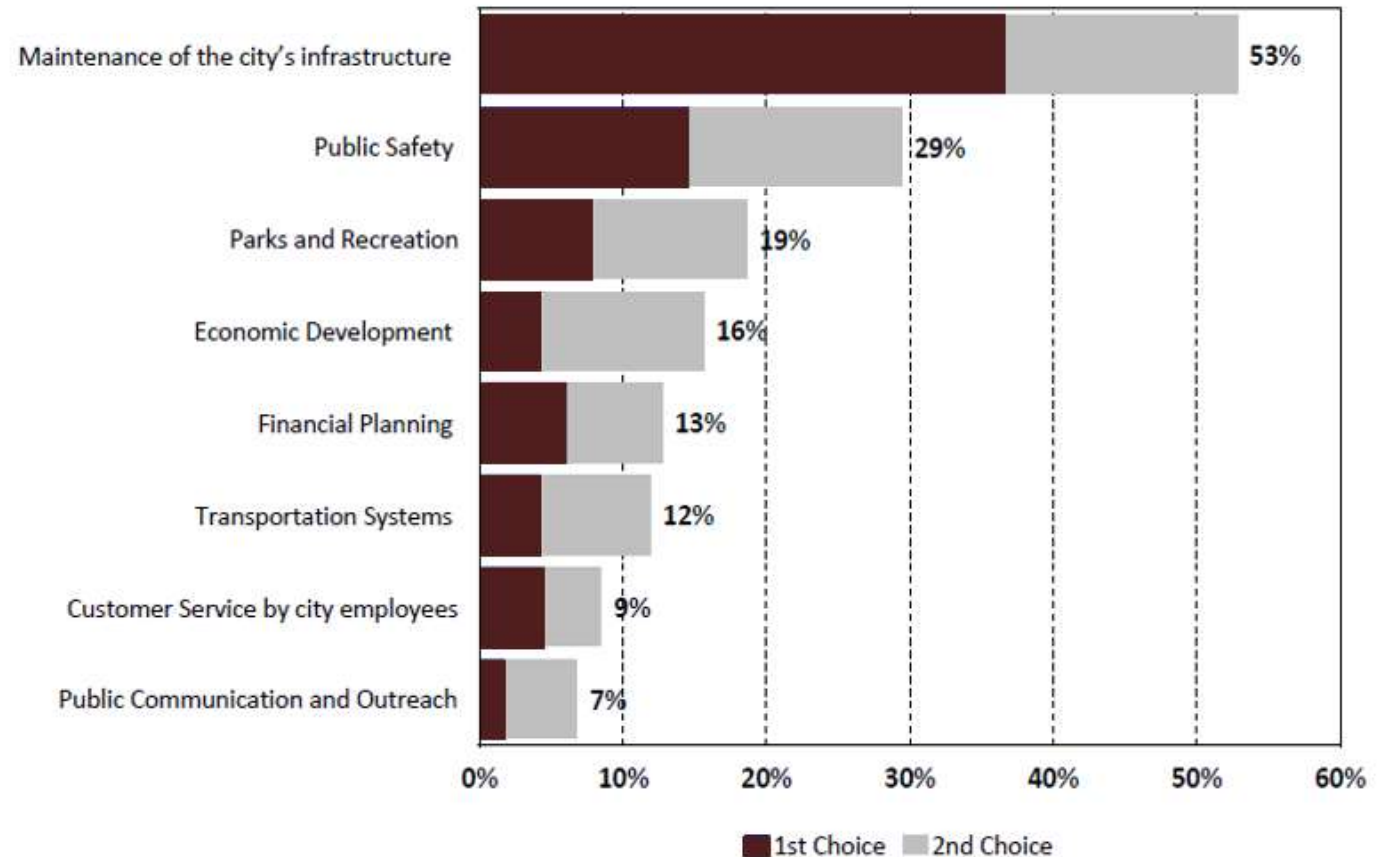
Economic Development

How well the city is managing growth
How well the city approaches development

Communication

How easy it is find info when visiting the city's website
Level of public involvement in local decision making

Areas Citizens would Most Support Funding with their Tax Dollars



Citizen Feedback

City-Wide Budget Survey

**Fixing pot holes
and damaged
streets**

**Finishing the major
bike trail connections!
We LOVE biking here,
but we can't safely
connect to all the
trails**

**Improving inclusivity
in parks and rec
programs
(livestreaming plaza
events where
possible)**

**Making sure the
police department
has enough officers
to handle the growth
that has happened**

**Streets and traffic
control**

**Sidewalks
connecting
neighborhoods to
schools, parks
and city buildings**

**Senior
activities &
Senior Center
improvements**

**Park amenities, &
hiking trails**

**Allocate more
resources to the
Police Department
to keep our city and
schools safer**

**Summer
library
Programming**

**174 beautification
& better traffic
management on
174**

Budget Focus Areas

Cost
Containment/Efficiency

Financial Sustainability

Streets & Traffic

Public Safety
Enhancements

Employee
Compensation &
Benefits

Economic
Development

Cost Containment

Cost Reduction Strategies

- Reduced healthcare administration costs by **\$250,000** by initiating new contracts.
- Increased interest earnings by more than **\$100,000** annually with the development of new investment policies, which improved investment functions.
- Savings of approximately **\$3.6 million** over twenty year period by managing annual retirement contributions.

Salary Savings

- An estimated **\$850,000 annually** has been saved due to vacancy management.
- Utilization of an optimal overtime policy coupled with fire investigator certifications resulted in an estimated **\$200,000** savings in overtime costs for the fire department.

ARPA

- Second installment of Burleson ARPA funding was designated for use during the FY 2022/23 budget cycle, with **\$1.7 million** used for Public Safety, Fire, Emergency Medical Services, Police, Dispatch and Communications.
- Over the eligibility period, ARPA funds will offset **approximately \$11.9 million** in costs that the General Fund would have otherwise paid.

ERF

- Analysis of Equipment Replacement Funds resulted in a **\$3 million return to the General Fund and a \$1 million transfer from the proprietary equipment replacement fund to the water fund.** This was accomplished while achieving optimal fund balance for future replacement of all required equipment.

Organizational Efficiency Highlights



Established Lean Government Initiative to improve citywide efficiency and cost-effectiveness



Proposed FY 22-23 budget funding for 311 Customer Relationship Management System to improve performance



Implemented Phoenix G2 station alerting system providing a 41% decrease in time for dispatch of Priority 1 calls



Reallocated capital to minimize debt sales in FY 2022 (reduced debt by \$12 million)



Began implementation of the Computer-Aided Dispatch (CAD) communications system to improve response capability

Financial Sustainability



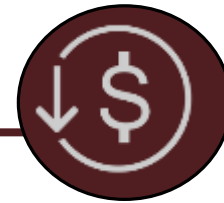
Strong fund balance/reserves and ten-year projections



Increased cash-funded capital (\$8M for General Fund)



A portion of new growth will be allocated to future capital projects



Minimize rate increases for utilities in the future

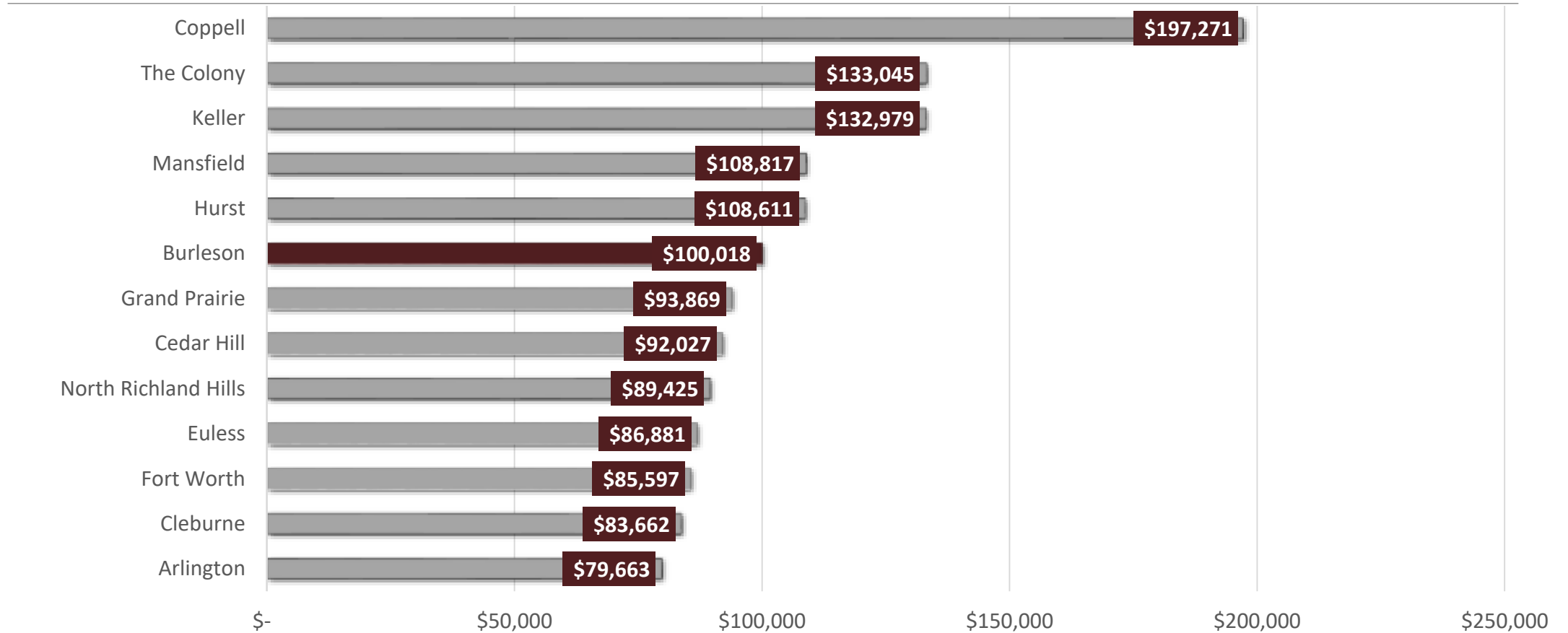


Budget includes an additional 0.50% to the TMRS rate resulting in a savings of \$3.6M over the next 20 years

Contributions will be reduced by \$2.8 million each year after

Other City Comparisons

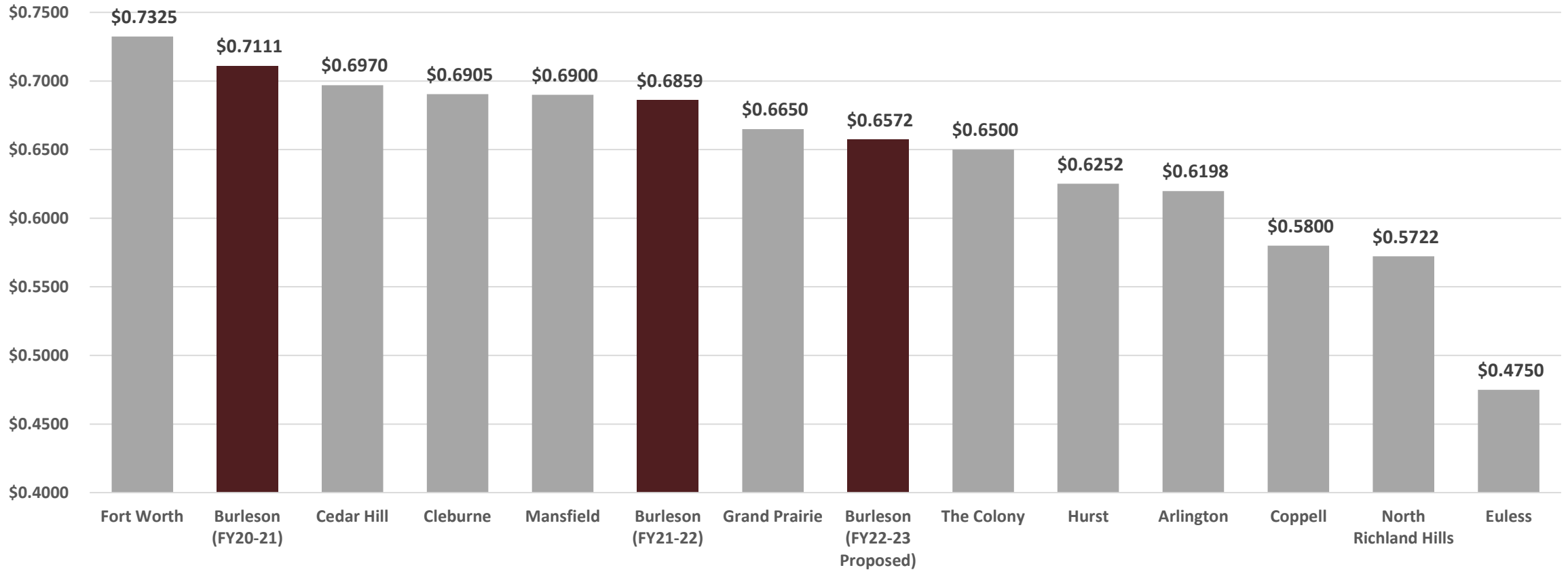
FY 2022 Assessed Value per Capita



Note: The information shown for Burleson is for FY 2022-23. All other rates are for FY 2021-22.

