

ADMINISTRATION

- ❑ Continue improving communication between the commission, staff, and residents so everyone has a clear understanding of city priorities.
- ❑ Look for opportunities to streamline processes and make better use of technology to save staff time
- ❑ Strengthening collaboration with neighboring communities and county leadership so we can work together on shared opportunities
- ❑ Continue implementing daily procedures - water shut-offs, etc.
- ❑ Determine what boards should be under DDA, City, or just a committee
- ❑ Intense board training
- ❑ How can we use AI to save 1,000 hours this year across all depts?
- ❑ Where do we see an opportunity to reduce MILS? Ex. Transpo proposal
- ❑ How can we use existing assets to drive new revenue? i.e., Wastewater plant
- ❑ Making sure DDA is self-sufficient
- ❑ Where do we begin? Every box opens a hundred more; just keep plugging

PUBLIC SERVICE & ROADS

- Continue improving road conditions and develop a clear long-term plan for maintaining streets and sidewalks.
- Focus on improving walkability and connectivity between neighborhoods, parks, and downtown.
- Review parking and traffic flow in the downtown area to support businesses and events
- Parking lot rebuilds
- Capital Planning- 10-year Plan**
- Sidewalk Plan
- Next Water/Sewer lines
- 1, 5, and 10-year plans with a Finance plan
- Patch work
- PASER Ratings
- Sidewalk program.
- Priority list of roads, what needs to be done most to least

INFRASTRUCTURE/ WATER & SEWER

- Make sure our water and wastewater systems are positioned to support future housing and business growth
- Identify areas where infrastructure expansion could open the door for new development.
- Continue planning for long-term infrastructure upgrades, so we stay ahead of future needs.
- Capital Planning
- Bertrand Expansion and how this will affect residents
- Priority list for Water/Sewer lines
- Capital Planning
- Bertrant Expansion
- Next credible expansion territory
- Making sure operators get their licenses and training, how do we retain licensed operators?
- Next Water/Sewer lines
- 1, 5, and 10-year plans with a finance plan

ECONOMIC/ COMMUNITY DEVELOPMENT

- Encourage new housing opportunities, including apartments, condos, and mixed-use development.
- Recruit light industrial and small manufacturing businesses that fit Buchanan's character and workforce
- Continue strengthening downtown as a destination with locally owned businesses, events, and unique spaces
- Underutilized Building Ordinance & Enforcement
- Density Strategy **
- River Street & Feed Mill Lot Strategy
- Selling City-owned property**
- Development
- Infrastructure plan, conforming committees
- Code Enforcement- underutilized buildings, cold storage
- RFP Feed Mill site
- Cleaning up neighborhoods and plans for condemned properties

PUBLIC SAFETY- POLICE/FIRE/AMBULANCE

- Maintain the high level of public safety services our community expects
- Continue evaluating long-term facility and equipment needs.
- Support strong relationships between our public safety departments and the community.
- Capital Planning
- New Building- if police and & fire combined
- Put old building on tax roll & excess inventory
- More oversight for SMACS
- More Enforcement, less social work
- Fire Districts Options ***
- Capital Planning – 10-year plan
- Facility Strategy for existing R/E- Sell or Reinvest? Highest & Best Use.

PARKS & REC

- Continue improving park amenities and maintaining the parks we already have
- Explore opportunities to enhance riverfront access and outdoor recreation
- Support community events and activities that bring residents together.
- Complete Disc Golf course
- Kathryn Park completion and removal of rotted trees
- New equipment and plan for Ravish Park
- Kathryn Park Equipment
- Victory Park Equipment
- Common Master Plan
- Evaluate Park needs and upgrades
- Grants to clean up trees
- Private Money for improvements
- Ask organizations

CLERK & ELECTIONS

- Continue improving access to public information and city services online
- Support efficient and transparent election processes
- Looking for ways technology can help reduce administrative workload
- Capital planning for new equipment & old
- Strategy for increasing voter turnout
- Board Training with ALL boards and review of Roberts Rules
- Do Better
- Equipment Purchases
- How do we make FOIA's easier on our team?
- Can we modernize our customer experience more?
- Implementation of strategies for sub-boards aligning with the Commission

CEMETERY

- Continue maintaining the cemetery with respect for its history and importance to the community.
- Improve record keeping and mapping where possible.
- Explore ways to ensure long-term sustainability of cemetery operations.
- See any excess inventory
- Implement new software**
- Asset and Infrastructure Capital Plan
- Revenue diversification & density strategy- is this realistic?
- Legion Preservation Relatives Committee
- Under parks?
- Expansion of Columbarium's and Vet Circle

FINANCE

- Maintain strong financial stability and responsible budgeting practices
- Continue planning for future capital projects while protecting reserves
- Looking for opportunities to grow revenue through development and investment
- More communication from Treasurer.
- Implement new software
- Reserves Target Policy- General, Capital, Equipment, Emergency.
- Financial Score Card- by fund- state of the department and its risk
- Headed in the right direction
- Call for Grants
- Pay down debts
- No new projects until the year after next or the year after
- Manage needs versus wants

OTHER

- Continue positioning Buchanan as a great place to live, work, and invest
- Support thoughtful growth that protects the community's character while expanding opportunity
- Encourage regional cooperation that benefits the entire area
- Implement Brownfield
- Golf Cart Program
- Shared Services- How do we lead, bringing everyone along?
- Pickleball?