Other City Comparisons

2022 Area Tax Rates



**Unless otherwise noted, chart contains FY 21-22 data*

Sources: Tarrant Appraisal District, Dallas County, Johnson County

Key Public Infrastructure Projects

1

SH 174 Traffic Signal Improvements
FY 2023: \$1,861,123

2

Neighborhood Street Rebuild
FY 2023: \$825,833
\$3M total project

3

Alsbury/Hulen to CR 1020
FY 2024: \$6,434,496

4

Sidewalk Program
FY 2023: \$446,946
\$3M total project

5

Dual left-turn lane Lakewood @ SH174 Intersection Improvement
FY 2023: \$85,000

6

Police Expansion
FY 2023: \$3,600,000
\$36M Total Project

7

CR 1020 (Alsbury) Widening (design)
FY 2023: \$2,500,000

8

SH174 Widening (Schematic & Env)
FY 2024: \$430,000

Note: Five-year CIP includes over \$87 million in funding for street, sidewalk & traffic improvements

Public Safety Enhancements: 16 New Positions

3 School Resource Officers
New associated vehicles &
equipment

(City Total cost: \$369,175)

**In partnership with Burleson ISD who will cover 50% of salaries & associated expenses*

2 Lieutenants
(1 Patrol, 1 Admin)

(Total cost: \$550,507)

**Contingent upon staffing analysis*

3 Public Safety Communication
Specialists for new EMS service

Evidence Technician & Records
Clerk *(Budgeted at Mid-Year)*

(Total cost: \$375,281)

**\$291,384 ARPA Funded*

6 Firefighters for new EMS service

(Total cost: \$494,496)

**Jan 2023, ARPA Funded*

Outdoor Warning System
Enhancements

(Total cost: \$150,000)

Medical Armored Rescue Vehicle
& Mid-Size Mobile Command
Post

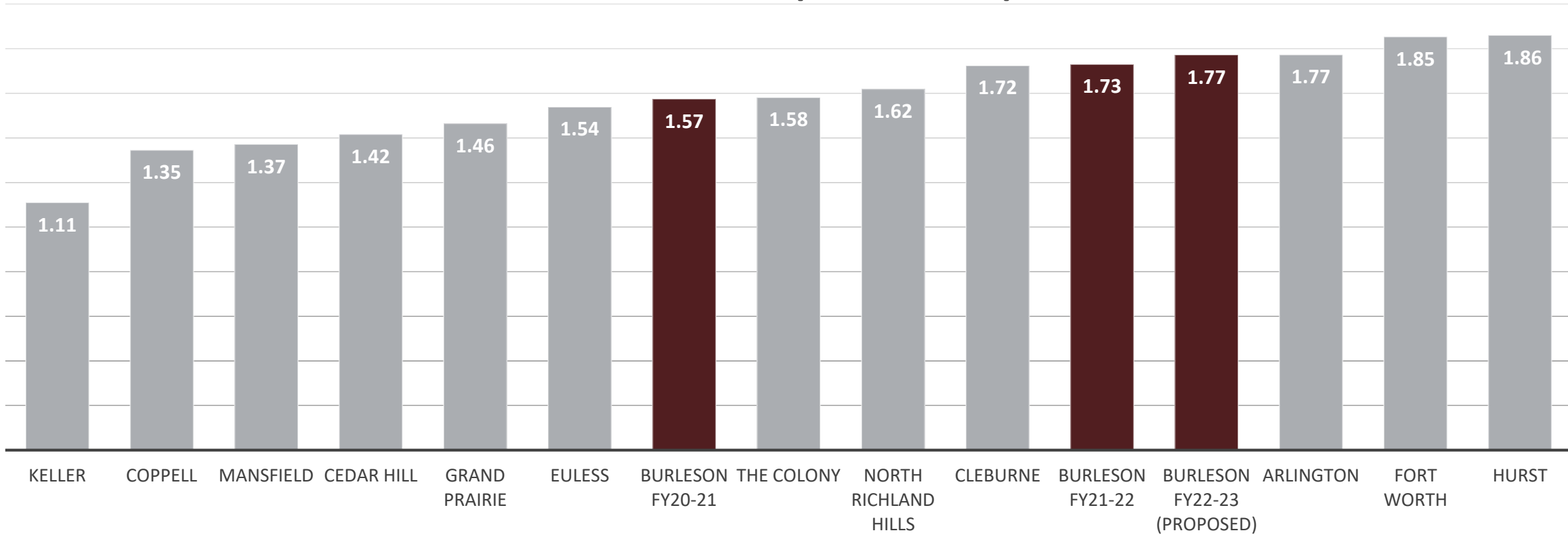
(Total cost: \$686,681)

**ARPA Funded*

**Contingent upon staffing analysis*

Public Safety Enhancements

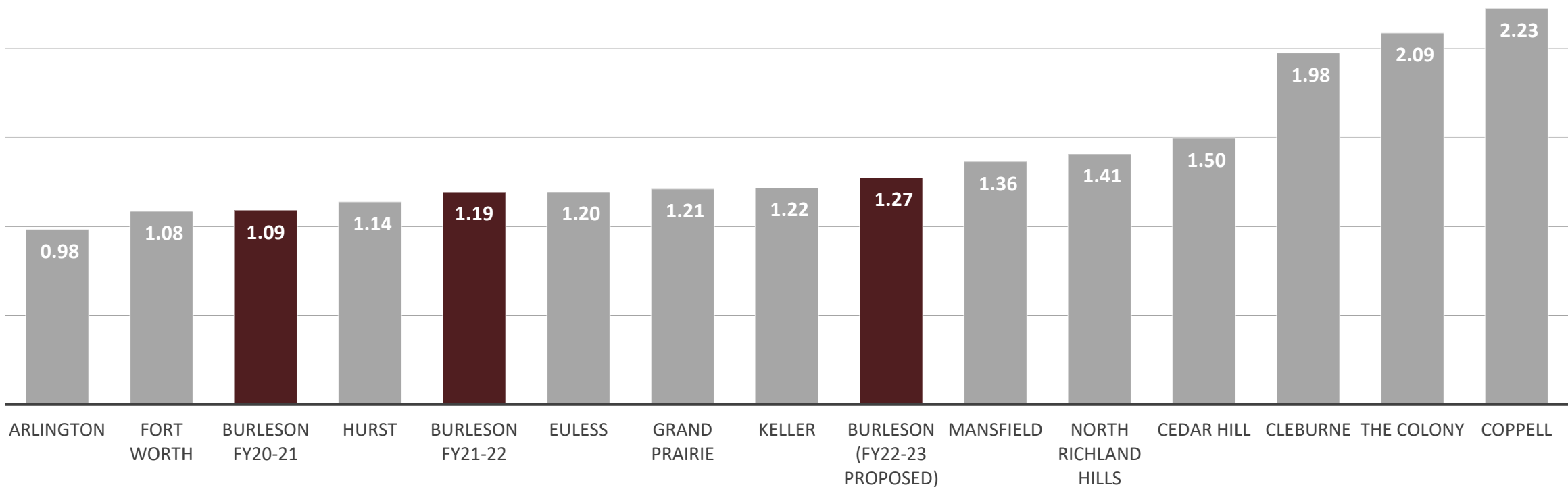
Sworn Police Officers per 1,000 Population



**Unless otherwise noted, chart contains FY 21-22 data*
Sources: 2021 & 2022 NCTCOG Population Estimates (City) & Burleson Police Department

Public Safety Enhancements

Sworn Firefighters per 1,000 Population



**Unless otherwise noted, chart contains FY 21-22 data*
Sources: 2021 & 2022 NCTCOG Population Estimates (City) & Burleson Fire Department

Compensation and Benefits: FY 2022-23

Market Adjustments	Merit/Step Increase	Health Insurance	Benefits
<ul style="list-style-type: none">• Police and Fire Sworn Positions (full-time and part-time, i.e. non-step plan) will receive a 2% increase on Oct. 1, 2022 at a cost of \$268,920• A series of equity adjustments to non-sworn positions were made in FY 21-22 to keep pay in line with peer cities, at a cost of \$489,762; as a result significant adjustments are not anticipated for FY 22-23	<ul style="list-style-type: none">• Police and Fire Sworn Positions (full-time and part-time) will receive a 3% STEP increase on Oct. 1, 2022 at a cost of \$326,798• All other employees budgeted to receive an avg. 3.5% merit increase effective Oct. 1, 2022 at a cost of \$840,480 for non-sworn positions	<ul style="list-style-type: none">• City contribution into the Health Insurance Fund will not increase in FY 2023, but will increase in FY 2024 to 2027• Premiums will not increase in FY 2023, projected to increase by 5% from FY 2024 to 2027• Improving dental coverage benefit (increasing from \$1,500 to \$2,000)	<ul style="list-style-type: none">• A near site clinic, allowing employees and family members to receive physician care at a reduced rate, will be evaluated and potentially be implemented by early 2023• New deferred compensation 457(B) provider, providing significantly lower fees for members, will begin in the fall

Human Resources Compensation: Public Safety

FY 2022-2023 Compensation Ranking – Public Safety

Position	Entry Salary Ranking Compared to Market Cities – 10/1/2020	Entry Salary Ranking Compared to Market Cities – 10/1/2021	Entry Salary Ranking Compared to Market Cities – 10/1/2022	Top Salary Ranking Compared to Market Cities – 10/1/2020	Top Salary Ranking Compared to Market Cities – 10/1/2021	Top Salary Ranking Compared to Market Cities – 10/1/2022
Police Officer	9 th of 13	3 rd of 13	3 rd of 14	8 th of 13	7 th of 14	4 th of 14
Police Sergeant	7 th of 10	6 th of 14	5 th of 14	3 rd of 10	2 nd of 14	2 nd of 14
Firefighter	3 rd of 8	2 nd of 10	3 rd of 14	4 th of 8	2 nd of 10	2 nd of 14
Apparatus Operator	10 th of 13	5 th of 13	3 rd of 14	8 th of 13	4 th of 13	1 st of 14
Fire Lieutenant	3 rd of 5	3 rd of 5	2 nd of 5	2 nd of 5	2 nd of 5	1 st of 5
Battalion Chief	7 th of 13	6 th of 13	6 th of 13	6 th of 13	6 th of 13	4 th of 13

10.1.2022 Rankings are ***estimated*** upon salary recommendations and city council approval

Economic Development

Retail Recruitment

- Alley Cats has broken ground on their entertainment headquarters in Burleson that will bring bowling, arcade, laser tag, mini-golf, go-carts and other attractions to the community
- Heim BBQ and Razzoo's are under construction in Old Town Burleson
- Chipotle, Dutch Bros, Salad and Go, Wing It On and Tropical Smoothie are under construction at Burleson Village

Chisholm Summit Master Planned Community

- Ongoing improvements are estimated to take place over the course of a 20-year period
- Estimated \$1.15B taxable value
- 915-acre planned site
- 3,065 residential units
- Over 10 miles of interconnected trail system
- 102 acres dedicated parkland
- City **sales** tax collections are estimated to increase ~10%
- Return on city investment \$1.66 in revenue for every \$1 in expenditure

Hooper Business Park

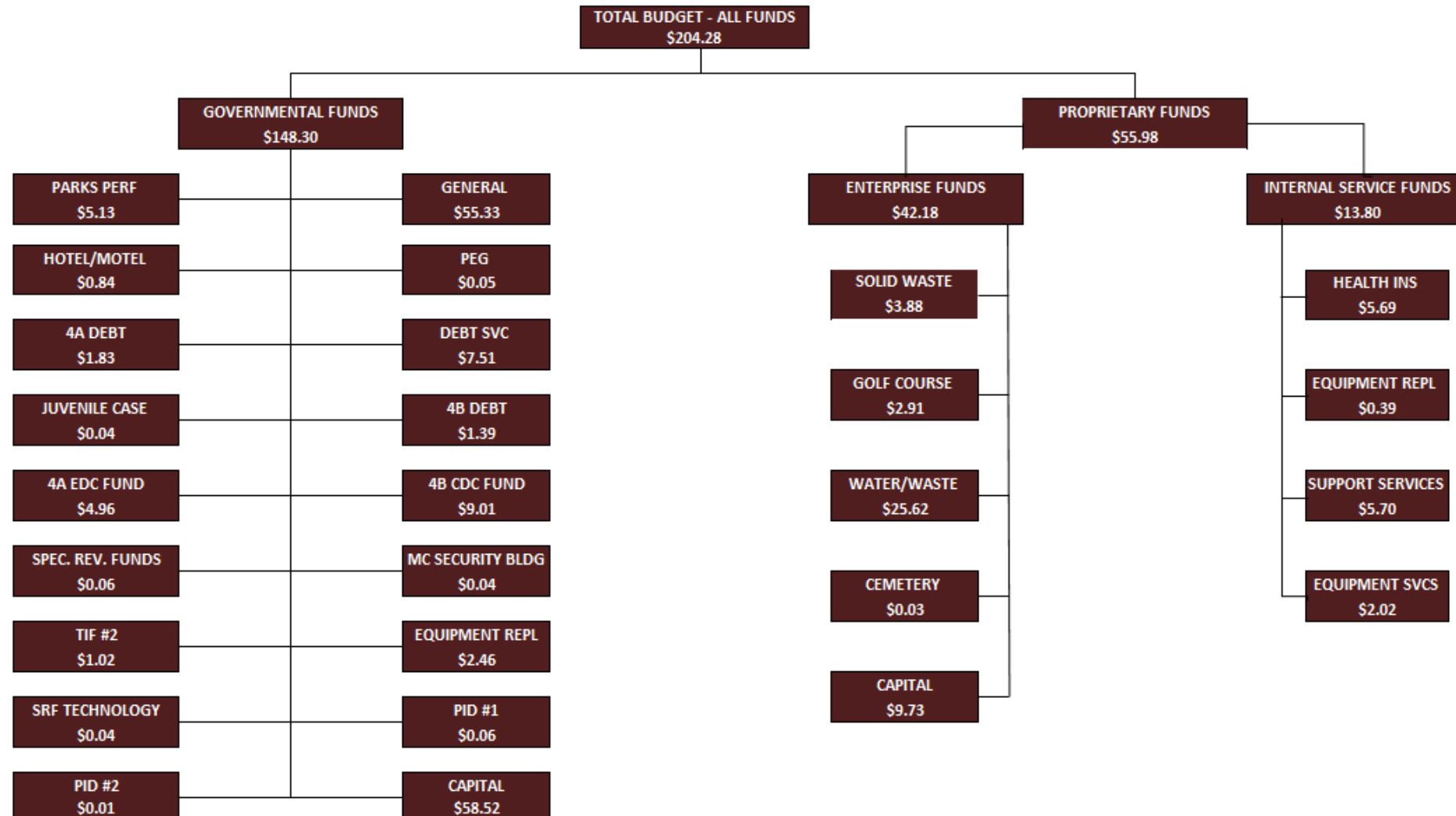
- 106-acre medical and professional office park within the Chisholm Summit Master Planned Community
- Improves access to Chisholm Trail Parkway for the community
- Encourages development of the west side of the city

HighPoint Business Park

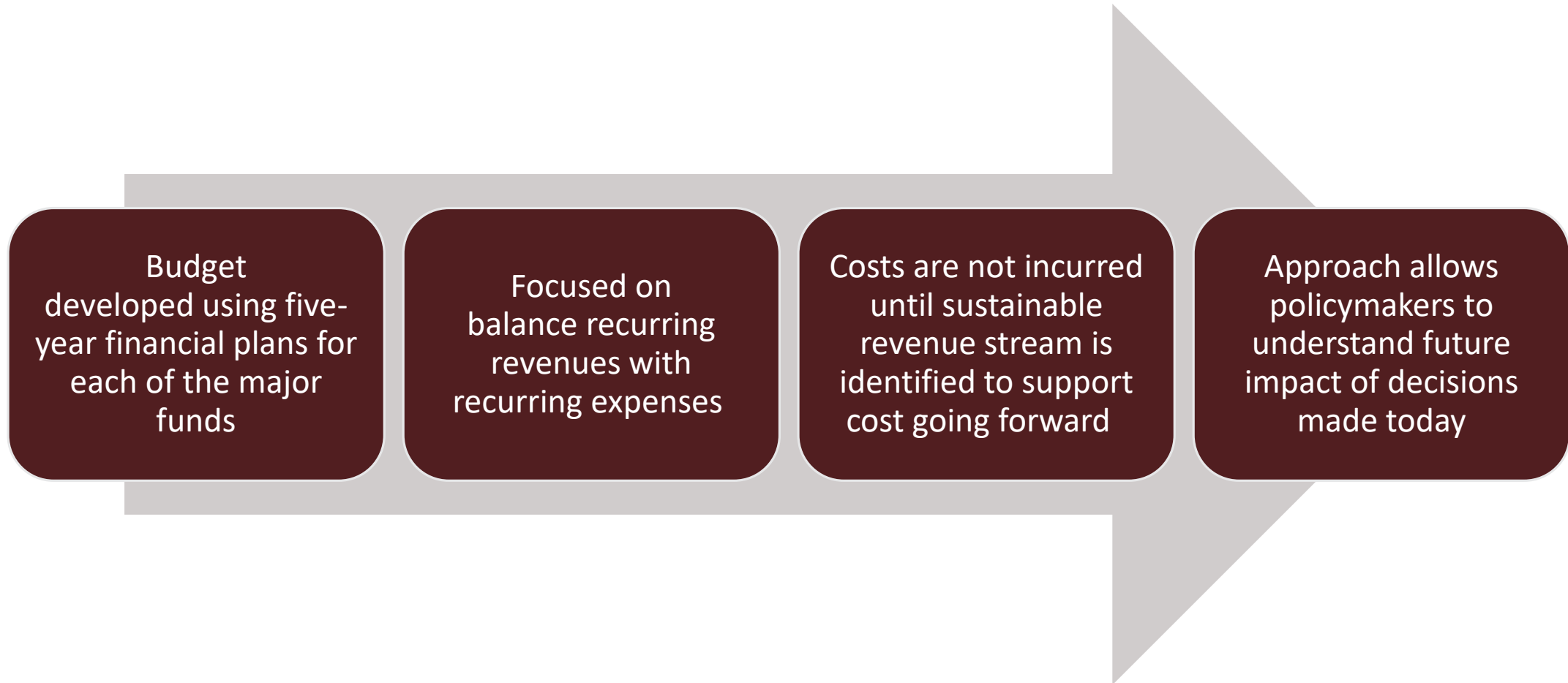
- Yukon Ventures broke ground on their 250,000 SF phase 2 expansion of cold storage distribution space, bringing an additional 50 employees to the industrial park
- 50 acres of remaining green field sites are under contract, with planning underway for up to 500,000 SF of speculative manufacturing and warehouse space

Organization and Structure of Overall Budget

Overall Budget (in Millions)



Long-Term Budget Focus



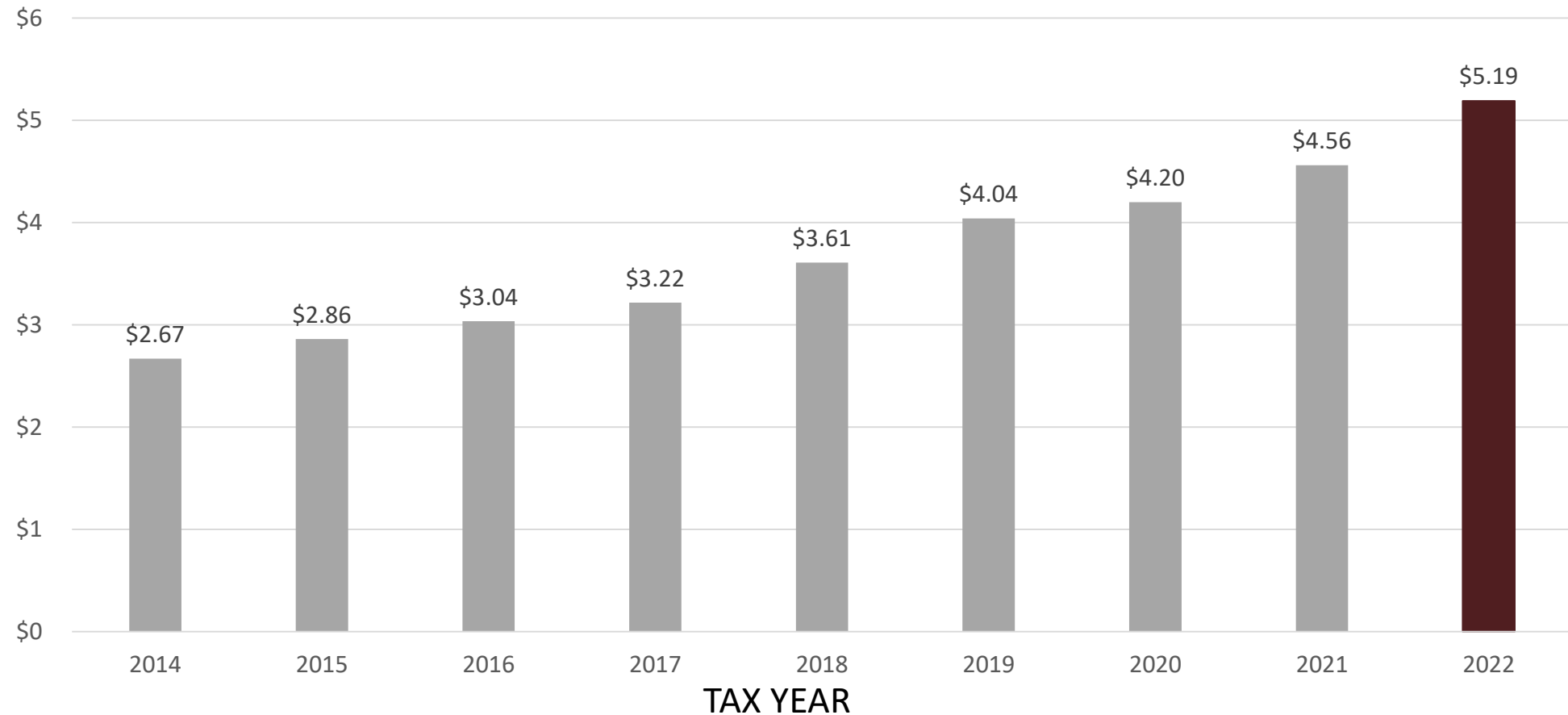
General Fund

Property Tax Values (Billions)

Tax Year	2018	2019	2020	2021	2022
Base Tax Value	\$3.064	\$3.365	\$3.430	\$3.691	\$4.290
New Construction	\$0.094	\$0.100	\$0.150	\$0.173	\$0.148
Net Tax Value	\$3.158	\$3.465	\$3.580	\$3.864	\$4.433
Net Tax Value Change		\$0.307	\$0.115	\$0.284	\$0.533
% Change		9.72%	3.32%	7.93%	14.73%

Note: Net Tax Value does not include TIF and Frozen values

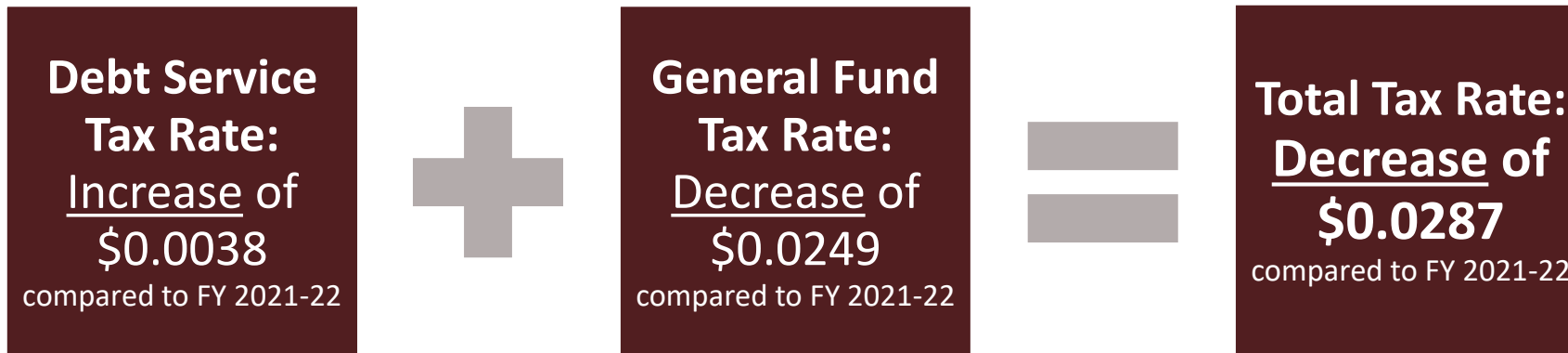
Certified Value History (In Billions)



Assumptions for General Fund

Assessed Value Increases

- FY 2024: Assumes 3% increase of existing properties and \$125 million for new construction.
- FY 2025-27: Assumes 3% growth of existing properties and 2% growth for new construction.
- FY 2024-27: Assumes an additional 1% homestead exemption each year.



Sales Tax

FY 2022:
Assumes 12%



FY 2023:
Assumes 3% increase



FY 2024-2027:
Assumes 3% increase



Proposed Budget Property Values and Tax Rate

Proposed Tax Rate	
Maintenance & Operation	\$0.4649 / \$100
Debt Service	\$0.1923 / \$100
Total Proposed Tax Rate	\$0.6572 / \$100

No-New-Revenue Tax Rate	\$0.6218 / \$100
Voter Approval Tax Rate	\$0.6632 / \$100

Certified Assessed Value	\$5,189,794,906
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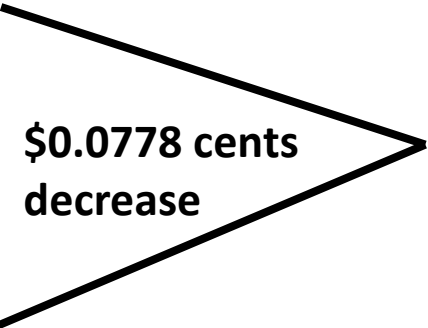


**Represents a \$0.0287 decrease
Lowest since FY 2008**

Tax Rate History

Fiscal Year	General Fund Rate	Debt Rate	Total Rate
FY 2022-23 Proposed	\$0.4649	\$0.1923	\$0.6572
FY 2021-22	\$0.04974	\$0.1885	\$0.6859
FY 2020-21	\$0.5187	\$0.1924	\$0.7111
FY 2019-20	\$0.5106	\$0.2094	\$0.7200
FY 2018-19	\$0.5228	\$0.2122	\$0.7350
FY 2017-18	\$0.5228	\$0.2122	\$0.7350
FY 2016-17	\$0.5228	\$0.2122	\$0.7350
FY 2015-16	\$0.5278	\$0.2122	\$0.7400
FY 2014-15	\$0.5278	\$0.2122	\$0.7400
FY 2013-14	\$0.5278	\$0.1622	\$0.6900

**\$0.0778 cents
decrease**



Lowest tax rate since FY 2007-2008 total tax rate - \$0.6618 (15 years ago)

Homestead Exemption



- 1% homestead exemption was approved as part of the FY 2022 budget process and is effective in FY 2023
- 2% homestead exemption will be proposed during the FY 2023 budget process and will be effective for FY 2024.
- Minimum homestead exemption (primary residence) - \$5,000

For a home valued at \$253,812

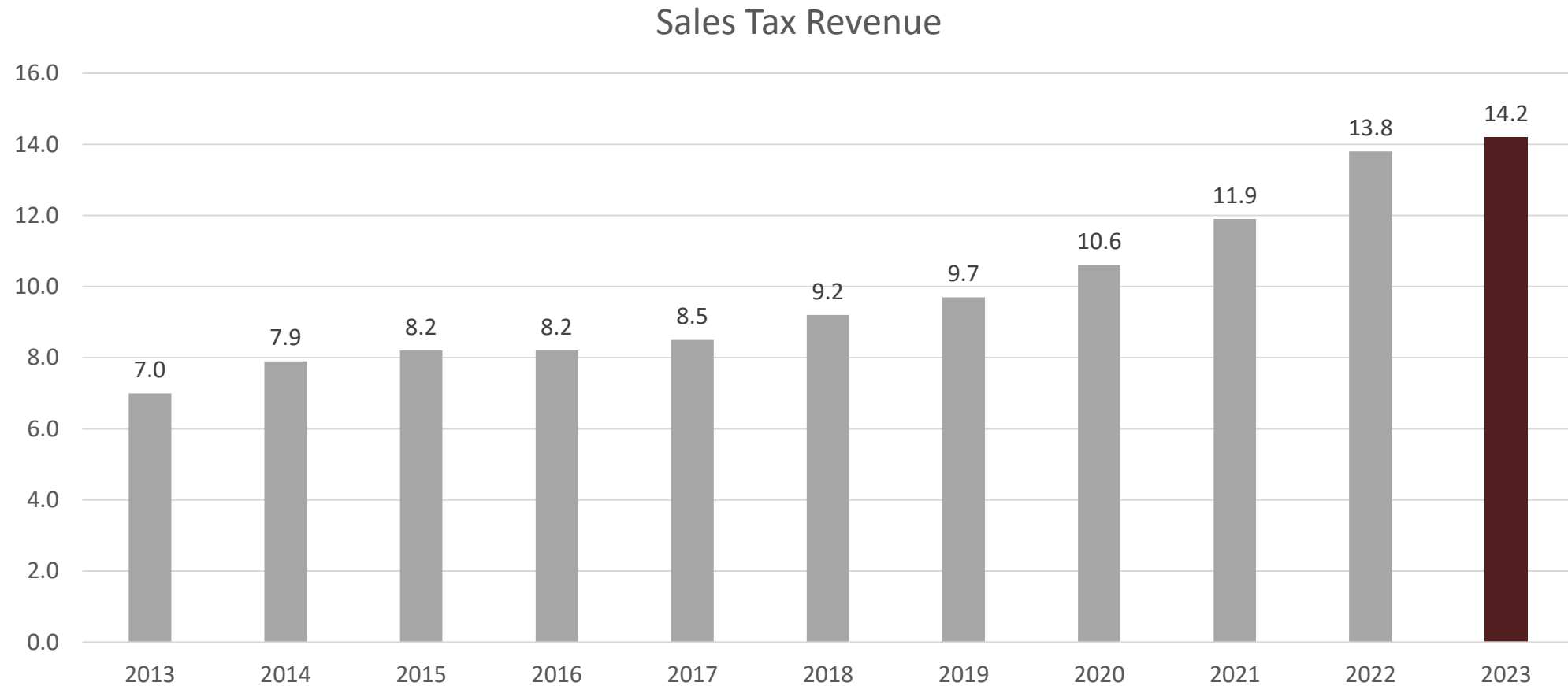
- FY 2024: 2%, savings of \$32.86
- FY 2025: 3%, savings of \$50.04
- FY 2026: 4%, savings of \$66.72
- FY 2027: 5%, savings of \$83.40