ADMINISTRATION

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Increase tax base and utility system users	TBD based on final funding strategy and costs	One-going	<ul style="list-style-type: none"> • Increase enterprise fund revenue to reinvest in the City's existing utilities by extending services into the adjoining townships • Engage potential developers and secure purchase agreement for the former Feed Mill site • Finalize negotiations for single family lots to ensure housing starts begin during 2026 calendar year 	E
2	Develop a strategy to align resources with needs and previous commitments	\$900,000 (GF) \$200,000 W/S	On-going	<ul style="list-style-type: none"> • Develop new CIP to align needs with available resources • Identify and budget previously committed resources to match State and Federal Grants received for downtown and boat launch improvements 	E
3	Continue to formalize and improve City policies and operations	\$50,000 (GF)	On-going	<ul style="list-style-type: none"> • Work with surrounding townships to develop an approach to fire service which maximizes value and service level • Ongoing work with staff, Boards and Commissions to align City operations with City Commission policies and industry best practices. 	E

FUNDING IMPACT CLASSIFICATION

- A) Legal/Compliance Risk (Failure to fund creates regulatory violation or legal exposure)**
- B) Safety Risk (Impacts employee or public safety)**
- C) Service Disruption (Reduces or delays current service levels)**
- D) Efficiency Loss (Creates higher long-term costs or inefficiencies)**
- E) Strategic Improvement (Enhances service, modernization, or community value) Quality of Life Enhancement (Improves resident experience but is not critical to operations)**

PUBLIC SERVICE & ROADS

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Repair 2008 INT Dump truck	60,000	One time	We need another dump truck. Would like to get rid of 1997 INT. new truck is running 200,000	D
2	One ton or Bigger truck to pull leaf vac	80,000	One time	The truck we use now is over sized and a smaller truck could be used in other departments	E
3	Toolcat	120,000	One time	We would share this with the water dept as we both use the cemetery toolcat quite often	
4	Vactor	1,000,000	One time	This is a vital piece for the Street, water, and waste water department our truck is 14 years old and is approaching replacement	A,B,C,E
5	New trucks	50,000	One time	Need to replace a 2008 and 2009 pick up	E

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INFRASTRUCTURE/ WATER & SEWER

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	T-4 pump	6,000	On going	Need a backup for lift stations and locations in plant	A
2	T-10 pump	10,000	On going	Need a backup for lift stations and locations in plant	A
3	New truck	50,000	One time	Need to replace the 2003 F250	E
4	Vactor	1,000,000	One time	Shared with DPW water and wastewater	A,B,C,E
5	Pusher box for loader	20,000	One time	Plow plant and help street dept. with parking lots	E

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Water Tower	15,000-18,000	On Time	There are problems that needs fixed	A
2	Tap machine	3,000-4,000	One Time	Replacement, does bigger taps	E
3	Driveway paved	50,000	One time	Driveway needs done	E
4	Well #3 Removed	80,000	One time	Well #3 was last used 8/29/2020	D
5	Backhoe	120,000	One time	The Cat Backhoe 17-year-old needs replacement	E

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ECONOMIC/ COMMUNITY DEVELOPMENT

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Buildout/Implement BS&A Community Development software – building and code		On-going	Improve processing and reporting of building inspection and code enforcement activities	E,C
2	Improve building, code enforcement and planning/zoning		On-going	Expand presence on website, fine-tune processes and procedures, review and recommend changes to adopted rules/regulations/ordinances	E
3	Implement Vacant Building program		On-going	Work to implement the program once adopted	E
4	Master Plan		Completion early 2027	Coordinate with consultant drafting, engagement of the master plan process	E
5	Redevelopment Ready Communities		On-going	Continuing work on obtaining Certified Status	E

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PUBLIC SAFETY- POLICE/FIRE/AMBULANCE

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	800 MHz Radios	\$37,933.52	One-Time	Federal Requirement by October 2026 (PRIORITY)	A, B
2	Axon DVMs	\$44,840.40	One-Time	Three (3) Axon in-car cameras (DVMs)	A, B
3	Red Dot Sights	\$4,332.26	One-Time	Red Dot pistol and rifle sights for firearms	B
4					
5					

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	SCBA Packs	8,000 each	On Going	Replacing 23-year-old packs	B
2	Fire Gear	3,800 each	On Going	Replacing 10-year-old gear	B
3	800 MHZ mobile radios	5,814.00	One time	Replacing 20-year-old radios in trucks	E

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PARKS & REC

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Kathryn Park		One-time	Park equipment	E
2	Fundraising		On Going	Events such as 5K, wiffle ball tournament, etc.	E
3	Rec Plan		One time	In progress	E
4	Park Clean-up		On-going	On-going clean up days	E

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CLERK & ELECTIONS

Priority Rank	Goal / Item	Estimated Cost	One-Time or Ongoing?	Brief Justification (Plain Language)	Fund Impact Classification
1	Voting Equipment Purchases	\$45,000	One-time	Ten-year agreement is up in 2027 with the State of MI	A
2	Board Process		On-going	Board training and alignment	E
3	PCT Location Changes		On-going	Possibility of one location for cost savings	D, E
4	BS& A Cemetery Software	Done	on-going	Implementation of Software and Data Management	A, E

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CEMETERY

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1	1Ton dump truck	90,000	ongoing	The old truck is in dire need of replacement	B, E
2	Mower	12,000	ongoing	Time to replace the old one	D
3	Mower	12,000	ongoing	Time to replace the old one	D
4	Ride on blower	20,000	ongoing	Time to look at replacing	D, E
5	Roads in cemetery	50,000	ongoing	The roads need repair badly	E

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FINANCE

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1	Cloud Implementation		One-going	BS&A Cloud implementation	E
2	Re-Structurer Investments		On-going	Auditor recommended being strictly by fund	E
3	Trail to a Custodial Fund		On-going	In capital projects now, which is not really what the trail should be under	E

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