Average Home Value

Fiscal Year	Average Home Value	Tax Rate	Tax Levy	Homestead	Net Tax Bill
FY 2022	\$232,000	\$0.6859	\$1,591.29	\$0.00	\$1,591.29
FY 2023	\$253,812	\$0.6572	\$1,668.05	(\$32.86)	\$1,635.19
Net Difference	\$21,812	(\$0.0287)	\$76.76	(\$32.86)	\$43.90

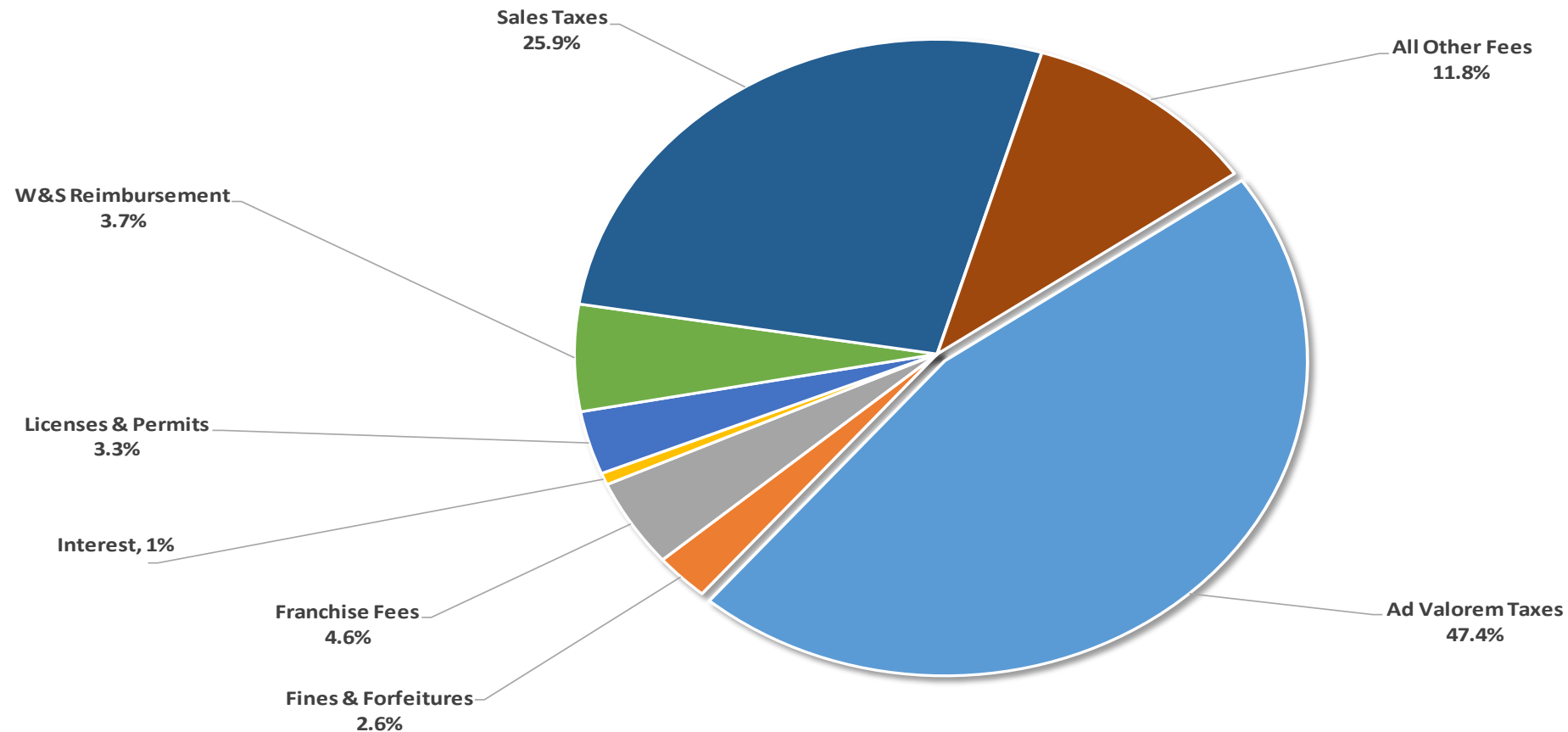
- Monthly net tax bill increase of \$3.66 per month.

GF Sales Tax (In Millions)

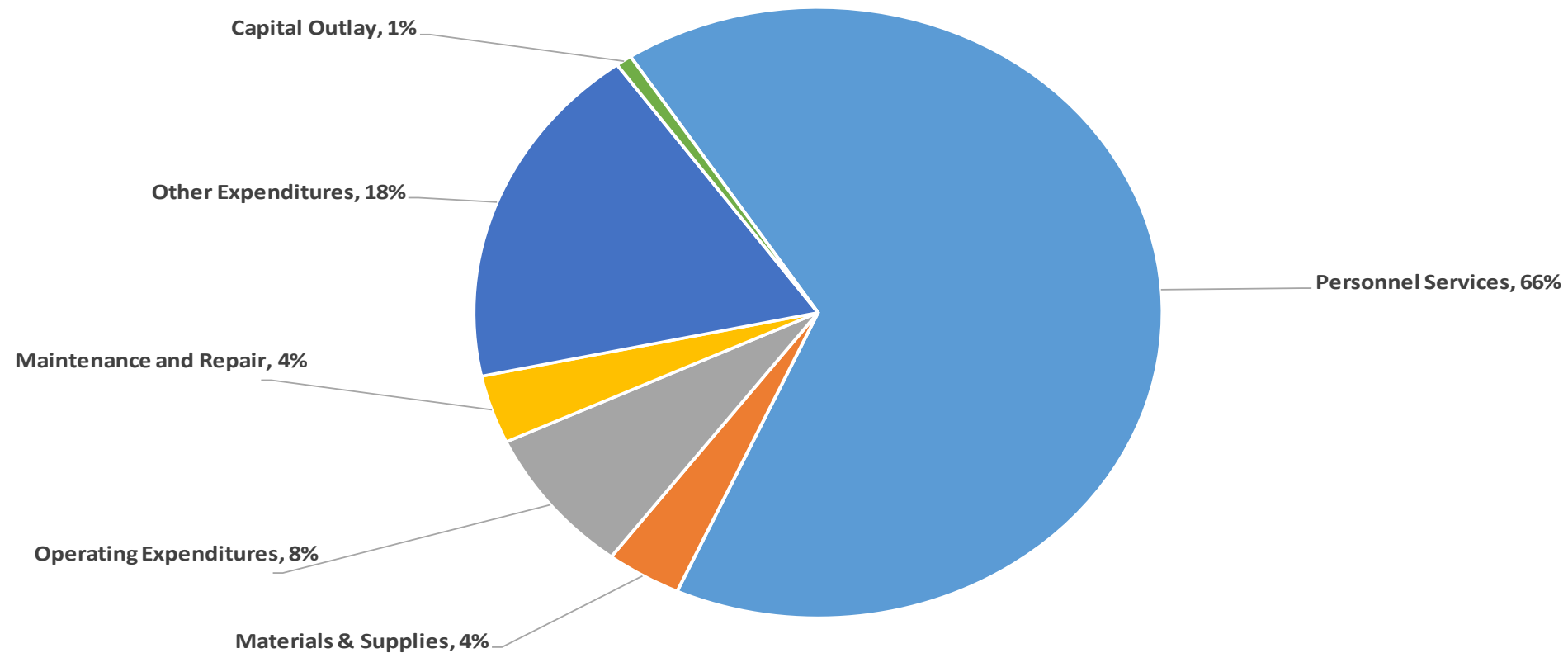


General Fund Revenue

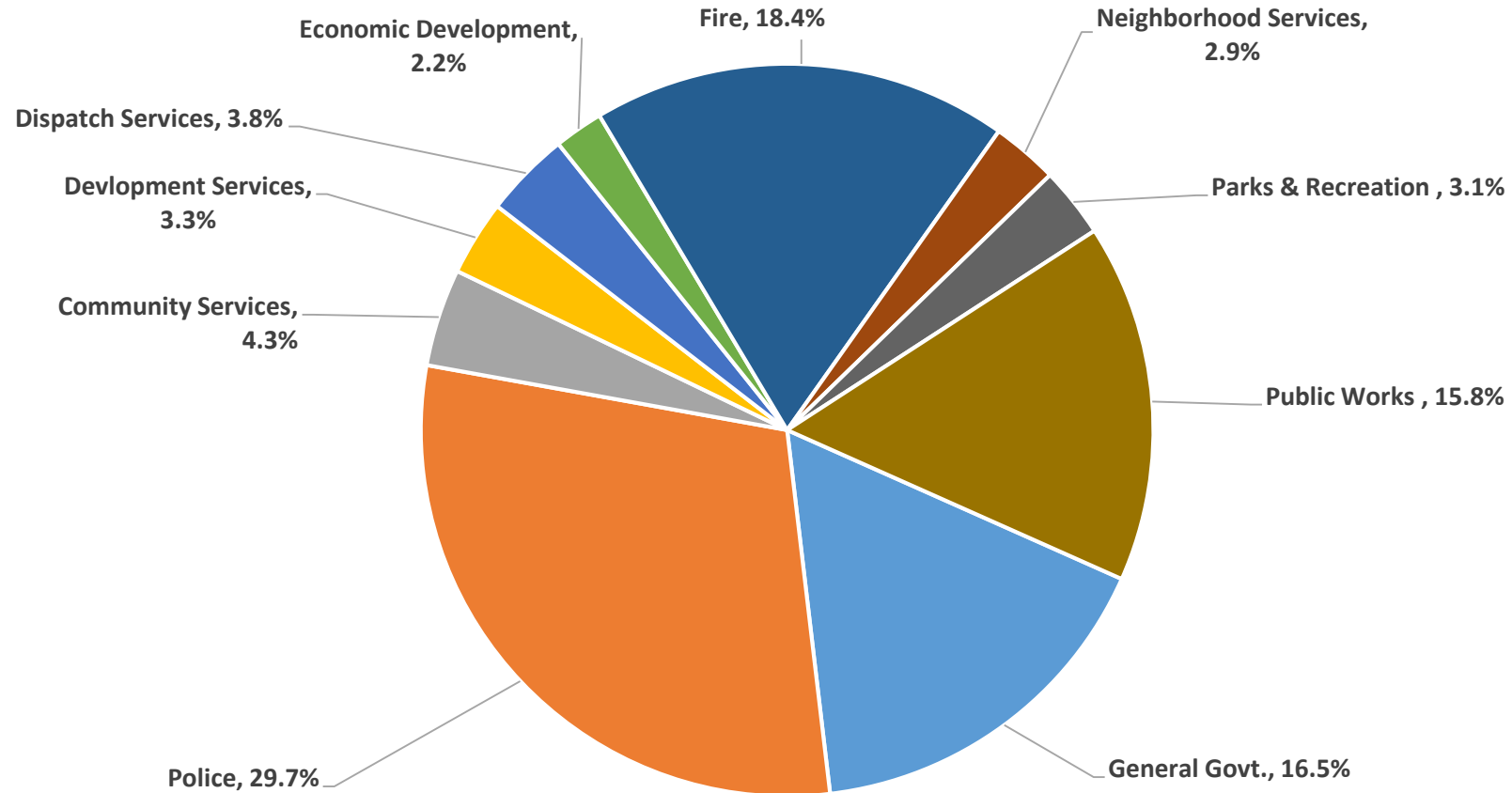
FY 22-23 Proposed Budget



General Fund Expenditures by Category FY 2022-23 Proposed Budget



General Fund Expenditures by Function FY 2022-23 Proposed Budget



Summary of Assumptions

	FY 23	FY 24	FY 25	FY 26	FY 27
Existing Appraised Value Growth	3%	3%	3%	3%	3%
New Construction	\$147M	\$125M	\$127.5M	\$130M	\$132.6M
Sales Tax Growth	12%	3%	3%	3%	3%
Compensation *	3.5%	3.5%	3.5%	3.5%	3.5%
Tax Rate	\$0.6572	\$0.6572	\$0.6572	\$0.6572	\$0.6572
Cash Funding – Capital Projects	\$2.5M	\$2.5M	\$1.0M	\$1.0M	\$1.0M
Future Bond Sales	\$9.6M	\$25.9M	\$19.5M	\$14.0M	\$17.5M

*Plus eligible step increases for Police/Fire
FY 23 Compensation effective 10/1/2022

\$8 million cash funding capital projects estimated over
the next 5 years

General Fund Forecast

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 15,690,783	\$ 18,339,917	\$ 22,135,793	\$ 19,958,879	\$ 19,090,904	\$ 18,030,199	\$ 16,711,119
Property Tax	\$ 22,568,177	\$ 22,855,000	\$ 24,609,241	\$ 25,832,513	\$ 27,116,733	\$ 28,464,942	\$ 29,880,332
Property Tax- Chisholm Summit	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,030,000	\$ 1,575,900
Homestead exemption	\$ -	\$ -	\$ -	\$ (175,000)	\$ (350,000)	\$ (525,000)	\$ (700,000)
Sales Tax	\$ 12,414,500	\$ 13,995,907	\$ 14,415,784	\$ 14,848,257	\$ 15,293,705	\$ 15,752,516	\$ 16,225,092
Other Revenue	\$ 12,622,265	\$ 17,024,758	\$ 14,126,072	\$ 15,863,614	\$ 16,568,374	\$ 17,289,438	\$ 18,046,513
Total Revenue	\$ 47,604,942	\$ 53,875,665	\$ 53,151,097	\$ 56,369,385	\$ 59,128,812	\$ 62,011,896	\$ 65,027,837
Base Expenses	\$ 50,037,653	\$ 50,079,789	\$ 52,177,833	\$ 52,342,967	\$ 55,428,279	\$ 57,683,195	\$ 59,612,457
ARPA funds	\$ -	\$ -	\$ (2,000,000)	\$ -	\$ -	\$ -	\$ -
Future Supplemental	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000
Cash Funding Projects	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Supplementals	\$ -	\$ -	\$ 2,650,177	\$ 1,894,392	\$ 2,761,238	\$ 3,147,781	\$ 3,270,012
Fire Station 4 - Operation and Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 50,037,653	\$ 50,079,789	\$ 55,328,010	\$ 57,237,360	\$ 60,189,517	\$ 63,330,976	\$ 65,882,470
Change in Fund Balance	\$ (2,432,711)	\$ 3,795,876	\$ (2,176,913)	\$ (867,975)	\$ (1,060,705)	\$ (1,319,080)	\$ (854,633)
Ending Fund Balance	\$ 13,258,072	\$ 22,135,793	\$ 19,958,879	\$ 19,090,904	\$ 18,030,199	\$ 16,711,119	\$ 15,856,486
FB % of Expenditure	26.50%	44.20%	36.07%	33.35%	29.96%	26.39%	24.07%

Other Key GF Decision Packages Recommended

Department	Description	FTEs	One-Time Cost	Recurring Costs	Total GF Costs
Community Services	Master Plan & Facility Study		\$40,000		\$40,000
Community Services	Library Outreach Vehicle		\$124,000	\$14,965	\$138,965
Community Services	Library Public Furniture		\$52,000		\$52,000
Community Services	Youth Services Librarian	1		\$92,528	\$92,528
Finance	Internal Audit Reviews (40% Water Fund)		\$30,000		\$30,000
Human Resources	Performance Evaluation Software (40% Water Fund)			\$28,800	\$28,800
Legal/Compliance	ADA Transition Plan			\$50,000	\$50,000
Legal/Compliance	Purchasing Agent (40% Water Fund)	1	\$800	\$63,871	\$64,671
Neighborhood Services	Paint Existing Animal Shelter		\$19,000		\$19,000
Neighborhood Services	Animal Services Part-Time to Full-Time Position	0.5		\$52,930	\$52,930
Parks and Recreation	Forestry Chipper		\$40,000	\$10,799	\$50,799
Public Works	Deputy PW Director (50% Water Fund)	1	\$4,300	\$104,694	\$104,694
Public Works	Admin Position (50% Water Fund)	1		\$40,007	\$40,007
Public Works	Engineering Project Coordinator (80% CIP Funds)	1		\$19,574	\$19,574
Public Works	Safety/Training Manager (50% Water Fund)	1		\$17,290	\$17,290
Public Works	Traffic Center Operator (April 2023 Start Date)	1		\$47,510	\$47,510
Public Works	Signal Technician	1		\$89,503	\$89,503

Debt Service Funds

Debt Service Fund

Outstanding tax-supported debt	\$56.4 million	\$3M decrease from previous year
Debt service tax rate	\$0.1923	\$0.0038 increase from previous year
Estimated year-end fund balance for FY 2022	\$2,632,298	\$391K increase from previous year

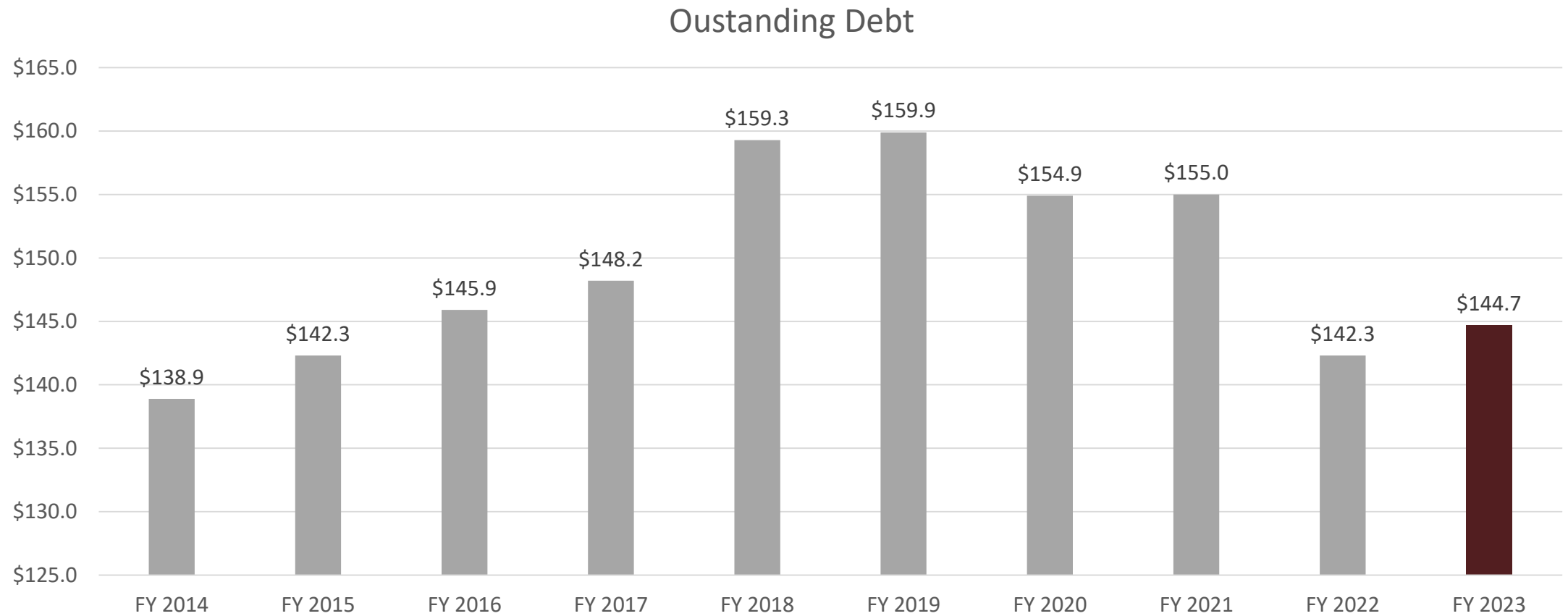
Total Outstanding Bond Debt

Supporting Debt	Outstanding Principal 9/30/2021	Percent	Outstanding Principal 9/30/2022	Percent	Increase (Decrease) Principal
Tax Supported Debt*	\$59,462,361	41%	\$56,412,368	39%	(\$3,049,991)
Water & Sewer	\$54,360,000	38%	\$55,780,000	38%	\$1,420,000
4A	\$11,947,068	9%	\$10,374,490	7%	(\$1,572,580)
4B	\$10,085,000	7%	\$13,035,000	9%	\$2,950,000
TIF	\$5,120,000	4%	\$8,040,000	6%	\$2,920,000
Golf	\$1,385,571	1%	\$1,063,142	1%	(\$322,429)
Total Outstanding Debt*	\$142,360,000	100%	\$144,705,000	100%	\$2,345,000

*All bond debt must be used for costs associated with capital projects and cannot be used for day to-day operations.

Includes \$14,385,000 estimated 2022 GO and CO bond issue offset with \$12,040,000 reduction of existing debt for a net change of \$2,345,000.

Outstanding Debt - History



Proprietary Funds

Water/Wastewater

Key issues in the development of the budget:

Enhance Future Capacity

- Completion of sewer project from City of Fort Worth to enhance future capacity for development
- \$14,688,442 – Source of funding- bond issue in FY 2022 and available funds

Capital Improvement Program

- \$6 million bond issue proposed in FY 2022
- 5 year Capital Improvement Plan 2023-2027:
 - Water - \$42.5 million
 - Sewer - \$34.7 million

Rates

- No sewer rate increase proposed for FY 2022-2023
- No water rate proposed for FY 2022-2023
- No rate increase proposed until FY 2025

Water/Sewer Fund Financial Overview

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 10,686,693	\$ 10,336,326	\$ 12,399,118	\$ 12,644,209	\$ 12,927,289	\$ 11,387,322	\$ 10,310,423
Water Revenues	\$ 12,767,299	\$ 12,767,299	\$ 13,081,395	\$ 13,341,523	\$ 14,004,849	\$ 14,701,341	\$ 15,761,751
Sewer Revenues	\$ 10,159,063	\$ 10,317,446	\$ 10,469,344	\$ 10,691,561	\$ 11,223,389	\$ 11,771,496	\$ 12,600,645
Other Revenues	\$ 1,093,850	\$ 2,535,850	\$ 2,313,350	\$ 2,231,976	\$ 2,162,858	\$ 2,418,155	\$ 2,459,518
Total Revenues	\$ 24,020,212	\$ 25,620,595	\$ 25,864,089	\$ 26,265,060	\$ 27,391,096	\$ 28,890,993	\$ 30,821,914
Personnel	\$ 2,219,479	\$ 2,274,242	\$ 2,686,340	\$ 2,667,200	\$ 2,775,131	\$ 2,887,219	\$ 3,003,627
Operating	\$ 15,955,094	\$ 14,983,139	\$ 16,171,899	\$ 15,846,023	\$ 16,481,439	\$ 17,145,569	\$ 17,839,756
Debt service	\$ 6,300,422	\$ 6,300,422	\$ 6,760,759	\$ 7,468,756	\$ 9,674,492	\$ 9,935,104	\$ 11,743,612
Total Expenditures	\$ 24,474,995	\$ 23,557,803	\$ 25,618,998	\$ 25,981,980	\$ 28,931,063	\$ 29,967,892	\$ 32,586,995
Change in Fund Balance	\$ (454,783)	\$ 2,062,792	\$ 245,091	\$ 283,080	\$ (1,539,967)	\$ (1,076,899)	\$ (1,765,081)
Ending Fund Balance	\$ 10,231,910	\$ 12,399,118	\$ 12,644,209	\$ 12,927,289	\$ 11,387,322	\$ 10,310,423	\$ 8,545,342
FB % of Expenditure	41.81%	52.63%	49.35%	49.75%	39.36%	34.40%	26.22%

Solid Waste Fund Assumptions

Revenues	
No projected fee increase for FY 23	
Project a 5% fee increase in FY 24-27 (\$2.31 increase on residential account)	
2% - 2.25% increase in growth for FY 2023-2024	

Expenditures	
Collection contract	Average cost \$2.6 million
Recycling program	Average cost \$475,000
Current contract expires in FY 2024	

Solid Waste Fund Forecast

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 1,401,132	\$ 1,344,332	\$ 1,002,358	\$ 541,116	\$ 237,932	\$ 80,425	\$ 84,202
Total Revenues	\$ 3,356,609	\$ 3,351,609	\$ 3,418,411	\$ 3,654,500	\$ 3,918,907	\$ 4,202,485	\$ 4,503,121
Total Expenditures	\$ 3,673,177	\$ 3,693,583	\$ 3,879,653	\$ 3,957,684	\$ 4,076,415	\$ 4,198,707	\$ 4,324,668
Net Revenue (loss)	\$ (316,568)	\$ (341,974)	\$ (461,242)	\$ (303,184)	\$ (157,507)	\$ 3,777	\$ 178,453
Ending Fund Balance	\$ 1,084,564	\$ 1,002,358	\$ 541,116	\$ 237,932	\$ 80,425	\$ 84,202	\$ 262,655

2022 Monthly Fee Comparison to Area Cities

City	Water	Sewer	Solid Waste	Solid Waste Tax	SWU	Total
Cedar Hill	\$52.26	\$45.60	\$17.02	\$1.40	\$0.00	\$116.28
Cleburne	\$64.87	\$36.38	\$16.80	\$1.39	\$2.75	\$122.19
Coppell	\$39.30	\$31.36	\$18.22	\$1.50	\$3.00	\$93.38
Duncanville	\$36.56	\$60.35	\$24.36	\$2.01	\$2.50	\$125.78
Haltom City	\$63.40	\$35.90	\$12.08	\$1.00	\$6.81	\$119.19
Hurst	\$54.83	\$34.34	\$13.51	\$1.11	\$4.00	\$107.79
Keller	\$52.72	\$36.97	\$16.99	\$1.40	\$7.00	\$115.08
Southlake	\$64.71	\$52.38	\$17.06	\$1.41	\$8.00	\$143.56
The Colony	\$45.39	\$33.64	\$20.30	\$1.67	\$4.00	\$105.00
Average	\$52.29	\$41.27	\$17.45	\$1.44	\$3.81	\$116.26
Burleson	\$48.88	\$45.76	\$18.20	\$1.50	\$0.00	\$114.34

Golf Fund

Presented with Special Revenue Funds due to 4B Subsidy.

Internal Service Funds

Support Services Fund

Support Services Fund – Information Technology support services

FY 2022-2023 proposed budget - \$5,701,729

- Proposed FY 2023 ending fund balance - \$83,040

This proposed budget sets aside \$1.3 million to continue implementing the city's technology infrastructure:

- Implementation of ERP
 - Estimated cost for FY 2022-2023 - \$690,390 cash funded from various funds
 - ERP Consultant for FY 2022-2023 - \$117,120
- Adding a System Analyst - \$110,000
- 311 Communication Software – \$340,000
- Updating core network infrastructure which has also reached end-of-life

Health Insurance Fund

- Health Insurance FY 2023 Proposed Ending Fund Balance: \$3,834,694
- **Health Insurance Funding**
 - City contributions – no proposed increase in FY 2023 and projected 5% increase FY 2024-2027
 - Employee contributions – no increase in FY 2023 and projected 5% increase FY 2023-2027
 - Reduction in administrative cost of approximately \$200,000
- **Benefits**
 - Update dental benefits \$1,500 to \$2,000
 - Employee coverage: \$1.84 monthly increase
 - Family coverage: \$3.22 monthly increase
 - No impact to employee premium
- **Considering Near Site Clinic Option**
 - Full time employees and their families for low/no pay physician visit

Health Insurance Fund

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 3,514,245	\$ 3,184,195	\$ 3,888,530	\$ 3,834,694	\$ 3,663,463	\$ 3,356,914	\$ 2,894,612
Health and Dental Premium- City	\$ 4,333,000	\$ 4,333,000	\$ 4,333,000	\$ 4,549,650	\$ 4,777,133	\$ 5,015,989	\$ 5,266,789
Health and Dental Premium- Other	\$ 766,357	\$ 766,357	\$ 766,357	\$ 804,675	\$ 844,909	\$ 887,154	\$ 931,512
Other Revenues	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,360	\$ 532,731	\$ 533,113
Total Revenues	\$ 5,631,357	\$ 5,631,357	\$ 5,631,357	\$ 5,886,325	\$ 6,154,401	\$ 6,435,874	\$ 6,731,413
Claims	\$ 3,367,418	\$ 3,536,071	\$ 3,785,648	\$ 4,040,326	\$ 4,312,565	\$ 4,603,232	\$ 4,913,490
Other Expenditures	\$ 1,410,721	\$ 1,390,951	\$ 1,899,545	\$ 2,017,230	\$ 2,148,386	\$ 2,294,944	\$ 2,458,858
Total Expenditures	\$ 4,778,139	\$ 4,927,022	\$ 5,685,193	\$ 6,057,556	\$ 6,460,951	\$ 6,898,175	\$ 7,372,348
Net revenue (loss)	\$ 853,218	\$ 704,335	\$ (53,836)	\$ (171,231)	\$ (306,549)	\$ (462,301)	\$ (640,935)
Ending Fund Balance	\$ 4,367,463	\$ 3,888,530	\$ 3,834,694	\$ 3,663,463	\$ 3,356,914	\$ 2,894,612	\$ 2,253,677
FB % to Expenditures	91.41%	78.92%	67.45%	60.48%	51.96%	41.96%	30.57%

Other Internal Service Funds

Equipment Services Fund: \$2,023,639 proposed for FY 2022-2023

- Added a Service Technician IV - 50% funded by Golf fund
- Manages fuel inventory, maintenance & repair of equipment
- Proposed FY 2023 year end fund balance - \$11,968

Governmental Equipment Replacement Fund: \$2,461,658 proposed for FY 2022-2023

- Public Works and Parks' equipment scheduled for replacement - \$243,500
- Police vehicles scheduled for replacement - \$708,500
- New equipment from proposed supplemental - \$1,172,000
- Proposed FY 2023 year end fund balance - \$4,066,907

Proprietary Equipment Replacement Fund: \$389,836 proposed for FY 2022-2023

- Water equipment scheduled for replacement - \$313,500
- Golf equipment new purchases added to the replacement schedule - \$75,000
- Proposed FY 2023 year end fund balance - \$702,672

Special Revenue Funds

4A Economic Development Corp

FY 2022-2023 proposed budget is \$4,962,661

Proposed 4A sales tax revenue for FY 23 is \$7,117,335

Proposed FY 23 ending fund balance is \$3,332,822

The proposed budget includes:

- \$1,826,505 million allocated for debt service
- \$1,375,000 for economic development incentives
- \$1,761,156 for personnel and operating costs

Capital Projects

- Chisholm Summit - \$35 million
- Expansion of business park - \$20 million

4A Financial Overview

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 2,443,008	\$ 2,474,805	\$ 973,148	\$ 3,332,822	\$ 5,134,814	\$ 5,843,217	\$ 6,560,086
Sales Tax Revenue	\$ 6,128,500	\$ 6,910,034	\$ 7,117,335	\$ 7,330,855	\$ 7,550,781	\$ 7,777,304	\$ 8,010,623
Other Revenues	\$ 213,950	\$ 1,183,685	\$ 205,000	\$ 218,200	\$ 235,321	\$ 242,381	\$ 243,424
Total Revenues	\$ 6,342,450	\$ 8,093,719	\$ 7,322,335	\$ 7,549,055	\$ 7,786,102	\$ 8,019,685	\$ 8,254,047
Personnel	\$ 272,724	\$ 315,585	\$ 326,077	\$ 329,071	\$ 341,389	\$ 354,178	\$ 367,456
Debt Service	\$ 1,990,375	\$ 1,990,375	\$ 1,826,505	\$ 3,989,764	\$ 5,286,562	\$ 5,467,495	\$ 5,465,088
380 Incentives	\$ 1,112,500	\$ 1,112,500	\$ 1,375,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Other Expenditures	\$ 1,115,983	\$ 6,176,916	\$ 1,145,079	\$ 1,028,228	\$ 1,049,749	\$ 1,081,143	\$ 1,102,991
Supplemental	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 4,491,582	\$ 9,595,376	\$ 4,962,661	\$ 5,747,063	\$ 7,077,699	\$ 7,302,816	\$ 7,335,535
Change in Fund Balance	\$ 1,850,868	\$ (1,501,657)	\$ 2,359,674	\$ 1,801,992	\$ 708,402	\$ 716,869	\$ 918,512
Ending Fund Balance	\$ 4,293,876	\$ 973,148	\$ 3,332,822	\$ 5,134,814	\$ 5,843,217	\$ 6,560,086	\$ 7,478,597
FB % of Expenditure	95.60%	10.14%	67.16%	89.35%	82.56%	89.83%	101.95%

4B Community Development Corp

FY 2022-2023 proposed budget is \$9,011,863

Proposed FY 23 4B sales tax revenue is \$7,117,335

Proposed FY 23 fund balance is \$3,722,488

The proposed budget includes:

- \$1,390,800 allocated for debt service
- \$376,086 allocated for golf debt service
- \$566,667 for economic development incentives
- \$2,018,400 for Parks Service Center expansion
- \$3,130,479 subsidy PPF operations
- \$728,544 subsidy Golf operations

4B Financial Overview

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ 4,158,317	\$ 4,941,248	\$ 5,547,016	\$ 3,722,488	\$ 3,482,143	\$ 2,834,054	\$ 2,559,393
Sales Tax Revenue	\$ 6,128,500	\$ 6,910,034	\$ 7,117,335	\$ 7,330,855	\$ 7,550,781	\$ 7,777,304	\$ 8,010,623
Other Revenues	\$ 15,000	\$ 15,000	\$ 70,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 75,000
Total Revenues	\$ 6,143,500	\$ 6,925,034	\$ 7,187,335	\$ 7,410,855	\$ 7,625,781	\$ 7,852,304	\$ 8,085,623
Debt Service	\$ 1,393,675	\$ 1,393,675	\$ 1,390,800	\$ 2,782,888	\$ 3,177,475	\$ 3,325,075	\$ 3,261,100
Golf Course Debt	\$ 371,403	\$ 371,403	\$ 376,086	\$ 370,532	\$ 382,208	\$ -	\$ -
Golf Transfer	\$ 846,315	\$ 802,823	\$ 728,544	\$ 775,539	\$ 956,067	\$ 941,357	\$ 1,218,578
PPF Transfer	\$ 2,715,418	\$ 2,706,031	\$ 3,130,479	\$ 2,823,352	\$ 2,782,940	\$ 2,847,712	\$ 3,212,834
Other Expenditures	\$ 1,082,288	\$ 1,045,334	\$ 3,385,954	\$ 898,889	\$ 975,179	\$ 1,012,822	\$ 1,016,048
Total Expenditures	\$ 6,409,099	\$ 6,319,266	\$ 9,011,863	\$ 7,651,200	\$ 8,273,869	\$ 8,126,965	\$ 8,708,560
Change in Fund Balance	\$ (265,599)	\$ 605,768	\$ (1,824,528)	\$ (240,345)	\$ (648,088)	\$ (274,661)	\$ (622,937)
Ending Fund Balance	\$ 3,892,718	\$ 5,547,016	\$ 3,722,488	\$ 3,482,143	\$ 2,834,054	\$ 2,559,393	\$ 1,936,457
FB % of Expenditure	60.74%	87.78%	41.31%	45.51%	34.25%	31.49%	22.24%

Parks Performance Fund (PPF)

PPF revenues highly impacted by COVID-19

- Operation revenues are estimated to increased by 50% from prior year, but is only 79% from pre-COVID FY 2019 operation revenues
- Proposed budget is projecting operation revenues to be 95% of **pre-COVID** FY 2019 operation revenues

Continue cash fund equipment replacement program for BRiCK equipment.

- Annual estimated cost about \$130,000

Projected FY 2023 4B transfer subsidy - \$3,130,479

Parks Performance Fund

BRiCk Operations

	FY 18-19 Actual	FY 19-20 Actual	FY20-21 Actual	FY21-22 Estimate	FY 22-23 Proposed
Revenues					
Recreation Membership	\$ 1,390,716	\$ 699,114	\$ 716,898	\$ 1,180,000	\$ 1,415,000
Recreation Fees	\$ 428,596	\$ 152,954	\$ 210,349	\$ 263,463	\$ 335,000
Other Revenues	\$ 114,745	\$ 39,900	\$ 52,773	\$ 85,000	\$ 105,431
Total Revenues	\$ 1,934,057	\$ 891,968	\$ 980,020	\$ 1,528,463	\$ 1,855,431
Total Expenditures	\$ 2,543,606	\$ 2,390,106	\$ 2,765,246	\$ 3,121,996	\$ 3,749,127
Net	\$ (609,549)	\$ (1,498,138)	\$ (1,785,226)	\$ (1,593,533)	\$ (1,893,696)
% Self-Sustaining	76%	37%	35%	49%	49%

Parks Performance Fund

Athletic Fields Operations

	FY 18-19 Actual	FY 19-20 Actual	FY20-21 Actual	FY21-22 Estimate	FY 22-23 Proposed
Revenues					
Recreation League Fees	\$ 21,955	\$ 8,725	\$ 18,112	\$ 10,000	\$ 10,000
Tournament Fees	\$ 85,801	\$ 19,800	\$ 45,400	\$ 75,000	\$ 77,250
Other Revenues	\$ 18,290	\$ 17,570	\$ 25,923	\$ 15,760	\$ 36,000
Total Revenues	\$ 126,046	\$ 46,095	\$ 89,435	\$ 100,760	\$ 123,250
Total Expenditures	\$ 760,108	\$ 724,420	\$ 823,333	\$ 1,015,019	\$ 1,135,148
Net	\$ (634,062)	\$ (678,325)	\$ (733,898)	\$ (914,259)	\$ (1,011,898)
% Self-Sustaining	17%	6%	11%	10%	11%

Parks Performance Fund

Russell Farm Operations

	FY 18-19 Actual	FY 19-20 Actual	FY20-21 Actual	FY21-22 Estimate	FY 22-23 Proposed
Revenues					
Rental Fees	\$ 27,732	\$ 18,770	\$ 18,026	\$ 14,557	\$ 14,912
Activity Fees	\$ 9,944	\$ 3,712	\$ 8,090	\$ 6,220	\$ 6,407
Other Revenues	\$ 673	\$ 125	\$ -	\$ -	\$ -
Total Revenues	\$ 38,349	\$ 22,607	\$ 26,116	\$ 20,777	\$ 21,319
Total Expenditures	\$ 155,897	\$ 181,540	\$ 186,164	\$ 219,737	\$ 246,925
Net	\$ (117,548)	\$ (158,933)	\$ (160,048)	\$ (198,960)	\$ (225,606)
% Self-Sustaining	25%	12%	14%	9%	9%

Parks Performance Fund

All Operations

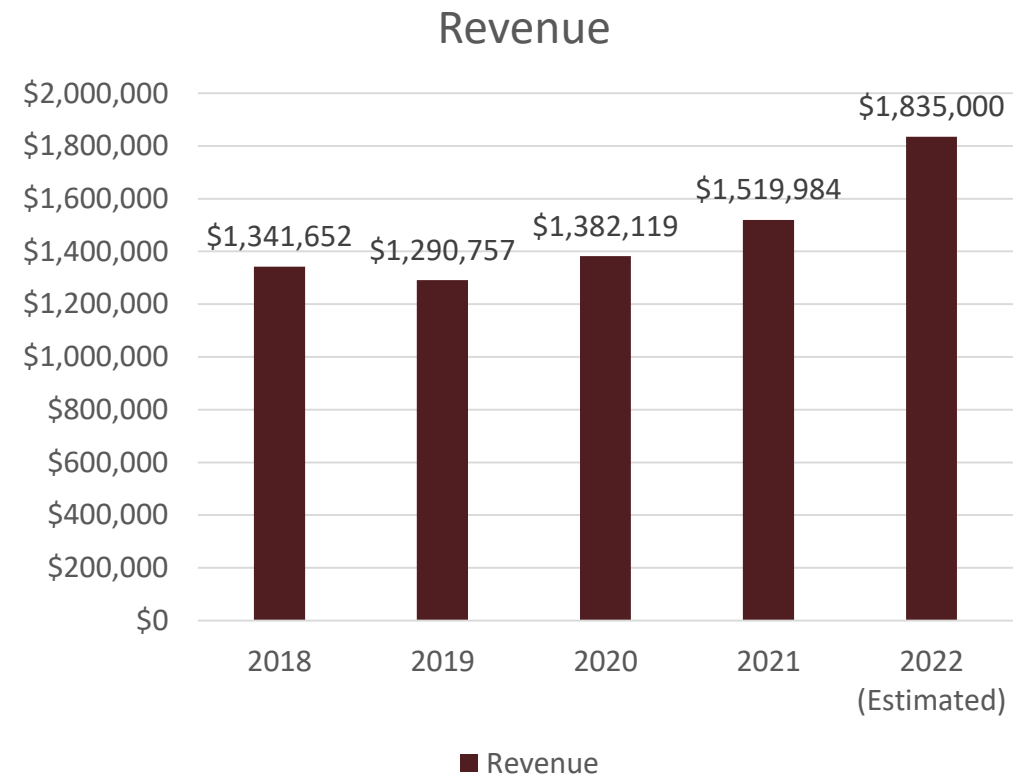
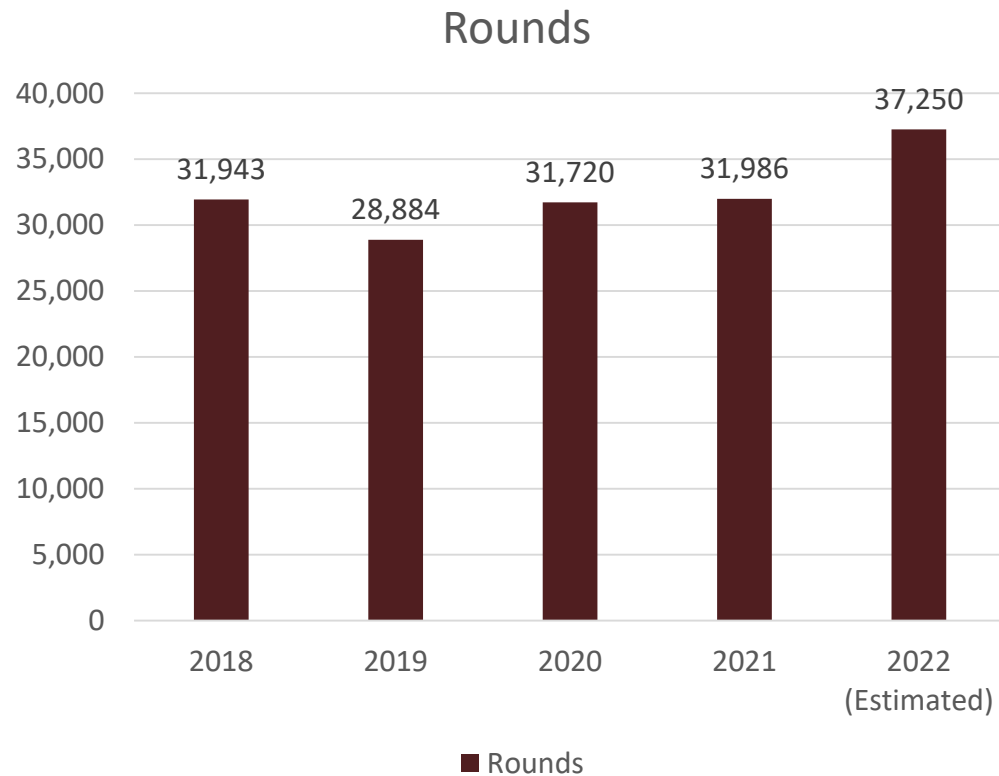
	FY 18-19 Actual	FY 19-20 Actual	FY20-21 Actual	FY21-22 Estimate	FY 22-23 Proposed
Revenues	\$ 2,098,452	\$ 960,670	\$ 1,095,571	\$ 1,650,000	\$ 2,000,000
Expenditures	\$ 3,459,611	\$ 3,296,066	\$ 3,774,743	\$ 4,356,752	\$ 5,131,200
Net	\$ (1,361,159)	\$ (2,335,396)	\$ (2,679,172)	\$ (2,706,752)	\$ (3,131,200)
% Self-Sustaining	61%	29%	29%	38%	39%

Hidden Creek Golf Course

- FY 2022-2023 proposed budget is \$2,914,200
 - \$445,431 transfer from 4B Fund to sustain operations
 - \$285,683 administrative transfer from 4B Fund
 - \$376,086 transfer from 4B Fund for debt service
 - Total 4B Fund Transfer to Golf Fund is \$1,107,200
 - \$1,221,802 personnel cost
- FY 2022-23 proposed budget projects \$1,807,000 in operating revenue

Hidden Creek Golf Course

Rounds and Revenue FY 2018 – FY 2022



Golf Fund Financial Overview

	FY 21-22 Budget	FY 21-22 Estimate	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	FY 26-27 Projected
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ 1,555,639	\$ 1,754,560	\$ 1,807,000	\$ 1,861,075	\$ 1,916,772	\$ 1,974,140	\$ 2,033,230
4B Subsidy Transfer	\$ 722,190	\$ 678,698	\$ 445,431	\$ 483,624	\$ 655,394	\$ 631,663	\$ 899,594
4B Debt Transfer	\$ 371,403	\$ 371,403	\$ 376,086	\$ 370,532	\$ 382,208	\$ -	\$ -
4B Adm Transfer	\$ 124,125	\$ 124,125	\$ 285,683	\$ 294,253	\$ 303,081	\$ 312,174	\$ 321,539
Total Revenues	\$ 2,773,357	\$ 2,928,786	\$ 2,914,200	\$ 3,009,484	\$ 3,257,455	\$ 2,917,977	\$ 3,254,363
Personnel	\$ 1,170,675	\$ 1,182,374	\$ 1,221,802	\$ 1,267,024	\$ 1,313,971	\$ 1,362,710	\$ 1,413,311
Other expenditures	\$ 1,602,682	\$ 1,746,412	\$ 1,692,398	\$ 1,742,460	\$ 1,943,484	\$ 1,555,267	\$ 1,841,052
Total Expenditures	\$ 2,773,357	\$ 2,928,786	\$ 2,914,200	\$ 3,009,484	\$ 3,257,455	\$ 2,917,977	\$ 3,254,363
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% Self Sustaining	56%	60%	62%	62%	59%	68%	62%

* Golf fund operating with a zero fund balance based on 4B subsidy

TIF #2 (Old Town)

- Proposed budget - \$1,021,841
- Personnel cost - \$321,214
- Ellison Street Project - TIF 2 commitment - \$3,196,500
- Debt service payment - \$394,550
- Proposed FY 23 revenues is \$1,117,298
- Proposed FY 23 ending fund balance is \$992,968

Other Funds

Municipal Court Security Fund (Building Security Fund)

- Revenue to be used for security personnel, services and items related to the municipal court building.
 - Proposed FY 23 ending fund balance is \$79,642
 - Proposed Revenues - \$35,000
 - Proposed Expenses - \$39,194

Municipal Court Technology Fund

- Revenues to be used to purchase or maintain technology enhancements for municipal court operations
 - Proposed F Y23 ending fund balance is \$84,163
 - Proposed Revenues - \$30,000
 - Proposed Expenses - \$37,837

Juvenile Case Management Fund

- Revenues to be used for personnel cost, training, travel, supplies and other expenses related to the position of Juvenile Case Manager
 - Proposed FY 23 ending fund balance is \$51,329
 - Proposed Revenues - \$32,960
 - Proposed Expenses - \$38,070

Other Funds

Public Educational and Governmental Fund (PEG)

- Revenues to be used for capital expenditures related to a municipal public access channel and the broadcasting of council meetings to the public
 - Propose FY 23 ending fund balance is \$30,144
 - Proposed Revenues - \$60,000
 - Proposed Expenses - \$47,799

Hotel/Motel Fund

- Revenues are from a 7% hotel/motel tax imposed on rental of hotel/motel rooms located within the city
- Funds are restricted to promoting tourism, conventions, and related activities within the city
 - Propose FY 23 ending fund balance is \$507,955
 - Propose Revenues - \$489,191
 - Propose Expenditures - \$839,286

General Government 5-Year CIP Plan

2022 GO Bond Program

Project Name	FY2023	FY2024	FY2025	FY2026	FY2027	Total
SH174 Traffic Signal Improvements	\$ 1,861,123	\$ -	\$ -	\$ -	\$ -	\$ 1,861,123
Neighborhood Street Rebuild	\$ 825,833	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 3,075,833
Alsbury- Hulen to CR 1020		\$ 6,434,496		\$ -	\$ -	\$ 6,434,496
Sidewalk program	\$ 446,946	\$ 200,000	\$ 200,000	\$ 200,000	\$ 170,000	\$ 1,216,946
Dual LT Lakewood at SH174 Intersection Improvement	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Police Expansion	\$ 3,600,000	\$ 16,407,500	\$ 16,409,500	\$ -	\$ -	\$ 36,417,000
CR 1020 (Alsbury) Widening (design)	\$ 2,500,000	\$ -	\$ -			\$ 2,500,000
SH174 Widening (Schematic and Env)	\$ -	\$ 430,000	\$ -	\$ -	\$ -	\$ 430,000
Hulen at Wilshire Intersection	\$ -	\$ -	\$ 200,000	\$ 1,501,027	\$ -	\$ 1,701,027
Hulen Widening (SH174 to Candler)	\$ -	\$ -	\$ 1,800,000	\$ 6,003,653	\$ -	\$ 7,803,653
Hillside Dr. Elk Dr & FM731		\$ -	\$ 200,000	\$ 836,509	\$ -	\$ 1,036,509
Fire Station	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 13,443,000	\$ 15,943,000
FM1902 Pedestrian Mobility	\$ -	\$ -	\$ -	\$ 300,000	\$ 1,189,901	\$ 1,489,901
Wilshire Blvd (SH174) Construction Documents from Hulen to City Limits	\$ -	\$ -	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000
E Renfro (FM3391)Widening PS&E	\$ -		\$ -	\$ -	\$ 2,697,512	\$ 2,697,512
Bonds	\$ 9,318,902	\$ 24,221,996	\$ 19,559,500	\$ 13,991,189	\$ 17,500,413	\$ 84,592,000

Note: \$1,413,000 proposed to be issued in FY 2022

Parks and Golf 5-Year CIP Plan

Project	FY 23	FY 24	FY 25	FY 26	FY 27	Total
Parks						
Park Refurbishments						
Bartlett Playground					300,000	300,000
Cedar Ridge		200,000				200,000
Cindy Park						0
Elk Ridge	220,000					220,000
Heberle					235,000	235,000
Meadow Crest				220,000		220,000
Mistletoe		300,000				300,000
Oak Valley	500,000					500,000
Wakefield	200,000					200,000
Warren					500,000	500,000
Sport Fields						
Bartlett Field Regrading	1,500,000					1,500,000
Chisenhall Field Turf and Lighting	500,000	500,000	500,000	500,000	500,000	2,500,000
Hidden Creek Softball Relocation	250,000	2,000,000				2,250,000
Trails, Parking and Infrastructure						
Bailey Lake Low Water Crossing			220,000			220,000
Chisenhall and Bailey Lake Parking	2,001,000					2,001,000
Oak Valley Trail-Scott Street Trailhead		500,000				500,000
Village Creek Trail Phase IV		685,000				685,000
Village Creek Trail Phase III	2,417,160					2,417,160
Signage						
Park Monument Signs	65,000	65,000	65,000	65,000	65,000	325,000
City Wide Monument Signs	200,000	200,000				400,000
New Construction						
Shannon Creek Park	3,327,763					3,327,763
Community Park	4,000,000	500,000				4,500,000
Unplanned Park Improvements	50,000	50,000	50,000	50,000	50,000	250,000

Parks and Golf 5-Year CIP Plan (Continued)

BRiCk						
Upgrade A/C Control system and ventilation	500,000					500,000
Replace roof			1,000,000			1,000,000
Retiling of pool part room and family changing areas	62,000					62,000
Addition of Dry Sauna				380,000		380,000
Replacement of entry monument sign					35,000	35,000
Remodel of entryway (Admin, Kiosk, Rockwall and lighting)	125,000					125,000
Golf						
Monument Sign	28,750					28,750
Tee and Wayfinding signage		25,000				25,000
Bunkers						
Bunkers (1,16,17,18)	89,500					89,500
Bunkers (11,5,6,7,9)		97,750				97,750
Bunkers (2,3,4)			44,000			44,000
Bunkers (10,12)				30,800		30,800
Bunkers (13,14)					34,000	34,000
Tree Work						
Tree Removal and Limb up (Creek, 4,14)	49,000					49,000
Tree Removal and Limb up (7,9,10)				45,000		45,000
Tree Removal and Limb up (1,18)			45,000			45,000
Turf Improvements						
Range side (9) (shape, sod, cart path, trees)		45,000				45,000
Greens resurface (all 18) (remove and replace top 6' of material)					375,000	375,000
Ponds and Irrigation						
Pond Renovation bentonite/fountains (4,5,15)				85,000		85,000
Floating Intake Pipe Replacement			16,750			16,750
Park Total	15,230,923	5,000,000	835,000	835,000	1,650,000	23,550,923
BRiCk Total	687,000	0	1,000,000	380,000	35,000	2,102,000
Golf Total	167,250	167,750	105,750	160,800	409,000	1,010,550
Contingency/Escalation 5%	804,259	258,388	97,038	68,790	104,700	1,333,174
Total	16,889,432	5,426,138	2,037,788	1,444,590	2,198,700	27,996,647
Available Funding	1,975,000	204,033	105,750	160,800	409,000	2,854,583
Debt Sale	14,914,432	5,222,105	1,932,038	1,283,790	1,789,700	25,142,064
Total	16,889,432	5,426,138	2,037,788	1,444,590	2,198,700	27,996,647

4A 5-Year CIP Plan

4A Projects	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
New Industrial Park	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000	\$ -	\$ -	\$ 20,000,000
Chisholm Summit Infrastructure	\$ 25,000,000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 35,000,000
Total Projects	\$ 30,000,000	\$ 15,000,000	\$ 10,000,000	\$ -	\$ -	\$ 55,000,000
4A Bonds	\$ 30,000,000	\$ 15,000,000	\$ 10,000,000	\$ -	\$ -	\$ 55,000,000

W&S 5-Year CIP Plan

Water Project	2023	2024	2025	2026	2027	TOTAL
Water Line Rehabilitation	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000
Industrial Blvd Pump Station Expansion & Alsbury Pump Station Decomm	\$ 1,288,380	\$ 5,337,652	\$ -	\$ -	\$ -	\$ 6,626,032
Security Upgrades	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
AMI Feasibility Study	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
12" Willow Creek Waterline Looping	\$ 154,625	\$ 795,204	\$ -	\$ -	\$ -	\$ 949,829
Rate Model	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Hulen Ground Storage Tank Rehabilitation	\$ -	\$ 1,438,743	\$ -	\$ -	\$ -	\$ 1,438,743
8" Village Creek Waterline Looping	\$ -	\$ -	\$ 819,402	\$ -	\$ -	\$ 819,402
Mountain Valley EST and GST Demolition	\$ -	\$ -	\$ 690,602	\$ -	\$ -	\$ 690,602
16" Hulen Street Waterline	\$ -	\$ -	\$ 464,889	\$ 3,299,185	\$ -	\$ 3,764,074
12" Waterline Loop for Mountain Valley	\$ -	\$ -	\$ 236,154	\$ 1,068,516	\$ -	\$ 1,304,670
12" Water Line from Wilshire to John Jones (Future Hulen)	\$ -	\$ -	\$ 223,058	\$ 1,261,800	\$ -	\$ 1,484,858
Offsite Water Supply from Fort Worth	\$ -	\$ -	\$ -	\$ 12,043,803	\$ -	\$ 12,043,803
Hulen Pump Station Expansion	\$ -	\$ -	\$ -	\$ 379,254	\$ 2,692,203	\$ 3,071,457
Turkey Peak Elevated Storage Tank Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 198,950	\$ 198,950
8" County Road 715 Water Line Looping	\$ -	\$ -	\$ -	\$ -	\$ 99,003	\$ 99,003
TOTAL	\$ 4,143,005	\$ 9,571,599	\$ 4,434,105	\$ 20,052,558	\$ 4,990,156	\$ 43,191,423
Sewer Project	2023	2024	2025	2026	2027	TOTAL
Sewer Line Rehabilitation	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 15,000,000
Trunk Relief Line (Town Creek Basin Parallel Buildout Interceptors)	\$ 2,493,569	\$ 13,809,396	\$ -	\$ -	\$ -	\$ 16,302,965
Gateway Station Lift Station Rehabilitation	\$ 97,266	\$ 832,984	\$ -	\$ -	\$ -	\$ 930,250
Parkview Dr Sewer Upsizing to 10"	\$ -	\$ -	\$ 136,323	\$ 969,870	\$ -	\$ 1,106,193
12" WasteWater line Replacement in Village Creek Basin (Golf Course)	\$ -	\$ -	\$ -	\$ 173,017	\$ 1,230,107	\$ 1,403,124
TOTAL	\$ 5,590,835	\$ 17,642,380	\$ 3,136,323	\$ 4,142,887	\$ 4,230,107	\$ 34,742,532
Total Water & Sewer Projects	\$ 9,733,840	\$ 27,213,979	\$ 7,570,428	\$ 24,195,445	\$ 9,220,263	\$ 77,933,955
Total Cash Funding	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Total W&S Bonds	\$ 9,033,840	\$ 27,213,979	\$ 7,570,428	\$ 24,195,445	\$ 9,220,263	\$ 77,233,955
Total	\$ 9,733,840	\$ 27,213,979	\$ 7,570,428	\$ 24,195,445	\$ 9,220,263	\$ 77,933,955

Additional Capital Projects

Additional Projects	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
Fire Station 1 Improvements	\$ 300,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 2,000,000
City Hall Renovations	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Alsbury Phase 1 Widening - Candler to Hulen	\$ 323,545	\$ 3,500,000	\$ -	\$ -	\$ -	\$ 3,823,545
Alsbury Design and ROW Acquisition (additional to GO Bond project)	\$ -	\$ 1,833,091	\$ -	\$ -	\$ -	\$ 1,833,091
Hulen 4-Lane Expansion (additional to GO Bond project)	\$ -	\$ -	\$ -	\$ 3,630,029	\$ -	\$ 3,630,029
Renfro Street & Johnson Avenue Pedestrian Improvement	\$ 192,497	\$ -	\$ -	\$ -	\$ -	\$ 192,497
Village Creek Parkway Expansion (Tarrant County Bond 50% Match)	\$ -	\$ -	\$ -	\$ -	\$ 3,501,839	\$ 3,501,839
Wicker Hill Rd & Greenridge Dr Road Reconstruction		\$ -	\$ 949,045	\$ 4,040,465		\$ 4,989,510
Hidden Vistas Extention to CR714					\$ 1,575,349	\$ 1,575,349
Additional Pavement Rehab			\$ 808,198			\$ 808,198
TOTAL	\$ 2,316,042	\$ 7,033,091	\$ 1,757,243	\$ 7,670,494	\$ 5,077,188	\$ 23,854,058
Sources						
Impact Fees	\$ 241,871	\$ -	\$ 949,045	\$ -	\$ 2,064,645	\$ 3,255,561
TIF 2 cash funding	\$ 192,497	\$ -	\$ -	\$ -	\$ -	\$ 192,497
GF Cash funding	\$ 1,500,000	\$ 1,833,091	\$ 808,198	\$ 846,168	\$ 3,012,543	\$ 8,000,000
TIF 3 (dissolved) debt capacity	\$ 81,674	\$ 3,500,000	\$ -	\$ 6,824,326	\$ -	\$ 10,406,000
Excess debt capacity	\$ 300,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 2,000,000
TOTAL	\$ 2,316,042	\$ 7,033,091	\$ 1,757,243	\$ 7,670,494	\$ 5,077,188	\$ 23,854,058

5-Year Capital Improvement Program Summary

Category	2023	2024	2025	2026	2027	TOTAL
General Government Capital Improvement Plan	\$ 9,318,902	\$ 24,221,996	\$ 19,559,500	\$ 13,991,189	\$ 17,500,413	\$ 84,592,000
4B - Parks and Golf Capital Improvement Plan	\$ 16,889,432	\$ 5,426,138	\$ 2,037,788	\$ 1,444,590	\$ 2,198,700	\$ 27,996,647
4A - Economic Development Capital Improvement Plan	\$ 30,000,000	\$ 15,000,000	\$ 10,000,000	\$ -	\$ -	\$ 55,000,000
Water and Sewer Capital Improvement Plan	\$ 9,733,840	\$ 27,213,979	\$ 7,570,428	\$ 24,195,445	\$ 9,220,263	\$ 77,933,955
Additional Capital Projects	\$ 2,316,042	\$ 7,033,091	\$ 1,757,243	\$ 7,670,494	\$ 5,077,188	\$ 23,854,058
Total	\$ 68,258,216	\$ 78,895,204	\$ 40,924,959	\$ 47,301,718	\$ 33,996,564	\$ 269,376,660
Available Funds	\$ 4,609,368	\$ 2,037,124	\$ 1,862,993	\$ 1,006,968	\$ 5,486,188	\$ 15,002,641
Bond Issue	\$ 63,648,848	\$ 76,858,080	\$ 39,061,966	\$ 46,294,750	\$ 28,510,376	\$ 254,374,019
Total	\$ 68,258,216	\$ 78,895,204	\$ 40,924,959	\$ 47,301,718	\$ 33,996,564	\$ 269,376,660

Summary Information

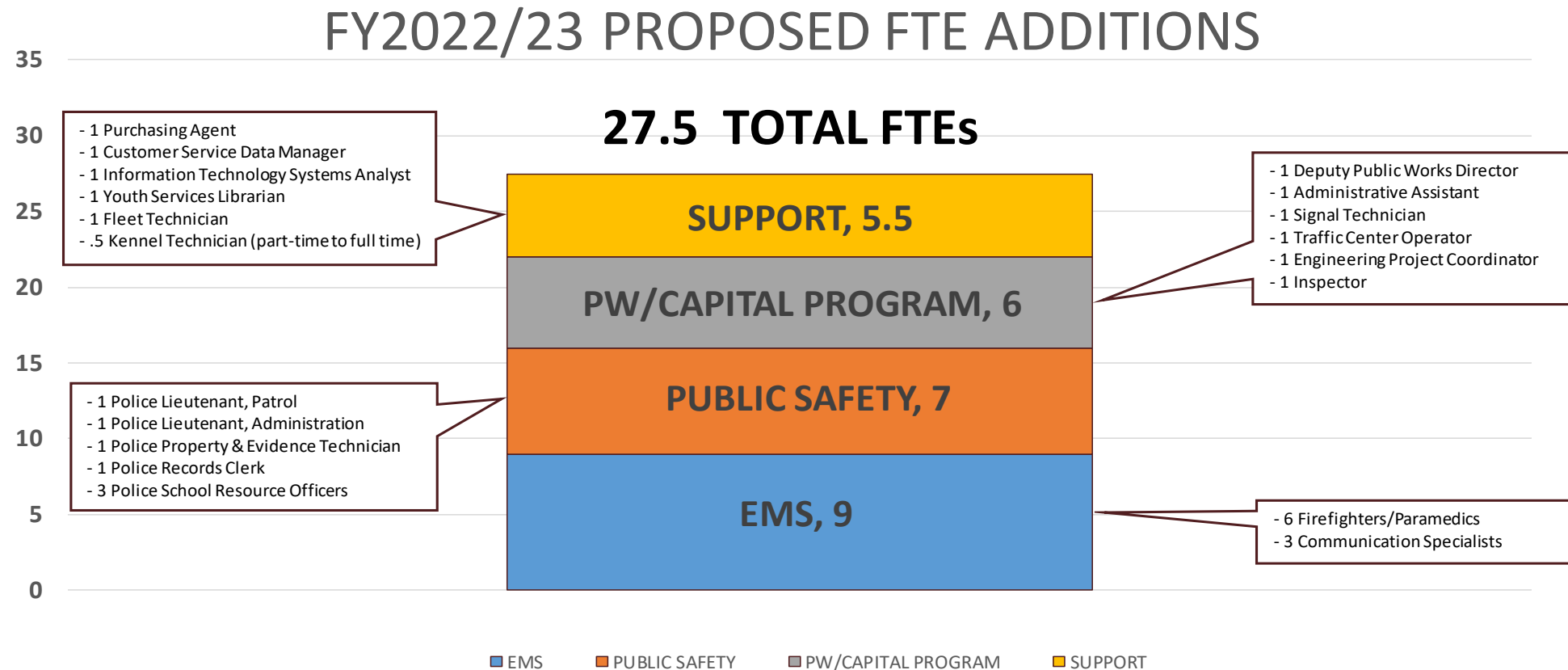
Monthly Rate Impact

Average Residential Customer

	FY 2022	FY 2023	Increase (Decrease)	% Change
Property Taxes*	\$132.61	\$136.27	\$3.66	2.8%
Water	\$48.90	\$48.90	\$0	0%
Wastewater	\$45.23	\$45.23	\$0	0%
Solid Waste	\$18.20	\$18.20	\$0	0%
Total	\$244.94	\$248.60	\$3.66	1.5%

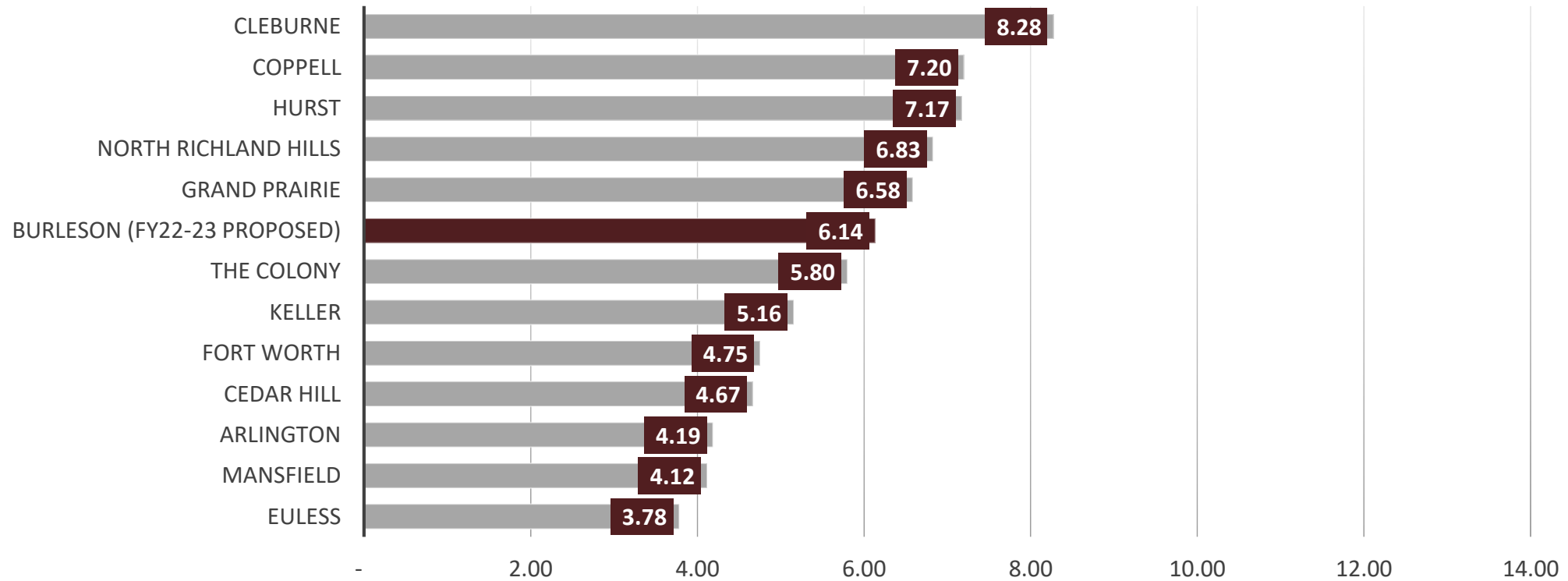
* FY 2023- based on an average home of \$253,812 less homestead exemption

Key Reasons for Additional FTEs



Other City Comparisons

FY 2022 Employees (Excluding Public Safety) per 1,000 Population



Note: The information shown for Burleson is for FY 2022-23. All other rates are for FY 2021-22.

Total Expenditure Budget by Fund

(in millions)

Fund	FY 21-22	Proposed FY22-23	Variance
General Fund	\$50.3	\$55.3	\$5.0
Debt Service	\$7.2	\$7.5	\$0.3
Water & Wastewater Fund	\$24.5	\$25.6	\$1.1
Solid Waste Fund	\$3.7	\$3.9	\$0.2
Hidden Creek Golf Course Fund	\$2.9	\$2.9	\$0.0
Parks Performance Fund	\$4.8	\$5.1	\$0.3
4A Sales Tax SRF	\$9.6	\$5.0	(\$4.6)
4B Sales Tax SRF	\$6.4	\$9.0	\$2.6
Capital Projects	\$23.7	\$21.7	(\$2.0)
Other Funds	\$34.0	\$68.3	\$34.3
Total	\$167.1	\$204.3	\$37.2

Next Steps

August 4

Special City Council Work Session to discuss budget and tax rate.

August 26

Publish notices of public hearings on the budget and tax rate.

September 6

Regular City Council meeting. Public hearing on the budget and tax rate and first reading of the budget and tax rate ordinances.

September 12

Special City Council meeting. Final reading of the ordinances to approve the budget and tax rate.